

Cabinplant A/S

Roesbjergvej 9, 5683 Haarby
CVR no. 76 16 53 19

Annual report for 2019

Årsrapporten er godkendt på den
ordinære generalforsamling, d. 12.05.20

Ralf Astrup
Dirigent

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The company

Cabinplant A/S
Roesbjergvej 9
5683 Haarby
Registered office: Assens
CVR no.: 76 16 53 19
Financial year: 01.01 - 31.12

Executive Board

CEO Ralf Astrup
CFO Jan Helskov Hansen

Board of Directors

Robert Stephen Janek
Marc Frederick Plastow
CEO Ralf Astrup

Auditors

Beierholm
Statsautoriseret Revisionspartnerselskab

Statement by the Executive Board and Board of Directors on the annual report

We have on this day presented the annual report for the financial year 01.01.19 - 31.12.19 for Cabinplant A/S.

The annual report is presented in accordance with Danish Financial Statements Act (Årsregnskabsloven).

In our opinion, the consolidated financial statements and financial statements give a true and fair view of the group's and the parent's assets, liabilities and financial position as at 31.12.19 and of the results of the group's and parent's activities and of the group's cash flows for the financial year 01.01.19 - 31.12.19.

We believe that the management's review includes a fair review of the matters dealt with in the management's review.

The annual report is submitted for adoption by the general meeting.

Haarby, March 25, 2020

Executive Board

Ralf Astrup
CEO

Jan Helskov Hansen
CFO

Board of Directors

Robert Stephen Janek

Marc Frederick Plastow

Ralf Astrup
CEO

To the Shareholder of Cabinplant A/S**Opinion**

We have audited the consolidated financial statements and parent company financial statements of Cabinplant A/S for the financial year 01.01.19 - 31.12.19, which comprise the income statement, balance sheet, statement of changes in equity and notes to the financial statements, including a summary of significant accounting policies for the group as well as for the parent company as well as the consolidated cash flow statement. The consolidated financial statements and parent company financial statements are prepared in accordance with Danish Financial Statements Act (Årsregnskabsloven).

In our opinion the consolidated financial statements and parent company financial statements give a true and fair view of the group's and the parent company's assets, liabilities and financial position at 31.12.19 and of the results of the group's and the parent company's operations and the consolidated cash flows for the financial year 01.01.19 - 31.12.19 in accordance with the Danish Financial Statements Act (Årsregnskabsloven).

Basis for conclusion

We conducted our audit in accordance with International Standards on Auditing and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and parent company financial statements" section of our report. We are independent of the group and the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement regarding the management's review

Management is responsible for management's review.

Our opinion on the consolidated financial statements and parent company financial statements does not cover management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and parent company financial statements, our responsibility is to read management's review and, in doing so, consider whether management's review is materially inconsistent with the consolidated financial statements or parent company financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that management's review is in accordance with the consolidated financial statements and parent company financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Acts. We did not identify any material misstatement of management's review.

Management's responsibility for the consolidated financial statements and parent company financial statements

The Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act. Furthermore the Management is responsible for the internal control as the Management determines is necessary to enable the preparation of consolidated financial statements and parent company financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and parent company financial statements, management is responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the consolidated financial statements and parent company financial statements unless management either intends to liquidate the group and the company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements and parent company financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and parent company financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent company financial statements.

As part of an audit conducted in accordance with International Standards on Auditing and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and parent company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's and the parent company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the consolidated financial statements and parent company financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's and the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and parent company financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group and the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the consolidated financial statements and parent company financial statements, including the disclosures, and whether the consolidated financial statements and parent company financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Odense, March 25, 2020

Beierholm

Statsautoriseret Revisionspartnerselskab
CVR no. 32 89 54 68

Henrik Welinder
State Authorized Public Accountant
MNE-no. mne23366

GROUPS FINANCIAL HIGHLIGHTS

Key figures

Figures in DKK '000	2019	2018	2017	2016	2015
<i>Profit/loss</i>					
Revenue	388,918	392,254	324,770	374,882	0
Gross profit	67,348	61,118	48,641	58,583	52,700
Operating profit	28,855	20,069	11,950	18,374	24,834
Total net financials	-2,381	313	-1,809	-2,811	-1,524
Profit for the year	20,197	15,756	6,863	11,457	17,684
<i>Balance</i>					
Total assets	191,767	194,817	169,961	170,250	187,990
Investments in property, plant and equipment	15,067	448	426	2,708	4,857
Equity	85,079	65,113	51,411	43,536	63,980
<i>Cashflow</i>					
Net cash flow:					
Operating activities	-18,774	25,388	21,857	35,649	45,562
Investing activities	-16,946	-6,392	-8,097	-4,055	-3,641
Financing activities	-6,314	-1,671	-3,886	-32,375	-17,784
Cash flows for the year	-42,034	17,325	9,874	-781	24,137

Ratios

	2019	2018	2017	2016	2015
<i>Profitability</i>					
Return on equity	27%	27%	14%	21%	30%
Gross margin	17%	16%	15%	16%	17%
<i>Equity ratio</i>					
Equity interest	44%	33%	30%	26%	34%
<i>Others</i>					
Number of employees (average)	309	298	293	251	234

Ratios definitions

Return on equity:	$\frac{\text{Profit/loss for the year} \times 100}{\text{Average equity}}$
Gross margin:	$\frac{\text{Gross result} \times 100}{\text{Revenue}}$
Equity interest:	$\frac{\text{Equity, end of year} \times 100}{\text{Total assets}}$

Primary activities

The company's activities is to engage in the development, production and sales of machines and high-tech processing and weighing/packing lines for the food processing industry.

The solutions are sold domestically and worldwide directly from the parent company and its sales subsidiaries in Poland, Germany, USA and Spain as well as from a network of sales agents in more than 35 countries.

Development in activities and financial affairs

The income statement for the period 01.01.19 - 31.12.19 shows a profit/loss of DKK 20,196,634 against DKK 15,755,732 for the period 01.01.18 - 31.12.18. The balance sheet shows equity of DKK 85,079,133. The management considers the net profit for the year to be satisfactory.

