



CHRISTENSEN
KJÆRULFF

PERSONLIGT ENGAGEMENT

STATSAUTORISERET
REVISIONSAKTIESELSKAB

CVR: 15 91 56 41

STORE KONGENSGADE 68
1264 KØBENHAVN K

TLF: 33 30 15 15
E-MAIL: CK@CK.DK
WEB: WWW.CK.DK

Ole Lynggaard A/S

Hellerupvej 15 B, 2900 Hellerup

Company reg. no. 83 02 49 17

Annual report

1 January - 31 December 2016

The annual report has been submitted and approved by the general meeting on the 29 May 2017.

Søren Ole Lynggaard
Chairman of the meeting

Notes:

- To ensure the greatest possible applicability of this document, British English terminology has been used.
- Please note that decimal points have not been used in the usual English way. This means that for instance DKK 146.940 means the amount of DKK 146,940, and that 23,5 % means 23.5 %.



	<u>Page</u>
Reports	
Management's report	1
Independent auditor's report	2
Management's review	
Company data	5
Consolidated financial highlights	6
Management's review	7
Consolidated annual accounts and annual accounts 1 January - 31 December 2016	
Profit and loss account	8
Balance sheet	9
Consolidated statement of changes in equity	12
Statement of changes in equity of the parent enterprise	13
Cash flow statement	14
Notes	15
Accounting policies used	28



Management's report

The board of directors and the executive board have today presented the annual report of Ole Lynggaard A/S for the financial year 1 January to 31 December 2016.

The annual report has been presented in accordance with the Danish Financial Statements Act.

We consider the accounting policies used appropriate, and in our opinion, the consolidated annual accounts and the annual accounts provide a true and fair view of the assets, the liabilities and the financial position, consolidated and for the company respectively as on 31 December 2016, and of the results of the activities, consolidated and of the company respectively and of consolidated cash flows in the financial year 1 January to 31 December 2016.

We are of the opinion that the management's review includes a fair description of the issues dealt with.

The annual report is recommended for approval by the general meeting.

Hellerup, 29 May 2017

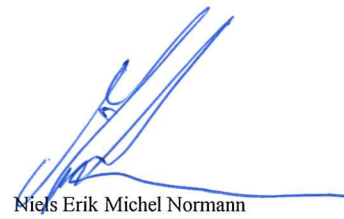
Executive board



Søren Ole Lynggaard



Charlotte Lynggaard

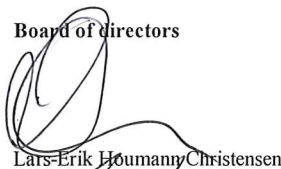


Niels Erik Michel Normann

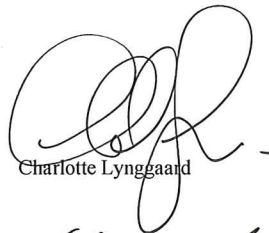


Hanna Maria Lynggaard

Board of directors



Lars-Erik Houmann Christensen



Charlotte Lynggaard



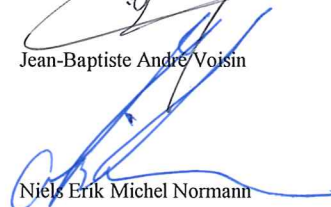
Jean-Baptiste Andre Voisin



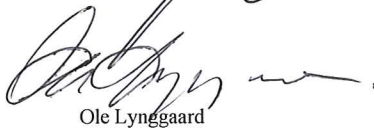
Lars Dybkjær



Søren Ole Lynggaard



Niels Erik Michel Normann



Ole Lynggaard



Auditor's comments on the draft annual report

To the shareholders of Ole Lynggaard A/S

We have audited the draft consolidated annual accounts and annual accounts of Ole Lynggaard A/S for the financial year 1 January to 31 December 2016. If the annual report is approved by the management in its present form, we will issue the following auditor's report:

Opinion

We have audited the consolidated annual accounts and the annual accounts of Ole Lynggaard A/S for the financial year 1 January to 31 December 2016, which comprise accounting policies used, profit and loss account, balance sheet, statement of changes in equity and notes, consolidated and for the company respectively and consolidated cash flow statement. The consolidated annual accounts and the annual accounts are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated annual accounts and the annual accounts give a true and fair view of the assets, liabilities and financial position, consolidated and for the company respectively at 31 December 2016 and of the results of the company's operations, consolidated and for the company respectively and of consolidated cash flows for the financial year 1 January to 31 December 2016 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with international standards on auditing and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the below section "Auditor's responsibilities for the audit of the consolidated annual accounts and the annual accounts". We are independent of the company in accordance with international ethics standards for accountants (IESBA's Code of Ethics) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these standards and requirements. We believe that the audit evidence obtained is sufficient and appropriate to provide a basis for our opinion.

The management's responsibilities for the consolidated annual accounts and the annual accounts

The management is responsible for the preparation of consolidated annual accounts and annual accounts that give a true and fair view in accordance with the Danish Financial Statements Act. The management is also responsible for such internal control as the management determines is necessary to enable the preparation of consolidated annual accounts and annual accounts that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated annual accounts and the annual accounts, the management is responsible for evaluating the group's and the company's ability to continue as a going concern, and, when relevant, disclosing matters related to going concern and using the going concern basis of accounting when preparing the consolidated annual accounts and the annual accounts, unless the management either intends to liquidate the group or the company or to cease operations, or if it has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated annual accounts and the annual accounts

Our objectives are to obtain reasonable assurance about whether the consolidated annual accounts and the annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report including an opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with international standards on auditing and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements may arise due to fraud or error and may be considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions made by users on the basis of the consolidated annual accounts and the annual accounts.



Auditor's comments on the draft annual report

As part of an audit conducted in accordance with international standards on auditing and the additional requirements applicable in Denmark, we exercise professional evaluations and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement in the consolidated annual accounts and the annual accounts, whether due to fraud or error, design and perform audit procedures in response to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the risk of not detecting a misstatement resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of the internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's and the company's internal control.
- Evaluate the appropriateness of accounting policies used by the management and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of the management's preparation of the consolidated annual accounts and the annual accounts being based on the going concern principle and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may raise significant doubt about the group's and the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated annual accounts and the annual accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group and the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the consolidated annual accounts and the annual accounts, including the disclosures in the notes, and whether the consolidated annual accounts and the annual accounts reflect the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient and appropriate audit evidence regarding the financial information of the entities or the business activities within the group to express an opinion on the consolidated annual accounts. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in the internal control that we identify during our audit.

Statement on the management's review

The management is responsible for the management's review.

