

VILOFOSS A/S

Ballesvej 2, 7000 Fredericia

CVR no. 82 77 62 14

ANNUAL REPORT FOR 2023

Adopted at the annual general meeting on 12 June 2024

chairman

Niklas Dupont Tellervo

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Statement by management on the annual report

The supervisory board and executive board have today discussed and approved the annual report of Vilofoss A/S for the financial year 1 January - 31 December 2023.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the company's financial position at 31 December 2023 and of the results of the company's operations for the financial year 1 January - 31 December 2023.

In our opinion, management's review includes a fair review of the matters dealt with in the management's review.

Management recommends that the annual report should be approved by the company in general meeting.

Fredericia, 12 June 2024

Executive board

Jesper Pagh
CEO

Jacob Holm Pedersen

Supervisory board

Niels Dingsø Jensen
chairman

Jesper Pagh

Kristian Johnsen Hundebøll

Christina Nielsen

Hans Robin Philip

Independent auditor's report

To the shareholder of Vilofoss A/S

Opinion

We have audited the financial statements of Vilofoss A/S for the financial year 1 January - 31 December 2023, which comprise a summary of significant accounting policies, income statement, balance sheet, statement of changes in equity and notes. The financial statements are prepared under the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the company's financial position at 31 December 2023 and of the results of the company's operations for the financial year 1 January - 31 December 2023 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements, that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent auditor's report

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on management's review

Management is responsible for management's review.

Our opinion on the financial statements does not cover management's review, and we do not express any form of assurance conclusion thereon.

Independent auditor's report

In connection with our audit of the financial statements, our responsibility is to read management's review and, in doing so, consider whether management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of management's review.

Hellerup, 12 June 2024

PricewaterhouseCoopers
Statsautoriseret Revisionspartnerselskab
CVR no. 33 77 12 31

Tue Stensgård Sørensen
statsautoriseret revisor
mne32200

Claus Lyngsø Sørensen
statsautoriseret revisor
mne34539

Company details

The company

Vilofoss A/S
Ballesvej 2
7000 Fredericia

CVR no.: 82 77 62 14

Reporting period: 1 January - 31 December 2023

Domicile: Fredericia

Supervisory board

Niels Dengsø Jensen, chairman
Jesper Pagh
Kristian Johnsen Hundebøll
Christina Nielsen
Hans Robin Philip

Executive board

Jesper Pagh, CEO
Jacob Holm Pedersen

Auditors

PricewaterhouseCoopers
Statsautoriseret Revisionspartnerselskab
Strandvejen 44
DK-2900 Hellerup

Financial highlights

Seen over a 5-year period, the development of the Company may be described by means of the following financial highlights:

	2023	2022	2021	2020	2019
	kDKK	kDKK	kDKK	kDKK	kDKK
Key figures					
Profit/loss					
Revenue	1,243,002	1,377,924	1,182,325	1,042,948	1,085,772
Gross profit	108,659	124,117	127,581	108,229	90,261
Profit/loss before net financials	37,764	44,496	69,222	35,673	24,656
Net financials	104,872	80,815	140,085	95,257	19,827
Profit/loss for the year	153,453	146,113	204,030	129,487	42,501
Balance sheet					
Balance sheet total	2,855,941	2,827,794	2,633,599	2,531,675	2,407,976
Investment in property, plant and equipment	52,073	15,645	27,716	29,368	55,079
Equity	866,878	856,817	725,815	510,911	385,705
Financial ratios					
Gross margin	8.7%	9.0%	10.8%	10.4%	8.3%
EBIT margin	3.0%	3.2%	5.9%	3.4%	2.3%
Return on assets	1.3%	1.6%	2.7%	1.4%	1.0%
Solvency ratio	30.4%	30.3%	27.6%	20.2%	16.0%
Return on equity	17.8%	18.5%	33.0%	28.9%	8.4%

The financial ratios are calculated in accordance with the Danish Finance Society's recommendations and guidelines. For definitions, see the summary of significant accounting policies.

Stormøllen A/S and Vilofoss A/S were merged in 2020. Accounting policy is the book value method and comparative figures are not adjusted.

Management's review

Business review

The company is engaged in the production and sale of customized premix and mineral mixtures for use in compound feed.

In addition, the company leases properties, including production facilities, to Group enterprises which the Group enterprises use for production of their different products.

Vilofoss A/S is the owner of several companies whose activities are primarily related to the DLG Group.