The profit is in accordance with the outlook presented in last year's annual report.

Outlook

The company expects activities and profits in the same level for 2020.

Knowledge resources

The company has developed considerable know-how on the development and production of machines and high-tech processing and weighing/packing lines for the food processing industry. To a great extent, such intellect resources are anchored in employees with high level of education. It is the company's clear policy to maintain and accumulate the intellect of its employees.

Special risks*Currency risks*

International activities cause impact on profit/loss, cash flow and shareholders' equity from movement in exchange and interest rates.

Research and development activities

Product research activities proceeded satisfactorily during the past year. Product research was implemented particularly for the weighing/packing segments resulting in new market leading solutions.

Subsequent events

No important events have occurred after the end of the financial year to this date which would influence the evaluation of this annual report.

Corporate social responsibility

Business model

Precise by nature sums up the heart and soul of Cabinplant. The nature of our brand. The way we work with constant care. Our reason d'être.

We believe precision is key when it comes to exploiting the full potential in food processing by optimizing yield, throughput, and product quality. And we believe that our industry know-how is the enabler.

We've been pioneering food processing since 1969. With more than 50 years of experience, our track record is a testament to our expertise. We know our customers, their raw materials, and their markets. This enables us to deliver tailor-made products and solutions with built-in know-how, state-of-the-art technology, and superior precision.

We constantly strive to innovate new things and drive market standards across the international food industry. We're passionate team workers, and we're truly dedicated when it comes to engineering industry-leading solutions with clients from all around the world.

The company wishes to develop its core business and meet its strategic challenges in a financially and socially responsible way. This means that the company complies with legislation in the countries and local communities in which it operates, and that the company implements voluntary activities and commitments of a socially responsible character to attain the strategic objects.

Environmental Policy

The company is constantly engaged in optimization of resource application to continuously minimize the main environmental impacts. The company focuses on optimizing their products in terms of energy and productivity. The company has a working environment policy that include employee satisfaction and job satisfaction.

Policy for social and employee relations

The majority of the company is run in Denmark, where the social and employee conditions are highly regulated by legislation and norms that ensure good conditions for all employees. We employ people with a professional attitude and respect cultural differences.

Policy for human rights

We support the protection of human rights and it is an integral part of our General Company Employer Policies.

Anti corruption and bribery

Management does not accept corruption, bribery or extortion in any form. Being part of the Berkshire-Hathaway group means that Cabinplant is applying the highest standards and code-of -conduct in regards to ethical and legal business performance.

Gender diversity

Target figures for the supreme management body

The Board of Directors has set a target figure of 40% for the underrepresented gender on the Board of Directors, corresponding to 2 out of 5 board members. Momentarily The Board of Directors contains 3 board members and the target figure is 33% for the underrepresented gender.

Underrepresented gender at other management levels

The company promotes equal opportunities for the individual manager's career development. Development initiatives contain:

- Support for preparation of individual career plans
- Mentoring schemes
- Staff policy to promote equal career opportunities for both genders
- Recruitment procedures that help ensure uniform recruitment opportunities for both genders

Note	Group		Parent		
	2019 DKK	2018 DKK	2019 DKK	2018 DKK	
1	Revenue	388,918,368	392,253,841	375,575,113	388,144,726
	Production costs	-321,570,760	-331,135,681	-317,726,808	-339,192,547
	Gross profit	67,347,608	61,118,160	57,848,305	48,952,179
	Distribution costs	-26,759,707	-28,107,394	-18,448,553	-20,606,291
	Administration costs	-11,668,750	-13,288,912	-9,620,645	-10,036,584
	Other operating income	232,435	347,250	10,000	0
	Other operating expenses	-297,025	0	0	0
	Profit before net financials	28,854,561	20,069,104	29,789,107	18,309,304
	Income from equity investments in group enterprises	0	0	-1,339,409	1,346,419
4	Financial income	1,517,471	3,200,244	1,889,064	3,243,021
5	Financial expenses	-3,898,507	-2,887,407	-4,018,947	-2,938,303
	Profit before tax	26,473,525	20,381,941	26,319,815	19,960,441
	Tax on profit or loss for the year	-6,276,891	-4,626,209	-6,123,181	-4,204,709
	Profit for the year	20,196,634	15,755,732	20,196,634	15,755,732
Proposed appropriation account					
	Reserve for net revaluation according to the equity method	0	0	-918,123	1,129,943
	Retained earnings	20,196,634	15,755,732	21,114,757	14,625,789
	Total	20,196,634	15,755,732	20,196,634	15,755,732

Note	ASSETS				
	Group		Parent		
	31.12.19 DKK	31.12.18 DKK	31.12.19 DKK	31.12.18 DKK	
	Completed development projects	2,911,587	4,408,082	2,911,565	4,345,888
	Goodwill	420,698	597,036	0	0
	Development projects in progress	13,647,898	11,740,869	13,647,898	11,740,869
7	Total intangible assets	16,980,183	16,745,987	16,559,463	16,086,757
	Land and buildings	20,733,774	22,262,506	8,583,104	9,854,263
	Plant and machinery	2,308,324	2,579,134	1,434,398	1,534,001
	Other fixtures and fittings, tools and equipment	4,777,960	1,714,898	3,893,447	658,866
	Property, plant and equipment under construction	9,431,414	423,482	8,998,613	0
8	Total property, plant and equipment	37,251,472	26,980,020	22,909,562	12,047,130
9	Equity investments in group enterprises	0	0	18,932,829	19,810,650
10	Deposits	78,153	96,153	78,153	96,153
	Total investments	78,153	96,153	19,010,982	19,906,803
	Total non-current assets	54,309,808	43,822,160	58,480,007	48,040,690
	Raw materials and consumables	26,984,710	25,322,464	24,193,510	23,005,956
	Manufactured goods and goods for resale	10,091,962	11,704,705	10,091,962	11,704,705
	Total inventories	37,076,672	37,027,169	34,285,472	34,710,661
11	Work in progress for third parties	15,799,781	0	15,799,781	0
	Trade receivables	62,057,945	46,147,830	58,913,356	43,837,277
	Receivables from group enterprises	154,969	5,501,994	8,165,816	11,552,144
14	Deferred tax asset	1,368,957	1,166,383	0	0
	Income tax receivable	1,177,913	0	633,835	0
	Other receivables	3,085,336	5,682,014	2,291,745	4,788,170
12	Prepayments	7,740,191	4,440,375	5,871,612	4,277,694
	Total receivables	91,385,092	62,938,596	91,676,145	64,455,285
	Cash	8,995,084	51,028,964	6,315,507	48,498,084
	Total current assets	137,456,848	150,994,729	132,277,124	147,664,030
	Total assets	191,766,656	194,816,889	190,757,131	195,704,720