Our opinion on the consolidated annual accounts and the annual accounts does not cover the management's review, and we do not express any kind of assurance opinion on the management's review.

In connection with our audit of the consolidated annual accounts and the annual accounts, our responsibility is to read the management's review and in that connection consider whether the management's review is materially inconsistent with the consolidated annual accounts and the annual accounts or our knowledge obtained during the audit, or whether it otherwise appears to contain material misstatement.



Independent auditor's report

Auditor's comments on the draft annual report

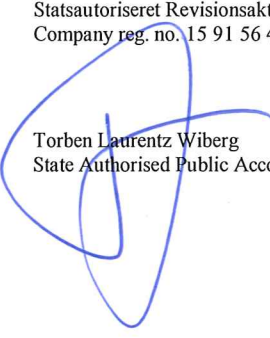
Furthermore, it is our responsibility to consider whether the management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we believe that the management's review is in accordance with the consolidated annual accounts or the annual accounts and that it has been prepared in accordance with the requirements of the Danish Financial Statement Acts. We did not find any material misstatement in the management's review.

The present statement was prepared for internal use by the shareholders of the company only.

Copenhagen, 29 May 2017

Christensen Kjarulff
Statsautoriseret Revisionsaktieselskab
Company reg. no. 15 91 56 41



Torben Laurentz Wiberg
State Authorised Public Accountant



Company data

The company	Ole Lynggaard A/S Hellerupvej 15 B 2900 Hellerup
	Company reg. no. 83 02 49 17
	Financial year: 1 January - 31 December 39th financial year
Board of directors	Lars-Erik Houmann Christensen Charlotte Lynggaard Jean-Baptiste André Voisin Lars Dybkjær Søren Ole Lynggaard Niels Erik Michel Normann Ole Lynggaard
Executive board	Søren Ole Lynggaard Charlotte Lynggaard Niels Erik Michel Normann Hanna Maria Lynggaard
Auditors	Christensen Kjerulff Statsautoriseret Revisionsaktieselskab
Subsidiaries	Ole Lynggaard Retail ApS, Gentofte Ole Lynggaard Copenhagen GmbH (CH), Schweiz, Switzerland Ole Lynggaard Copenhagen GmbH (DE), Tyskland, Germany



Consolidated financial highlights

DKK in thousands.	2016	2015	2014	2013	2012
Profit and loss account:					
Gross profit	82.383	79.010	60.848	64.710	68.445
Results from operating activities	11.825	15.869	7.182	13.708	20.721
Net financials	-630	-3.003	-3.920	-6.618	-395
Results for the year	8.534	9.563	2.381	5.201	15.919
Balance sheet:					
Balance sheet sum	158.256	156.323	135.010	136.530	130.261
Investments in tangible fixed assets represent	-5.672	-7.211	-5.003	-2.973	-3.455
Equity	72.255	68.097	59.007	48.582	56.555
Cash flow:					
Operating activities	15.314	15.232	10.785	-963	1.763
Investment activities	-14.204	-8.764	-7.319	-520	-3.455
Financing activities	-4.500	0	0	-8.132	-6.247
Cash flow in total	-3.390	6.467	3.466	-9.615	-7.939
Employees:					
Average number of full time employees	119	109	104	95	90
Key figures in %:					
Acid test ratio	153,4	153,5	-	-	-
Solvency ratio	45,7	43,6	43,7	35,6	43,4
Return on equity	12,2	15,0	4,4	9,9	28,5

*) The key figures have been laid out in accordance with the publication "Anbefalinger & Nøgletal 2015" ("Recommendations & Key Figures 2015") published by the CFA Society Denmark.



The principal activities of the group

OLE LYNGGAARD COPENHAGEN is a family-owned, design based company that manufactures and sells jewellery of the highest class in Denmark as in export markets.

We do this based on our position as a leading Scandinavian luxury brand, rooted in a passion for the unique design, styling and craftsmanship. Our vision is to establish a global status as the favorite luxury brand for the quality-conscious customer who demands Scandinavian jewellery design, which can please for generations.

Our mission is to inspire and create passion for our jewellery and brand worldwide by supplying products in a unique, timeless and functional design of the highest quality.

More than 100 talented and dedicated employees are gathered to bring this mission to life, of which 45 jewellers work at the company's premises in Hellerup.

The company's growth strategy in relation to increased exports, which is based on organic and controlled development, has ensured positive growth through recent years, and at the same time ensured that the company's very high standards of quality at all levels have been observed.

Similarly - and based on the same high standards for quality - the number of dealers on the Scandinavian market has been reduced, resulting in a strengthened profile and increase of the market share.

We will, in the coming years, with a close relationship with dealers and partners, and a constant focus on our values, pursue our growth strategy with the aim to ensure continued profitable growth, economic independence and an exciting and challenging workplace for our employees. We will continue to be a Danish family-owned company in design, production and craftsmanship, where the family's close connection and ownership ensure the present company culture.

Development in activities and financial matters

The gross profit for the year is DKK 61.747.676 against tDKK 62.132 last year. The results from ordinary activities after tax are DKK 8.533.519 against tDKK 9.563 last year. Taken into consideration that OLE LYNGGAARD COPENHAGEN is still investing heavily in export markets, we consider this a reasonable result.

Environmental issues

The company aims to be at the forefront on both external and internal environmental issues. Municipal approval of the company's process equipment, ventilation and safety have been achieved over many years.

Events subsequent to the financial year

No events have occurred subsequent to the balance sheet date, which would have material impact on the financial position of the company.



Profit and loss account 1 January - 31 December

All amounts in DKK.

Note	Group		Parent enterprise	
	2016	2015	2016	2015
	82.382.544	79.010.007	61.747.676	62.135.972
1 Staff costs	-63.572.086	-56.753.757	-47.556.286	-43.666.735
Depreciation, amortisation and writedown relating to tangible and intangible fixed assets	-6.985.065	-6.386.793	-5.679.858	-4.845.481
Operating profit	11.825.393	15.869.457	8.511.532	13.623.756
Income from equity investments in group enterprises	0	0	2.466.272	1.544.843
Other financial income	419.153	526.811	391.691	487.002
Other financial costs	-1.049.009	-3.529.851	-1.070.913	-3.490.348
Results before tax	11.195.537	12.866.417	10.298.582	12.165.253
Tax on ordinary results	-2.662.018	-3.303.071	-1.765.063	-2.601.905
2 Results for the year	8.533.519	9.563.346	8.533.519	9.563.348
The results of the group are divided as follows:				
Shareholders in Ole Lynggaard A/S	8.533.519	9.563.346		
	8.533.519	9.563.346		



Balance sheet 31 December

All amounts in DKK.

