# Nagel Danmark A/S

Thorsvej 19, Frøslev, DK-6330 Padborg

# Annual Report for 1 January - 31 December 2019

CVR No 81 74 55 28

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 26/5 2020

Tobias Nagel Chairman of the General Meeting



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# **Management's Statement**

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Nagel Danmark A/S for the financial year 1 January - 31 December 2019.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 December 2019 of the Company and of the results of the Company operations for 2019.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Padborg, 26 May 2020

#### **Executive Board**

Hans-Joachim Franz Brockmeyer Ole Brødsgaard

#### **Board of Directors**

Tobias Nagel Björn Schniederkötter Hans-Joachim Franz
Chairman Brockmeyer

Erik Christensen Dennis Rotbøl Jacobsen Claus Christian Clausen
Staff Representative Staff Representative



# **Independent Auditor's Report**

To the Shareholder of Nagel Danmark A/S

#### **Opinion**

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2019 and of the results of the Company's operations for the financial year 1 January - 31 December 2019 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Nagel Danmark A/S for the financial year 1 January - 31 December 2019, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies ("the Financial Statements").

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

#### Management's responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstate-



# **Independent Auditor's Report**

ment, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.



# **Independent Auditor's Report**

• Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Trekantområdet, 26 May 2020 **PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31* 

Jan Bunk Harbo Larsen State Authorised Public Accountant mne30224 Henrik Forthoft Lind State Authorised Public Accountant mne34169



# **Company Information**

**The Company** Nagel Danmark A/S

Thorsvej 19 Frøslev

DK-6330 Padborg

Telephone: + 45 74 30 74 30 Facsimile: + 45 74 30 74 00 E-mail: dk.info@nagel-group.dk Website: www.nagel-group.dk

CVR No: 81 74 55 28

Financial period: 1 January - 31 December

Incorporated: 9 February 1977 Financial year: 43rd financial year Municipality of reg. office: Aabenraa

**Board of Directors** Tobias Nagel, Chairman

Björn Schniederkötter

Hans-Joachim Franz Brockmeyer

Erik Christensen

Dennis Rotbøl Jacobsen Claus Christian Clausen

**Executive Board** Hans-Joachim Franz Brockmeyer

Ole Brødsgaard

**Auditors** PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

Herredsvej 32 DK-7100 Vejle



# **Financial Highlights**

Seen over a five-year period, the development of the Company is described by the following financial highlights:

	2019	2018	2017	2016	2015
	Mio. DKK				
Key figures					
Profit/loss					
Revenue	455	522	569	902	992
Gross profit/loss	92	101	105	143	153
Profit/loss before financial income and					
expenses	6	7	6	6	7
Net financials	0	-2	3	1	-1
Net profit/loss for the year	4	4	8	7	5
Balance sheet					
Balance sheet total	287	360	334	421	411
Equity	123	118	122	114	111
Investment in property, plant and equipment	-111	1	3	2	4
Number of anylones	400	407	440	400	040
Number of employees	126	137	149	199	210
Ratios					
Gross margin	20,2%	19,3%	18,5%	15,9%	15,4%
Profit margin	1,3%	1,3%	1,1%	0,7%	0,7%
Return on assets	2,1%	1,9%	1,8%	1,4%	1,7%
Solvency ratio	42,9%	32,8%	36,5%	27,1%	27,0%
Return on equity	3,3%	3,3%	6,8%	6,2%	4,6%
• •					

For definitions, see under accounting policies.



# **Management's Review**

#### **Key activities**

The company's main activities comprise national and international logistics services with focus on especially temperature-controlled transportation for the food processing industry and trade in Europe.

The company moreover offers chilled and frozen storage, dry goods storage, re-usable packaging systems, analyses and consultancy services, etc.

#### Development in the year

Revenue for the year reached DKK 455 million compared to last year's DKK 522 million. The net result for the year amounted to DKK 4.3 million compared DKK 4.0 million last year.

