Sten & Grus Prøvestenen A/S

B-Vej 8, DK-2300 København S

Annual Report for 1 January - 31 December 2019

CVR No 89 64 64 13

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 19/5 2020

Géry De Cloedt Chairman of the General Meeting



Contents

Management's Statement and Auditor's Report	
Management's Statement	1
Independent Auditor's Report	2
Management's Review	
Company Information	5
Financial Highlights	6
Management's Review	7
Financial Statements	
Income Statement 1 January - 31 December	9
Balance Sheet 31 December	10
Statement of Changes in Equity	12
Cash Flow Statement 1 January - 31 December	13
Notes to the Financial Statements	14

Page

Management's Statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Sten & Grus Prøvestenen A/S for the financial year 1 January - 31 December 2019.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 December 2019 of the Company and of the results of the Company operations and cash flows for 2019.

We recommend that the Annual Report be adopted at the Annual General Meeting.

København, 19 May 2020

Executive Board

Brian Augustinus Møller-Larsen Executive Officer

Board of Directors

Géry De Cloedt Chairman	Guy Vandersnickt Deputy Chairman	Jette Rohde
Mike Steen Hansen	Patrick Johan A Degryse	



Independent Auditor's Report

To the Shareholder of Sten & Grus Prøvestenen A/S

Opinion

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2019 and of the results of the Company's operations and cash flows for the financial year 1 January - 31 December 2019 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Sten & Grus Prøvestenen A/S for the financial year 1 January - 31 December 2019, which comprise income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies ("the Financial Statements").

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Management's responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstate-



Independent Auditor's Report

ment, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events



Independent Auditor's Report

in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Herning, 19 May 2020 **PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31*

Kim Vorret statsautoriseret revisor mne33256 Hans Jørgen Andersen statsautoriseret revisor mne30211



Company Information

The Company	Sten & Grus Prøvestenen A/S B-Vej 8 DK-2300 København S E-mail: info@stenoggrus.dk CVR No: 89 64 64 13 Financial period: 1 January - 31 December Incorporated: 6 May 1980 Municipality of reg. office: København
Board of Directors	Géry De Cloedt, Chairman Guy Vandersnickt Jette Rohde Mike Steen Hansen Patrick Johan A Degryse
Executive Board	Brian Augustinus Møller-Larsen
Auditors	PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab Platanvej 4 DK-7400 Herning
Lawyers	Mortang Advokater Folehavevej 1 2970 Hørsholm
Bankers	Jyske Bank Østergade 4 8000 Aarhus C



Financial Highlights

Seen over a five-year period, the development of the Company is described by the following financial highlights:

-	2019	2018	2017	2016	2015 ТDКК
Key figures					
Profit/loss					
Operating profit/loss	-4,243	-13,627	-1,628	2,210	-811
Profit/loss before financial income and					
expenses	-3,907	-13,250	-231	2,562	-811
Net financials	-1,060	-1,183	-1,502	-841	-685
Net profit/loss for the year	-3,902	-11,383	-1,396	1,331	-1,188
Balance sheet					
Balance sheet total	78,293	77,963	101,242	54,547	30,293
Equity	4,664	-7,994	3,389	4,785	3,454
Equity (incl. subordinate loan capital)	4,664	8,569	3,389	4,785	3,454
Cash flows					
Cash flows from:					
- investing activities	-1,175	-11,462	-21,706	-32,722	-18,087
including investment in property, plant and					
equipment	-2,128	-12,531	-22,091	-32,722	-18,087
Number of employees	28	30	23	15	12
Ratios					
Return on assets	-5.0%	-17.0%	-0.2%	4.7%	-2.7%
Solvency ratio	6.0%	-10.3%	3.3%	8.8%	11.4%
Solvency ratio (incl. subordinate loan capital)	6.0%	11.0%	3.3%	8.8%	11.4%
Return on equity	234.4%	494.4%	-34.2%	32.3%	-29.3%

The ratios have been prepared in accordance with the recommendations and guidelines issued by the Danish Society of Financial Analysts. For definitions, see under accounting policies.