Financial review

The company's income statement for the year ended 31. december 2023 shows a profit of kDKK 153,453, and the balance sheet at 31 December 2023 shows equity of kDKK 866,878. Gross profit is as expected below the 2022 level.

Expectations for 2024

For 2024 the management anticipates a stabilization in the price level with further volume growth on export markets.

Risks - management of currency and interest risks

Vilofoss A/S is a part of the DLG Group's overall financial risk management framework (treasury policy). The group treasury department has the overall responsibility to ensure that the financial positions are within the agreed guidelines and risk limits.

Statement of corporate social responsibility in accordance with section 99a of the Danish Financial Statements Act

Vilofoss A/S follows the CSR strategy in the parent company Dansk Landbrugs Grovvarereselskab A.M.B.A., CVR no. 24 24 69 30, and with reference to section 99a, subsection 7 of the Danish Financial Statements Act, the statement on social responsibility is made in the DLG Group annual report for 2023, which can be found at <https://www.dlg.dk/en/dlg-group/Investor/annual-reports>.

Management's review

Statement of the underrepresented gender in accordance with section 99b of the Danish Financial Statements Act

Board of Directors

Description of target figures for underrepresented gender

Information on equal distribution of women and men

The company is covered by the Danish Financial Statements Act's rules on reporting regarding the underrepresented gender. This means that the company must set up and account for target figures for the underrepresented gender on the company's board of directors, as well as set up and account for a policy for increasing the underrepresented gender on other management layers.

The target figure and time frame for meeting these for Vilofoss A/S is in accordance with the parent company, Dansk Landbrugs Grovvarereselskab A.M.B.A. Vilofoss A/S did not meet its target when only one female board member was elected on the most recent annual general meeting. The board of directors at Vilofoss A/S is defined based on the group management of the parent company Dansk Landbrugs Grovvarereselskab A.M.B.A., with the addition of a chairman from Vilofoss. For this reason, in 2023, no explicit actions were taken to change the gender composition of the board at Vilofoss A/S.

The policy regarding diversity in additional management levels for Vilofoss A/S is in accordance with the policy of the DLG Group where it is planned to increase the underrepresented gender by recruiting from a diversified and qualified group of potential candidates. A foundation stone for diversity that was laid in 2021, and will be strengthened in 2024, was focused on bias in recruitments and promotions. In our recruitment efforts, we will clarify the most important competencies which a position entails with the recruiting manager during the initial dialogue and describe these competencies in the job ads in a specific and matter-of-fact way in the hope that this will help make the job ads appeal to a more diverse range of potential candidates.

We operate in an industry that is generally male-dominated, and therefore the Vilofoss Group faces the same challenge.

Management's review

The senior management comprises the Executive Board and managers with staff responsibility reporting directly to the Executive Board. In 2023, the senior management consists of 4 individuals whereas the management consist of 3 male leaders and 1 female leader why the senior management is considered as equally represented with both genders.

Board of Directors

Total number of members	5
Underrepresented gender	20 %
Target figures	40 %
Year of achievement of target figures	2030

Other management levels

Total number of members	4
Underrepresented gender	25 %
Target figures	25 %
Year of achievement of target figures	2023

Statement on data ethics policy in accordance with section 99d of the Danish Financial Statements Act

Description of the entity's work with and policy for data ethical questions

Vilofoss A/S follows the CSR strategy in the parent company Dansk Landbrugs Grovvarereselskab A.M.B.A., CVR no. 24 24 69 30, and with reference to section 99d, subsection 7 of the Danish Financial Statements Act, the statement on social responsibility is made in the DLG Group annual report for 2023, which can be found at <https://www.dlg.dk/en/dlg-group/Investor/annual-reports>.

Accounting policies

The annual report of Vilofoss A/S for 2023 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C.

The accounting policies applied are consistent with those of last year.

The annual report for 2023 is presented in kDKK.

Pursuant to sections §112, of the Danish Financial Statements Act, the company has not prepared consolidated financial statements.

Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including amortisation, depreciation and impairment losses, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the company and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the company and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. On subsequent recognition, assets and liabilities are measured as described below for each individual accounting item.

Certain financial assets and liabilities are measured at amortised cost using the effective interest method. Amortised cost is calculated as the historic cost less any installments and plus/less the accumulated amortisation of the difference between the cost and the nominal amount.

On recognition and measurement, allowance is made for predictable losses and risks which occur before the annual report is presented and which confirm or invalidate matters existing at the balance sheet date.