EQUITY AND LIABILITIES		Group		Parent	
		31.12.19 DKK	31.12.18 DKK	31.12.19 DKK	31.12.18 DKK
Note					
13	Share capital	1,050,000	1,050,000	1,050,000	1,050,000
	Reserve for net revaluation according to the equity method	0	0	11,079,684	11,957,505
	Reserve for development costs	0	0	16,559,463	16,086,757
	Retained earnings	84,029,133	64,062,633	56,389,986	36,018,371
	Total equity	85,079,133	65,112,633	85,079,133	65,112,633
14	Provisions for deferred tax	9,995,153	11,069,359	9,942,836	11,015,857
	Total provisions	9,995,153	11,069,359	9,942,836	11,015,857
15	Mortgage debt	12,186,829	17,949,743	11,577,792	12,559,737
15	Payables to other credit institutions	4,225,107	295,558	0	0
15	Lease commitments	1,865,521	0	1,781,811	0
15	Other payables	7,980,974	3,050,948	5,008,421	0
	Total long-term payables	26,258,431	21,296,249	18,368,024	12,559,737
15	Short-term part of long-term payables	2,620,164	1,166,214	2,620,164	1,166,214
11	Prepayments received from work in progress for third parties	15,089,307	33,339,431	15,089,307	33,339,431
	Prepayments received from customers	0	7,368	0	0
	Trade payables	35,802,465	39,618,806	33,013,517	38,005,817
	Payables to group enterprises	0	20,321	11,726,129	13,825,837
	Income taxes	0	734,453	0	1,381,013
	Other payables	16,922,003	22,452,055	14,918,021	19,298,181
	Total short-term payables	70,433,939	97,338,648	77,367,138	107,016,493
	Total payables	96,692,370	118,634,897	95,735,162	119,576,230
	Total equity and liabilities	191,766,656	194,816,889	190,757,131	195,704,720
16	Derivative financial instruments				
17	Contingent assets				
18	Contingent liabilities				
19	Charges and security				
20	Related parties				

Statement of changes in equity

Figures in DKK	Share capital	Reserve for net revaluation according to the equity method	Reserve for development costs	Retained earnings	Total equity
Group:					
Statement of changes in equity for 01.01.19 - 31.12.19					
Balance as at 01.01.19	1,050,000	0	0	64,062,633	65,112,633
Foreign currency translation adjustment of foreign enterprises	0	0	0	40,302	40,302
Fair value adjustment of hedging instruments	0	0	0	-346,713	-346,713
Tax on changes in equity	0	0	0	76,277	76,277
Net profit/loss for the year	0	0	0	20,196,634	20,196,634
Balance as at 31.12.19	1,050,000	0	0	84,029,133	85,079,133

Parent:

Statement of changes in equity for 01.01.19 - 31.12.19					
Balance as at 01.01.19	1,050,000	11,957,505	16,086,757	36,018,371	65,112,633
Foreign currency translation adjustment of foreign enterprises	0	40,302	0	0	40,302
Total depreciation, amortisation, impairment losses and write-downs during the year	0	0	472,706	-472,706	0
Fair value adjustment of hedging instruments	0	0	0	-346,713	-346,713
Tax on changes in equity	0	0	0	76,277	76,277
Net profit/loss for the year	0	-918,123	0	21,114,757	20,196,634
Balance as at 31.12.19	1,050,000	11,079,684	16,559,463	56,389,986	85,079,133

Consolidated cash flow statement

Note	Group	
	2019 DKK	2018 DKK
	20,196,634	15,755,732
21	15,607,696	10,456,489
Change in working capital:		
Inventories	-49,503	2,812,651
Receivables	-11,266,228	10,347,038
Trade payables	-31,744,777	-6,106,967
Cash flows from operating activities before net financials	-7,256,178	33,264,943
Interest income and similar income received	1,517,471	3,102,813
Interest expenses and similar expenses paid	-3,898,507	-2,789,976
Income tax paid	-9,136,373	-8,189,886
Cash flows from operating activities	-18,773,587	25,387,894
Purchase of intangible assets	-1,907,029	-3,529,437
Purchase of property, plant and equipment	-15,066,687	-448,420
Sale of property, plant and equipment	10,000	0
Disposal of investments	18,000	0
Acquisition of enterprise	0	-2,414,286
Cash flows from investing activities	-16,945,716	-6,392,143
Repayment of mortgage debt	-981,945	-1,147,803
Repayment of payables to credit institutions	-5,332,632	-138,376
Repayment of lease commitments	0	-385,082
Cash flows from financing activities	-6,314,577	-1,671,261
Total cash flows for the year	-42,033,880	17,324,490
Cash, beginning of year	51,028,964	33,704,474
Cash, end of year	8,995,084	51,028,964
Cash, end of year, comprises:		
Cash	8,995,084	51,028,964
Total	8,995,084	51,028,964

	Group		Parent	
	2019 DKK	2018 DKK	2019 DKK	2018 DKK

1. Revenue

Information about the distribution of revenue by activities and geographical markets is provided below. The segment information is prepared in accordance with the company's accounting policies and follows the company's internal financial management.