In the financial year 2019 the company sold land and buildings, as part of a group wide sale and leaseback transaction, which resulted in other income of DKK 10.2 million.

The net result is in line with expectations expressed in the Annual Report 2018.

#### **Development expectations**

Also 2020 is expected to be challenging for both the transport industry and Nagel Danmark due to competition, traffic bottlenecks, as well as increasing waiting times in connection with offloading at the central warehouses in Europe.

The company expects a profit before tax in 2020 on the same level as in 2019.

#### **COVID-19** impact

The Company's outlook for the future is not materially affected by the COVID-19 outbreak and the impact from restrictions imposed by governments in Denmark and the rest of the world to mitigate the impacts of the outbreak, see also subsequent events disclosures in note 1.

# Statement of corporate social responsibility ref. Danish Financial Statements Act section 99a

Regarding the statement of corporate social responsibilty, the management refers to the group annual report for Andreas Andresen Holding ApS.

#### Statement on gender composition ref. Danish Financial Statements Act section 99b

Target for female representation on the Board of Directors

When appointing candidates for the Board of Directors it is important that the candidates show a specific professional background and qualifications. It is moreover important that appointments are made with no regard to ethnicity, religious belief, political conviction, age or gender.



# **Management's Review**

Especially in respect of gender representation we are attentive to increasing the female representation on the Board of Directors within the period 2017-2022. In order to reach this target we must ensure that employees and external partners are informed of our gender representation policy in future recruitment procedures.

Target until 2022: One female member on the Board of Directors.

At the moment Nagel Danmark has no female representation on the Board of Directors. The main reason for not meeting the objective is due to reelection of the board, and the only change in Board of Directors during the year are the group representative.

Target for appointment of women at other management levels

The company considers a diverse workforce an asset. We employ our staff based on qualifications and personality and we offer all our employees equal opportunities with no regard to their background, religious belief, political conviction, age or gender. The group encourages every employee to pursue and realise his or her personal goals.

The company is working on promoting its female talents. This work has produced a result that is satisfactory for the industry. Through further training and education, we have succeeded in retaining female talents.

At management and administrative levels the representation of women is currently 33% and hence women are slightly underrepresented.



# **Income Statement 1 January - 31 December**

	Note	2019	2018
		TDKK	TDKK
Revenue		455.421	522.120
		40.000	100
Other operating income		10.236	189
Direct freight expenses		-350.258	-392.594
Other external expenses	_	-23.497	-28.332
Gross profit/loss		91.902	101.383
Staff expenses	2	-77.371	-87.460
Depreciation, amortisation and impairment of intangible assets and			
property, plant and equipment		-7.863	-7.379
Other operating expenses	_	-188	0
Profit/loss before financial income and expenses	3	6.480	6.544
Income from investments in subsidiaries	4	1.789	552
Income from investments in associates		31	25
Financial income	5	2.814	2.684
Financial expenses	6	-5.060	-4.784
Profit/loss before tax		6.054	5.021
Tax on profit/loss for the year	7	-1.766	-992
Net profit/loss for the year	_	4.288	4.029



# **Balance Sheet 31 December**

# Assets

	Note	2019	2018
		TDKK	TDKK
Software		11.523	14.640
Development projects in progress	_	230	0
Intangible assets	8 -	11.753	14.640
Land and buildings		0	103.210
Other fixtures and fittings, tools and equipment	_	571	5.973
Property, plant and equipment	9 _	571	109.183
Investments in subsidiaries	10	30.036	28.247
Investments in associates	11	181	150
Other investments	12	1.494	1.418
Deposits	12	12.334	0
Other receivables	12	510	510
Fixed asset investments	-	44.555	30.325
Fixed assets	-	56.879	154.148
Raw materials and consumables	_	4.861	8.065
Inventories	_	4.861	8.065
Trade receivables		67.793	37.360
Receivables from group enterprises		151.037	157.077
Other receivables		212	389
Corporation tax		53	0
Prepayments	_	966	1.399
Receivables	_	220.061	196.225
Cash at bank and in hand	-	5.212	2.018
Currents assets	_	230.134	206.308
Assets	_	287.013	360.456



