

Scan Group A/S

Snorresgade 18-20
2300 Copenhagen S
CVR No. 81260311

Annual report 2020

The Annual General Meeting adopted the
annual report on 21.05.2021

John Hemming

Chairman of the General Meeting

Contents

Entity details	2
Statement by Management on the annual report	3
Independent auditor's report	4
Management commentary	7
Consolidated income statement for 2020	11
Consolidated balance sheet at 31.12.2020	12
Consolidated statement of changes in equity for 2020	14
Consolidated cash flow statement for 2020	15
Notes to consolidated financial statements	16
Parent income statement for 2020	25
Parent balance sheet at 31.12.2020	26
Parent statement of changes in equity for 2020	28
Notes to parent financial statements	29
Accounting policies	33

Entity details

Entity

Scan Group A/S
Snorresgade 18-20
2300 Copenhagen S

Business Registration No.: 81260311
Registered office: Copenhagen
Financial year: 01.01.2020 - 31.12.2020
Phone number: +45 32668100
Fax: +45 32574900
URL: www.scan-group.com

Board of Directors

Morten Jæpelt, Chairman
Arne Simonsen
Klaus Henry Jepsen
Sune Simonsen
Ulrik Kamstrup Jespersen

Executive Board

Sune Simonsen, Chief Executive Officer
Arne Simonsen

Auditors

Deloitte Statsautoriseret Revisionspartnerselskab
Weidekampsgade 6
2300 Copenhagen S

Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Scan Group A/S for the financial year 01.01.2020 - 31.12.2020

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2020 and of the results of their operations and the consolidated cash flows for the financial year 01.01.2020 - 31.12.2020.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Copenhagen, 21.05.2021

Executive Board

Sune Simonsen
Chief Executive Officer

Arne Simonsen

Board of Directors

Morten Jæpelt
Chairman

Arne Simonsen

Klaus Henry Jepsen

Sune Simonsen

Ulrik Kamstrup Jespersen

Independent auditor's report

To the shareholder of Scan Group A/S

Opinion

We have audited the consolidated financial statements and the parent financial statements of Scan Group A/S for the financial year 01.01.2020 - 31.12.2020, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for the Group as well as the Parent, and the consolidated cash flow statement. The consolidated financial statements and the parent financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2020 and of the results of their operations and the consolidated cash flows for the financial year 01.01.2020 - 31.12.2020 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements" section of this auditor's report. We are independent of the Group in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the consolidated financial statements and the parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent financial statements, Management is responsible for assessing the Group's and the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in

Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and the parent financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and the parent financial statements, including the disclosures in the notes, and whether the consolidated financial statements and the parent financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient and appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the consolidated financial statements and the parent financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the consolidated financial statements and the parent financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the consolidated financial statements and the parent financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Copenhagen, 21.05.2021

Deloitte

Statsautoriseret Revisionspartnerselskab
CVR No. 33963556

Anders Kreiner

State-Authorised Public Accountant
Identification No (MNE) mne26765

Christian Sanderhage

State-Authorised Public Accountant
Identification No (MNE) mne23347

Management commentary

Financial highlights

	2020	2019	2018	2017	2016
	DKK'000	DKK'000	DKK'000	DKK'000	DKK'000
Key figures					
Revenue	4,577,702	4,560,885	4,382,220	4,104,510	3,919,519
Gross profit/loss	931,793	884,524	797,554	735,633	723,934
EBITDA	192,245	134,032	119,192	115,269	84,620
Operating profit/loss	166,852	106,210	91,150	90,743	61,127
Net financials	(17,877)	12,141	1,474	(8,583)	(15,395)
Profit/loss before tax	154,431	123,104	95,066	82,989	50,411
Profit/loss for the year	114,388	90,706	59,530	54,328	30,941
Balance sheet total	1,886,509	1,729,049	1,725,549	1,594,281	1,507,895
Investments in property, plant and equipment	24,710	29,020	79,485	55,629	77,845
Equity	1,119,173	1,036,938	947,387	907,134	874,069
Average number of employees	3,033	3,044	2,888	3,005	2,809
Ratios					
Gross margin (%)	20.36	19.39	18.20	17.92	18.47
Net margin (%)	2.50	1.99	1.36	1.32	0.79
Return on equity (%)	10.61	9.14	6.42	6.10	3.60
Equity ratio (%)	59.33	59.97	54.90	56.90	57.97

The number of employees represents the average number of employees in the controlled enterprises.

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the CFA Society Denmark.

Gross margin (%):

$\frac{\text{Gross profit/loss} * 100}{\text{Revenue}}$

Net margin (%):

$\frac{\text{Profit/loss for the year} * 100}{\text{Revenue}}$

Return on equity (%):

$\frac{\text{Profit/loss for the year} * 100}{\text{Average equity}}$

Equity ratio (%):

$\frac{\text{Equity} * 100}{\text{Balance sheet total}}$

Primary activities

The activities of the Scan Group companies comprise real estate, leisure and holding of shares and securities, but the primary activity continues to be worldwide shipping and logistics services.

Development in activities and finances

Profit for the year amounts to DKK 154,431 thousand before tax.

