

**Nordic Camp Supply
ApS**

Annual report 2021

The Annual Report was presented and adopted at
the Annual General Meeting of the Company on



Richard McMichael

Reg No. 79 00 20 11
Nordic Camp Supply ApS
Strømmen 6
9400 Nørresundby

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Statement by the Board of Directors and the Executive Board

The Board of Directors and the Executive Board have evaluated and adopted the annual report of Nordic Camp Supply ApS for the financial year 1 January – 31 December 2021.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

It is our opinion that the financial statements give a true and fair view of the Company's financial position at 31 December 2021 and of the results of the Company's operations and cash flows for the financial year 1 January – 31 December 2021.

Further, in our opinion, the Management's review gives a fair review of the development in the Company's operations and financial matters and the results of the Company's operations and financial position.

We recommend that the annual report be approved at the annual general meeting.

Aalborg, 11 May 2022

Executive Board:



Gilbert Kearns
Managing Director



Palle Haring
Finance Director

Board of Directors



Richard Donald McMichael
Chairman



Ruth Giansante

Independent Auditor's Report

To the Shareholder of Nordic Camp Supply ApS

Opinion

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2021, and of the results of the Company's operations and cash flows for the financial year 1 January - 31 December 2021 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Nordic Camp Supply ApS for the financial year 1 January - 31 December 2021, which comprise accounting policies, income statement, balance sheet, statement of changes in equity, statement of cash flows and notes including a summary of significant accounting policies. ("financial statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

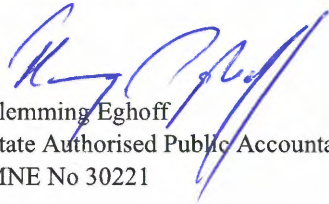
We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Copenhagen, 11 May 2022

PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

CVR No 33 77 12 31



Flemming Eghoff
State Authorised Public Accountant
MNE No 30221



Rikke Lund-Kühl
State Authorised Public Accountant
MNE No 33507

Company details

Nordic Camp Supply ApS
Strømmen 6
9400 Nørresundby

Telephone: 70 23 13 07
Fax: 70 23 13 08
Website: www.ncsfuel.com
E-mail: sales@ncsfuel.com

Company Reg. No.: 79 00 20 11
Established: 10 October 1985
Registered office: Aalborg
Financial year: 1 January – 31 December

Board of Directors

Richard Donald McMichael (Chairman)
Ruth Giansante

Executive Board

Gilbert Kearns, Managing Director
Palle Harring, Finance Director

Auditors

Pricewaterhousecoopers Statsautoriseret Revisionspartnerselskab
Strandvejen 44
2900 Hellerup

Bankers

Nordea Bank A/S
Prinsensgade 15
9000 Aalborg

Lawyers

Plesner Advokatpartnerselskab
Amerika Plads 37
2100 København

Consolidated Financial Statements

The Company is consolidated in the Annual Report of World Fuel Services Corporation, 9800 N.W. 41st street, Suite 400, Miami FL33178. The consolidated Annual Report is available on www.wfscorp.com

Financial highlights for the Company

USD'000	2021	2020	2019	2018	2017
Key figures					
Revenue	41,706	85,354	119,714	99,555	86,279
Operating profit	15,478	36,390	65,017	50,794	50,608
Profit/loss from financial income and expenses	6,833	2,685	30,804	7,766	1,943
Profit for the year	17,939	30,367	75,283	446,446	41,207
Non-current assets	105	113	163	137	205,216
Current assets	193,705	180,205	161,419	801,076	138,026
Total assets	193,810	180,318	161,582	801,213	343,242
Share capital	37	37	37	37	37
Equity	186,293	168,354	137,987	762,704	316,258
Non-current liabilities	14	24	27	0	0
Current liabilities	7,503	11,940	23,568	38,509	26,984
Cash flows from operating activities	17,922	26,433	82,080	43,985	45,009
Cash flows from investing activities	-64	-6	-67	605,161	-127
Hereof investment in property, plant and equipment	-64	-6	-80	-39	-127
Cash flows from financing activities	-18,404	-24,283	-82,475	-649,589	-45,316
Total cash flows	-545	2,142	-461	-443	-434
Financial ratios					
Operating margin	37,1%	42,6%	54,3%	51,0%	58,7%
Return on invested capital	8,3%	21,3%	13,5%	8,9%	15,7%
Equity ratio (solidity)	96,1%	93,4%	85,4%	95,2%	92,2%
Return on equity	10,1%	19,8%	16,7%	82,8%	13,9%
Average number of full-time employees	44	74	76	72	63