Note	Group		Parent enterprise		
	2016	2015	2016	2015	
Assets					
Fixed assets					
3	Completed development projects, including patents and similar rights arising from development projects	7.917.189	3.254.983	7.917.189	3.224.784
4	Acquired concessions, patents, licenses, trademarks and similar rights	2.269.591	1.976.486	0	0
	Intangible fixed assets in total	10.186.780	5.231.469	7.917.189	3.224.784
5	Land and property	736.841	864.932	736.841	864.932
6	Production plant and machinery	9.830.023	7.907.405	9.330.169	7.511.297
7	Other plants, operating assets, and fixtures and furniture	5.515.745	5.910.273	2.599.778	2.282.260
	Tangible fixed assets in total	16.082.609	14.682.610	12.666.788	10.658.489
8	Equity investments in group enterprises	0	0	5.572.745	3.069.500
9	Amounts owed by group enterprises	0	0	3.426.578	0
10	Other securities and equity investments	52.454	52.454	52.454	52.454
11	Deposits	1.750.371	929.138	947.456	929.138
	Financial fixed assets in total	1.802.825	981.592	9.999.233	4.051.092
	Fixed assets in total	28.072.214	20.895.671	30.583.210	17.934.365



Balance sheet 31 December

All amounts in DKK.

Note	Group		Parent enterprise		
	2016	2015	2016	2015	
Assets					
Current assets					
	Raw materials and consumables	17.797.542	19.029.231	17.797.542	19.029.231
	Work in progress	1.990.743	4.050.940	1.990.743	4.050.940
	Manufactured goods and trade goods	42.128.673	42.658.759	42.128.673	42.658.759
	Prepayments for goods	265.000	1.182.669	265.000	1.182.669
	Inventories in total	62.181.958	66.921.599	62.181.958	66.921.599
	Trade debtors	38.880.724	40.142.058	35.746.366	37.835.658
	Amounts owed by group enterprises	0	0	10.556.957	9.306.347
12	Deferred tax assets	0	0	0	145.657
13	Receivable corporate tax	214.820	0	323.011	0
	Tax receivables from group enterprises	0	0	433.566	254.387
	Other debtors	6.720.668	3.120.395	5.967.277	1.839.693
14	Accrued income and deferred expenses	5.712.280	4.215.985	3.283.239	3.816.806
	Debtors in total	51.528.492	47.478.438	56.310.416	53.198.548
	Available funds	16.473.206	21.027.773	4.655.612	13.361.241
	Current assets in total	130.183.656	135.427.810	123.147.986	133.481.388
	Assets in total	158.255.870	156.323.481	153.731.196	151.415.753



Balance sheet 31 December

All amounts in DKK.

Equity and liabilities		Group		Parent enterprise	
		2016	2015	2016	2015
Note					
Equity					
15	Contributed capital	500.000	500.000	500.000	500.000
	Reserves for net revaluation as per the equity method	0	0	5.052.090	2.548.845
	Results brought forward	71.754.619	63.096.780	66.702.530	60.547.938
	Proposed dividend for the financial year	0	4.500.000	0	4.500.000
	Equity before non-controlling interest.	72.254.619	68.096.780	72.254.620	68.096.783
	Equity in total	72.254.619	68.096.780	72.254.620	68.096.783
Provisions					
16	Provisions for deferred tax	1.151.024	14.511	1.042.618	0
	Provisions in total	1.151.024	14.511	1.042.618	0
Liabilities					
		0	0	0	-1
	Long-term liabilities in total	0	0	0	-1
	Bank debts	43.412.007	44.576.157	43.412.007	45.235.464
	Prepayments received from customers	855.166	1.060.832	226.444	255.947
	Trade creditors	18.968.979	25.747.024	17.667.526	24.589.149
	Debt to group enterprises	0	0	1.105.551	552.078
17	Corporate tax	0	1.684.189	0	1.255.809
	Other debts	21.614.075	15.143.988	18.022.430	11.430.524
	Short-term liabilities in total	84.850.227	88.212.190	80.433.958	83.318.971
	Liabilities in total	84.850.227	88.212.190	80.433.958	83.318.970
	Equity and liabilities in total	158.255.870	156.323.481	153.731.196	151.415.753
18	Mortgage and securities				
19	Contingencies				
20	Related parties				



Consolidated statement of changes in equity

All amounts in DKK.

	<u>Contributed capital</u>	<u>Results brought forward</u>	<u>Proposed dividend for the financial year</u>	<u>In total</u>
Equity 1 January 2015	500.000	58.507.414	0	59.007.414
Profit or loss for the year brought forward	0	5.063.348	4.500.000	9.563.348
Exchange rates adjustment in balances in subsidiaries	0	40.278	0	40.278
Adjustment, market value financial contracts, after tax	0	-514.260	0	-514.260
Equity 1 January 2016	500.000	63.096.780	4.500.000	68.096.780
Distributed dividend	0	0	-4.500.000	-4.500.000
Profit or loss for the year brought forward	0	8.533.519	0	8.533.519
Adjustment, market value financial contracts, after tax	0	124.320	0	124.320
	<u>500.000</u>	<u>71.754.619</u>	<u>0</u>	<u>72.254.619</u>



Statement of changes in equity of the parent enterprise

All amounts in DKK.

	Contributed capital	Reserves for net revaluation as per the equity method	Results brought forward	Proposed dividend for the financial year	In total
Equity 1 January 2016	500.000	963.724	57.543.692	0	59.007.416
Share of results	0	1.585.121	3.478.228	4.500.000	9.563.349
Exchange rates adjustment in balances in subsidiaries	0	0	40.278	0	40.278
Adjustment, market value financial contracts, after tax	0	0	-514.260	0	-514.260
Equity 1 January 2016	500.000	2.548.845	60.547.938	4.500.000	68.096.783
Distributed dividend	0	0	0	-4.500.000	-4.500.000
Share of results	0	2.466.272	6.067.247	0	8.533.519
Exchange rate adjustments	0	36.973	0	0	36.973
Exchange rates adjustment in balances in subsidiaries	0	0	-36.973	0	-36.973
Adjustment, market value financial contracts, after tax	0	0	124.318	0	124.318
	500.000	5.052.090	66.702.530	0	72.254.620



Cash flow statement 1 January - 31 December

All amounts in DKK.