Management's Review

Key activities

The Company receives and handles clean and polluted soil and recyclable building materials. The Company offers a broad product range of aggregates. In addition the Company performs handling activities (loading and unloading of ships and trucks).

Development in the year

The income statement of the Company for 2019 shows a loss of DKK 3,901,850, and at 31 December 2019 the balance sheet of the Company shows equity of DKK 4,664,319.

The past year and follow-up on development expectations from last year

The result for the year has been less than budgeted, mainly due to lack of deliveries of unscreened material in the first half year. The result in the second half year has been better than budgeted and actions taken by the Company is beginning to show in the income statement.

Special risks - operating risks and financial risks

Interest rate risks

The Company's interest rate risks are related to interest-bearing assets and liabilities. It is the Company's assessment, that normal changes in the interest rate level will not significantly affect earnings.

Credit risks

The Company has no significant risks regarding individual customers or business partners. The Company's policy in this area is, that all major customers, except municipalities etc., are regularly assessed and insured against losses.

Targets and expectations for the year ahead

Management expects that the positive second half of 2019 will continue in 2020 in both environment and aggregates and therefore expects an improved result for 2020 compared to 2019.

The Company's outlook for the future is not expected to be negatively affected by the COVID-19 outbreak and the measures taken by the government in most of the world to mitigate the impacts of the outbreak. See also subsequent events disclosures in note 2

External environment

The Company is environmentally aware and works continuously to minimize the Company's environmental impact. At the location Prøvestenen, a system has been established that collects water from the lagoon, soil and recycling area. The water is cleaned in the Company's own water treatment facility and reused on Prøvestenen or, if necessary, discharged into Øresund.



Management's Review

Uncertainty relating to recognition and measurement

Under "Other provisions", in total DKK 11,384k, DKK 6,363k has been recognized for costs relating to soil purification. The provision is to a certain extent accounting estimates based on experience from similar activities in Group Companies abroad. The provision represents the management's best judgment, but is associated with uncertainty. Please refer to note 1 for further description of the matter.

Subsequent events

We refer to subsequent events disclosures in note 2.



Income Statement 1 January - 31 December

	Note	2019 DKK	2018 DKK
Gross profit/loss		18,914,461	12,098,364
Staff expenses Depreciation, amortisation and impairment of intangible assets and	3	-15,768,222	-16,401,900
property, plant and equipment	4	-7,032,056	-8,946,946
Other operating expenses		-21,148	0
Profit/loss before financial income and expenses		-3,906,965	-13,250,482
Financial income	5	147,373	106,558
Financial expenses	6	-1,207,033	-1,289,479
Profit/loss before tax		-4,966,625	-14,433,403
Tax on profit/loss for the year	7	1,064,775	3,050,323
Net profit/loss for the year		-3,901,850	-11,383,080

Balance Sheet 31 December

Assets

	Note	2019	2018
		DKK	DKK
Acquired concessions	-	570,814	640,006
Intangible assets	8	570,814	640,006
Land and buildings		255,375	255,375
Plant and machinery		17,964,940	22,392,435
Other fixtures and fittings, tools and equipment		339,797	463,516
Leasehold improvements	-	27,374,139	28,274,263
Property, plant and equipment	9	45,934,251	51,385,589
Fixed assets	-	46,505,065	52,025,595
Finished goods and goods for resale		10,008,028	7,056,198
Prepayments for goods		118,876	148,261
Inventories	-	10,126,904	7,204,459
Trade receivables		13,275,706	11,248,742
Receivables from group enterprises		606,594	0
Other receivables		981,680	1,409,978
Deferred tax asset	10	3,940,144	3,716,870
Corporation tax receivable from group enterprises		841,501	716,840
Prepayments	11	1,964,165	1,590,235
Receivables	-	21,609,790	18,682,665
Cash at bank and in hand	-	51,287	50,699
Currents assets	-	31,787,981	25,937,823
Assets	-	78,293,046	77,963,418