Income statement

Revenue

Income from the sale of goods for resale and finished goods is recognised in the income statement, provided that the transfer of risk, usually on delivery to the buyer, has taken place and that the income can be measured reliably and is expected to be received.

Revenue is measured at the fair value of the agreed consideration, excluding VAT and other indirect taxes. Revenue is net of all types of discounts granted.

Accounting policies

Cost of productions

Cost of productions comprises of direct and indirect costs of production to generate the year's revenue. Here in commercial goods which include cost of trade in goods and producing goods which include costs of raw materials and consumables, wages and salaries, and depreciation of production plant.

Cost of productions also includes research and development costs that do not qualify for capitalisation as well as amortisation of capitalised development costs.

Distribution costs

Distribution costs comprise costs incurred to distribute goods sold during the year and to carry through sales campaigns, etc. in the year, including costs related to sales staff, advertising, exhibitions and amortisation of distribution- and sales-related activities.

Administrative costs

Administrative expenses comprise expenses incurred in the year related to management, administrative staff, office premises, office expenses, depreciation, etc.

Staff costs

Staff costs include wages and salaries, including compensated absence and pensions, as well as other social security contributions, etc. made to the entity's employees.

Other operating income

Other operating income comprises items of a secondary nature relative to the company's activities, including rent.

Other operating expenses

Other operating expenses comprise items of a secondary nature relative to the company's activities, including consumption costs, property taxes and other costs in connection with the renting of properties.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise the year's amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts that relate to the financial year. Net financials include interest income and expenses, realised and unrealised capital/exchange gains and losses on securities, liabilities and foreign currency transactions, amortisation of financial assets and liabilities and surcharges and allowances under the Danish Tax Prepayment Scheme, etc.

Accounting policies

Income from investments in subsidiaries and associates

The proportionate share of the profit/loss for the year of subsidiaries is recognised in the company's income statement together with amortisation of goodwill on the shares in "Income from investments in subsidiaries" and "Income from investments in associates".

Tax on profit/loss for the year

The company is subject to the Danish rules on compulsory joint taxation of the Group's Danish subsidiaries which is subject to corporation tax. Subsidiaries participate in the joint taxation arrangement from the time when they are included in the consolidated financial statements and until the time when they withdraw from the consolidation.

The company is subject to the Danish rules on compulsory joint taxation.

The company acts as management company for all jointly taxed entities and, in its capacity as such, pays all income taxes to the Danish tax authorities.

On payment of joint taxation contributions, the current Danish income tax is allocated between the jointly taxed entities in proportion to their taxable income. Entities with tax losses receive joint taxation contributions from entities that have been able to use tax losses to reduce their own taxable profits.

Tax for the year, which comprises the current tax charge for the year and changes in the deferred tax charge, is recognised in the income statement as regards the portion that relates to the profit/loss for the year and directly in equity as regards the portion that relates to entries directly in equity.

Balance sheet

Intangible assets

Goodwill

Goodwill is amortised over the expected economic life of the asset, measured by reference to management's experience in the individual business segments. Goodwill is amortised on a straight-line basis over the amortisation period, which is 20 years.

Other intangible assets

Other intangible assets include ongoing and completed development projects with associated intellectual property rights, acquired intellectual property rights and prepayments for intangible assets. Intangible assets are recognized at cost and depreciated for up to 15 years. The amortisation period is determined on the basis of an assessment of the economic life of the acquired and developed assets.

Tangible assets

Land and buildings, plant and machinery and fixtures and fittings, tools and equipment are measured at cost added revaluations and less accumulated depreciation and impairment losses.

The depreciable amount is cost less the expected residual value at the end of the useful life. Land is not depreciated.

Accounting policies

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use. The cost of self-constructed assets comprises direct and indirect costs of materials, components, sub-suppliers and wages.

Straight-line depreciation is provided on the basis of the following estimated useful lives of the assets:

Production buildings	25-50 years
Plant and machinery	8-20 years
Other fixtures and fittings, tools and equipment	4-10 years

Assets costing less than DKK 32,000 are expensed in the year of acquisition.

The useful life and residual value are re-assessed annually. A change is accounted for as an accounting estimate, and the impact on amortisation/depreciation is recognised going forward.

Gains and losses on the sale of items of property, plant and equipment are calculated as the difference between the selling price, less costs to sell, and the carrying amount at the time of sale. Gains or losses on the sale of items of property, plant and equipment are recognised in the income statement under other operating income or other operating expenses, respectively.

Leases

All leases are operating leases. Payments relating to operating leases and any other leases are recognised in the income statement over the term of the lease. The company's total liabilities relating to operating leases and other rent agreements are disclosed under 'Contingencies, etc.'.