# **Balance Sheet 31 December**

# Liabilities and equity

	Note	2019	2018
		TDKK	TDKK
Share capital		92.000	92.000
Reserve for net revaluation under the equity method		4.664	2.844
Reserve for development costs		8.945	11.171
Retained earnings	_	17.125	12.431
Equity	-	122.734	118.446
Provision for deferred tax	14	2.438	11.666
Provisions	-	2.438	11.666
Mortgage loans	_	0	41.207
Long-term debt	15	0	41.207
Mortgage loans	15	0	5.725
Credit institutions		3	0
Prepayments received from customers		1.455	1.446
Trade payables		53.212	71.390
Payables to group enterprises		71.785	97.947
Corporation tax		11.357	346
Other payables	_	24.029	12.283
Short-term debt	-	161.841	189.137
Debt	-	161.841	230.344
Liabilities and equity	-	287.013	360.456
Subsequent events	1		
Distribution of profit	13		
Contingent assets, liabilities and other financial obligations	16		
Related parties	17		
Fee to auditors appointed at the general meeting	18		
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# **Statement of Changes in Equity**

	Share capital	Reserve for net revaluation under the equity method TDKK	Reserve for development costs	Retained earnings	Total TDKK
Equity at 1 January	92.000	2.844	11.171	12.431	118.446
Depreciation, amortisation and impairment for					
the year	0	0	-2.226	2.226	0
Net profit/loss for the year	0	1.820	0	2.468	4.288
Equity at 31 December	92.000	4.664	8.945	17.125	122.734



#### 1 Subsequent events

The situation on 31 December 2019 was that a limited number of cases of an unknown virus had been reported to the World Health Organisation. There was no explicit evidence of human-to-human transmission at that date.

These are the conditions that existed on 31 December. The subsequent spread of the virus and its identification as a new coronavirus does not provide additional evidence about the situation that existed at 31 December 2019, and it is therefore a non-adjustments event.

Therefore, no events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

	2019	2018
Staff expenses	TDKK	TDKK
Wages and salaries	70.697	80.156
Pensions	5.233	5.099
Other social security expenses	427	519
Other staff expenses	1.014	1.686
	77.371	87.460
Including remuneration to the Executive Board and Board of Directors of:		
Executive Board		3.658
Supervisory Board	_	69
	4.703	3.727
Average number of employees	126	137

Remuneration to the Executive Board and Supervisory board has not been disclosed in 2019 in accordance with section 98 B(3) of the Danish Financial Statements Act.

#### 3 Special items

In the financial year 2019 the company sold land and buildings including some other fixtures and fittings, which resulted in other income of TDKK 10.236.



		2019	2018
_	To a constitution of the control of	TDKK	TDKK
4	Income from investments in subsidiaries		
	Share of profits/losses including gain/loss of investments of subsidiaries	1.789	552
		1.789	552
5	Financial income		
	Income from fixed asset investments	550	556
	Interest received from group enterprises	1.839	1.790
	Other financial income	425	338
		2.814	2.684
6	Financial expenses		
	Interest paid to group enterprises	2.263	2.098
	Other financial expenses	2.797	2.686
		5.060	4.784
7	Tax on profit/loss for the year		
	Current tax for the year	10.994	346
	Deferred tax for the year	-9.228	660
	Adjustment of tax concerning previous years	0	-14
		1.766	992



# 8 Intangible assets

		Development projects in
	Software	progress
	TDKK	TDKK
Cost at 1 January	22.521	0
Additions for the year	0	230
Disposals for the year	-6.221	0
Cost at 31 December	16.300	230
Impairment losses and amortisation at 1 January	7.881	0
Amortisation for the year	3.117	0
Reversal of amortisation of disposals for the year	-6.221	0
Impairment losses and amortisation at 31 December	4.777	0
Carrying amount at 31 December	11.523	230
Amortised over	3-5 years	