Revenue comprises the following activities:

Revenue	388,918,368	392,253,841	375,575,113	388,144,726
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Revenue comprises the following geographical markets:

Revenue, Denmark	18,480,304	24,053,821	18,480,304	24,053,821
Revenue, rest of Europe	242,964,867	205,252,350	238,226,072	197,219,258
Revenue, other countries	127,473,197	162,947,670	118,868,737	166,871,647
Total	388,918,368	392,253,841	375,575,113	388,144,726

2. Employee aspects

Wages and salaries	140,794,014	120,103,140	125,722,878	105,864,178
Pensions	9,904,209	9,133,400	9,834,568	9,133,400
Other social security costs	4,937,840	4,720,413	2,010,738	2,034,014
Other staff costs	5,343,371	4,653,954	4,902,348	4,012,886
Total	160,979,434	138,610,907	142,470,532	121,044,478

Average number of employees during the year	309	298	242	223
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Remuneration for the management:

Salaries for the Executive Board	2,219,569	2,239,019	2,219,569	2,239,019
Remuneration for the Board of Directors	0	0	0	0

Remuneration for the Executive Board and Board of Directors	2,219,569	2,239,019	2,219,569	2,239,019
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	Group		Parent	
	2019 DKK	2018 DKK	2019 DKK	2018 DKK

3. Fees to auditors appointed by the general meeting

Statutory audit of the financial statements	314,800	216,000	258,800	165,000
Other services	81,000	57,400	81,000	57,400
Total	395,800	273,400	339,800	222,400

4. Financial income

Interest, group enterprises	0	0	382,053	376,103
Other interest income	140,717	259,728	130,257	120,850
Foreign exchange gains	1,376,746	2,746,068	1,376,746	2,746,068
Other financial income	8	194,448	8	0
Other financial income	1,517,471	3,200,244	1,507,011	2,866,918
Total	1,517,471	3,200,244	1,889,064	3,243,021

5. Financial expenses

Interest, group enterprises	0	0	349,157	304,278
Other interest expenses	1,042,363	635,930	1,038,720	635,641
Foreign exchange losses	1,686,569	1,415,257	1,686,569	1,415,257
Other financial expenses	1,169,575	836,220	944,501	583,127
Other financial expenses total	3,898,507	2,887,407	3,669,790	2,634,025
Total	3,898,507	2,887,407	4,018,947	2,938,303

6. Distribution of net profit

Reserve for net revaluation according to the equity method	0	0	-918,123	1,129,943
Retained earnings	20,196,634	15,755,732	21,114,757	14,625,789
Total	20,196,634	15,755,732	20,196,634	15,755,732

7. Intangible assets

Figures in DKK	Completed development projects	Goodwill	Development projects in progress
Group:			
Cost as at 01.01.19	38,704,670	2,273,782	11,740,869
Foreign currency translation adjustment of foreign enterprises	372,295	0	0
Additions during the year	0	0	1,907,029
Cost as at 31.12.19	39,076,965	2,273,782	13,647,898
Amortisation and impairment losses as at 01.01.19	-34,296,588	-1,676,746	0
Foreign currency translation adjustment of foreign enterprises	-423,865	0	0
Amortisation during the year	-1,444,925	-176,338	0
Amortisation and impairment losses as at 31.12.19	-36,165,378	-1,853,084	0
Carrying amount as at 31.12.19	2,911,587	420,698	13,647,898
Parent:			
Cost as at 01.01.19	38,642,476	0	11,740,869
Additions during the year	0	0	1,907,029
Cost as at 31.12.19	38,642,476	0	13,647,898
Amortisation and impairment losses as at 01.01.19	-34,296,588	0	0
Amortisation during the year	-1,434,323	0	0
Amortisation and impairment losses as at 31.12.19	-35,730,911	0	0
Carrying amount as at 31.12.19	2,911,565	0	13,647,898

Development and production of machines and high-tech processing and weighing/packing lines for the food processing industry.

8. Property, plant and equipment

Figures in DKK	Land and buildings	Plant and machinery	Other fixtures and fittings, tools and equipment	Property, plant and equipment under construction
Group:				
Cost as at 01.01.19	52,351,046	16,247,255	20,601,094	0
Foreign currency translation adjustment of foreign enterprises	4,044,401	5,604,345	831,641	0
Additions during the year	0	377,891	5,684,805	9,003,991
Disposals during the year	0	0	-9,794,370	0
Transfers during the year to/from other items	0	0	-427,423	427,423
Cost as at 31.12.19	56,395,447	22,229,491	16,895,747	9,431,414
Depreciation and impairment losses as at 01.01.19	-30,088,540	-13,668,121	-18,462,714	0
Foreign currency translation adjustment of foreign enterprises	-3,928,935	-5,594,620	-831,809	0
Depreciation during the year	-1,644,198	-658,426	-2,521,292	0
Reversal of depreciation of and impairment losses on disposed assets	0	0	9,110,964	0
Depreciation of and impairment losses on disposed assets for the year	0	0	587,064	0
Depreciation and impairment losses as at 31.12.19	-35,661,673	-19,921,167	-12,117,787	0
Carrying amount as at 31.12.19	20,733,774	2,308,324	4,777,960	9,431,414
Carrying amount of assets held under finance leases as at 31.12.19	0	0	0	0

8. Property, plant and equipment - continued -

Figures in DKK	Land and buildings	Plant and machinery	Other fixtures and fittings, tools and equipment	Property, plant and equipment under construction
Parent:				
Cost as at 01.01.19	39,942,803	15,202,122	18,790,746	0
Additions during the year	0	153,151	5,420,641	8,998,613
Disposals during the year	0	0	-9,364,202	0
Cost as at 31.12.19	39,942,803	15,355,273	14,847,185	8,998,613
Depreciation and impairment losses as at 01.01.19	-30,088,540	-13,668,121	-18,131,880	0
Depreciation during the year	-1,271,159	-252,754	-2,121,968	0
Reversal of depreciation of and impairment losses on disposed assets	0	0	8,713,046	0
Depreciation of and impairment losses on disposed assets for the year	0	0	587,064	0
Depreciation and impairment losses as at 31.12.19	-31,359,699	-13,920,875	-10,953,738	0
Carrying amount as at 31.12.19	8,583,104	1,434,398	3,893,447	8,998,613