<u>Note</u>	Group	
	<u>2016</u>	<u>2015</u>
Results for the year	8.533.519	9.563.346
21 Adjustments	10.276.939	12.692.904
22 Change in working capital	390.783	-2.840.591
Cash flow from operating activities before net financials	19.201.241	19.415.659
Interest received and similar amounts	419.153	526.811
Interest paid and similar amounts	-1.049.009	-3.529.851
Cash flow from ordinary activities	18.571.385	16.412.619
Corporate tax paid	-3.257.833	-1.180.919
Cash flow from operating activities	15.313.552	15.231.700
Purchase of intangible fixed assets	-7.710.684	-1.913.005
Purchase of tangible fixed assets	-6.051.552	-7.211.290
Sale of tangible fixed assets	379.500	587.500
Purchase of financial fixed assets	-821.233	-227.592
Cash flow from investment activities	-14.203.969	-8.764.387
Dividend paid	-4.500.000	0
Cash flow from financing activities	-4.500.000	0
Changes in available funds	-3.390.417	6.467.313
Available funds 1 January 2016	-23.548.384	-30.015.697
Available funds 31 December 2016	-26.938.801	-23.548.384
Available funds		
Available funds	16.473.206	21.027.773
Short-term bank debts	-43.412.007	-44.576.157
Available funds 31 December 2016	-26.938.801	-23.548.384



Notes

All amounts in DKK.

	Group		Parent enterprise	
	2016	2015	2016	2015
1. Staff costs				
Salaries and wages	61.660.978	57.369.155	48.579.938	47.174.898
Pension costs	5.581.482	4.954.738	4.683.285	4.140.304
Other costs for social security	1.541.202	1.028.944	212.692	177.060
Other staff costs	3.013.933	2.629.891	2.305.880	2.103.444
Staff costs in total	71.797.595	65.982.728	55.781.795	53.595.706
Staff costs transferred to assets	-8.225.509	-9.228.971	-8.225.509	-9.928.971
	63.572.086	56.753.757	47.556.286	43.666.735
Executive board and board of directors	7.562.573	6.734.731	7.562.573	6.734.731
Average number of employees	119	109	91	87
			Parent enterprise	
			2016	2015
2. Proposed distribution of the results				
Reserves for net revaluation as per the equity method			2.466.272	1.585.121
Dividend for the financial year			0	4.500.000
Allocated to results brought forward			6.067.247	3.478.227
Distribution in total			8.533.519	9.563.348



Notes

All amounts in DKK.

	Group		Parent enterprise	
	31/12 2016	31/12 2015	31/12 2016	31/12 2015
3. Completed development projects, including patents and similar rights arising from development projects				
Cost 1 January 2016	12.304.529	10.387.730	11.551.121	9.638.116
Translation by use of the exchange rate valid on balance sheet date 31 December 2016	-4.133	3.794	0	0
Additions during the year	6.952.375	1.913.005	6.952.375	1.913.005
Cost 31 December 2016	19.252.771	12.304.529	18.503.496	11.551.121
Amortisation and writedown 1 January 2016	-9.049.546	-7.146.287	-8.326.337	-6.459.377
Translation by use of the exchange rate valid on balance sheet date 31 December 2016	3.648	-2.621	0	0
Amortisation for the year	0	0	-2.259.970	-1.866.960
Depreciation, amortisation and writedown for the year, assets disposed of	-2.289.684	-1.900.638	0	0
Amortisation and writedown 31 December 2016	-11.335.582	-9.049.546	-10.586.307	-8.326.337
Book value 31 December 2016	7.917.189	3.254.983	7.917.189	3.224.784



Notes

All amounts in DKK.

	Group		Parent enterprise	
	31/12 2016	31/12 2015	31/12 2016	31/12 2015
4. Acquired concessions, patents, licenses, trademarks and similar rights				
Cost 1 January 2016	2.910.213	2.853.553	0	0
Translation by use of the exchange rate valid on balance sheet date 31 December 2016	-65.940	56.660	0	0
Additions during the year	758.309	0	0	0
Cost 31 December 2016	3.602.582	2.910.213	0	0
Amortisation and writedown 1 January 2016	-933.727	-539.884	0	0
Translation by use of the exchange rate valid on balance sheet date 31 December 2016	9.932	375	0	0
Depreciation, amortisation and writedown for the year, assets disposed of	-409.196	-394.218	0	0
Amortisation and writedown 31 December 2016	-1.332.991	-933.727	0	0
Book value 31 December 2016	2.269.591	1.976.486	0	0



Notes

All amounts in DKK.

	Group		Parent enterprise	
	31/12 2016	31/12 2015	31/12 2016	31/12 2015
5. Land and property				
Cost 1 January 2016	1.259.393	1.244.757	1.259.393	1.244.757
Translation by use of the exchange rate valid on balance sheet date 31 December 2016	0	14.636	0	0
Additions during the year	0	0	0	14.636
Cost 31 December 2016	1.259.393	1.259.393	1.259.393	1.259.393
Depreciation and writedown 1 January 2016	-394.461	-267.439	-394.461	-267.439
Depreciation for the year	-128.091	-127.022	-128.091	-127.022
Depreciation and writedown 31 December 2016	-522.552	-394.461	-522.552	-394.461
Book value 31 December 2016	736.841	864.932	736.841	864.932



Notes

All amounts in DKK.

	Group		Parent enterprise	
	31/12 2016	31/12 2015	31/12 2016	31/12 2015
6. Production plant and machinery				
Cost 1 January 2016	25.271.727	21.098.488	23.038.656	19.145.398
Adjustment due to change of accounting policies	25.105	0	0	0
Translation by use of the exchange rate valid on balance sheet date 31 December 2016	17.091	14.398	0	0
Additions during the year	4.718.762	4.215.065	4.542.824	3.949.483
Disposals during the year	-6.116.183	-56.225	-6.116.183	-56.225
Cost 31 December 2016	23.916.502	25.271.726	21.465.297	23.038.656
Depreciation and writedown 1 January 2016	-17.364.322	-14.878.662	-15.527.359	-13.293.188
Translation by use of the exchange rate valid on balance sheet date 31 December 2016	16.674	-13.274	0	0
Depreciation for the year	-2.888.428	-2.528.610	-2.757.366	-2.290.396
Reversal of depreciation, amortisation and writedown, assets disposed of	6.149.597	56.225	6.149.597	56.225
Depreciation and writedown 31 December 2016	-14.086.479	-17.364.321	-12.135.128	-15.527.359
Book value 31 December 2016	9.830.023	7.907.405	9.330.169	7.511.297



Notes

All amounts in DKK.