# 9 Property, plant and equipment

<b>-</b>	Land and buildings	Other fixtures and fittings, tools and equipment
Cost at 1 January	192.030	34.936
Additions for the year	0	111
Disposals for the year	-192.030	-26.655
Cost at 31 December	0	8.392
Impairment losses and depreciation at 1 January	88.820	28.963
Depreciation for the year	3.150	1.599
Reversal of impairment and depreciation of sold assets	-91.970	-22.741
Impairment losses and depreciation at 31 December	0	7.821
Carrying amount at 31 December	0	571
Depreciated over	10-40 years	3-20 years
Including assets under finance leases amounting to	0	0



		2019	2018
Investments in subsidiaries	-	TDKK	TDKK
Cost at 1 January		44.410	39.180
Additions for the year		1	7.500
Disposals for the year	_	0	-2.270
Cost at 31 December	-	44.411	44.410
Value adjustments at 1 January		-16.163	2.190
Disposals for the year		0	-11.407
Net profit/loss for the year		1.788	554
Other adjustments	_	0	-7.500
Value adjustments at 31 December	-	-14.375	-16.163
Carrying amount at 31 December	-	30.036	28.247
Investments in subsidiaries are specified as follows:			
	Place of		Votes and
Nama	registered office	Share capital	ownership
Name			
Nagel Transport & Logistik ApS	Denmark	TDKK 2.200	100%



			2019 TDKK	2018 TDKK
11	Investments in associates			
	Cost at 1 January		25	25
	Cost at 31 December		25	25
	Value adjustments at 1 January		125	100
	Net profit/loss for the year		31	25
	Value adjustments at 31 December		156	125
	Carrying amount at 31 December		181	150
	Investments in associates are specified as follows:			
	Name	Place of registered office	Share capital	Votes and ownership
	Nagel Andresen Fleet Management ApS	Denmark	TDKK 50	50%
12	Other fixed asset investments			
		Other		Other receiv-
		investments TDKK	Deposits  TDKK	ables TDKK
	Cost at 1 January	1.418	0	510
	Additions for the year	76	12.334	0
	Cost at 31 December	1.494	12.334	510
	Carrying amount at 31 December	1.494	12.334	510
			2019	2018
13	Distribution of profit		TDKK	TDKK
	Reserve for net revaluation under the equity method		1.820	554
	Retained earnings		2.468	3.475
			4.288	4.029



14	Provision for deferred tax	2019 TDKK	2018 TDKK
	Provision for deferred tax at 1 January	11.666	11.005
	Amounts recognised in the income statement for the year	-9.228	661
	Provision for deferred tax at 31 December	2.438	11.666

### 15 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

### Mortgage loans

After 5 years	0	18.284
Between 1 and 5 years	0	22.923
Long-term part	0	41.207
Within 1 year	0	5.725
	0	46.932



		2019 TDKK	2018 TDKK
16	Contingent assets, liabilities and other financial obligations	IDIKK	IDAK
	Charges and security		
	The following assets have been placed as security with mortgage credit institu	tes:	
	Buildings with a carrying amount of	0	103.210
	The following assets have been placed as security with bankers:		
	Mortgages registered to the mortgagors and all monies mortgages totalling		
	TDKK 0 (2018: TDKK 53.100) on buildings with a total carrying amount of	0	103.210
	Payment guarantees totalling TDKK 6.196 (2018: TDKK 6.196) have been provided through a credit institution		dit institution.
	Rental and lease obligations		
	Lease obligations under operating leases. Total future lease payments:		
	Within 1 year	17.392	19.846
	Between 1 and 5 years	10.794	27.117
		28.186	46.963
	Rental obligations, period of interminability up to 24 months	46.493	4.866

#### Other contingent liabilities

A guarantee has been issued in respect of lease obligations of group enterprises. The total guarantee commitment at 31 December 2019 amounts to TDKK 2.317 (2018: TDKK 7.213).