The ratios have been prepared in accordance with the recommendations and guidelines issued by the Danish Society of Financial Analysts. For definitions, see under accounting policies.

Management's review

Operating view

Principal activities of the Company

The Company's principal activity is the sale of fuel and provision of fuel related services including management, construction, operation, and maintenance of fuel facilities. The Company primarily operates in expeditionary environments, including areas exposed to war and natural disaster.

Development in activities and financial matters

Income statement

The Company's activity in 2021 was highly impacted by the withdrawal of NATO troops in Afghanistan in August 2021. A significant part of the Company's revenue was associated with this activity and the withdrawal therefore resulted in a decrease in revenues from USD 85 million in 2020 to USD 42 million in 2021.

The cessation of the activity in Afghanistan has similarly had an impact on the profit from operations, which decreased from USD 36 million in 2020 to USD 15 million in 2021.

The extraction from Afghanistan during 2021 was completed under extreme circumstances with a multitude of challenges to be overcome by the Company and the management team is tremendously satisfied with the successful extraction from Afghanistan in August 2021. Management views the result for 2021 as extremely satisfactory considering the challenging circumstances.

Balance sheet and financial resources

During the year the total assets have increased from USD 180 million to USD 194 million and equity amounts to USD 186 million as of 31 December 2021 compared to USD 168 million as of 31 December 2020.

Management considers the Company to be in a very strong financial position and has sufficient financial resources to realize its plans and expected activities in 2022.

Outlook and events after the balance sheet date

In 2022, the Company will continue to be involved in NATO missions, as well as pursuing opportunities in the Arctic region and other business development activities. Both revenue and profit will decrease significantly compared to 2021. Management expects a positive result for 2022 between 5-10 million USD.

Intellectual capital

It is important for the Company's continued growth and development to be able to attract and retain highly-educated and experienced employees, including employees specialized in logistics and fuel operations in expeditionary environments. This necessitates a high competence level, and the Company commits the necessary resources for ensuring the continued development and retention of its employees.

Quality Management

Nordic Camp Supply has a persistent focus on delivering fuel and the related services of the highest quality. The fuel is tested continuously through the supply chain following a pre-defined testing

Management's review

regime, which is described in detail in the Company's Quality Management system. This includes testing at own laboratory. Similarly, procedures which are the basis for the Company's services are detailed in the Quality Management system. The Quality Management system is certified according to International Standard ISO9001:2015 and NCS holds an ISO 17025 certification for its laboratories.

Risk factors

The Company's activities primarily relate to the sale of fuel and related services in expeditionary environments, such that geo-political developments can have a significant impact on the Company.

Price risks

The Company does not currently have any significant price risk, but would ordinarily have some exposure to price risk related to the world market for oil products.

Currency risks

The majority of the Company's sales and purchases are denominated and settled in USD. Consequently, the Company is not exposed to any material currency risks.

Interest rate risks

The Company does not have significant interest-bearing debt and, consequently, changes in the interest level will not have a significant impact on earnings.

Credit risks

The majority of the Company's customers are independent nations/NATO. Based on this and the contractual conditions the credit risk is deterrent to be at a very low level.

Environmental issues

The environmental laws of the markets in which the Company operates are often unclear and subject to interpretation and frequent change. The Company believes that it is in compliance with applicable laws and regulations at all times and strives to reduce the environmental impact of its business.