	Group		Parent enterprise	
	31/12 2016	31/12 2015	31/12 2016	31/12 2015
7. Other plants, operating assets, and fixtures and furniture				
Cost 1 January 2016	12.767.956	11.158.655	2.860.564	6.661.586
Adjustment due to change of accounting policies	-18.250	0	0	0
Translation by use of the exchange rate valid on balance sheet date 31 December 2016	-47.100	6.192	0	0
Additions during the year	1.332.790	2.996.225	885.364	499.789
Disposals during the year	-517.500	-1.393.115	0	-756.044
Cost 31 December 2016	13.517.896	12.767.957	3.745.928	6.405.331
Depreciation and writedown 1 January 2016	-6.857.684	-6.216.522	-578.304	-3.800.493
Translation by use of the exchange rate valid on balance sheet date 31 December 2016	-8.690	-3.547	0	0
Depreciation for the year	-1.273.777	-1.225.461	-567.846	-549.872
Reversal of depreciation, amortisation and writedown, assets disposed of	138.000	587.846	0	227.294
Depreciation and writedown 31 December 2016	-8.002.151	-6.857.684	-1.146.150	-4.123.071
Book value 31 December 2016	5.515.745	5.910.273	2.599.778	2.282.260
Leasehold improvement assets are included with a book value of	4.608.767	5.246.658	1.800.917	2.187.742



Notes

All amounts in DKK.

	Group		Parent enterprise	
	31/12 2016	31/12 2015	31/12 2016	31/12 2015
8. Equity investments in group enterprises				
Acquisition sum, opening balance 1 January 2016	0	0	520.655	520.655
Cost 31 December 2016	0	0	520.655	520.655
Revaluations, opening balance 1 January 2016	0	0	2.617.568	1.032.447
Results for the year before goodwill amortisation	0	0	2.466.272	1.544.843
Other exchange adjustments	0	0	36.973	40.278
Revaluation 31 December 2016	0	0	5.120.813	2.617.568
Amortisation of goodwill, opening balance 1 January 2016	0	0	-68.723	-68.723
Depreciation on goodwill 31 December 2016	0	0	-68.723	-68.723
Book value 31 December 2016	0	0	5.572.745	3.069.500

Group enterprises:

	Domicile	Share of ownership
Ole Lynggaard Retail ApS	Gentofte	100 %
Ole Lynggaard Copenhagen GmbH (CH)	Schweiz, Switzerland	100 %
Ole Lynggaard Copenhagen GmbH (DE)	Tyskland, Germany	100 %

	Parent enterprise	
	31/12 2016	31/12 2015
9. Amounts owed by group enterprises		
Receivables, Ole Lynggaard Coopenhagen, France	3.426.578	0
	3.426.578	0



Notes

All amounts in DKK.

	Group		Parent enterprise	
	31/12 2016	31/12 2015	31/12 2016	31/12 2015
10. Other securities and equity investments				
Cost 1 January 2016	52.454	52.454	52.454	52.454
Cost 31 December 2016	52.454	52.454	52.454	52.454
Book value 31 December 2016	52.454	52.454	52.454	52.454
11. Deposits				
Cost 1 January 2016	939.138	929.138	939.138	929.138
Additions during the year	811.233	0	8.318	0
Cost 31 December 2016	1.750.371	929.138	947.456	929.138
Book value 31 December 2016	1.750.371	929.138	947.456	929.138
12. Deferred tax assets				
Deferred tax assets 1 January 2016	0	0	0	-190.907
Adjustment deferred tax prior	0	0	0	145.047
Adjustment deferred tax for the year	0	0	0	191.517
	0	0	0	145.657
The following items are subject to deferred tax:				
Financial fixed assets	0	0	0	145.657
	0	0	0	145.657



Notes

All amounts in DKK.

	Group		Parent enterprise	
	31/12 2016	31/12 2015	31/12 2016	31/12 2015
13. Receivable corporate tax				
Receivable corporate tax 1 January 2016	-1.684.189	0	-1.255.809	0
Adjustment of previous years' tax	188.550	0	0	0
Paid corporate tax concerning last year	1.495.639	0	1.255.809	0
Calculated corporate tax for the present year, in the group parties	-1.547.374	0	-1.034.989	-1.255.809
Paid tax on account for the present year	1.762.194	0	1.358.000	0
	<u>214.820</u>	<u>0</u>	<u>323.011</u>	<u>-1.255.809</u>
14. Accrued income and deferred expenses				
Prepaid expenses	5.712.280	4.215.985	3.283.239	3.816.806
	<u>5.712.280</u>	<u>4.215.985</u>	<u>3.283.239</u>	<u>3.816.806</u>
15. Contributed capital				
Contributed capital 1 January 2016	500.000	500.000	500.000	500.000
	<u>500.000</u>	<u>500.000</u>	<u>500.000</u>	<u>500.000</u>

The share capital consists of shares each with a nominal value of DKK 1. No shares hold particular rights.



Notes

All amounts in DKK.

	Group		Parent enterprise	
	31/12 2016	31/12 2015	31/12 2016	31/12 2015
16. Provisions for deferred tax				
Provisions for deferred tax 1 January 2016	14.511	355.000	-145.657	190.907
Adjustment deferred tax for the year	1.114.644	-340.489	1.163.640	-191.517
Adjustment deferred tax prior	21.869	0	0	-145.047
Adjustment deferred tax financial contracts	0	0	24.635	0
	1.151.024	14.511	1.042.618	-145.657

The following items are subject to deferred tax:

Intangible fixed assets	1.929.436	963.558	1.741.781	709.452
Tangible fixed assets	-658.000	-804.000	-578.751	-710.062
Financial fixed assets	-120.412	-145.047	-120.412	-145.047
	1.151.024	14.511	1.042.618	-145.657

17. Corporate tax

Receivable corporate tax 1 January 2016	0	-637.000	0	0
Adjustment of previous years' tax	0	-141.422	0	0
Calculated corporate tax for the present year, in the group parties	0	3.643.560	0	1.255.809
Paid tax on account for the present year	0	-1.180.949	0	0
	0	1.684.189	0	1.255.809

18. Mortgage and securities

The company has provided security in other receivables at 31 December 2016, TDKK 5.967 for credit facilities of DKK 10m.

For bank debts, the company has provided security in company assets representing a nominal value of TDKK 20.000. This security comprises the below assets, stating the book values:

Inventories	DKK 61.917.000
Receivable from sales and services	DKK 35.746.400

The bank has against third party provided payment bonds and warranties, totalling TDKK 2.372.



Notes

All amounts in DKK.

19. Contingencies

Contingent liabilities

	<u>DKK in thousands</u>
Leasing liabilities	874
Other contingent liabilities	<u>9.232</u>
Contingent liabilities in total	<u>10.106</u>

Comprising:

Contingent liabilities, group enterprises	<u>17.895</u>
---	---------------

Leasing liabilities

The company has entered into 7 leases. The remaining liability amounts to TDKK 874 at 31 December 2016, and remaining maturity of 36 to 60 months.