The Danish group enterprises are jointly and severally liable for tax on the consolidated jointly taxed income etc. The total corporation tax payable is shown in the Annual Report of Andreas Andresen Holding ApS, which is the management company of the joint taxation. The Danish group enterprises are moreover jointly and severally liable for Danish withholding taxes. Any subsequent adjustments of corporation tax and withholding taxes may imply that the Company is liable for a higher amount.

Nagel Danmark A/S has issued a guarantee in respect of 100% of Nagel Liller A/S' debt to credit institutions. The debt amounts to DKK 0 at 31 December 2019.

Nagel Danmark A/S has provided Nagel Liller A/S with a longterm credit of DKK 90 mio.



#### 17 Related parties

	Basis	
Controlling interest		
Andreas Andresen Holding ApS, Thorsvej 19, 6330 Padborg	Immediate Parent Company	
Other related parties		
Nagel-Group SE & Co. KG, D-33775 Versmold	Ultimate Parent Company	

#### **Transactions**

The Company has chosen only to disclose transactions which have not been made on an arm's length basis in accordance with section 98(c)(7) of the Danish Financial Statements Act.

### **Consolidated Financial Statements**

The company is included in the Consolidated Financial Statements of its immediate parent company Andreas Andresen Holding ApS, CVR No 29 24 17 67.

Moreover, the company is included in the Consolidated Financial Statements of its ultimate parent company, Nagel-Group SE & Co. KG.

Name	Place of registered office	
Nagel-Group SE & Co. KG	D-33775 Versmold, Germany	
Andreas Andresen Holding ApS	6330 Padborg, Denmark	

The Group Annual Report of Nagel-Group SE & Co. KG may be obtained at the following address:

Friedrich-Menzefricke-Straße 6 D-33775 Versmold Germany



### 17 Related parties (continued)

The Consolidated Annual Report of Andreas Andresen Holding ApS, CVR No 29 24 17 67, may be obtained at the following address:

Thorsvej 19 Frøslev 6330 Padborg Denmark

### 18 Fee to auditors appointed at the general meeting

Pursuant to section 96(3) of the Danish Financial Statements Act, the fee to the auditors appointed at the general meeting has been disclosed in the Consolidated Financial Statements of Andreas Andresen Holding ApS, Padborg, Denmark.



#### 19 Accounting Policies

The Annual Report of Nagel Danmark A/S for 2019 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Financial Statements for 2019 are presented in TDKK.

#### Consolidated financial statements

With reference to section 112 of the Danish Financial Statements Act and to the consolidated financial statements of Andreas Andresen Holding ApS, the Company has not prepared consolidated financial statements

#### Cash flow statement

With reference to section 86(4) of the Danish Financial Statements Act and to the cash flow statement included in the consolidated financial statements of Andreas Andresen Holding ApS, the Company has not prepared a cash flow statement.

#### **Recognition and measurement**

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Certain financial assets and liabilities are measured at amortised cost, which involves the recognition of a constant effective interest rate over the maturity period. Amortised cost is calculated as original cost less any repayments and with addition/deduction of the cumulative amortisation of any difference between cost and the nominal amount. In this way, capital losses and gains are allocated over the maturity period.



#### 19 Accounting Policies (continued)

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

#### Leases

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Company.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

#### **Translation policies**

Danish kroner is used as the presentation currency. All other currencies are regarded as foreign currencies.

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

#### **Segment reporting**

For competitive reasons, the exemption rule under section 96 of the Danish Financial Statements Act has been applied.



#### 19 Accounting Policies (continued)

#### **Income Statement**

#### Revenue

Revenue is recognised in the income statement when delivery and transfer of risk to the buyer have been made before year end.