Investments in subsidiaries and associates

Investments in subsidiaries and associates are measured at the proportionate share of the net asset value of the entities, calculated on the basis of the group's accounting policies, plus or less unrealised intra-group gains or losses and plus or less any remaining value of positive or negative goodwill stated according to the purchase method. Negative goodwill is recognised in the income statement on acquisition. Where the negative goodwill relates to contingent liabilities having been taken over, the negative goodwill is not recognised until the contingent liabilities have been settled or no longer exist.

Investments in subsidiaries and associates with a negative net asset value are measured at DKK 0, and the carrying amount of any receivables from these entities is reduced to the extent that they are considered irrecoverable. If the parent company has a legal or constructive obligation to cover a deficit that exceeds the receivable, the balance is recognised under provisions.

Net revaluations of investments in subsidiaries and associates are taken to the net revaluation reserve according to the equity method in so far as that the carrying amount exceeds the cost. Dividends from subsidiaries which are expected to be declared before the annual report of Vilofoss A/S is adopted are not taken to the net revaluation reserve.

Accounting policies

Other securities and investments, fixed assets

Other securities and investments are measured at cost or a lower net realizable value.

Stocks

Stocks are measured at cost using the FIFO method. Where the net realisable value is lower than the cost, inventories are recognised at this lower value.

The cost of goods for resale, raw materials and consumables comprises the purchase price plus delivery costs.

The cost of finished goods and work in progress includes the cost of raw materials, consumables, direct cost of labour and production/production overheads.

Production overheads include the indirect cost of materials, wages and salaries as well as maintenance and depreciation of production machinery, buildings and equipment and expenses relating to plant administration and management. Borrowing costs are not recognised in the cost.

Receivables

Receivables are measured at amortised cost or a lower net realizable value, which corresponds to nominal value less impairment losses. Impairment losses are calculated on the basis of an individual assessment of the individual receivables and as well as a general impairment loss based on the company's experience from previous years.

Prepayments

Prepayments recognised under 'Current assets' comprises expenses incurred concerning subsequent financial years.

Income tax and deferred tax

As management company, Vilofoss A/S is liable for payment of the subsidiaries' corporate income taxes to the tax authorities.

Current tax liabilities and current tax receivables are recognised in the balance sheet as the estimated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and tax paid on account.

Deferred tax is measured according to the liability method in respect of temporary differences between the carrying amount of assets and liabilities and their tax base, calculated on the basis of the planned use of the asset and settlement of the liability, respectively. Deferred tax is measured at net realisable value.

Accounting policies

Deferred tax assets, including the tax base of tax losses allowed for carry forward, are measured at the value to which the asset is expected to be realised, either as a set-off against tax on future income or as a set-off against deferred tax liabilities within the same legal tax entity. Any deferred net tax assets are measured at net realisable value.

Liabilities

Financial liabilities are recognised on the raising of the loan at the proceeds received net of transaction costs incurred. On subsequent recognition, the financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest method. Accordingly, the difference between the net proceeds and the nominal value is recognised in the income statement over the term of the loan.

Mortgage debt is thus measured at amortised cost, which for cash loans corresponds to the outstanding debt. For bond loans, amortised cost corresponds to an outstanding debt calculated as the underlying cash value of the loan at the time of borrowing, adjusted by amortisation of the value adjustment of the loan at the time of borrowing.

Financial liabilities also include the capitalised residual finance lease commitment.

Other liabilities, which include trade payables, payables to group entities and other payables, are measured at amortised cost, which is usually equivalent to nominal value.

Deferred income

Deferred income recognised under 'Current liabilities' comprises payments received concerning income in subsequent financial years.

Derivative financial instruments

On initial recognition in the balance sheet, derivative financial instruments are measured at cost and subsequently at fair value. Positive and negative fair values of derivative financial instruments are included in 'Other receivables', 'Derivative financial instruments, receivables', 'Other payables' or 'Derivative financial instruments, liabilities', respectively.

Fair value adjustments of derivative financial instruments designated as and qualifying for hedging of future cash flows are recognised in other receivables or other payables and in the fair value reserve under 'Equity'. If the future transaction results in recognition of assets or liabilities, amounts previously recognised in equity are transferred to the cost of the asset or the liability, respectively. If the future transaction results in income or expenses, amounts previously recognised in equity are transferred to the income statement in the period in which the hedged item affects the income statement.