Equity totals DKK 1,119,173 thousand at 31.12.2020.

At a group level, COVID-19 has had a minimal effect on the overall results and performance.

In Denmark, wage compensation received because of COVID-19 amounted to DKK 2,620 thousand, which has partly been repaid to the authorities in 2021.

The financial results are better than expected, and the Board of Directors finds them satisfactory.

Outlook

Despite the impact of the outbreak of coronavirus disease (COVID-19), the Group expects activities (cargo volumes) and positive results for 2021 that are in line with 2020.

Particular risks

Price risks

The Group is to a wide extent dependent on the development in global shipping prices and in the USD exchange rate.

Currency exposure

Due to foreign activities, results, cash flows and equity are affected by the exchange rate movements in a number of foreign currencies. Exchange rate adjustments of investments in subsidiaries are recognised directly in equity. It is not company policy to hedge the above risks by means of financial instruments as purchase and sale of shipping services to a wide extent take place in the same foreign currency.

Interest rate exposure

Reasonable changes in the interest rate level will have no material impact on the Group. Consequently, no agreements are made on hedging of interest rate exposure.

Group relations

Please refer to note 19 and 20 in the consolidated financial statements for a specification of the group relations.

Statutory report on corporate social responsibility

Please refer to the management commentary in the annual report for 2020 of the Ultimate Parent, A. Simonsen Holding ApS, Business Registration No. 40129774, which can be found on cvr.dk.

Statutory report on the underrepresented gender

At the time of presentation of the annual report, the Board of Directors at Scan Group A/S has no female members while the Ultimate Parent, A. Simonsen Holding ApS, has one female board member out of three board members corresponding to 33.3%. No female candidates were identified in 2020. Based on a specific assessment of the Company's situation, including the competences to be present at the Board of Directors, the target is to have at least one female candidate for the Board of Directors at Scan Group A/S before 2023. This is still

considered an achievable and ambitious target figure.

In relation to the general policy for gender equality, please refer to the management commentary in the annual report for 2020 of the Ultimate Parent, A. Simonsen Holding ApS, Business Registration No. 40129774. No specific policy for the gender composition in Scan Group A/S has been determined for other management levels given that the Company does not have more than 50 employees.

Events after the balance sheet date

No events have occurred or been recorded between the balance sheet date and the date of presentation of these financial statements, which would influence the evaluation of this annual report.

Consolidated income statement for 2020

	Notes	2020 DKK'000	2019 DKK'000
Revenue	1	4,577,702	4,560,885
Other operating income	2	55,963	0
Cost of sales		(3,360,060)	(3,295,037)
Other external expenses	3	(341,812)	(381,324)
Gross profit/loss		931,793	884,524
Staff costs	4	(739,548)	(750,492)
Depreciation, amortisation and impairment losses	5	(25,393)	(27,822)
Operating profit/loss		166,852	106,210
Income from investments in associates		5,456	4,753
Other financial income	6	12,473	21,549
Other financial expenses	7	(30,350)	(9,408)
Profit/loss before tax		154,431	123,104
Tax on profit/loss for the year	8	(40,043)	(32,398)
Profit/loss for the year	9	114,388	90,706

Consolidated balance sheet at 31.12.2020

Assets

	Notes	2020 DKK'000	2019 DKK'000
Land and buildings		355,004	369,380
Other fixtures and fittings, tools and equipment		50,003	57,315
Leasehold improvements		4,067	4,381
Property, plant and equipment	10	409,074	431,076
Investments in associates		25,354	26,485
Other investments		4,218	160
Other receivables		5,027	5,797
Financial assets	11	34,599	32,442
Fixed assets		443,673	463,518
Trade receivables		526,040	476,777
Receivables from group enterprises		227,458	208,149
Deferred tax	12	47,711	51,552
Other receivables		88,690	93,636
Prepayments	13	35,986	29,459
Receivables		925,885	859,573
Other investments		5,665	5,273
Investments		5,665	5,273
Cash		511,286	400,685
Current assets		1,442,836	1,265,531
Assets		1,886,509	1,729,049

Equity and liabilities

	Notes	2020 DKK'000	2019 DKK'000
Contributed capital		3,000	3,000
Translation reserve		(28,356)	0
Reserve for net revaluation according to equity method		19,208	15,132
Retained earnings		1,075,321	1,018,806
Proposed dividend for the financial year		50,000	0
Equity		1,119,173	1,036,938
Deferred tax	12	813	853
Provisions		813	853
Mortgage debt		16,723	19,859
Other payables		15,125	13,624
Non-current liabilities other than provisions	14	31,848	33,483
Current portion of non-current liabilities other than provisions	14	3,423	2,225
Trade payables		598,859	521,963
Tax payable		3,377	8,877
Other payables		129,016	124,710
Current liabilities other than provisions		734,675	657,775
Liabilities other than provisions		766,523	691,258
Equity and liabilities		1,886,509	1,729,049
Unrecognised rental and lease commitments	16		
Contingent liabilities	17		
Transactions with related parties	18		
Group relations	19		
Subsidiaries	20		