9. Equity investments in group enterprises

Figures in DKK	Equity invest- ments in group enterprises
Goodwill on initial recognition of equity investments measured at equity value	2,273,782
Parent:	
Cost as at 01.01.19	7,853,145
Cost as at 31.12.19	7,853,145
Revaluations as at 01.01.19	6,014,236
Foreign currency translation adjustment of foreign enterprises	40,302
Amortisation of goodwill	-176,338
Net profit/loss from equity investments	-1,163,071
Revaluations as at 31.12.19	4,715,129
Depreciation and impairment losses as at 01.01.19	5,943,269
Negative equity value impaired in receivables	421,286
Depreciation and impairment losses as at 31.12.19	6,364,555
Carrying amount as at 31.12.19	18,932,829
The item comprises goodwill as at 31.12.19 of	420,698

Name and registered office:	Ownership interest	Equity DKK	Net profit/loss for the year DKK	Recognised value DKK
Subsidiaries:				
Cabinplant Deutschland GmbH, Hermsdorf	100%	7,594,266	754,770	7,594,266
Cabinplant Sp. Z.o.o., Katy Wroclawskie	100%	10,681,270	-1,586,058	11,338,563
Cabinplant SL, Barcelona	100%	-4,517,225	69,197	0
Cabinplant Inc., Georgia, USA	100%	-1,847,331	-455,506	0

10. Other non-current financial assets

Figures in DKK	Deposits
Group:	
Cost as at 01.01.19	96,153
Disposals during the year	-18,000
Cost as at 31.12.19	78,153
Parent:	
Cost as at 01.01.19	96,153
Disposals during the year	-18,000
Cost as at 31.12.19	78,153

	Group		Parent	
	31.12.19	31.12.18	31.12.19	31.12.18
	DKK	DKK	DKK	DKK

11. Work in progress for third parties

Work in progress for third parties	78,281,633	111,325,450	78,281,633	111,325,450
On-account invoicing	-62,481,852	-111,325,450	-62,481,852	-111,325,450
Work in progress for third parties	15,799,781	0	15,799,781	0
Prepayments received from work in progress for third parties, short-term payables	-15,089,307	-33,339,431	-15,089,307	-33,339,431

12. Prepayments

Prepaid insurance premiums	360,470	100,176	360,470	100,176
Prepaid membership fees and subscriptions	1,662,850	0	0	0
Prepaid suppliers	5,250,425	2,639,494	5,044,696	2,476,813
Other prepayments	466,446	1,700,705	466,446	1,700,705
Total	7,740,191	4,440,375	5,871,612	4,277,694

13. Share capital

The share capital consists of:

	Quantity	Total nominal value
Share capital	1,050	1,050,000

	Group		Parent	
	31.12.19 DKK	31.12.18 DKK	31.12.19 DKK	31.12.18 DKK

14. Deferred tax

Deferred tax as at 01.01.19	9,902,976	7,079,280	11,015,857	8,192,161
Deferred tax recognised in the income statement	-1,200,503	2,823,696	-996,744	2,823,696
Deferred tax recognised in equity	-76,277	0	-76,277	0
Deferred tax as at 31.12.19	8,626,196	9,902,976	9,942,836	11,015,857

Deferred tax is recognized in the balance sheet as:

Deferred tax asset	-1,368,957	-1,166,383	0	0
Deferred tax liability	9,995,153	11,069,359	0	0
Total	8,626,196	9,902,976	0	0

15. Long-term payables

Figures in DKK	Repayment first year	Outstanding debt after 5 years	Total payables at 31.12.19	Total payables at 31.12.18
Group:				
Mortgage debt	978,215	7,992,000	13,165,044	18,926,796
Payables to other credit institutions	0	0	4,225,107	295,558
Lease commitments	1,641,949	397,000	3,507,470	189,161
Other payables	0	7,980,000	7,980,974	3,050,948
Total	2,620,164	16,369,000	28,878,595	22,462,463

15. Long-term payables - continued -

Figures in DKK	Repayment first year	Outstanding debt after 5 years	Total payables at 31.12.19	Total payables at 31.12.18
Parent:				
Mortgage debt	978,215	7,992,000	12,556,007	13,536,790
Lease commitments	1,641,949	397,000	3,423,760	189,161
Other payables	0	4,888,000	5,008,421	0
Total	2,620,164	13,277,000	20,988,188	13,725,951

16. Derivative financial instruments

The Board of Directors lays down the framework for the conclusion of contracts for derivative financial instruments. The company concludes contracts for the sole purpose of hedging the interest rates on the future payments of variable interest on mortgage debt. The interest swap has a principal of DKK 12,730k and a maturity of 13 years with expiration on 30.03.32. The interest swap has a fair value of DKK -1,764k as at 31.12.19. The change in fair value has been recognised directly on the equity. The interest swap has been concluded with a Danish financial institution.

17. Contingent assets

Group:

The enterprise has no contingent assets.

Parent:

The company has no contingent assets.

18. Contingent liabilities

Group:

Lease commitments

The group has concluded warehouse lease with a notice period of 6 months and a yearly rent of DKK 589k.

Parent:

Lease commitments

The company has concluded warehouse lease with a notice period of 6 months.

Other contingent liabilities

The company is taxed jointly with the other Danish companies in the group and is liable for income taxes on a pro rata basis and must comply with any obligations to withhold tax at source on interest, royalties and dividends for the jointly taxed companies. The maximum liability totals an amount corresponding to the share of the capital in the company which is owned directly or indirectly by the ultimate parent. The total tax liability for the jointly taxed companies at the balance sheet date has not yet been determined. For further information, please see the financial statements of the management company CTB Denmark Holding ApS.

19. Charges and security

Group:

Land and buildings with a carrying amount of DKK 20,735k have been provided as security for mortgage debt of DKK 13,165k. As security for bank engagements a letter of indemnity of DKK 10,000k is registered.

Parent:

Land and buildings with a carrying amount of DKK 8,583k have been provided as security for mortgage debt of DKK 12,556k. As security for bank engagements a letter of indemnity of DKK 10,000k is registreted.