Lease on premises

Moreover, the company and its group enterprises have entered into 6 leases on premises. The total liability amounts to 14.766 TDKK at 31 December 2016, and the non-cancellation period is from 6 to 60 months.

The company has issued a letter of subordination of third party's debt, TDKK 167, as per 31 December 2016.

Hedging instruments

The company makes use of hedging instruments used to hedge recognised and non-recognised transactions concerning foreign currency translation adjustments and raw materials. Terms for the open contracts at 31 December 2016 are less than 12 months. The market value of these open contracts is recognised in the balance sheet.

Joint taxation

The company is the administration company of the group of companies subject to the Danish scheme of joint taxation and unlimited jointly and severally liable with the other jointly taxed companies for the total corporation tax.

The company is unlimited jointly and severally liable with the other jointly taxed companies for any obligation to withhold tax on interest, royalties and dividends.

The liability relating to obligations in connection with withholding tax on dividends, interest and royalties represents an estimated maximum of DKK 0 thousand.

Any subsequent adjustments of corporate taxes or withheld taxes etc. may cause changes in the company's liabilities.



Notes

All amounts in DKK.

20. Related parties

Ownership

According to the company's list of shareholders, the following shareholders own a minimum of 5 % of the voting rights or a minimum of 5 % of the share capital:

Søren Lynggaard ApS, Agnetevej 10, 2840 Holte

Charlotte Lynggaard ApS, Høje Skodsborgvej 44, 2942 Skodsborg



Notes

All amounts in DKK.

	Group	
	2016	2015
21. Adjustments		
Depreciation and amortisation	6.985.065	6.386.793
Income from equity investments in group enterprises	0	0
Other financial income	-419.153	-526.811
Other financial costs	1.049.009	3.529.851
Tax on ordinary results	2.662.018	3.303.071
	<u>10.276.939</u>	<u>12.692.904</u>
22. Change in working capital		
Change in inventories	4.739.641	-11.142.139
Change in debtors	-3.835.234	3.224.725
Change in trade creditors and other liabilities	-513.624	5.076.823
	<u>390.783</u>	<u>-2.840.591</u>



Accounting policies used

The annual report for Ole Lynggaard A/S is presented in accordance with those regulations of the Danish Financial Statements Act concerning companies identified as class C enterprises (medium sized enterprises).

The accounting policies used are unchanged compared to last year, and the annual accounts are presented in Danish kroner (DKK).

Recognition and measurement in general

Income is recognised in the profit and loss account concurrently with its realisation, including the recognition of value adjustments of financial assets and liabilities. Likewise, all costs, these including depreciation, amortisation, writedown, provisions, and reversals which are due to changes in estimated amounts previously recognised in the profit and loss account are recognised in the profit and loss account.

Assets are recognised in the balance sheet when the group is liable to achieve future, financial benefits and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the group is liable to lose future, financial benefits and the value of the liability can be measured reliably.

At the first recognition, assets and liabilities are measured at cost. Later, assets and liabilities are measured as described below for each individual accounting item.

Certain fixed asset investments and liabilities are measured at amortised cost, by which method a fixed, effective interest is recognised during the useful life of the asset or the liability. Amortised cost is recognised as the original cost with deduction of any payments and additions/deductions of the accrued amortisation of the difference between cost and nominal amount. In this way capital losses and capital profits are spread over the useful life.

At recognition and measurement, such predictable losses and risks are taken into consideration, which may appear before the annual report is presented, and which concerns matters existing on the balance sheet date.

Translation of foreign currency

Transactions in foreign currency are translated by using the exchange rate prevailing at the date of the transaction. Differences in the rate of exchange arising between the rate at the date of transaction and the rate at the date of payment are recognised in the profit and loss account as an item under net financials.

Debtors, creditors, and other monetary items in foreign currency are translated by using the closing rate. The difference between the closing rate and the rate at the time of the occurrence or the recognition in the latest annual accounts of the amount owed or the liability is recognised in the profit and loss account under financial income and expenses.

Fixed assets and other non-monetary assets acquired in foreign currency and which are not considered to be investment assets purchased in foreign currencies are measured at the exchange rate on the transaction date.

In case the foreign group enterprises and associated enterprises meet the criteria for being independent units, the profit and loss accounts are translated by using an average exchange rate for the period in question, and the balance sheet items are translated by using the closing rate. Differences arising in connection with the translation of the equity of foreign group enterprises at the beginning of the year to the closing rate are recognised directly in the equity. The same goes for differences arising in connection with translation of the profit and loss accounts from average exchange rate to the closing rate.



Accounting policies used

Currency adjustment of balances with group enterprises abroad that are considered part of the total investment in group enterprises are recognised directly in the equity. Likewise, foreign exchange gains and losses on loans and derived financial instruments for currency hedging independent group enterprises abroad are recognised in the equity.

Derived financial instruments

At the first recognition, derived financial instruments are recognised at cost in the balance sheet. Afterwards they are measured at fair value. Positive and negative fair values of derived financial instruments are recognised under other debtors and other creditors respectively.

Changes in the fair value of derived financial instruments classified as and meeting the criteria for hedging the fair value of a recognised asset or a recognised liability are recognised in the profit and loss account together with any changes in the fair value of the hedged asset or the hedged liability.

Changes in the fair value of derived financial instruments classified as and meeting the criteria for hedging future cash flows are recognised under amounts owed or other debt in the equity.

If the future transaction results in the recognition of assets or liabilities, amounts which have been recognised in the equity previously, are transferred to the cost for the asset or the liability, respectively. If the future transaction results in income or costs, amounts which have been recognised in the equity currently, are transferred to the profit and loss account in the period in which the hedged item influenced the profit and loss account.

As regards any derived financial instruments which do not meet the criteria for being treated as hedging instruments, changes in the fair value are recognised currently in the profit and loss account.

Changes in the fair value of derived financial instruments used for hedging net investments in independent foreign group enterprises or associated enterprises are recognised directly in the equity.

The consolidated annual accounts

The consolidated annual accounts comprise the parent company Ole Lynggaard A/S and those group enterprises of which Ole Lynggaard A/S directly or indirectly owns more than 50 % of the voting rights or in other ways has controlling interest. As it appears from the group chart, enterprises of which the group owns between 20 and 50 % of the voting rights and exercises considerable, but not controlling interest are considered associated enterprises.