Consolidated statement of changes in equity for 2020

	Contributed capital DKK'000	Translation reserve DKK'000	Reserve for net revaluation according to the equity method DKK'000	Retained earnings DKK'000	Proposed dividend for the financial year DKK'000
Equity beginning of year	3,000	0	15,132	1,018,806	0
Exchange rate adjustments	0	(28,356)	(1,947)	0	0
Other entries on equity	0	0	0	(1,850)	0
Profit/loss for the year	0	0	6,023	58,365	50,000
Equity end of year	3,000	(28,356)	19,208	1,075,321	50,000

	Total DKK'000
Equity beginning of year	1,036,938
Exchange rate adjustments	(30,303)
Other entries on equity	(1,850)
Profit/loss for the year	114,388
Equity end of year	1,119,173

Consolidated cash flow statement for 2020

	Notes	2020 DKK'000	2019 DKK'000
Operating profit/loss		166,852	106,210
Amortisation, depreciation and impairment losses		25,393	27,822
Working capital changes	15	(3,105)	(42,116)
Cash flow from ordinary operating activities		189,140	91,916
Financial income received		12,473	21,549
Financial expenses paid		(30,350)	(9,408)
Taxes refunded/(paid)		(41,743)	(48,339)
Cash flows from operating activities		129,520	55,718
Acquisition etc. of property, plant and equipment		(24,710)	(29,020)
Sale of property, plant and equipment		7,095	6,306
Acquisition of fixed asset investments		(1,476)	0
Sale of fixed asset investments		0	340
Cash flows from investing activities		(19,091)	(22,374)
Free cash flows generated from operations and investments before financing		110,429	33,344
Loans raised		965	(193)
Repayments of loans etc.		(1,401)	(4,109)
Dividend received		1,000	0
Cash flows from financing activities		564	(4,302)
Increase/decrease in cash and cash equivalents		110,993	29,042
Cash and cash equivalents beginning of year		405,958	376,916
Cash and cash equivalents end of year		516,951	405,958
Cash and cash equivalents at year-end are composed of:			
Cash		511,286	400,685
Securities		5,665	5,273
Cash and cash equivalents end of year		516,951	405,958

Notes to consolidated financial statements

1 Revenue

	2020 DKK'000	2019 DKK'000
Shipping services	4,554,309	4,541,228
Rental income, golf course and hotel operation	23,393	19,657
Total revenue by activity	4,577,702	4,560,885

2 Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Group's primary activities, including rental income, gains from the sale of intangible assets, property, plant and equipment and investments in associates as well as compensation received from COVID-19 aid packages etc.

The Group has received total COVID-19 compensation of DKK 2,620 thousand in Denmark. This compensation has partly been repaid to the authorities in 2021.

3 Fees to the auditor appointed by the Annual General Meeting

	2020 DKK'000	2019 DKK'000
Statutory audit services	5,588	5,834
Other assurance engagements	252	271
Tax services	1,406	1,349
Other services	2,256	2,051
	9,502	9,505

4 Staff costs

	2020 DKK'000	2019 DKK'000
Wages and salaries	662,971	671,933
Pension costs	23,528	28,867
Other social security costs	53,049	49,692
	739,548	750,492
Average number of full-time employees	3,033	3,044

	Remuneration of manage- ment 2020 DKK'000	Remuneration of manage- ment 2019 DKK'000
Total amount for management categories	7,452	6,648
	7,452	6,648

5 Depreciation, amortisation and impairment losses

	2020 DKK'000	2019 DKK'000
Depreciation on property, plant and equipment	25,393	27,822
	25,393	27,822

6 Other financial income

	2020 DKK'000	2019 DKK'000
Financial income from group enterprises	1,760	1,074
Other financial income	10,713	20,475
	12,473	21,549

7 Other financial expenses

	2020 DKK'000	2019 DKK'000
Other financial expenses	30,350	9,408
	30,350	9,408

8 Tax on profit/loss for the year

	2020 DKK'000	2019 DKK'000
Current tax	39,043	46,630
Change in deferred tax	2,509	(12,337)
Adjustment concerning previous years	(1,509)	(1,895)
	40,043	32,398

9 Proposed distribution of profit/loss

	2020 DKK'000	2019 DKK'000
Ordinary dividend for the financial year	50,000	0
Retained earnings	64,388	90,706
	114,388	90,706

10 Property, plant and equipment

	Land and buildings DKK'000	Other fixtures and fittings, tools and equipment DKK'000	Leasehold improvements DKK'000
Cost beginning of year	463,669	174,879	29,007
Exchange rate adjustments	(12,438)	(7,966)	(2,999)
Additions	12,083	9,214	3,413
Disposals	(7,132)	(6,689)	(2,761)
Cost end of year	456,182	169,438	26,660
Depreciation and impairment losses beginning of year	(94,289)	(117,564)	(24,626)
Exchange rate adjustments	582	5,906	2,008
Depreciation for the year	(8,454)	(14,377)	(2,562)
Reversal regarding disposals	983	6,600	2,587
Depreciation and impairment losses end of year	(101,178)	(119,435)	(22,593)
Carrying amount end of year	355,004	50,003	4,067