The company has provided security for group enterprises' facilities to credit institutions. The amount is PLN 45k and EUR 2,450k.

20. Related parties

Controlling influence	Basis of influence
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CTB Denmark Holding ApS, København	Ownership
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Related party transactions are not disclosed, as all transactions are entered into in the ordinary course of business at arms' length.

Remuneration for the management is specified in note 2. Employee aspects.

The company is included in the consolidated financial statements of the parent CTB Denmark Holding ApS, København.

	Group	
	2019 DKK	2018 DKK
21. Adjustments for the cash flow statement		
Other operating income	-232,435	-347,250
Depreciation, amortisation and impairments losses of intangible assets and property, plant and equipment	6,885,179	6,433,599
Other operating expenses	297,025	0
Financial income	-1,517,471	-3,200,244
Financial expenses	3,898,507	2,887,407
Tax on profit or loss for the year	6,276,891	4,626,209
Other adjustments	0	56,768
Total	15,607,696	10,456,489

22. Accounting policies**GENERAL**

The annual report is presented in accordance with the provisions of the Danish Financial Statements Act for large groups and enterprises in reporting class C.

The accounting policies have been applied consistently with previous years.

22. Accounting policies - continued -

Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including depreciation, amortisation, impairment losses and write-downs, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the company, and the value of such assets can be measured reliably. Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the company, and the value of such liabilities can be measured reliably. On initial recognition, assets and liabilities are measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

On recognition and measurement, account is taken of foreseeable losses and risks arising before the date at which the annual report is presented and proving or disproving matters arising on or before the balance sheet date.

CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements comprise the parent and its subsidiaries in which the parent directly or indirectly holds more than 50% of the voting rights or by way of agreements exercises control. Enterprises in which the group holds equity investments, between 20% and 50% of the voting rights and in which it has significant interest but not control, are considered associates.

All financial statements used for consolidation are prepared in accordance with the accounting policies of the group.

The consolidated financial statements consolidate the financial statements of the parent and its subsidiaries by adding together items of a uniform nature, eliminating intercompany income and expenditure, equity investments, intercompany balances and dividends as well as gains and losses resulting from transactions between the consolidated enterprises to the extent that the underlying assets and liabilities are not realised.

CURRENCY

The annual report is presented in Danish kroner (DKK).

On initial recognition, transactions denominated in foreign currencies are translated using the exchange rates applicable at the transaction date. Exchange rate differences between the exchange rate applicable at the transaction date and the exchange rate at the date of payment are recognised in the income statement as a financial item. Receivables, payables and other monetary items denominated in foreign currencies are translated using the exchange rates applicable at the balance

22. Accounting policies - continued -

sheet date. The difference between the exchange rate applicable at the balance sheet date and at the date at which the receivable or payable arose or was recognised in the latest annual report is recognised under financial income or expenses in the income statement. Fixed assets, inventories and other non-monetary assets acquired in foreign currencies are translated using historical exchange rates.

On recognition of foreign subsidiaries which are independent entities, the income statements are translated at the exchange rates applicable at the transaction date or approximate average exchange rates. The balance sheet items are translated using the exchange rates applicable at the balance sheet date. Foreign currency translation adjustments arising from the translation of equity at the beginning of the year using the exchange rates applicable at the balance sheet date and from the translation of income statements from average exchange rates to the exchange rates applicable at the balance sheet date are recognised directly in equity.

Translation adjustments of intercompany balances with independent foreign subsidiaries, measured using the equity method and where the balance is considered to be part of the overall investment, are recognised directly in equity. On the divestment of foreign entities, accumulated exchange differences are recognised in the income statement.

DERIVATIVE FINANCIAL INSTRUMENTS

On initial recognition, derivative financial instruments are measured at cost. Subsequently, they are measured at fair value and recognised under other receivables and other payables, respectively.

Fair value adjustment of derivative financial instruments classified as and meeting the criteria for hedging future cash flows (cash flow hedging) are recognised in equity. In the event that the hedged transaction results in the recognition of an asset or a liability, the accumulated fair value adjustment of the hedging instrument, which was previously recognised in equity, will be included in the cost of the asset or the liability. In the event that the hedged transaction results in the recognition of an income or an expense, the accumulated fair value adjustment of the hedging instrument, which was previously recognised in equity, will be recognised together with the hedged income or expense.

If the hedged transaction is no longer expected to occur, the cash flow hedging treatment is discontinued, and the accumulated fair value adjustment of the hedging instrument is transferred to other net financials in the income statement. If the hedged transaction is still expected to occur, but the criteria for cash flow hedging are no longer met, the hedging treatment is discontinued, and the accumulated fair value adjustment of the hedging instrument remains in equity until the transaction occurs.

Fair value adjustments of derivative financial instruments that do not meet the criteria for hedge accounting treatment are recognised under other net financials in the income statement on an ongoing basis.

22. Accounting policies - continued -**LEASES**

Leases relating to assets where the company has substantially all the risks and benefits incidental to the ownership of the asset (finance leases) are recognised in the balance sheet. On initial recognition, assets held under finance leases and related lease commitments are measured at the lower of the fair value of the leased asset and the present value of future lease payments. Subsequently, assets held under finance leases are treated like other similar assets.

Lease commitments relating to assets held under finance leases are recognised in the balance sheet as payables. Subsequent to initial recognition, lease commitments are measured at amortised cost according to which the interest element of the lease payment is recognised in the income statement over the lease term.

Lease payments relating to operating leases are recognised in the income statement on a straight-line basis over the lease term.

GRANTS

Grants are recognised when there is reasonable certainty that the grant conditions have been met and that the grant will be received.

Grants to cover expenses incurred are recognised on a proportionate basis in the income statement over the period in which the expenses eligible for grants are expensed. Grants are recognised under other operating income.

Grants received for the production or construction of assets are recognised as deferred income under payables. For depreciable and amortisable assets, the grant is recognised as the asset is depreciated or amortised.

INCOME STATEMENT**Revenue**

Income from the sale of goods is recognised in the income statement if delivery has taken place and the risk has passed to the buyer before the end of the financial year and where the selling price can be determined reliably and is expected to be paid. Revenue is measured at fair value and is determined exclusive of VAT and other taxes collected on behalf of third parties and less discounts.