Please refer to the Corporate Social Responsibility section below.

Branches and subsidiaries abroad

The Company has closed its branch in Afghanistan during 2021 and as of the balance day does not have any branches.

Corporate Social Responsibility

NCS primarily operates in expeditionary environments, including areas exposed to war and natural disaster. While these operating environments are often characterized by limited and sometimes conflicting legislation, NCS operates under strict contractual demands from customers. NCS strives to meet western working standards for our staff and to embrace best practices in our co-operation with local sub-contractors and suppliers. NCS primary activity is to deliver the customer requested fuel products and associated services.

Management's review

NCS' approach has always been embedded in our code of conduct and in our operational policies and procedures. In previous years, NCS has obtained both ISO 14001 Environmental Management and ISO 45001 (Occupational Health and Safety Management System) 3rd party certifications. NCS also holds a ISO 37001 certification for Anti-bribery, which management see as a strategic advantage in the environment in which NCS primarily operates, and a testament to the Company's continued focus on best in class practices and procedures.

In 2021 NCS has maintained all accreditations

CSR Policy

The 2021 CSR policy covers all aspects of NCS operations and can be divided into the following categories:

- Legislation and regulations
- Occupational Health and safety
- Environment
- Code of conduct and business ethics
- Gender diversity

Material human rights issues are embedded in the code of conduct and reflected throughout the Company's operating procedures as reflected in the Business Management System. NCS strongly believe that companies can play a positive role in the communities we operate. This can be accomplished, in part, by taking seriously the responsibility to respect human rights. At NCS, our commitment to upholding human rights in all of our operations means we do business in a way that respects the rights of individuals and preserves their dignity, as well as adhering to applicable laws and regulations. We also seek business partners that observe and follow standards similar to ours. To this end, we will not tolerate—or conduct business with companies that we know tolerate—human rights abuses, including child labour, forced labour and human trafficking.

In the environments NCS operates there can be a heightened risk associated with human rights. NCS have included specific wording towards securing material human rights into all our supplier agreements including adherence to global recognized anti-slavery policies etc.

To verify adherence to the requirements in our supplier contracts NCS legal and compliance teams hold physical meetings with all key supplies throughout the year, where these specific clauses are discussed and confirmed by our suppliers.

During 2021 these physical meetings have been limited by the global lock down due to COVID-19. NCS has not engaged with any new key suppliers in 2021 and all key suppliers in 2021 are suppliers that we have had long standing relationships with.

NCS has not encountered any breach of the above in 2021.

Implementation and results

NCS has maintained all accreditations in 2021 through several ISO audits.

From a accreditation point of view, NCS Management is very pleased with the development in 2021 and looks forward to continuing the constructive work with obtaining and maintaining – best in class

Management's review

ISO accreditation – for its operation. This will further strengthen NCS' reputation as a trustworthy and responsible company and business partner to its customers despite the challenging conditions in which we operate.

Legislation and regulations

As a subsidiary of World Fuel Services Corporation, based in Miami, Florida, USA and listed on the New York Stock Exchange, the Company is required to comply with the laws and regulations of the U.S. government and various international jurisdictions.

These regulations place restrictions on the Company's operations, trade practices, partners and investment decisions. In particular, the Company is subject to U.S. and foreign anti-corruption laws and regulations, such as the Foreign Corrupt Practices Act ("FCPA"), and economic sanction programs administered by the U.S. Treasury Department's Office of Foreign Assets Control ("OFAC"). The FCPA prohibits the Company from providing anything of value to foreign officials for the purposes of influencing official decisions or obtaining or retaining business. As part of the business, the Company regularly deals with state-owned business enterprises, the employees of which are considered foreign officials for purposes of the FCPA. In addition, some of the international locations in which the Company operates lack a developed legal system and have elevated levels of corruption. Economic sanctions programs restrict our business dealings with certain countries and individuals.