Balance Sheet 31 December

Liabilities and equity

	Note	2019	2018
		DKK	DKK
Share capital		17,160,000	600,000
Retained earnings		-12,495,681	-8,593,832
Equity	12	4,664,319	-7,993,832
Other provisions	14	11,384,429	12,694,920
Provisions		11,384,429	12,694,920
Subordinate loan capital, group enterprises		0	16,562,668
Credit institutions		5,580,500	7,842,500
Lease obligations		6,786,684	9,608,224
Other payables		305,055	0
Long-term debt	15	12,672,239	34,013,392
Credit institutions	15	7,887,367	8,462,499
Lease obligations	15	2,821,540	4,250,518
Prepayments received from customers		268,365	265,419
Trade payables		11,008,840	12,541,810
Payables to group enterprises		23,061,498	9,180,045
Deposits		30,000	30,000
Other payables	15	4,494,449	4,518,647
Short-term debt		49,572,059	39,248,938
Debt		62,244,298	73,262,330
Liabilities and equity		78,293,046	77,963,418
Uncertainty relating to recognition and measurement	1		
Subsequent events	2		
Distribution of profit	13		
Contingent assets, liabilities and other financial obligations	18		
Related parties	19		
Accounting Policies	20		



Statement of Changes in Equity

		Retained	
	Share capital	earnings	Total
	DKK	DKK	DKK
Equity at 1 January	600,000	-8,593,831	-7,993,831
Cash capital increase	16,560,000	0	16,560,000
Net profit/loss for the year	0	-3,901,850	-3,901,850
Equity at 31 December	17,160,000	-12,495,681	4,664,319



Cash Flow Statement 1 January - 31 December

	Note	2019	2018
		DKK	DKK
Net profit/loss for the year		-3,901,850	-11,383,080
Adjustments	16	6,690,672	6,703,214
Change in working capital	17	-8,071,272	24,868,641
Cash flows from operating activities before financial income and			
expenses		-5,282,450	20,188,775
Financial income		147,373	106,557
Financial expenses		-1,207,032	-1,289,476
Cash flows from operating activities		-6,342,109	19,005,856
Purchase of intangible assets		0	-39,400
Purchase of property, plant and equipment		-2,128,287	-12,530,677
Sale of property, plant and equipment		953,030	1,108,000
Cash flows from investing activities		-1,175,257	-11,462,077
Repayment of loans from credit institutions		-2,837,132	-3,979,717
Reduction of lease obligations		-4,250,518	-4,440,850
Repayment of payables to group enterprises		0	-8,224,157
Repayment of other long-term debt		-2,667	1,365,410
Lease obligations incurred		0	7,770,399
Raising of loans from group enterprises		14,608,271	0
Cash flows from financing activities		7,517,954	-7,508,915
Change in cash and cash equivalents		588	34,864
Cash and cash equivalents at 1 January		50,699	15,835
Cash and cash equivalents at 31 December		51,287	50,699
Cash and cash equivalents are specified as follows:			
Cash at bank and in hand		51,287	50,699
Cash and cash equivalents at 31 December		51,287	50,699

1 Uncertainty relating to recognition and measurement

Under "Other provisions", in total DKK 11,384k, DKK 6,363k has been recognized for costs relating to soil purification. The provision is to a certain extent accounting estimates based on experience from similar activities in Group Companies abroad. There is a natural uncertainty associated with the exercise of the accounting estimate, as the costs are based on assessment and estimation of the costs associated with soil purification, which is done partly within the company and partly by external subcontractors. In addition, the composition of the soil and the degree of pollution have a significant impact on the assessment of the provision. The provision represents the management's best judgment, but is associated with uncertainty.