Income from the delivery of services is recognised as delivery takes place, which means that revenue corresponds to the selling price of the work performed for the year stated on the basis of the stage of completion at the balance sheet date (percentage of completion method).

22. Accounting policies - continued -

Construction contracts involving the delivery of highly customised installations are recognised as revenue according to the stage of completion. Accordingly, revenue corresponds to the selling price of work performed during the year (percentage of completion method).

Production costs

Costs incurred, directly or indirectly, to generate the revenue for the year, including raw materials and consumables, wages and salaries and lease of and depreciation, amortisation and impairment losses on the fixed assets used in the production process, are recognised under production costs.

Distribution costs

Costs for the distribution of goods sold during the year and sales campaigns etc., including wages and salaries for sales staff, advertising and exhibition costs etc. and lease of and depreciation, amortisation and impairment losses on the fixed assets used in the distribution and sales activity, are recognised under distribution costs.

Administrative expenses

Expenses incurred during the year for management and administration, including wages and salaries for administrative staff and management as well as office premise expenses, office expenses, bad debts etc. and lease of and depreciation, amortisation and impairment losses on the fixed assets used for administration, are recognised under administrative expenses.

Other operating income

Other operating income comprises income of a secondary nature in relation to the enterprise's activities, including rental income, negative goodwill and gains on the sale of intangible assets and property, plant and equipment.

Depreciation, amortisation and impairment losses

The depreciation and amortisation of intangible assets and property, plant and equipment aim at systematic depreciation and amortisation over the expected useful lives of the assets. Assets are depreciated and amortised according to the straight-line method based on the following expected useful lives and residual values:

	Useful lives, years	Residual value, per cent
Completed development projects	5	0
Goodwill	5	0
Buildings	20-30	0
Plant and machinery	10-20	0
Other plant, fixtures and fittings, tools and equipment	3-8	0

22. Accounting policies - continued -

Goodwill is amortised over 5 years. The useful life has been determined in consideration of the expected future net earnings of the enterprise or activity to which the goodwill relates.

Land is not depreciated.

The basis of depreciation and amortisation is the cost of the asset less the expected residual value at the end of the useful life. Moreover, the basis of depreciation and amortisation is reduced by any impairment losses. The useful life and residual value are determined when the asset is ready for use and reassessed annually.

Intangible assets and property, plant and equipment are impaired in accordance with the accounting policies referred to in the 'Impairment losses on fixed assets' section.

Other operating expenses

Other operating expenses comprise costs of a secondary nature in relation to the enterprise's activities, including costs relating to rental activities and losses on the sale of intangible assets and property, plant and equipment.

Income from equity investments in group enterprises

For equity investments in subsidiaries that in the parent are measured using the equity method, the share of the enterprises' profit or loss is recognised in the income statement after elimination of unrealised intercompany profits and losses and less any goodwill amortisation and impairment losses.

Income from equity investments in subsidiaries also comprises gains and losses on the sale of equity investments.

Other net financials

Interest income and interest expenses, the interest element of finance lease payments, foreign exchange gains and losses on transactions denominated in foreign currencies etc. are recognised in other net financials.

Amortisation of capital losses and borrowing costs relating to financial liabilities is recognised on an ongoing basis as financial expenses.

Tax on profit/loss for the year

The current and deferred tax for the year is recognised in the income statement as tax on the profit/loss for the year with the portion attributable to the profit/loss for the year, and directly in equity with the portion attributable to amounts recognised directly in equity.

22. Accounting policies - continued -

The company is jointly taxed with Danish consolidated enterprises. The parent is the administration company for the joint taxation and thus settles all income tax payments with the tax authorities.

In connection with the settlement of joint taxation contributions, the current Danish income tax is allocated between the jointly taxed enterprises in proportion to their taxable incomes. This means that enterprises with a tax loss receive joint taxation contributions from enterprises which have been able to use this loss to reduce their own taxable profit.

BALANCE SHEET**Intangible assets***Completed development projects and development projects in progress*

Development projects are recognised in the balance sheet where the project aims at developing a specific product or a specific process, intended to be produced or used, respectively, by the company in its production process. On initial recognition, development projects are measured at cost. Cost comprises the purchase price plus expenses resulting directly from the purchase, including wages and salaries directly attributable to the development projects until the asset is ready for use. Interest on loans arranged to finance development projects in the development period is not included in the cost. Other development projects and development costs are recognised in the income statement in the year in which they are incurred.

Development projects in progress are transferred to completed development projects when the asset is ready for use.

Development projects are subsequently measured in the balance sheet at cost less accumulated amortisation and impairment losses.

Completed development projects are amortised using the straight-line method based on useful lives, which are stated in the 'Depreciation, amortisation and impairment losses' section.

Goodwill

Goodwill is measured in the balance sheet at cost less accumulated amortisation and impairment losses.

Goodwill is amortised using the straight-line method based on useful lives, which are stated in the 'Depreciation, amortisation and impairment losses' section.

Gains and losses on the disposal of intangible assets

Gains and losses on the disposal of intangible assets are determined as the difference between the

22. Accounting policies - continued -

selling price, if any, less selling costs and the carrying amount at the date of disposal.

Property, plant and equipment

Property, plant and equipment comprise land and buildings, plant and machinery as well as other fixtures and fittings, tools and equipment.

Property, plant and equipment are measured in the balance sheet at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and expenses resulting directly from the purchase until the asset is ready for use. Interest on loans arranged to finance production is not included in the cost.

The total cost of an asset is decomposed into separate components that are depreciated separately if the useful lives of the individual components vary.

Property, plant and equipment are depreciated using the straight-line method based on useful lives and residual values, which are stated in the 'Depreciation, amortisation and impairment losses' section.

Property, plant and equipment under construction

Property, plant and equipment under construction are measured at cost. Costs incurred on property, plant and equipment under construction are transferred to the relevant asset category when the asset is ready for use.