Management has established policies and procedures designed to assist the Company and its personnel to comply with applicable U.S. and international laws and regulations. These policies include ongoing training of personnel and an extensive set of rules and pre-approvals for all dealings with governmental officials, all of which are subject to independent internal audit. Additionally, there is a process of prior vetting of all suppliers and business partners by a specialized team at the parent Group level independent of the Company's management. Furthermore, the Company's suppliers are required to acknowledge and adhere to the Companies policies for anti-corruption.

Occupational health and safety

Occupational Health and Safety (OHS) for all employees has Management's top priority and current procedures for OHS are certified to ISO 45001 and are furthermore integrated into the ISO 9001 certified Quality Assurance System.

Acknowledging the often challenging surroundings in which NCS operates, NCS continuously evaluates the working environments and security levels to reduce the risk in the operation to an acceptable level.

Environment

Environmental impact is of high importance to NCS and NCS Environmental Management is accredited after ISO 14001 and is integrated into our ISO 9001 certified Quality Assurance System.

Management's review

The activity of the Company does naturally increase risk of environmental impact through especially fuel release to ground. The company mitigate this risk through:

- adhering to the most stringent military and civilian international recognized fuel standards;
- only operate up to date and well maintained fuel equipment;
- substantive training of all NCS employees initially and annually; and
- prepared response plans to handle any unintended release of fuel including having the necessary response equipment available.

Code of conduct and business ethics

The NCS code of conduct is the foundation of everything we do and Management pays great attention to ensuring that all new employees receive training in the NCS code of conduct immediately upon accepting employment with NCS. Further, Management has ensured that all employees have easy access to a copy of the code of conduct, either through the NCS intranet or through poster and information circulators made available at all worksites.

Management's review

Achievement and progress

The progress of CSR initiative can be summarized as follows:

Area	Description	Target	Achievement
Legislation and regulation	All employees to receive and pass annual training program	100%	100%
Legislation and regulation	Numbers of FCPA violations	0 occurrence	0 occurrence
Health and Safety	Total sick days	< 2%	2.6%
Health and Safety	Lost time work related	< 2%	2.6%
Health and Safety	LTIFR*	50	46.2
Environmental	Minimize number of spills on fuel facilities	10 per 10,000 handlings	0.2
Code of Conduct and Business Ethics	All new employees given introduction training	100%	100%

* Measured as number of work related incidents with absence above 1 day per 200.000 working hours

Statutory statement regarding the underrepresented gender in accordance with section 99b of the Danish Financial Statements Act

Supreme management level

The supreme management level of the Company is the Board of Directors which during 2021 consisted of Mr Michael Joseph Crosby, Mr Richard Donald McMichael and Mrs Ruth Giansante. Therefore the gender diversity has been fully met during 2021. In May 2022 Michael Joseph Crosby has left the group and the Board of Directors has been reduced to 2 members.

Additional management levels

The Danish Companies Act section 139 a, paragraph 2 requires that the Company implement a policy to favourably treat employees based on gender, in order to promote the underrepresented gender in the additional management levels.

In general, the Company does not employ, promote or dismiss employees based on their ethical origin, religion, political views, sexual orientation, age or gender but alone focus on the skill set of the individual. To ensure equal rights and opportunities, the Company ensures that:

- No discrimination exists in the job descriptions when posting open job opportunities within the Company;
- All employees are put through the same training and education when joining the Company;
- All employees are offered the same courses and personal development plans during their employment in accordance with their job requirements and competences; and
- All employees on the same level participate equally in the annual performance evaluation and bonus program.

The Company does, however, acknowledge the strength of diversity among its employees and is working on enhancing the number of female leaders within the additional management levels. The

Management's review

company has established a goal that 12,5% of the additional management levels should be female before the end of 2022 (currently 0%).

In 2021 we continued our efforts to ensure fulfilment of these goals through focusing on mentoring internal female candidates. As part of this program, the female employees are offered the opportunity to experience all the elements and location of operation to increase and strengthen their understanding of the environment of operation. Management has received positive feedback from the participant of the program.