2 Subsequent events

The implications of COVID-19 with many governments across the world deciding to "close down their countries" will have great impact on the global economy. Management considers the implications of COVID-19 a subsequent event occurred after the balance sheet date (31 December 2019), which is therefore a non-adjusting event to the Company.

To date, the Company's orders, production and sales have not been negatively impacted. Management is monitoring developments closely. It is, however, too early yet to give an opinion as to whether and, if so, to what extent COVID-19 will impact revenue and earnings in 2020.

		2019	2018
3	Staff expenses	DKK	DKK
3	Sull expenses		
	Wages and salaries	13,198,115	13,689,576
	Pensions	1,876,693	1,899,994
	Other social security expenses	449,824	444,902
	Other staff expenses	243,590	367,428
		15,768,222	16,401,900
	Average number of employees	28	30

Remuneration to the Executive Board has not been disclosed in accordance with section 98 B(3) of the Danish Financial Statements Act.



		2019	2018
		DKK	DKK
4	Depreciation, amortisation and impairment of intangible		
	assets and property, plant and equipment		
	Amortisation of intangible assets	69,192	51,894
	Depreciation of property, plant and equipment	6,962,864	8,895,052
		7,032,056	8,946,946
5	Financial income		
	Other financial income	147,373	106,558
		147,373	106,558
6	Financial expenses		
	Interest paid to group enterprises	393,674	469,353
	Other financial expenses	775,626	784,820
	Exchange adjustments, expenses	37,733	35,306
		1,207,033	1,289,479
7	Tax on profit/loss for the year		
	Current tax for the year	-841,501	-716,840
	Deferred tax for the year	-223,274	-2,429,245
	Adjustment of deferred tax concerning previous years	0	95,762
		-1,064,775	-3,050,323



8 Intangible assets

	Acquired con-
	cessions
	DKK
Cost at 1 January	691,900
Cost at 31 December	691,900
Impairment losses and amortisation at 1 January	51,894
Amortisation for the year	69,192
Impairment losses and amortisation at 31 December	121,086
Carrying amount at 31 December	570,814

9 Property, plant and equipment

Toperty, prant and equipment	Land and buildings DKK	Plant and machinery DKK	Other fixtures and fittings, tools and equipment DKK	Leasehold improvements DKK	Total DKK
Cost at 1 January	2,840,839	44,228,590	705,887	36,268,074	84,043,390
Additions for the year	0	858,026	0	1,270,261	2,128,287
Disposals for the year	0	-3,861,312	0	0	-3,861,312
Cost at 31 December	2,840,839	41,225,304	705,887	37,538,335	82,310,365
Impairment losses and depreciation at 1					
January	2,585,464	21,836,155	242,371	7,993,811	32,657,801
Depreciation for the year	0	4,668,760	123,719	2,170,385	6,962,864
Reversal of impairment and depreciation					
of sold assets	0	-3,244,551	0	0	-3,244,551
Impairment losses and depreciation at 31					
December	2,585,464	23,260,364	366,090	10,164,196	36,376,114
Carrying amount at 31 December	255,375	17,964,940	339,797	27,374,139	45,934,251
Depreciated over	20 years	2-15 years	3-7 years	3-16 years	
Including assets under finance leases					
amounting to	0	13,212,860	0	0	13,212,860



	2019	2018
10 Deferred tax asset	DKK	DKK
Deferred tax asset at 1 January	3,716,870	1,383,387
Amounts recognised in the income statement for the year	223,274	2,429,245
Amounts recognised in equity for the year	0	-95,762
Deferred tax asset at 31 December	3,940,144	3,716,870

The recognised tax asset comprises tax loss carry-forwards expected to be utilised within the next one to two years. In connection with the assessment of the utilisation of the tax asset emphasis has been placed on the Company having implemented efficiency measures which are expected to increase the Company's gross margin ratio and on the expectation of the total future results of the Danish group companies which are jointly taxed.