Revenue is recognised exclusive of VAT and net of discounts relating to sales.

#### **Direct freight expenses**

Direct freight expenses comprise the transport costs etc. incurred to achieve revenue for the year.

#### Other external expenses

Other external expenses comprise indirect freight expenses and expenses for premises, sales and distribution as well as office expenses, etc.

#### Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

#### Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

#### Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Company, including gains and losses on the sale of intangible assets and property, plant and equipment.

#### Income from investments in subsidiaries and associates

The items "Income from investments in subsidiaries" and "Income from investments in associates" in the income statement include the proportionate share of the profit for the year.

### Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.



#### 19 Accounting Policies (continued)

#### Tax on profit/loss for the year

Tax for the year consists of current tax for the year and deferred tax for the year. The tax attributable to the profit for year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

Any changes in deferred tax due to changes to tax rates are recognised in the income statement.

The Company is jointly taxed with Nagel Transport & Logistik ApS, Nagel Liller A/S and Andreas Andresen Holding ApS. Andreas Andresen Holding ApS is the management company under the joint taxation. The tax effect of the joint taxation with the subsidiaries is allocated to enterprises showing profits or losses in proportion to their taxable incomes (full allocation with credit for tax losses).

### **Balance Sheet**

### **Intangible assets**

Software is measured at cost less accumulated amortisation. Software is amortised on a straight-line basis over its useful life, which is assessed at 3 years.

Development costs and costs relating to rights developed by the Company are recognised in the income statement as costs in the year of acquisition.

#### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Interest expenses on loans raised directly for financing the construction of property, plant and equipment are recognised in cost over the period of construction. All indirectly attributable borrowing expenses are recognised in the income statement.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Other buildings 10-40 years

Other fixtures and fittings,

tools and equipment 3-20 years



#### 19 Accounting Policies (continued)

Depreciation period and residual value are reassessed annually.

#### Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

#### Investments in subsidiaries and associates

Investments in subsidiaries and associates are recognised and measured under the equity method.

The items "Investments in subsidiaries" and "Investments in associates" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with deduction or addition of unrealised intercompany profits or losses and with addition of the remaining value of any increases in value and goodwill calculated at the time of acquisition of the enterprises.

The total net revaluation of investments in subsidiaries and associates is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries and the associates.

Subsidiaries and associates with a negative net asset value are recognised at DKK o. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

#### **Fixed asset investments**

Investments which are not traded in an active market are measured at the lower of cost and recoverable amount.

#### Other fixed asset investments

Investments which are not traded in an active market are measured at the lower of cost and recoverable amount.

#### **Inventories**

Inventories are measured at the lower of cost under the FIFO method and net realisable value.



#### 19 Accounting Policies (continued)

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour with addition of indirect production costs. Indirect production costs comprise the cost of indirect materials and labour as well as maintenance and depreciation of the machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management.

#### Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

#### **Prepayments**

Prepayments comprise prepaid expenses concerning insurance premiums etc.

### **Equity**

#### Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

#### Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.



#### 19 Accounting Policies (continued)

#### Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

#### **Financial debts**

Loans, such as mortgage loans and loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Mortgage loans are measured at amortised cost, which for cash loans corresponds to the remaining loan. Amortised cost of debenture loans corresponds to the remaining loan calculated as the underlying cash value of the loan at the date of raising the loan adjusted for depreciation of the price adjustment of the loan made over the term of the loan at the date of raising the loan.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

#### **Deferred income**

Deferred income comprises payments received in respect of income in subsequent years.



### 19 Accounting Policies (continued)

# **Financial Highlights**

### **Explanation of financial ratios**

Gross margin  $\frac{\text{Gross profit x 100}}{\text{Revenue}}$ 

Profit margin Profit before financials x 100

Revenue

Return on assets Profit before financials x 100

Total assets

Solvency ratio Equity at year end x 100

Total assets at year end

Return on equity Net profit for the year x 100

Average equity