When employing and recruiting for management position it is our goal to have both male and female candidates despite the circumstance that the Company operates in expeditionary environments which traditionally is very male dominated. When considering two equally qualified candidates the desire for diversity will prevail.

All in all, the Company view the established goals for the additional management levels as very ambitious but realistic.

Statutory statement regarding data ethics in accordance with section 99d of the Danish Financial Statements Act

The Company does not have a separate policy for data ethics since it is assessed to be sufficiently covered by the data ethics policy of the Group.

Financial Statements 2021

Accounting policies

The annual report of Nordic Camp Supply ApS for 2021 has been prepared in accordance with the provisions applying to reporting class C large enterprises under the Danish Financial Statements Act.

The accounting policies are consistent with those of last year.

Foreign currency translation

The Company's functional currency is USD. Transactions in currencies other than the functional currency are transactions in foreign currencies. On initial recognition, transactions in foreign currencies are converted to the exchange rates at the transaction date. Exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognized in the income statement as financial income or financial expenses.

Receivables, payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date.

Recognition and measurement

The financial statements have been prepared under the historical cost method.

Income is recognized in the income statement as earned and all expenses incurred in achieving the earnings for the year are recognized in the income statement, including depreciation, amortisation, impairment losses and provisions.

Assets are recognized in the balance sheet when it is probable that future economic benefits will accrue to the Company, and the value of the asset can be measured reliably.

Liabilities are recognized in the balance sheet when it is probable that future economic benefits will be deducted from the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Certain financial assets and liabilities are measured at amortized cost, which involves the recognition of a constant effective interest rate over the maturity period. Amortized cost is calculated as original cost less any repayments and with addition/deduction of the cumulative amortisation of any difference between cost and the nominal amount. In this way, capital losses and gains are allocated over the maturity period.

According to the Danish Financial Statement Act the Company can inform that exchanges rates between the Danish Kroner and 100 American dollars was 656.12 as of 31 December 2021 and 605.76 as of 31 December 2020.

Financial Statements 2021

Accounting policies

Income statement

Revenue from sale of goods and services

Revenue from the sale of goods and services is revenue when transfer of the most significant rewards and risks to the buyer has taken place and provided that the income can be reliably measured and payment is expected to be received.

Cost of goods sold

Costs of goods sold includes all cost incurred in obtaining the revenue for the period, including cost of products, transportation, storage etc.

Other operating income

Other operating income comprises items secondary to the activities of the Company, including gains on disposal of tangible assets and property, plant and equipment.

Other external costs

Other external costs comprise costs of administration, storage, housing etc.

Personnel expenses

Personnel expenses comprise costs of wages and salaries, social security costs, pensions etc.

Financial income and expenses

Financial income and expenses comprise interest income and expense from banks as well as gains and losses on payables and transactions denominated in foreign currencies. Financial income and expenses are recognized in the income statement by the amounts attributable to the financial period.

Tax on profit/loss for the year

Nordic Camp Supply ApS is covered by the Danish rules on compulsory joint taxation of group companies and takes part in the joint taxation with other World Fuel Services Corporation' subsidiaries based in Denmark.

The current Danish corporation tax is allocated by settlement of joint taxation contribution between the jointly taxed companies in proportion to their taxable income. In this relation, companies with tax loss carry forwards receive joint taxation contribution from companies that have used these losses to reduce their own taxable profits.

Tax for the year comprises current tax and changes in deferred tax for the period. The tax expense relating to the profit/loss for the period is recognized in the income statement, and the tax expense relating to amounts directly recognized in equity is recognized directly in equity.

Financial Statements 2021

Accounting policies

Balance sheet

Fixed assets

Fixed assets are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for its intended use.

Depreciation is provided on a straight-line basis over the expected useful lives of the assets. The expected useful lives are as follows:

Land and buildings	1-5 years
Fixtures and fittings	1-5 years

Gains and losses on the disposal of fixed assets are determined as the difference between the selling price less selling costs and the carrying amount at the date of disposal. Gains or losses are recognized in the income statement as Other operating income or Other operating costs, respectively.