11 Financial assets

	Investments in associates DKK'000	Other investments DKK'000	Other receivables DKK'000
Cost beginning of year	11,353	1,000	5,797
Exchange rate adjustments	0	0	(457)
Transfers	(6,000)	6,000	0
Additions	793	0	683
Disposals	0	0	(996)
Cost end of year	6,146	7,000	5,027
Revaluations beginning of year	15,132	0	0
Exchange rate adjustments	(1,947)	0	0
Transfers	1,942	0	0
Amortisation of goodwill	(1,518)	0	0
Share of profit/loss for the year	6,974	0	0
Dividend	(1,000)	0	0
Other adjustments	(375)	0	0
Revaluations end of year	19,208	0	0
Impairment losses beginning of year	0	(840)	0
Transfers	0	(1,942)	0
Impairment losses end of year	0	(2,782)	0
Carrying amount end of year	25,354	4,218	5,027

Goodwill on consolidation amounts to DKK 330 thousand at year-end.

Associates	Registered in	Ownership %
Team Global Logistics Pvt. Ltd	Mumbai	20
Renaissance Consortium Ltd.	Bangladesh	37

12 Deferred tax

Changes during the year	2020 DKK'000	2019 DKK'000
Beginning of year	50,699	38,362
Recognised in the income statement	(2,509)	12,337
Adjustments previous years	(1,292)	0
End of year	46,898	50,699

Deferred tax has been recognised in the balance sheet as follows	2020 DKK'000	2019 DKK'000
Deferred tax assets	47,711	51,552
Deferred tax liabilities	(813)	(853)
	46,898	50,699

Deferred tax consists of balances on fixed assets, trade receivables etc and tax loss carryforwards.

The tax asset has been recognised because expectations are that it will be possible to deduct it from the Group's future taxable income.

13 Prepayments

Prepayments comprise various prepaid expenses. Prepayments are measured at cost.

14 Non-current liabilities other than provisions

	Due within 12 months 2020 DKK'000	Due within 12 months 2019 DKK'000	Due after more than 12 months 2020 DKK'000
Mortgage debt	474	491	16,723
Other payables	2,949	1,734	15,125
	3,423	2,225	31,848

Mortgage debt is secured by way of a mortgage deed on land and buildings at a book value of DKK 25,750 thousand.

15 Changes in working capital

	2020 DKK'000	2019 DKK'000
Increase/decrease in receivables	(69,223)	40,401
Increase/decrease in trade payables etc.	66,118	(82,517)
	(3,105)	(42,116)

16 Unrecognised rental and lease commitments

	2020 DKK'000	2019 DKK'000
Total liabilities under rental or lease agreements until maturity	265,388	111,659
Of this, liabilities under rental or lease agreements with group enterprises	261,499	107,079

17 Contingent liabilities

	2020 DKK'000	2019 DKK'000
Recourse and non-recourse guarantee commitments	3,374	4,580
Contingent liabilities	3,374	4,580

The Company participates in a Danish joint taxation arrangement in which A. Simonsen Holding ApS serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act, the Company is therefore liable for income taxes etc for the jointly taxed entities, and also for obligations, if any, relating to the withholding of tax on interest, royalties and dividends for the jointly taxed entities. The jointly taxed entities' total known net liability under the joint taxation arrangement is disclosed in the administration company's financial statements.

18 Transactions with related parties

Transactions with related parties are made on an arm's length basis.

19 Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group:
A. Simonsen Holding ApS, Snorresgade 18-20, 2300 Copenhagen S

Name and registered office of the Parent preparing consolidated financial statements for the smallest group:
A.S. Scan Holding A/S, Snorresgade 18-20, 2300 Copenhagen S

20 Subsidiaries

	Ownership %
Scan-Shipping AB, Sweden	100
Scanway Shipping AS, Norway	100
OY Scan-Shipping AB, Finland	100
Scan-Shipping G.m.b.H., Germany	100
Scan-Group Agencies Sp.z.o.o, Poland	100
Scan-Shipping (Pte.) Ltd., Singapore	100
Scan-Shipping Hong Kong Ltd., Hong Kong	100
Scan-Shipping LLC, United Arab Emirates	100
Scan Group DMCC, United Arab Emirates	100
Scanway Shipping LLC, Russia	100
Shipco-Shipping Jylland A/S, Denmark	100
Scan-Shipping Inc., USA	100
Scan-Shipping LLC, Ukraine	100
Scan-Shipping OU, Estonia	100
Shipco-Shipping AB, Sweden	100
Scan-Shipping SIA, Latvia	100
PT Scan-Shipping, Indonesia	100
Scan-Shipping (Shanghai) Ltd., China	100
Scan-Shipping Colombo (Pte.) Ltd., Sri Lanka	100
Expa-Services (Pte.) Ltd., Singapore	100
Seaway Shipping AS, Norway	100
Scanway Shipping Real Estate AB, Sweden	100
Scan Shipping d.o.o, Slovenia	100
Scan-Shipping (Thailand) Ltd., Thailand	100
Scan-Shipping (Turkey) Ltd., Turkey	100
Scan-Shipping Norway AS, Norway	100
Scan-Shipping srl, Romania	100
Scanway Shipping Property AB, Sweden	100
Scan-Shipping A/S, Denmark	100
Scan Real Estate AS, Norway	100
Shipco Transport Holding A/S, Denmark	100
SSNYC Inc., USA	100
Shipco Transport Inc., USA	100