11 Prepayments

Prepayments consist of prepaid expenses concerning rent etc.

12 Equity

The share capital consists of 17,160 shares of a nominal value of DKK 1,000. No shares carry any special rights.

13 Distribution of profit

Retained earnings	-3,901,850	-11,383,080
	-3,901,850	-11,383,080

14 Other provisions

The purpose of the company is to receive and dispose soil and waste from the industial sector. The provision represent the cost, that is necessary to bear, to cleanse, sort and dispose received soil and waste at the balance sheet date. The provision falls due continuously, as a part of the company's daily operations.

Other provisions	11,384,429	12,694,920
	11,384,429	12,694,920



15 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

	2019	2018
	DKK	DKK
Subordinate Ioan capital, group enterprises		
Between 1 and 5 years	0	16,562,668
Long-term part	0	16,562,668
Within 1 year	0	0
	0	16,562,668
Credit institutions		
After 5 years	0	180,000
Between 1 and 5 years	5,580,500	7,662,500
Long-term part	5,580,500	7,842,500
Within 1 year	2,262,000	2,262,000
Other short-term debt to credit institutions	5,625,367	6,200,499
Short-term part	7,887,367	8,462,499
	13,467,867	16,304,999
Lease obligations		
Between 1 and 5 years	6,786,684	9,608,224
Long-term part	6,786,684	9,608,224
Within 1 year	2,821,540	4,250,518
	9,608,224	13,858,742
Other payables		
After 5 years	305,055	0
Long-term part	305,055	0
Other short-term payables	4,494,449	4,518,647
	4,799,504	4,518,647



		2019	2018
16	Cash flow statement - adjustments	DKK	DKK
	Financial income	-147,373	-106,558
	Financial expenses	1,207,033	1,289,479
	Depreciation, amortisation and impairment losses, including losses and		
	gains on sales	6,695,787	8,570,616
	Tax on profit/loss for the year	-1,064,775	-3,050,323
		6,690,672	6,703,214

17 Cash flow statement - change in working capital

	-8,071,272	24,868,641
Change in trade payables, etc	-1,249,170	-11,357,750
Change in other provisions	-1,310,491	8,230,970
Change in receivables	-2,589,167	27,910,718
Change in inventories	-2,922,444	84,703



	_	2019	2018
18	Contingent assets, liabilities and other financial obligations	DKK	DKK
	Charges and security		
	The following assets have been placed as security with mortgage credit institutes	÷	
	Land and buildings	255,375	255,375
	The following assets have been placed as security with bankers:		
	Land and buildings, all monies mortgage DKK 2,000k	255,375	255,375
	Inventories, company mortgage	10,126,904	7,204,459
	Sales receivable, company mortgage	13,275,706	11,248,742
	Intangible assets, company mortgage	570,814	640,006
	Vehicles never registered, operating fixtures, machinery and equipment, owners mortgage and company mortgage	4,752,080	4,342,405

All monies mortgage, DKK 2,000k, owners mortgage DKK 3,400k and company mortgage, at a total amount of DKK 12,000k, has been provided as security and is also provided as security for affiliated companies outstanding bank debts as 31 December amounting to DKK 31,233k.

Rental and lease obligations

The Company has entered into operating rental and lease arrangements with a total amount of DKK 1,888k. Rental obligations, interminability of 6-42 months, amounting to DKK 5,581k.

Guarantee obligations

Security in respect of affiliated companies outstanding bank debts at 31 December amounting to DKK 31,233k.

Payment guarantees regarding rent obligations at 31 December amounting to DKK 3,619k.



18 Contingent assets, liabilities and other financial obligations (continued)

Other contingent liabilities

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable is disclosed in the Annual Report of Thyborøn Nordsø Ral A/S, which is the management company of the joint taxation purposes. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

19 Related parties

Basis

Controlling interest

Gery Jacques John Edmond Leopold De Cloedt, CheminBoard of Directors, Beneficial ownerdu Patier 36,1936 Verbier, SchweizLegal owner

Transactions

The Company has chosen only to disclose transactions which have not been made on an arm's length basis in accordance with section 98(c)(7) of the Danish Financial Statements Act.