Impairment of non-current assets

The carrying amount of tangible assets as well as investments in subsidiaries are subject to an annual test for indications of impairment other than the decrease in value reflected by depreciation or amortization.

Impairment tests are conducted for individual assets or groups of assets when there is an indication that they may be impaired. Write-down is made to the recoverable amount if this is lower than the carrying amount.

The recoverable amount is the higher of an asset's net selling price and its value in use. The value in use is determined as the present value of the expected net cash flows from the use of the asset or the group of assets and expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realizable value is lower than cost, inventories are written down to this lower value.

Prepayments to suppliers are included in the value of inventories.

Receivables

Receivables are measured at amortized cost.

Financial Statements 2021

Accounting policies

Write-down is made for bad debt losses where there is an objective indication that a receivable has been impaired. If there is an objective indication that an individual receivable has been impaired, a write-down is made based on an individual assessment.

Prepayments

Prepayments comprise costs incurred concerning subsequent financial years.

Equity

Dividends

Proposed dividends are recognized as a liability at the date when it is adopted at the annual general meeting (declaration date). The expected dividend payment for the year is disclosed as a separate item under equity.

Corporation tax and deferred tax

Current tax payable and receivable is recognized in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on the taxable income of prior years and for tax paid on account.

Joint taxation contribution payable and receivable is recognized in the balance sheet.

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax value of assets and liabilities.

Deferred tax assets, including the tax base of tax loss carry forwards, are recognized at the expected value of their utilization; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity and jurisdiction.

Deferred tax is measured according with the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallize as current tax.

Liabilities

Liabilities are measured at amortized cost.

Cash flow statement

The cash flow statement shows the Company's cash flows from operating, investing and financing activities for the year, the year's changes in cash and cash equivalents as well as the Company's cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities

Cash flows from operating activities are calculated as the Company's share of the profit/loss for non-cash operating items, changes in working capital and corporation tax paid.

Financial Statements 2021

Accounting policies

Cash flows from investing activities

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of enterprises and activities and of property, plant and equipment.

Cash flows from financing activities

Cash flows from financing activities comprise changes in the size or composition of the Company's share capital and related costs as well as the raising of loans, repayment of long term interest-bearing debt, changes in intercompany accounts with group companies and payment of dividends to shareholders.

Cash and cash equivalents

Cash and cash equivalents comprise cash in bank and cash in hand.

Segment information

The Company solely operates in one business segment and in one geographical market.

Financial ratios

Financial ratios are calculated in accordance with the Danish Society of Financial Analysts' guidelines on the calculation of financial ratios ("Recommendations and Financial Ratios 2015").

The financial ratios stated in the survey of financial highlights have been calculated as follows:

Operating margin	$\frac{\text{Operating profit} \times 100}{\text{Revenue}}$
Return on invested capital	$\frac{\text{Operating profit} \times 100}{\text{Average total assets}}$
Solvency ratio	$\frac{\text{Equity at year end} \times 100}{\text{Total equity and liabilities at year end}}$
Return on equity	$\frac{\text{Profit for the year} \times 100}{\text{Average equity}}$

Financial Statements

Income statement, 1 January – 31 December

USD'000

	Note	2021	2020
Net revenue		41,706	85,354
Cost of sales		-17,808	-36,272
Other external cost	1	-6,347	-11,198
Other operating income		3,032	2,594
Gross profit		20,583	40,478
Personnel expenses	2	-5,105	-4,088
Operating profit		15,478	36,390
Financial income	3	6,994	6,190
Financial expenses	3	-161	-3,505
Profit before tax		22,311	39,075
Tax on profit	4	-4,372	-8,708
Profit for the year		17,939	30,367