	Ownership %
Worldwide Alliance Inc., USA	100
International Cargo Terminals Korea Co., Ltd., Korea	55
Shipco Transport (Chile) S.A., Chile	100
Shipco Transport (HK) Ltd., Hong Kong	100
PT Shipco Transport Indonesia, Indonesia	100
Shipco Transport (Japan) Ltd., Japan	100
Shipco Transport Pte. Ltd., Singapore	100
Shipco Transport (Thailand) Ltd., Thailand	100
Bangkok Resource Center Ltd., Thailand	100
Shipco Transport Sdn. Bhd., Malaysia	100
Shipco Transport (Philippines) Inc., Philippines	51
Shipco DMCC, United Arab Emirates	100
Shipco Transport Sp.z.o.o., Poland	100
SSC Consolidation NV, Belgium	50
SSC Consolidation BV, the Netherlands	50
SSC Consolidation LLC, United Arab Emirates	50
SSC Consolidation Holding BV, the Netherlands	50
SSC Consolidation S.A.S., France	33
Shipco Transport AB, Sweden	100
OY Shipco Transport AB, Finland	100
Shipco Transport AS, Norway	100
Shipco Transport BV, the Netherlands	100
Shipco Transport Eesti AS, Estonia	100
Shipco Transport GmbH, Germany	100
Shipco Transport Ltd., United Kingdom	100
Shipco Transport Ltd., Ireland	100
Shipco Transport NV, Belgium	100
Shipco Transport Denmark A/S, Denmark	100
Shipco Transport Ltd., Ukraine	100
Shipco Transport (Shanghai) Ltd, China	100
Shipco Transport SIA, Latvia	100
Shipco Transport UAB, Lithuania	100
Shipco Transport Vietnam Limited, Vietnam	51

	Ownership %
Shipco Transport Taiwan Co Ltd., Taiwan	100
Shipco Transport, Sri Lanka	100
Shipco Transport Bulgaria EOOD, Bulgaria	100
Shipco Transport Co. Ltd., Korea	51
Shipco Transport S.R.L., Romania	100
Shipco Transport Ltd., New Zealand	100
Shipco Transport d.o.o, Slovenia	100
Shipco Transport LLC, Russia	100
Shipco Transport (pvt) Ltd., Pakistan	50
Shipco Transport (Canada) Inc., Canada	100
Shipco Transport Jamaica Limited, Jamaica	60
Shipco Transport Limited, Trinidad and Tobago	60
Strait Air Transport A/S, Denmark	100
Strait Air Transport AB, Sweden	100
Strait Air Transport AS, Norway	100
Strait Air Transport Eesti AS, Estonia	100
OY Strait Air Transport AB, Finland	100
Simon's Golf A/S, Denmark	100
Nybovej 6 ApS, Denmark	100
Forward - Shipping A/S, Denmark	100
Scan Real Estate A/S, Denmark	100
Scan Real Estate Ltd., United Kingdom	100
SARL La Mess, France	100
International Cargo Terminals Holding A/S, Denmark	100
Scan Real Estate Properties A/S, Denmark	100
Scan Factory A/S, Denmark	100
Scan-Sailing Inc., USA	100
80 Washington Street, USA	100
Copenhagen Maritime Services ApS, Denmark	100
Scan-IT Holding A/S, Denmark	100
Scan-IT Pte. Ltd, Singapore	100
Shipco IT Private Limited, India	100
Shipco Transport Ltd., Turkey	100

	Ownership
	%
Scan-IT Solution (India) Private Limited, India	100
Shipco Cambodia Holding pte. ltd., Cambodia	100
Scan-IT (Thailand) Pvt., Thailand	100
Scan-Shipping Africa A/S, Denmark	100

Parent income statement for 2020

	Notes	2020 DKK'000	2019 DKK'000
Revenue		1,802	3,405
Other operating income		23,937	23,126
Cost of sales		(240)	(696)
Other external expenses	1	(20,611)	(26,028)
Gross profit/loss		4,888	(193)
Staff costs	2	(34,757)	(49,957)
Depreciation, amortisation and impairment losses	3	(2,623)	(3,056)
Operating profit/loss		(32,492)	(53,206)
Income from investments in group enterprises		154,606	119,041
Other financial income	4	4,657	14,796
Other financial expenses	5	(9,824)	(165)
Profit/loss before tax		116,947	80,466
Tax on profit/loss for the year	6	(2,559)	10,240
Profit/loss for the year	7	114,388	90,706

