

Niebuhr Gears A/S

La Cours Vej 8, 7430 Ikast

CVR no. 71 15 07 12

Annual report 2018

Approved at the Company's annual general meeting on 9 May 2019

Chairman:

A handwritten signature in black ink, written over a horizontal dotted line. The signature is stylized and appears to be 'D. Niebuhr'.



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Statement by the Board of Directors and the Executive Board

The Board of Directors and the Executive Board have today discussed and approved the annual report of Niebuhr Gears A/S for the financial year 1 January - 31 December 2018.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

It is our opinion that the consolidated financial statements and the parent company financial statements give a true and fair view of the Group's and the Company's financial position at 31 December 2018 and of the results of the Group's and the Company's operations and consolidated cash flows for the financial year 1 January - 31 December 2018.

Further, in our opinion, the Management's review gives a fair review of the development in the Group's and the Company's operations and financial matters and the results of the Group's and the Company's operations and financial position.

We recommend that the annual report be approved at the annual general meeting.

Ikast, 9 May 2019
Executive Board:




Rasmus Holt Niebuhr

Board of Directors:



Mogens Filttenborg
Chairman



Rasmus Holt Niebuhr



Per Thy Sørensen



Else Rasmussen
Employee representative



Michael Sørensen
Employee representative

Independent auditor's report

To the shareholders of Niebuhr Gears A/S

Opinion

We have audited the consolidated financial statements and the parent company financial statements of Niebuhr Gears A/S for the financial year 1 January - 31 December 2018, which comprise an income statement, balance sheet, statement of changes in equity and notes, including accounting policies, for the Group and the Parent Company, as well as consolidated cash flow statement. The consolidated financial statements and the parent company financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2018 and of the results of the Group's and the Parent Company's operations as well as the consolidated cash flows for the financial year 1 January - 31 December 2018 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent company financial statements" (hereinafter collectively referred to as "the financial statements") section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements.

Management's responsibilities for the financial statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Independent auditor's report

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the consolidated financial statements and the parent company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- ▶ Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent company financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent company financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusion is based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the consolidated financial statements and the parent company financial statements, including the note disclosures, and whether the consolidated financial statements and the parent company financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- ▶ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Independent auditor's report

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Aarhus, 9 May 2019

ERNST & YOUNG

Godkendt Revisionspartnerselskab

CVR no. 30 70 02 28

A handwritten signature in blue ink, appearing to read 'Claus Hammer-Pedersen', written over a faint blue grid.

Claus Hammer-Pedersen

State Authorised

Public Accountant

mne21334

Management's review

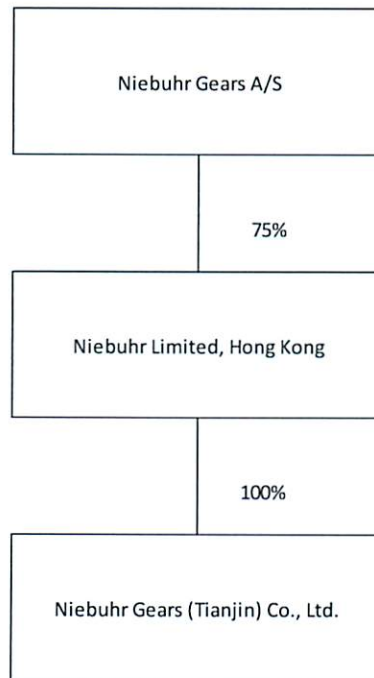
Company details

Name	Niebuhr Gears A/S
Address, zip code, city	La Cours Vej 8 DK-7430 Ikast
CVR no.	71 15 07 12
Established	29 June 1982
Registered office	Ikast-Brande
Financial year	1 January - 31 December
Website	www.niebuhr.dk
E-mail	niebuhr@niebuhr.dk
Telephone	+45 96 60 50 50
Board of Directors	Mogens Filtenborg Rasmus Holt Niebuhr Per Thy Sørensen Else Rasmussen Michael Sørensen
Executive Board	Rasmus Holt Niebuhr
Auditors	Ernst & Young Godkendt Revisionspartnerselskab Værkmestergade 25 DK-8000 Aarhus C