Financial Statement

Balance sheet

USD'000

	Note	31-Dec-21	31-Dec-20
ASSETS			
Non-current assets			
Property, plant and equipment	5		
Land and buildings		24	0
Fixtures and fittings		81	113
Total non-current assets		105	113
Current assets			
Inventories			
Goods for resale		0	3,642
		0	3,642
Receivables			
Trade receivables		0	3,053
Receivables from group companies		191,820	171,077
Other receivables		47	42
Prepayments		38	46
		191,905	174,218
Cash at bank and in hand		1,800	2,345
Total current assets		193,705	180,205
TOTAL ASSETS		193,810	180,318

Financial Statement

USD'000

EQUITY AND LIABILITIES

Equity

Share capital

Retained earnings

Total equity

Deferred tax

Current liabilities

Trade payables

Debt to group company

Joint taxation contribution

Other payables

Total liabilities

TOTAL EQUITY AND LIABILITIES

Contingent liabilities

Related party disclosures

Events after the balance date

Note	31-Dec-21	31-Dec-20
6		
	37	37
	186,256	168,317
	186,293	168,354
	14	24
	72	1,139
	2,339	0
	4,142	9,502
	950	1,299
	7,503	11,940
	193,810	180,318
9		
10		
11		

Financial Statement Statement of Changes in Equity

USD'000

	Share Capital	Retained earnings	Total
Equity at 1 January 2020	37	137,950	137,987
Profit for the year	0	30,367	30,367
Equity at 31 December 2020	37	168,317	168,354

	Share Capital	Retained earnings	Total
Equity at 1 January 2021	37	168,317	168,354
Profit for the year	0	17,939	17,939
Equity at 31 December 2021	37	186,256	186,293

Financial Statement

Cash flow statement

USD'000	Note	2021	2020
Operating profit		15,478	36,390
Adjustments		76	55
Cash generated from operations (operating activities) before changes in working capital		15,554	36,445
Changes in working capital	8	5,278	6,999
Cash generated from operations (operating activities)		20,832	43,444
Interest received		6,994	6,190
Interest paid		-161	-3,505
Cash generated from operations		27,665	46,129
Corporation tax paid		-9,742	-19,696
Cash flows from operating activities		17,923	26,433
Purchase of fixtures and fittings		-64	-6
Cash flows from investing activities		-64	-6
Change in loan to / from group companies		-18,404	-24,283
Cash flows from financing activities		-18,404	-24,283
Cash flows for the year		-545	2,142
Cash and cash equivalents at 1 January		2,345	203
Cash and cash equivalents at 31 December		1,800	2,345

Financial Statements

Notes to the financial statements

USD'000		2021	2020
1	Fees to auditors appointed at the annual general meeting		
	Fee regarding statutory audit	23	35
		<u>23</u>	<u>35</u>
2	Personnel expenses		
	Wages and salaries	4,654	3,474
	Pensions	238	226
	Social security costs	21	17
	Other staff costs	192	371
		<u>5,105</u>	<u>4,088</u>
	Average number of full-time employees	<u>44</u>	<u>74</u>
	Remuneration of the executive board amount to USD 2,095 thousand and pensions amount to USD 28 thousand and is included in personnel expenses (prior year: USD 1,302 thousand and USD 27 thousand).		
3	Financial income and expenses		
	Financial income		
	Affiliated companies	5,861	6,186
	Other	1,133	4
		<u>6,994</u>	<u>6,190</u>
	Financial expenses		
	Affiliated companies	59	0
	Other	102	3,505
		<u>161</u>	<u>3,505</u>
4	Tax on profit		
	Current tax for the year	4,320	8,711
	Adjustment of deferred tax for the year	-10	-3
	Adjustment of deferred tax concerning previous years	62	0
		<u>4,372</u>	<u>8,708</u>

Financial Statements

Notes to financial statements

USD'000

5 Fixed assets

	Land and buildings	Fixtures and fittings, other plant, etc.	Total
Cost as at 1 January	43	308	351
Additions	29	35	64
Disposals	-43	-71	-114
Cost as at 31 December	29	272	301
Depreciation and impairment as at 1 January	43	195	238
Depreciation	5	67	72
Disposals	-43	-71	-114
Depreciation and impairment as at 31 December	5	191	196
Carrying value as at 31 December	24	81	105
Depreciated over	1-5 years	1-5 years	

Financial Statements

Notes to financial statements

6 Equity

The share capital consists of 1 share of DKK 200,000 and 1 share of DKK 10,000 equalling 210.000 DKK. All shares rank equally.