Parent balance sheet at 31.12.2020

Assets

	Notes	2020 DKK'000	2019 DKK'000
Land and buildings		37,073	37,892
Other fixtures and fittings, tools and equipment		14,034	15,835
Property, plant and equipment	8	51,107	53,727
Investments in group enterprises		563,068	505,649
Financial assets	9	563,068	505,649
Fixed assets		614,175	559,376
Trade receivables		1,160	0
Receivables from group enterprises		448,869	468,187
Deferred tax	10	20,372	24,554
Other receivables		1,962	1,229
Tax receivable		0	87
Prepayments	11	72	0
Receivables		472,435	494,057
Other investments		111	97
Investments		111	97
Cash		70,938	30,713
Current assets		543,484	524,867
Assets		1,157,659	1,084,243

Equity and liabilities

	Notes	2020 DKK'000	2019 DKK'000
Contributed capital		3,000	3,000
Translation reserve		(5,566)	0
Reserve for net revaluation according to the equity method		140,565	132,896
Retained earnings		931,174	901,042
Proposed dividend for the financial year		50,000	0
Equity		1,119,173	1,036,938
Provisions for investments in group enterprises	12	0	1,535
Provisions		0	1,535
Trade payables		5,189	3,744
Payables to group enterprises		12,300	10,701
Other payables		20,997	31,325
Current liabilities other than provisions		38,486	45,770
Liabilities other than provisions		38,486	45,770
Equity and liabilities		1,157,659	1,084,243
Unrecognised rental and lease commitments	13		
Contingent liabilities	14		
Related parties with controlling interest	15		
Transactions with related parties	16		

Parent statement of changes in equity for 2020

	Contributed capital DKK'000	Translation reserve DKK'000	Reserve for net revaluation according to the equity method DKK'000	Retained earnings DKK'000	Proposed dividend for the year DKK'000
Equity beginning of year	3,000	0	132,896	901,042	0
Exchange rate adjustments	0	(5,566)	(24,737)	0	0
Other entries on equity	0	0	(1,850)	0	0
Profit/loss for the year	0	0	34,256	30,132	50,000
Equity end of year	3,000	(5,566)	140,565	931,174	50,000

	Total DKK'000
Equity beginning of year	1,036,938
Exchange rate adjustments	(30,303)
Other entries on equity	(1,850)
Profit/loss for the year	114,388
Equity end of year	1,119,173

Notes to parent financial statements

1 Fees to the auditor appointed by the Annual General Meeting

	2020 DKK'000	2019 DKK'000
Statutory audit services	403	400
Tax services	281	50
Other services	1,347	968
	2,031	1,418

2 Staff costs

	2020 DKK'000	2019 DKK'000
Wages and salaries	33,277	48,404
Pension costs	1,317	1,315
Other social security costs	163	238
	34,757	49,957

Average number of full-time employees	36	37
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	Remuneration of manage- ment 2020 DKK'000	Remuneration of manage- ment 2019 DKK'000
Total amount for management categories	7,452	6,648
	7,452	6,648

3 Depreciation, amortisation and impairment losses

	2020 DKK'000	2019 DKK'000
Depreciation on property, plant and equipment	2,623	3,056
	2,623	3,056

4 Other financial income

	2020 DKK'000	2019 DKK'000
Financial income from group enterprises	4,581	4,062
Other financial income	76	10,734
	4,657	14,796

5 Other financial expenses

	2020	2019
	DKK'000	DKK'000
Financial expenses from group enterprises	38	23
Other financial expenses	9,786	142
	9,824	165

6 Tax on profit/loss for the year

	2020	2019
	DKK'000	DKK'000
Change in deferred tax	2,559	(8,269)
Adjustment concerning previous years	0	(1,971)
	2,559	(10,240)

7 Proposed distribution of profit and loss

	2020	2019
	DKK'000	DKK'000
Ordinary dividend for the financial year	50,000	0
Retained earnings	64,388	90,706
	114,388	90,706

8 Property, plant and equipment

	Land and buildings	Other fixtures and fittings, tools and equipment
	DKK'000	DKK'000
Cost beginning of year	52,317	34,792
Additions	0	85
Disposals	0	(141)
Cost end of year	52,317	34,736
Depreciation and impairment losses beginning of year	(14,425)	(18,957)
Depreciation for the year	(819)	(1,804)
Reversal regarding disposals	0	59
Depreciation and impairment losses end of year	(15,244)	(20,702)
Carrying amount end of year	37,073	14,034

9 Financial assets

	Investments in group enterprises DKK'000
Cost beginning of year	372,753
Additions	50,500
Disposals	(750)
Cost end of year	422,503
Revaluations beginning of year	132,896
Exchange rate adjustments	(24,737)
Share of profit/loss for the year	154,606
Dividend	(119,000)
Investments with negative equity value depreciated over receivables	(4,845)
Investments with negative equity value transferred to provisions	(1,535)
Other adjustments	(1,850)
Reversal regarding disposals	5,030
Revaluations end of year	140,565
Carrying amount end of year	563,068

A specification of investments in subsidiaries is evident from the notes to the consolidated financial statements.

10 Deferred tax

	2020 DKK'000	2019 DKK'000
Changes during the year		
Beginning of year	24,554	16,285
Recognised in the income statement	(2,559)	8,269
Adjustments previous years	(1,623)	0
End of year	20,372	24,554

Deferred tax consists of balances on fixed assets, trade receivables etc and tax loss carryforwards.