Accounting policies

Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as financial income or financial expenses. If foreign currency instruments are considered cash flow hedges, any unrealised value adjustments are taken directly to a fair value reserve under 'Equity'.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

Fixed assets acquired in foreign currencies are translated at the exchange rate at the transaction date.

Foreign subsidiaries, associates and participating interests are considered separate entities. The income statements are translated at the average exchange rates for the month, and the balance sheet items are translated at the exchange rates at the balance sheet date. Foreign exchange differences arising on translation of such entities opening equity at closing rate and on translation of the income statements from the exchange rates at the transaction date to closing rate are taken directly to the fair value reserve under 'Equity' in the consolidated financial statements.

Cash flow statement

No cash flow statement has been prepared according to section 86(4) of the Danish Financial Statements Act.

Accounting policies**Financial Highlights**

Definitions of financial ratios.

Gross margin ratio	$\frac{\text{Gross Profit} \times 100}{\text{Revenue}}$
EBIT margin	$\frac{\text{Profit/loss before financials} \times 100}{\text{Revenue}}$
Return on assets	$\frac{\text{Profit/loss before financials} \times 100}{\text{Average assets}}$
Solvency ratio	$\frac{\text{Equity at year end} \times 100}{\text{Total assets}}$
Return on equity	$\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$

Income statement 1 January 2023 - 31 December 2023

	Note	2023 kDKK	2022 kDKK
Revenue	2	1,243,002	1,377,924
Cost of productions		<u>-1,134,343</u>	<u>-1,253,807</u>
Gross profit		108,659	124,117
Distribution costs		-40,738	-40,606
Administrative costs		<u>-44,951</u>	<u>-35,948</u>
Operating profit/loss		22,970	47,563
Other operating income		27,913	24,503
Other operating costs		<u>-13,119</u>	<u>-27,570</u>
Profit/loss before financial income and expenses		37,764	44,496
Income from investments in subsidiaries		177,147	137,945
Income from investments in associates		53,765	105,632
Financial income	4	4,491	3,287
Financial costs	5	<u>-130,531</u>	<u>-166,049</u>
Profit/loss before tax		142,636	125,311
Tax on profit/loss for the year	6	<u>10,817</u>	<u>20,802</u>
Net profit/loss for the year		<u>153,453</u>	<u>146,113</u>
Distribution of profit	7		

Balance sheet at 31 December 2023

	<u>Note</u>	<u>2023</u> kDKK	<u>2022</u> kDKK
Assets			
Completed development projects		5,251	6,677
Goodwill		7,821	9,072
Intangible assets	8	<u>13,072</u>	<u>15,749</u>
Land and buildings	9	300,913	312,447
Plant and machinery	9	126,305	127,058
Other fixtures and fittings, tools and equipment	9	4,421	0
Property, plant and equipment in progress	9	37,770	10,821
Tangible assets		<u>469,409</u>	<u>450,326</u>
Investments in subsidiaries	10	1,499,239	1,453,170
Investments in associates	11	475,990	416,221
Receivables from group enterprises	12	0	9,870
Receivables from associates	12	0	29,706
Other fixed asset investments	12	2,615	2,615
Other receivables	12	17,535	0
Deferred tax assets	12	26,607	22,130
Fixed asset investments		<u>2,021,986</u>	<u>1,933,712</u>
Total non-current assets		<u>2,504,467</u>	<u>2,399,787</u>
Raw materials and consumables		62,913	98,005
Work in progress		611	469
Finished goods and goods for resale		7,700	25,780
Stocks		<u>71,224</u>	<u>124,254</u>

Balance sheet at 31 December 2023 (continued)

	<u>Note</u>	<u>2023</u> kDKK	<u>2022</u> kDKK
Assets			
Trade receivables		61,204	39,727
Receivables from subsidiaries		133,656	206,574
Receivables from associates		39,647	36,906
Other receivables		39,203	9,997
Derivative financial instruments, receivables		5,924	9,557
Prepayments		616	121
Receivables		<u>280,250</u>	<u>302,882</u>
Cash at bank		<u>0</u>	<u>871</u>
Total current assets		<u>351,474</u>	<u>428,007</u>
Total assets		<u><u>2,855,941</u></u>	<u><u>2,827,794</u></u>