Change in share capital	2021	2020	2019	2018	2017
Shares opening	37	37	37	37	37
Capital increase	0	0	0	0	0
Shares closing	37	37	37	37	37

7 Profit appropriation

	2021	2020
Retained earnings	17,939	30,367
	17,939	30,367

8 Changes in working capital

	2021	2020
Changes in inventories	3,642	5,305
Changes in receivables	3,056	2,335
Changes in trade payable and other payables	-1,420	-641
	5,278	6,999

9 Contingent liabilities

The Company has entered into a lease agreement for office space located Strømmen 6, Nørresundby with RTX Telecom A/S. The termination of the lease is subject to normal market terms equal to USD 17 thousand in remaining payments.

The Danish Tax Authorities (“DTA”) has initiated an audit of the Company’s transfer pricing for the income tax years 2013-2019. During the audit, the Company has supplied the DTA with a significant volume of documentation in addition to the already prepared transfer pricing documentation for the years under audit.

In January 2021, the DTA issued its final ruling for 2013 and 2014, claiming that it does not believe that the profit split method is the appropriate transfer pricing methodology, contrary to its prior written confirmation. Consequently, the DTA has issued an adjustment to the Company’s taxable income for 2013 and 2014 of USD 2.4 million and USD 3.3 million, respectively. Further, the DTA has presented a proposed change to the Company’s taxable income for 2015 of USD 72.2 million. The combined impact of these adjustments would be an increased income tax expense of USD 18.4 million, before any applicable interest. Should the DTA reach a similar conclusion for 2016-2019, the financial impact on the Company’s financial position could be significant.

Financial Statements

Notes to financial statements

Based on the facts and circumstances, management is of the opinion that the transfer pricing methodology applied is correct and that the related intercompany transactions are conducted following the arm-length principle. This is documented through the transfer pricing documentation for the years and has been further strengthened by the extensive supplementary analysis and documentation provided to the DTA during its audit. Management is confident that this can be sustained through the upcoming tax tribunal and through the court system, if necessary.

Consequently, no provision for tax adjustments has been made as of 31 December 2021.

The Company participates in the loan agreement by and among the Company's ultimate parent, World Fuel Services Corporation, and certain of its subsidiaries, as borrowers, Bank of America, N.A., as administrative agent, and the financial institutions named therein as lenders (the "Credit Agreement"). The Company is a guarantor for two of the borrowers under the Credit Agreement, World Fuel Services Europe Ltd. and World Fuel Services Singapore PTE Ltd. (collectively, the "Foreign Borrowers"). The guarantee is limited to the retained earnings of the Company which is USD 186,256 thousand as of 31 December 2021. As of 31 December 2021, the outstanding amounts owed by the Foreign Borrowers were 41,625 thousand USD under the Credit Agreement.

The company takes part of the joint taxation with WFS group's other Danish entities. The companies included in the joint taxation have joint and several unlimited liability for Danish corporation taxes and withholding taxes on dividends, interest and royalties. Any subsequent corrections of the taxable income subject to joint taxation or withholding taxes on dividends, etc., may affect the Group.

10 Related party disclosures

Nordic Camp Supply ApS' related parties comprise the following:

Parties exercising control:

WFS Danish Holding Company I ApS, Køge, Denmark, own 100% of the shares. The ultimate parent Company is World Fuel Services Corporation, Miami (www.WFSCORP.com).

Other related parties:

Other related parties include directors and members of the board and other entities in the World Fuel Services group.

11 Events after the balance date

No events after the balance date through the date of this report have materially impacted the financial position of the Company.