By the consolidation, elimination of intercompany income and costs, shareholding, intercompany balances and dividends and realised and unrealised gains and losses from transactions among the consolidated enterprises takes place.

Equity interests in group enterprises are settled by the proportional share of the group enterprises' trade value of net assets and liabilities at the date of acquisition.

Newly acquired or newly established enterprises are recognised in the consolidated annual accounts as of the date of acquisition. Disposed or terminated enterprises are recognised in the consolidated annual accounts until the date of disposal. In relation to newly acquired, disposed or terminated enterprises, comparative figures are not adjusted.



Accounting policies used

In connection with the acquisition of new enterprises, the acquisition method is applied, by which the acquirees' identifiable assets and liabilities are measured at fair value at the time of acquisition. Costs for restructuring which are recognised in the acquiree before the acquisition date and which have not been agreed upon as part of the acquisition, are recognised in the pre-acquisition balance sheet and thereby forms part of the measurement of goodwill. Restructuring decided by the acquiree is recognised in the profit and loss account. The tax effect of the revaluations carried out is taken into consideration.

Positive balances (goodwill) between cost and fair value of the acquired, identifiable assets and liabilities, including provisions for restructuring, are recognised under intangible fixed assets and in accordance with an individual evaluation allocated on a systematic basis over their useful lives in the profit and loss account. Negative balances (negative goodwill) is recognised as income in the profit and loss account at the date of acquisition when the general requirements for recognition of income are met.

Gains or losses from the disposal or termination of group enterprises or associated enterprises are recognised as the difference between the sales price or the termination sum and the book value of the net assets at the sales date and expected costs of sale or termination.

In case of business combinations such as acquisition and sale of equity investments, mergers, demergers, addition of assets and exchange of shares etc. with participation of enterprises under the control of the parent company, the merger method is applied, in which case the merger is considered implemented on the first day of the financial year, and restatement of comparative figures is made.

The profit and loss account

Gross profit

The gross profit comprises the net turnover, changes in inventories of finished goods and work in progress, work performed for own purposes and capitalised, other operating income, and external costs.

The net turnover is recognised in the profit and loss account if delivery and risk transfer to the buyer have taken place before the end of the year, and if the income can be determined reliably and is expected to be received. The net turnover is recognised exclusive of VAT and taxes and with the deduction of any discounts granted in connection with the sale.

Costs of sales includes costs for the purchase of raw materials and consumables less discounts and changes in inventories.

Other operating income and costs comprise accounting items of secondary nature in proportion to the principal activities of the enterprise, including gains and losses on disposal of intangible and tangible fixed assets.

Other external costs comprise costs for distribution, sales, advertisement, administration, premises, loss on debtors, and operational leasing costs.

Staff costs

Staff costs include salaries and wages including holiday allowances, pensions and other costs for social security etc. for staff members. Staff costs are less public reimbursements.

A bonus scheme for the sales director and the retail manager has been established. The bonus scheme is not limited in time. The scheme provides the opportunity of achieving a bonus which is determined in proportion to the annual sales, and the achieved bonus percentage is calculated from the results for the year before tax. The bonus can max. amount to 5 % of the results for the year before tax per head.



Accounting policies used

The scheme is based on cash payment. However, the form of payment is optional – salary, pension, etc.

In addition, there are regular bonus schemes for traveling sales representatives. The bonus schemes are calculated in proportion to their turnover.

Staffcosts, directly attributable to the development of production of goods, are recognized at cost of inventories.

Depreciation, amortisation and writedown

Depreciation, amortisation and writedown comprise depreciation on, amortisation of and writedown relating to intangible and tangible fixed assets respectively.

Net financials

Net financials comprise interest, realised and unrealised capital gains and losses concerning financial assets and liabilities, amortisation of financial assets and liabilities, additions and reimbursements under the Danish tax prepayment scheme, etc. Financial income and expenses are recognised in the profit and loss account with the amounts that concerns the financial year.

Interest and other costs concerning loans for financing the production of intangible and tangible fixed assets and concerning the production period are not recognised in the cost of the fixed asset.

Results from equity investments in group enterprises

After full elimination of intercompany profit or loss and deduction of amortisation of consolidated goodwill, the equity investment in the individual group enterprises are recognised in the profit and loss account at a proportional share of the group enterprises' results after tax.

Tax of the results for the year

The tax for the year comprises the current tax for the year and the changes in deferred tax, and it is recognised in the profit and loss account with the share referring to the results for the year and directly in the equity with the share referring to entries directly on the equity.

The parent enterprise and the Danish group enterprises are subject to the Danish rules on compulsory joint taxation of the consolidated Danish enterprises. The parent enterprise acts as an administration company in relation to the joint taxation. This means that the total Danish tax payable of the income of the Danish consolidated companies is paid to the tax authorities by the company.

The current Danish corporate tax is allocated among the jointly taxed companies in proportion to their respective taxable income (full allocation with reimbursement of tax losses).

The balance sheet

Intangible fixed assets

Development projects, patents, and licences

External development of software are measured at external cost with deduction of accumulated depreciation. Software development costs are amortised over the estimated useful life, which is 10 years from use of the system.

Acquired rights are measured at cost with deduction of accumulated depreciation. Acquired rights are amortised on a straight-line basis over the estimated useful life, which is 5 years.



Accounting policies used

Acquired concessions and similar rights

Acquired concessions and similar rights as key money to leasehold, is measured at cost with deduction of accumulated amortisation. As it is not possible to determine a reliable estimate of the useful life, the amortisation period is set at 7-10 years.

Tangible fixed assets

Tangible fixed assets are measured at cost with deduction of accrued depreciation and writedown. Land is not depreciated.

The basis of depreciation is cost with deduction of any expected residual value after the end of the useful life of the asset. The amortisation period and the residual value are determined at the acquisition date and reassessed annually. If the residual value exceeds the book value, the amortisation discontinues.

If the amortisation period or the residual value is changed, the effect on amortisation will in the future be recognised as a change in the accounting estimates.

The cost comprises the acquisition cost and costs directly attached to the acquisition until the time when the asset is ready for use.

The cost of a total asset is divided into separate components. These components are depreciated separately, the useful lives of each individual components differing.

Depreciation takes place on a straight line basis and based on an evaluation of the expected useful life:

Buildings	10-50	years
Technical plants and machinery	5-10	years
Other plants, operating assets, fixtures and furniture	3-5	years

Minor assets with an expected useful life of less than 1 year are recognised as costs in the profit and loss account in the year of acquisition.

Profit or loss deriving from the sales of tangible fixed assets is measured as the difference between the sales price reduced by the selling costs and the book value at the time of the sale. Profit or losses are recognised in the profit and loss account as other operating income or other operating expenses.