Balance sheet at 31 December 2023

	<u>Note</u>	<u>2023</u> kDKK	<u>2022</u> kDKK
Equity and liabilities			
Share capital		150,001	150,001
Reserve for net revaluation under the equity method		492,073	353,134
Reserve for development expenditure		4,096	5,208
Reserve for current value of hedging		4,623	7,457
Retained earnings		<u>216,085</u>	<u>341,017</u>
Equity	13	<u>866,878</u>	<u>856,817</u>
Other provisions		<u>11,485</u>	<u>29,387</u>
Total provisions		<u>11,485</u>	<u>29,387</u>
Mortgage loans		<u>82,868</u>	<u>89,926</u>
Total non-current liabilities	14	<u>82,868</u>	<u>89,926</u>
Short-term part of long-term debt	14	8,187	9,753
Banks		628	0
Trade payables		85,360	96,909
Payables to subsidiaries		1,751,242	1,715,974
Corporation tax		8,903	3,000
Other payables		39,005	24,081
Deferred income		<u>1,385</u>	<u>1,947</u>
Total current liabilities		<u>1,894,710</u>	<u>1,851,664</u>
Total liabilities		<u>1,977,578</u>	<u>1,941,590</u>
Total equity and liabilities		<u><u>2,855,941</u></u>	<u><u>2,827,794</u></u>
Subsequent events	1		
Staff	3		
Rent and lease liabilities	15		
Mortgages and collateral	16		
Financial instruments	17		
Related parties and ownership structure	18		

Statement of changes in equity

	Share capital	Reserve for net revaluation under the equity method	Reserve for development expenditure	Reserve for current value of hedging	Retained earnings	Proposed extraordinary dividend	Total
Equity at 1 January 2023	150,001	353,134	5,208	7,457	341,017	0	856,817
Extraordinary dividend paid	0	0	0	0	0	-100,000	-100,000
Exchange adjustment, foreign	0	5,631	0	0	0	0	5,631
Fair value adjustment of hedging instruments	0	-30,320	0	-2,834	0	0	-33,154
Other equity movements	0	-16,693	0	0	824	0	-15,869
Transfers, reserves	0	-51,648	0	0	51,648	0	0
Net profit/loss for the year	0	231,969	-1,112	0	-177,404	100,000	153,453
Equity at 31 December 2023	150,001	492,073	4,096	4,623	216,085	0	866,878

Notes

1 Subsequent events

No events have occurred after the balance sheet date which could significantly affect the company's financial position.

	<u>2023</u> kDKK	<u>2022</u> kDKK
2 Revenue		
European Union	1,093,842	1,240,475
Rest of the world	<u>149,160</u>	<u>137,449</u>
Total revenue	<u><u>1,243,002</u></u>	<u><u>1,377,924</u></u>

Vilofoss A/S' revenue is only related to activities within the "vitamins & minerals" segment.

3 Staff

Wages and Salaries	74,986	73,536
Pensions	7,359	7,763
Other social security expenses	<u>1,015</u>	<u>727</u>
	<u><u>83,360</u></u>	<u><u>82,026</u></u>

Wages and Salaries, pensions and other social security expenses are recognised in the following items:

Cost of sales	36,157	34,676
Distribution expenses	21,622	23,099
Administrative expenses	<u>25,581</u>	<u>24,251</u>
	<u><u>83,360</u></u>	<u><u>82,026</u></u>

Including remuneration to the executive board	<u><u>9,760</u></u>	<u><u>8,679</u></u>
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Number of fulltime employees on average	<u>122</u>	<u>119</u>
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The company's supervisory board has not received a remuneration in 2023 and 2022.

Notes

	2023	2022
	kDKK	kDKK
4 Financial income		
Income from fixed asset investments	21	42
Interest received from group enterprises	615	0
Interest received from associates	3,688	3,204
Other financial income	58	41
Exchange adjustments	109	0
	<u>4,491</u>	<u>3,287</u>
	<u><u>4,491</u></u>	<u><u>3,287</u></u>
5 Financial costs		
Other adjustments on financial assets	1,724	89,114
Interest paid to group enterprises	126,591	75,274
Other financial costs	2,216	1,568
Exchange loss	0	93
	<u>130,531</u>	<u>166,049</u>
	<u><u>130,531</u></u>	<u><u>166,049</u></u>
6 Tax on profit/loss for the year		
Current tax for the year	10,078	0
Deferred tax for the year	-20,826	-18,757
Adjustment of tax concerning previous years	0	-1,877
Adjustment of deferred tax concerning previous years	-69	-168
	<u>-10,817</u>	<u>-20,802</u>
	<u><u>-10,817</u></u>	<u><u>-20,802</u></u>
7 Distribution of profit		
Extraordinary dividend for the year	100,000	0
Reserve for net revaluation under the equity method	231,969	238,949
Transferred to reserve for development expenditure	-1,112	-1,069
Retained earnings	-177,404	-91,767
	<u>153,453</u>	<u>146,113</u>
	<u><u>153,453</u></u>	<u><u>146,113</u></u>