The change in deferred tax, which has been recognised in the income statement, comprises a change in deferred tax and a change in tax utilised in the joint taxation.

The tax asset has been recognised because expectations are that it will be possible to deduct it from the Company's future taxable income.

11 Prepayments

Prepayments comprise various prepaid expenses. Prepayments are measured at cost.

12 Provisions for investments in group enterprises

Provisions for investments in group enterprises relate to group enterprises with negative equity.

13 Unrecognised rental and lease commitments

	2020 DKK'000	2019 DKK'000
Total liabilities under rental or lease agreements until maturity	3,700	3,599
Of this, liabilities under rental or lease agreements with group enterprises	3,312	2,907

14 Contingent liabilities

	2020 DKK'000	2019 DKK'000
Recourse and non-recourse guarantee commitments	391	429
Contingent liabilities	391	429

The Parent has issued letters of support to several subsidiaries.

The Company participates in a Danish joint taxation arrangement in which A. Simonsen Holding ApS serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act, the Company is therefore liable for income taxes etc for the jointly taxed entities, and also for obligations, if any, relating to the withholding of tax on interest, royalties and dividends for the jointly taxed entities. The jointly taxed entities' total known net liability under the joint taxation arrangement is disclosed in the administration company's financial statements.

15 Related parties with controlling interest

Related parties are the A. Simonsen Holding ApS Group as well as the Board of Directors and the Executive Board of the Company.

Related parties with control of Scan Group A/S: A.S. Scan Holding A/S, Snorresgade 18-20, 2300 Copenhagen S, the parent company of Scan Group A/S, A. Simonsen Holding ApS, Snorresgade 18-20, 2300 Copenhagen S, the ultimate parent company of Scan Group A/S, and Arne Simonsen, the beneficial owner of the Group.

16 Transactions with related parties

Transactions with related parties are made on an arm's length basis.

Accounting policies

Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

The accounting policies applied to these consolidated financial statements and parent financial statements are consistent with those applied last year.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Consolidated financial statements

The consolidated financial statements include Scan Group A/S (Parent) and subsidiaries in which Scan Group A/S either directly or indirectly holds more than 50% of the voting rights or in any other way have controlling influence. Jointly controlled entities are consolidated on a pro rata basis.

All entities, which are partly owned at present, are considered jointly controlled entities and have therefore been recognised on a pro rata basis.

Basis of consolidation

The consolidated financial statements are prepared on the basis of the financial statements of the Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements. Minority interests' pro rata shares of the profit/loss and the net assets are disclosed as separate items in Management's proposal for the distribution of net profit/loss and equity, respectively.

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the takeover date, with net assets having been calculated at fair value.

Business combinations

Newly acquired or newly established enterprises are recognised in the financial statements from the time of acquiring or establishing such enterprises. Divested or wound-up enterprises are recognised in the income statement up to the time of their divestment or winding-up.

The purchase method is applied at the acquisition of new enterprises, under which identifiable assets and liabilities of these enterprises are measured at fair value at the acquisition date. Provisions for costs of restructuring of the enterprise acquired are only made in so far as such restructuring was decided by the enterprise acquired prior to acquisition. Allowance is made for the tax effect of restatements.

Positive differences in amount (goodwill) between cost of the acquired share and fair value of the assets and liabilities taken over are recognised under intangible assets, and they are amortised systematically over the income statement based on an individual assessment of their useful lives, however, no more than 20 years. Negative differences in amount (negative goodwill), corresponding to an estimated adverse development in the relevant enterprises, are recognised in the balance sheet under deferred income, and they are recognised in the income statement, when such adverse development is realised.

Profit or loss from divestment of enterprises

Profits or losses from divestment or winding-up of enterprises are calculated as the difference between selling price or settlement price and the carrying amount of the net assets at the time of divestment and winding-up, respectively, including any non-amortised goodwill and estimated selling or winding-up expenses.

Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Exchange differences that arise between the rate at the transaction date and the one in effect at the payment date are recognised in the income statement as financial income or financial expenses.

Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date, are recognised in the income statement as financial income or financial expenses.

If the foreign subsidiaries meet the criteria of independent entities, their income statements and balance sheets are translated applying the exchange rates at the balance sheet date. Exchange differences that arise from translation of foreign subsidiaries' equity at the beginning of the year, applying the exchange rates at the balance sheet date, are recognised directly in equity. Long-term intercompany loans similar to equity is also recognised directly in equity.

Income statement

Revenue

Revenue is recognised in the income statement if delivery to the Group's cooperators has taken place before year-end and if the income can be computed reliably and receipt is expected. Revenue is recognised net of VAT, duties and sales discounts.

Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities, including rental income, gains from the sale of intangible assets, property, plant and equipment and investments in associates as well as compensation received from COVID-19 aid packages etc.

Cost of sales

Costs relating to revenue are accrued according to the method of revenue recognition. Other costs relating to the financial year in terms of time are charged to the income statement.

Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes write-downs of receivables recognised in current assets.

Staff costs

Staff costs comprise wages and salaries, and social security contributions, pension contributions, etc for entity staff.

Depreciation, amortisation and impairment losses

Amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment comprise amortisation, depreciation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of property, plant and equipment.