Gains and losses on the disposal of property, plant and equipment

Gains and losses on the disposal of property, plant and equipment are determined as the difference between the selling price, if any, less selling costs and the carrying amount at the date of disposal less any costs of disposal.

Equity investments in group enterprises

Equity investments in subsidiaries are measured in the balance sheet of the parent according to the equity method, meaning that these equity investments are measured at the proportionate share of the enterprises' equity value, determined according to the accounting policies of the parent, adjusted for the remaining value of positive or negative goodwill and gains and losses on transactions with the enterprises in question.

Equity investments in subsidiaries with a negative carrying amount are measured at DKK 0. Receivables that are considered part of the combined investment in the enterprises in question are impaired by any remaining negative equity value. Other receivables from such enterprises are impaired to the extent that such receivables are considered uncollectible. Provisions to cover the

22. Accounting policies - continued -

remaining negative equity value are recognised only to the extent that the parent has a legal or constructive obligation to cover the liabilities of the enterprise in question.

Impairment losses on fixed assets

The carrying amount of fixed assets which are not measured at fair value is assessed annually for indications of impairment over and above what is reflected in depreciation and amortisation.

If the company's realised return on an asset or a group of assets is lower than expected, this is considered an indication of impairment.

If there are indications of impairment, an impairment test is conducted of individual assets or groups of assets.

The assets or groups of assets are impaired to the lower of recoverable amount and carrying amount.

The higher of net selling price and value in use is used as the recoverable amount. The value in use is determined as the present value of expected net cash flows from the use of the asset or group of assets as well as expected net cash flows from the sale of the asset or group of assets after the expiry of their useful lives.

Impairment losses are reversed when the reasons for the impairment no longer exist. Impairment losses on goodwill are not reversed.

Inventories

Inventories are measured at cost calculated according to the FIFO principle. Inventories are written down to the lower of cost and net realisable value.

The cost of raw materials and consumables as well as goods for resale is determined as purchase prices plus expenses resulting directly from the purchase.

The cost of manufactured finished goods and work in progress is determined as the value of direct material and labour costs. Interest on loans arranged to finance production is not included in the cost.

The net realisable value of inventories is determined as the selling price less costs of completion and costs necessary to make the sale and is determined taking into account marketability, obsolescence and the expected development in the selling price.

Receivables

Receivables are measured at amortised cost, which usually corresponds to the nominal value, less

22. Accounting policies - continued -

write-downs for bad debts.

Write-downs for bad debts are determined based on an individual assessment of each receivable if there is no objective evidence of individual impairment of a receivable.

Deposits recognised under assets comprise deposits paid to the lessor under leases entered into by the company.

Work in progress for third parties

Work in progress for third parties is measured at the selling price of the work performed less on-account invoicing made for each piece of work in progress.

The selling price is measured according to the stage of completion at the balance sheet date and total expected income from each piece of work in progress. The degree of completion for each piece of work in progress is normally calculated as the ratio between the resources spent and the total budgeted resource consumption. For some work in progress where the resource consumption cannot be used as a basis, the ratio between completed subactivities and the combined subactivities for the individual piece of work in progress is used instead.

When the selling price of a piece of work in progress cannot be determined reliably, the selling price is measured at the lower of costs incurred and net realisable value.

The individual piece of work in progress is recognised under receivables or payables in the balance sheet depending on whether the net value of the selling price less prepayments received is positive or negative.

When it is likely that the total costs of the individual piece of work in progress will exceed total sales income, the total expected loss is recognised as a provision.

Prepayments

Prepayments recognised under assets comprise costs incurred in respect of subsequent financial years.

Cash

Cash includes deposits in bank accounts as well as operating cash.

Equity

The net revaluation of equity investments in subsidiaries is recognised in the financial statements of the parent in the net revaluation reserve in equity according to the equity method to the extent that the carrying amount exceeds the cost.

22. Accounting policies - continued -

Current and deferred tax

Current tax payable and receivable is recognised in the balance sheet as tax computed on the basis of the taxable income for the year, adjusted for tax paid on account.

Joint taxation contributions payable and receivable are recognised as income tax under receivables or payables in the balance sheet.

Deferred tax liabilities and tax assets are recognised on the basis of all temporary differences between the carrying amounts and tax bases of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is non-amortisable for tax purposes and other items where temporary differences, except for acquisitions, have arisen at the date of acquisition without affecting the net profit or loss for the year or the taxable income. In cases where the tax value can be determined according to different taxation rules, deferred tax is measured on the basis of management's intended use of the asset or settlement of the liability.

Deferred tax assets are recognised, following an assessment, at the expected realisable value through offsetting against deferred tax liabilities within the same tax jurisdiction or elimination in tax on future earnings.

Deferred tax is measured on the basis of the tax rules and at the tax rates in the respective countries which, according to the legislation in force at the balance sheet date, will be applicable when the deferred tax is expected to crystallise as current tax.

Payables

Long-term payables are measured at cost at the time of contracting such liabilities (raising of the loan). The payables are subsequently measured at amortised cost where capital losses and loan expenses are recognised in the income statement as a financial expense over the term of the payable on the basis of the calculated effective interest rate in force at the time of contracting the liability.

Short-term payables are measured at amortised cost, normally corresponding to the nominal value of such payables.

Prepayments received from customers

Prepayments received from customers comprise amounts received from customers prior to the time and date of delivery of the agreed product or completion of the agreed service.

CASH FLOW STATEMENT

The cash flow statement is prepared using the indirect method, showing cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and end of

22. Accounting policies - continued -

the year.

Cash flows from operating activities comprise the net profit or loss for the year, adjusted for non-cash operating items, income tax paid and changes in working capital.

Cash flows from investing activities comprise payments in connection with the acquisition and divestment of companies and financial assets as well as the purchase, development, improvement and sale of intangible assets and property, plant and equipment.

Cash flows from financing activities comprise changes in the parent's share capital and associated costs and financing from and dividends paid to shareholders as well as the arrangement and repayment of long-term payables. Cash flows from financing activities also comprise finance lease payments.

Cash and cash equivalents at the beginning and end of the year comprise cash and short-term payables to credit institutions.