Notes

8 Intangible assets

	Completed development projects	Goodwill
Cost at 1 January 2023	22,597	25,026
Transfers for the year	114	0
Cost at 31 December 2023	<u>22,711</u>	<u>25,026</u>
Impairment losses and amortisation at 1 January 2023	15,920	15,954
Depreciation for the year	1,540	1,251
Impairment losses and amortisation at 31 December 2023	<u>17,460</u>	<u>17,205</u>
Carrying amount at 31 December 2023	<u>5,251</u>	<u>7,821</u>

The company's development projects relate to product development, IT and a lean project in order to gain a stronger position in the market.

Notes

9 Tangible assets

	Land and buildings	Plant and machinery	Other fixtures and fittings, tools and equipment	Property, plant and equipment in progress
Cost at 1 January 2023	616,982	385,203	4,328	10,821
Additions for the year	5,281	11,035	4,655	31,102
Disposals for the year	-16,969	-8,329	-341	-2,951
Transfers for the year	-6,195	7,283	0	-1,202
Cost at 31 December 2023	<u>599,099</u>	<u>395,192</u>	<u>8,642</u>	<u>37,770</u>
Impairment losses and depreciation at 1 January 2023	304,535	258,145	4,328	0
Depreciation for the year	8,138	13,512	234	0
Reversal of impairment and depreciation of sold assets	<u>-14,487</u>	<u>-2,770</u>	<u>-341</u>	<u>0</u>
Impairment losses and depreciation at 31 December 2023	<u>298,186</u>	<u>268,887</u>	<u>4,221</u>	<u>0</u>
Carrying amount at 31 December 2023	<u>300,913</u>	<u>126,305</u>	<u>4,421</u>	<u>37,770</u>

Notes

	2023	2022
	kDKK	kDKK
10 Investments in subsidiaries		
Cost at 1 January 2023	1,229,075	1,227,029
Additions for the year	0	2,046
Disposals for the year	-14,855	0
Cost at 31 December 2023	<u>1,214,220</u>	<u>1,229,075</u>
Revaluations at 1 January 2023	224,095	151,441
Disposals for the year	34,364	0
Exchange rate adjustment	-228	-44,854
Net profit/loss for the year	189,810	146,132
Received dividend	-85,773	-52,500
Fair value adjustment of hedging instruments for the year	-30,320	30,794
Other equity movements, net	-17,422	-8,253
Depreciation of goodwill	-11,605	-8,186
Equity investments with negative net asset value transferred to provisions	-17,902	9,521
Revaluations at 31 December 2023	<u>285,019</u>	<u>224,095</u>
Carrying amount at 31 December 2023	<u>1,499,239</u>	<u>1,453,170</u>
Remaining positive difference included in the above carrying amount at 31 December 2023	<u>64,738</u>	<u>70,357</u>

Notes

Investments in subsidiaries are specified as follows:

Name	Registered office	Ownership interest
DLG Service A/S	Denmark	100%
DLG Trading A/S	Denmark	100%
Købmand E. Hedegaard ApS	Denmark	100%
A/S C.A. Qvade & Co.	Denmark	100%
UAB Vitfoss	Lithuania	100%
SIA Vilofoss	Latvia	100%
Vitfoss Romania SRL.	Romania	95%
Samsø Korn A/S	Denmark	100%
Vilofoss Hungaria Kft.	Hungary	100%
Vilofoss SAS	France	100%
DLG Finance A/S	Denmark	100%
Svenska Foder AB	Sweden	100%
LFG af 10. oktober 2016 A/S	Denmark	100%
Vitfoss China Holding A/S	Denmark	67%
Vitfoss Ltd.	England	100%
Vilofoss Bulgarien EOOD	Bulgaria	100%
Ejendomsselskabet af 8/11 2017 A/S	Denmark	100%
FTB af 8/11 2017 A/S	Denmark	100%
DANÆG Holding A/S	Denmark	50%
Crop ApS	Denmark	100%
Vilofoss Holding Spain, S.A.U.	Spain	100%
Vilofoss Benelux SRL	Belgium	100%