Decoration of rented premises

Decoration of rented premises are measured at cost with deduction of accrued depreciation. Depreciation takes place on a straight-line basis over the estimated useful life of the asset, which is set at 5 years.

Financial fixed assets

Equity investments in group enterprises

Equity investments in group enterprises are recognised in the balance sheet at a proportional share under the equity method, the value being calculated on the basis of the accounting policies of the parent company by the deduction or addition of unrealised intercompany profits and losses, and with the addition or deduction of residual value of positive or negative goodwill measured by applying the acquisition method.

Group enterprises and associated enterprises with negative equity are recognised without any value, and to the extent they are considered irrevocable, amounts owed by these companies are written down by the parent's share of the equity. If the negative equity exceeds the debtors, the residual amount is recognised under liability provisions to the extent the parent has a legal or actual liability to cover the negative equity of the subsidiary.



Accounting policies used

To the extent the equity exceeds the cost, the net revaluation of equity investments in group enterprises are transferred to the reserves under the equity for net revaluation as per the equity method. Dividends from group enterprises expected to be decided before the approval of this annual report are not subject to a limitation of the revaluation reserves. The reserves are adjusted by other equity movements in group enterprises.

Newly taken over or newly established companies are recognised in the annual accounts as of the time of acquisition. Sold or liquidated companies are recognised at the time of cession.

Profit or loss in connection with the sale of group enterprises are measured as the difference between the sales amount and the book value of net assets at the time of the sale, inclusive of remaining consolidated goodwill and expected costs for sale and cession. Profit and loss are recognised in the profit and loss account under net financials.

In connection with the acquisition of new group enterprises and associated enterprises, the acquisition method is applied, by which the acquirees' assets and liabilities are measured at fair value at the time of acquisition. Provisions for payment of costs for decided restructuring activities in the acquirees in relation to the acquisition are recognised. The tax effect of the revaluations carried out is taken into consideration.

Other securities and equity investments

Securities and equity investments recognised under fixed assets comprise listed bonds and shares which are measured at fair value on the balance sheet date. Listed securities are measured at market price.

Other unlisted securities are measured at fair value. The measurement is made on the basis of a return-based cash flow model based on expected future net cash flow over a period of 5 years and a terminal period. Furthermore, the fair value is adjusted for net interest-bearing debt.

Other unlisted securities are measured at cost. Writedown takes place to the recoverable amount, if this value is lower than the book value.

Amounts owned by group enterprises are long term loan to subsidiary and measured at cost.

Inventories

Inventories are measured at cost on basis of measured average prices. In case the net realisable value is lower than the cost, writedown takes place at this lower value.

Inventories are measured at cost on basis of the FIFO method. In case the net realisable value of the inventories is lower than the cost, writedown takes place to this lower value.

The cost for trade goods, raw materials, and consumables comprises the acquisition cost with the addition of the delivery costs.

The cost for manufactured goods and works in progress comprises the cost for raw materials, consumables, direct wages, and indirect production costs. Indirect production costs comprise indirect materials and wages, maintenance of and depreciation on machinery, factory buildings and equipment applied during the production process, and costs for factory administration and factory management. Borrowing costs are not recognised in cost.

The net realisable value for inventories is recognised as the market price with deduction of completion costs and selling costs. The net realisable value is determined taking into consideration the negotiability, obsolescence, and development of the expected market price.



Accounting policies used

Debtors

Debtors are measured at amortised cost which usually corresponds to face value. In order to meet expected losses, writedown takes place at the net realisable value.

Accrued income and deferred expenses

Accrued income and deferred expenses recognised under assets comprise incurred costs concerning the next financial year.

Available funds

Available funds comprise cash at bank and in hand.

Equity

Reserves for net revaluation as per the equity method

Reserves for net revaluation as per the equity method comprise net revaluation of equity investments in subsidiaries and associates in proportion to cost.

The reserves may be eliminated in case of losses, realisation of equity investments or changes in the financial estimates.

It is not possible to recognise the reserves with a negative amount.

Dividend

Dividend expected to be distributed for the year is recognised as a separate item under the equity. Proposed dividend is recognised as a liability at the time of approval by the general meeting (the time of declaration).

Corporate tax and deferred tax

Current tax receivable and tax liabilities are recognised in the balance sheet at the amount calculated on the basis of the expected taxable income for the year adjusted for tax on previous years' taxable income and prepaid taxes. Tax receivable and tax liabilities are set off to the extent that legal right of set-off exists and if the items are expected to be settled net or simultaneously.

Ole Lynggaard A/S is jointly taxed with the Danish group companies and acts in this respect as the administration company. According to the rules of joint taxation, Ole Lynggaard A/S is unlimited, jointly and severally liable towards the Danish tax authorities for the total corporation tax, including withholding tax on interest, royalties and dividends, arising within the jointly taxed group of companies.

Payable and receivable joint taxation contributions are recognised in the balance sheet as "Receivable corporate tax" or "Payable corporate tax".

Deferred tax is measured on the basis of all temporary differences in assets and liabilities with a balance sheet focus.

Deferred tax is measured based on the tax rules and tax rates applying under the legislation on the balance sheet date and prevailing when the deferred tax is expected to be released as current tax.

Liabilities

Other liabilities are measured at amortised cost which usually corresponds to the nominal value.



Accounting policies used

The cash flow statement

The cash flow statement shows the cash flow of the group for the year, divided in cash flows deriving from operating activities, investment activities, and financing activities respectively, the changes in the liabilities, and the available funds at the beginning and the end of the year respectively.

The effect of cash flow deriving from purchase and sale of enterprises appears separately under cash flow from investment activities. In the cash flow statement, cash flow deriving from purchased enterprises is recognised as of the date of acquisition, and cash flow deriving from sold enterprises is recognised until the sales date.

Cash flow from operating activities

Cash flow from operating activities are calculated as the results for the year adjusted for non-cash operating items, the change in the working capital, and corporate tax paid.

Cash flow from investment activities

Cash flow from investment activities comprises payments in connection with the acquisition and sale of enterprises and activities as well as the acquisition and sale of intangible and tangible fixed assets and fixed asset investments respectively.

Cash flow from financing activities

Cash flow from financing activities comprises changes in the size or the composition of the share capital and the costs in this connection. Furthermore, these activities comprise borrowings, instalments on interestbearing debt, and payment of dividend to the shareholders.

Available funds

Available funds comprise cash funds with deduction of short-term bank debt and short-term securities with a term of less than 3 months which can easily be converted into cash funds and on which only an insignificant risk of value changes exists.