Income from investments in group enterprises

Income from investments in group enterprises comprises the pro rata share of the individual enterprises' profit/loss after full elimination of intra-group profits or losses.

Income from investments in associates

Income from investments in associates comprises the pro rata share of the individual associates' profit/loss after elimination of internal profits or losses.

Other financial income

Other financial income comprises dividends etc received on other investments, interest income, including interest income on receivables from group enterprises, net capital or exchange gains on securities, payables and transactions in foreign currencies, amortisation of financial assets as well as tax relief under the Danish Tax Prepayment Scheme etc.

Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Company is jointly taxed with its Ultimate Parent, A. Simonsen Holding ApS, and all of the Ultimate Parent's other Danish subsidiaries. The current Danish income tax is allocated among the jointly taxed companies proportionally to their taxable income (full allocation with a refund concerning tax losses).

Balance sheet

Property, plant and equipment

Land and buildings, other fixtures and fittings, tools and equipment as well as leasehold improvements are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

The basis of depreciation is cost less estimated residual value after the end of useful life.

Cost comprises the acquisition price and costs directly attributable to the acquisition until the time when it is ready to be put into operation.

Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings	15-50 years
Other fixtures and fittings, tools and equipment	3-10 years
Leasehold improvements	3-10 years

Estimated useful lives and residual values are reassessed annually.

On initial recognition, lease contracts regarding property, plant and equipment in which the Company holds all material risks and advantages related to the ownership (finance leasing) are measured in the balance sheet at fair value or present value, if lower, of future lease payments. At the computation of present value, the internal interest rate of the lease contract or an approximate value is used as discount factor. Assets held under finance leases are then treated as the Company's other property, plant and equipment.

Property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Investments in group enterprises

Investments in subsidiaries are recognised in the balance sheet at the pro rata share of the enterprises' equity in accordance with the Parent's accounting policies plus or minus unrealised intra-group profits and losses and plus or minus the residual value of positive, or negative, goodwill calculated according to the purchase method.

Subsidiaries with negative equity are measured at zero value, and any receivable from these enterprises is written down by the Parent's share of such negative equity. If the negative equity exceeds the amounts receivable, the remaining amount is recognised under provisions if the Parent has a legal or constructive obligation to cover the negative balance of the relevant subsidiary.

Net revaluation of investments in subsidiaries is taken to reserve for net revaluation under the equity method if the carrying amount exceeds cost less amortisation of goodwill.

Investments in associates

Investments in associates are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the associates' equity value plus or minus unamortised positive, or negative, goodwill and minus or plus unrealised pro rata internal profits and losses.

Associates with negative equity are measured at zero value, and any receivables from these associates are written down by the share of such negative equity if it is deemed irrecoverable. If the negative equity value exceeds the amount receivable, the remaining amount is recognised under provisions if there is a legal or constructive obligation to cover the liabilities of the relevant associate.

Upon distribution of profit or loss, net revaluation of investments in associates is transferred to reserve for net revaluation according to the equity method under equity.

Goodwill is calculated as the difference between cost of the investments and fair value of the pro rata share of assets and liabilities acquired. Goodwill is amortised over its estimated useful life which is normally five to seven years, however, in certain cases it may be up to 20 years for strategically acquired enterprises with a strong market position and a long-term earnings profile if the longer amortisation period is considered to give a better reflection of the benefit from the relevant resources.

Investments in associates are written down to the lower of recoverable amount and carrying amount.

Receivables

Receivables are measured at amortised cost, usually equalling nominal value. Provisions for bad and doubtful debts are made at net realisable value.

Other investments

Other investments recognised as fixed asset investments comprise listed securities which are measured at fair value (market price) at the balance sheet date. Unlisted securities etc are measured at cost.

Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

Tax payable or receivable

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Other investments (current assets)

Other investments recognised as current assets comprise listed securities and investments which are measured at fair value (market price) at the balance sheet date. Unlisted securities etc are measured at cost.

Cash

Cash comprises cash in hand and bank deposits.

Dividend

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for the financial year is disclosed as a separate item in equity.

Other provisions

Other provisions comprise subsidiaries with negative equity. If the negative equity exceeds the amounts receivable, the remaining amount is recognised under provisions if the Parent has a legal or constructive obligation to cover the negative balance of the relevant subsidiary.

Mortgage debt

At the time of borrowing, mortgage debt to mortgage credit institutions is measured at cost which corresponds to the proceeds received less transaction costs incurred. Mortgage debt is subsequently measured at amortised cost. This means that the difference between the proceeds at the time of borrowing and the nominal repayable amount of the loan is recognised in the income statement as a financial expense over the term of the loan applying the effective interest method.

Operating leases

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities, and cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments, and purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs, and the raising of loans, inception of finance leases, repayments of interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash and short-term securities with an insignificant price risk less short-term bank loans.

Segment information

Besides activities regarding rental, golf course and hotel operation, the Group's activities only comprise sea freight, shipping and logistics on the world market. Consequently, it is not relevant to provide further disclosures on business segments, just as it is not relevant to provide disclosures on geographical markets.