Notes

	2023	2022
	kDKK	kDKK
11 Investments in associates		
Cost at 1 January 2023	257,795	257,795
Additions for the year	330	0
Disposals for the year	-675	0
Cost at 31 December 2023	<u>257,450</u>	<u>257,795</u>
Revaluations at 1 January 2023	158,426	56,606
Disposals for the year	675	0
Exchange rate adjustment	5,859	1,141
Other adjustments	0	4,628
Net profit/loss for the year	54,970	105,028
Received dividend	-914	-971
Other equity movements, net	729	-491
Depreciation of goodwill	-1,205	-4,025
Equity investments with negative net asset value transferred to provisions	0	-3,490
Revaluations at 31 December 2023	<u>218,540</u>	<u>158,426</u>
Carrying amount at 31 December 2023	<u>475,990</u>	<u>416,221</u>
Remaining positive difference included in the above carrying amount at 31 December 2023	<u>1,839</u>	<u>21,093</u>

Notes

Investments in associates are specified as follows:

Name	Registered office	Ownership interest
Scandagra Group AB	Sweden	50%
Scandagra Polska Sp. Z.o.o.	Poland	50%
Henan Puai Feed Co., Ltd	China	4%
LDI AB	Sweden	50%
Protekta Inc.	USA	50%
Protekta Ltd	Canada	50%
AV Nutrismart Holding OY	Finland	50%

12 Fixed asset investments

	Receivables from group enterprises	Receivables from asso- ciates	Other fixed asset investments	Other receiv- ables	Deferred tax assets
Cost at 1 January 2023	9,870	118,820	2,615	0	22,130
Exchange rate adjustment	0	58	0	0	0
Additions for the year	0	3,466	0	0	4,477
Disposals for the year	-9,870	-91,581	0	-13,228	0
Transfers for the year	0	-30,763	0	30,763	0
Cost at 31 December 2023	0	0	2,615	17,535	26,607
Impairment losses at 1 January 2023	0	89,114	0	0	0
Impairment losses for the year	0	1,724	0	0	0
Reversal for the year of previous years' impairment losses	0	-90,838	0	0	0
Carrying amount at 31 December 2023	0	0	2,615	17,535	26,607

Notes

13 Equity

The share capital consists of:

	Nominal value
1 a shares of kDKK 149,700	149,700
1 a shares of kDKK 300	300
1 a share of kDKK 1	<u>1</u>
	<u><u>150,001</u></u>

There have been no changes in the share capital during the last 5 years.

14 Long term debt

	Debt at 1 January 2023	Debt at 31 December 2023	Instalment next year	Debt outstanding after 5 years
Mortgage loans	<u>99,679</u>	<u>91,055</u>	<u>8,187</u>	<u>57,239</u>
	<u><u>99,679</u></u>	<u><u>91,055</u></u>	<u><u>8,187</u></u>	<u><u>57,239</u></u>

The priority debt is secured by a pledge on properties with a book value at the status date of kDKK 145,731.

The pledge further includes the production facilities and machines belonging to the properties. Exchange rate losses are depreciated and expensed as the loan are settled.

15 Rent and lease liabilities

Operating lease liabilities.

Total future lease payments:

	2023 kDKK	2022 kDKK
Within 1 year	3,450	3,110
Between 1 and 5 years	11,418	11,450
After 5 years	<u>4,167</u>	<u>4,167</u>
	<u><u>19,035</u></u>	<u><u>18,727</u></u>

Notes

16 Mortgages and collateral

Vilofoss A/S is an administration company in a Danish joint taxation. Vilofoss A/S is therefore liable in accordance with the rules of the Danish Corporation Tax Act.

Reference is made to note 15 for information regarding mortgages.

17 Financial instruments

Vilofoss A/S has a mortgage with a floating interest rate which is exposed to CIBOR fluctuations. The risk is hedged using interest swaps with maturity in the end of 2027. They have a contractual value of kDKK 69,587 and a positive fair value of kDKK 5,924.

18 Related parties and ownership structure

Controlling interest

DLG a.m.b.a., Ballesvej 2, 7000 Fredericia

Other related parties

Companies in which the main shareholder has a controlling influence and subsidiaries belonging to the DLG Group as well as subsidiaries belonging to the Vilofoss Group.

The company's executive board and board of directors.

Transactions

In accordance with the Danish Financial Statements Act., section 98c subsection 7, transactions with related parties are not disclosed.

Consolidated financial statements

The consolidated financial statements can be obtained from Dansk Landbrugs Grovareselskab a.m.b.a., Ballesvej 2, 7000 Fredericia, CVR no. 24 24 69 30