There have been no transactions with the Supervisory Board, the Executive Board, senior officers, significant shareholders, group enterprises or other related parties, except for intercompany transactions and normal management remuneration, all of which are concluded on arm's length terms, why they are not disclosed in accordance with section 98 c of the Danish Financial Statements Act.

Consolidated Financial Statements

The Company is included in the Group Annual Report of the Parent Company

Name

Place of registered office

Group De Cloedt s.a.

Ixelles, Belgium



19 Related parties (continued)

The Group Annual Report of Group De Cloedt s.a. may be obtained at the following address:

Rue Gachard 88 Bfk 12 1050 Ixelles Belgium

20 Accounting Policies

The Annual Report of Sten & Grus Prøvestenen A/S for 2019 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Financial Statements for 2019 are presented in DKK.

Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Leases

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Company.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.



20 Accounting Policies (continued)

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

Income Statement

Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Company.

Services are recognised at the rate of completion of the service to which the contract relates by using the percentage-of-completion method, which means that revenue equals the selling price of the service completed for the year. This method is applied when total revenues and expenses in respect of the service and the stage of completion at the balance sheet date can be measured reliably, and it is probable that the economic benefits, including payments, will flow to the Company. The stage of completion is determined on the basis of the ratio between the expenses incurred and the total expected expenses of the service.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

Other external expenses

Other external expenses comprise indirect production costs and expenses for premises, sales and distribution as well as office expenses, etc.



20 Accounting Policies (continued)

Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue, other operating income, expenses for raw materials and consumables and other external expenses.

Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Company, including gains and losses on the sale of intangible assets and property, plant and equipment.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with wholly owned Danish and foreign subsidiaries. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

Balance Sheet

Intangible assets

Patents and licences are measured at the lower of cost less accumulated amortisation and recoverable amount. Patents are amortised over the remaining patent period, and licences are amortised over the licence period.



20 Accounting Policies (continued)

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Other buildings	20 years		
Plant and machinery	2 - 15 years		
Other fixtures and fittings, tools an	d equipment	3-7	years
Leasehold improvements	3 - 16 years		

Depreciation period and residual value are reassessed annually.

Assets costing less than DKK 13,800 are expensed in the year of acquisition.

Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

Inventories

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour with addition of indirect production costs. Indirect production costs comprise the cost of indirect materials and labour as well as maintenance and depreciation of the machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and manage-



20 Accounting Policies (continued)

ment.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

Current asset investments

Current asset investments, which consist of listed bonds and shares, are measured at their fair values at the balance sheet date. Fair value is determined on the basis of the latest quoted market price.

Investments which are not traded in an active market are measured at the lower of cost and recoverable amount.

Provisions

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Company has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.



20 Accounting Policies (continued)

Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

Financial debts

Loans, such as loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Mortgage loans are measured at amortised cost, which for cash loans corresponds to the remaining loan. Amortised cost of debenture loans corresponds to the remaining loan calculated as the underlying cash value of the loan at the date of raising the loan adjusted for depreciation of the price adjustment of the loan made over the term of the loan at the date of raising the loan.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

Cash Flow Statement

The cash flow statement shows the Company's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Company's cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.



20 Accounting Policies (continued)

Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand" and "Current asset investments". "Current asset investments" consist of short-term securities with an insignificant risk of value changes that can readily be turned into cash.

The cash flow statement cannot be immediately derived from the published financial records.

Financial Highlights

Explanation of financial ratios

Return on assets

Solvency ratio

Return on equity

Solvency ratio (incl. subordinate loan capital)

Profit before financials x 100 Total assets

Equity at year end x 100 Total assets at year end

Net profit for the year x 100 Average equity