Management's review

Group chart

The Niebuhr Group



Management's review

Financial highlights for the Group

DKK'000	2018	2017	2016	2015	2014 (6 months)
Key figures					
Gross profit	41,352	45,711	46,986	26,730	7,483
Operating profit	20,276	26,430	30,035	11,737	1,042
Profit before tax	10,225	21,607	26,449	9,185	942
Profit/loss for the year	7,928	16,555	20,405	6,043	2,056
Balance sheet					
Fixed assets	114,202	170,887	138,238	146,181	144,158
Non-fixed assets	153,430	137,136	122,048	119,106	86,203
Total assets	267,632	308,023	260,286	265,287	230,361
Equity	100,673	98,128	92,668	79,533	71,171
Provisions	2,047	2,194	1,894	165	0
Non-current liabilities	51,431	104,344	80,729	82,450	87,755
Current liabilities	113,481	103,357	84,995	103,139	71,435
Cash flows					
Cash flows from operating activities	42,835	20,393	58,706	7,748	9,405
Net cash flows from investing activities	27,765	-60,115	-16,271	-23,708	-5,189
Cash flows from financing activities	-84,587	22,772	-12,488	-12,816	-7,958
Total cash flows	-13,987	-16,950	29,947	-28,776	-3,742
Portion relating to investments in items of property, plant and equipment	26,391	60,974	16,914	26,418	5,750
Financial ratios					
Return on invested capital	7.0%	9.3%	11.4%	4.7%	0.9%
Solvency ratio	34.4%	29.2%	32.6%	27.5%	28.9%
Return on equity	8.7%	18.1%	24.1%	8.7%	6.3%
Employees					
Average number of full-time employees	172	178	159	161	160

Financial ratios are calculated as follows:

Return on invested capital	$\frac{\text{Operating profit} \times 100}{\text{Average invested capital}}$
Invested capital	Operating intangible assets and property, plant and equipment plus net working capital
Solvency ratio	$\frac{\text{Equity excl. non-controlling interests, year-end} \times 100}{\text{Total equity and liabilities, year-end}}$
Return on equity	$\frac{\text{Profit/loss for the year excl. non-controlling interests} \times 100}{\text{Average equity excl. non-controlling interests}}$

Management's review

Operating review

Principal activities of the Company

Niebuhr Group is a contract manufacturer, which produces gear wheels for the industry.

The Group's customers are domiciled in Scandinavia, Northern and Southern Europe, Asia, Brazil and the USA.

The Group has its own production facilities in Denmark and China.

Development in activities and financial matters

The activities are divided into two main segments:

- ▶ "Industrial Gears" producing gears between 1 cm and 1.5 meters in diameter. Batch sizes from one to thousands. Situated in Denmark.
- ▶ "Heavy Duty" producing gears up to 6 meters in diameter. Specialised in yaw-gears to the wind industry, where Niebuhr is the largest supplier globally. Situated in Denmark and in China.

"Industrial gears" maintained the positive development from the previous years, with an increased activity level again in 2018.

"Heavy Duty" had a lower level of activity in 2018, and the business segment was affected by the global price pressure from the wind industry.

"Process Gears". During 2018 a new business segment is developed, resulting in the opening of "Process Gears" in 2nd half of 2019. Process gears will produce gearwheels in mass production on fully automated production equipment.

Result

The Group's share of profit for the financial year amounted to DKK 7.9 million (DKK 16.6 million in 2017). Given the conditions and according to expectations the Management considers the profit for the year to be satisfactory.

Investments

In 2018, the Group invested a total of DKK 26.4 million in new machines and building expansions.

Outlook

The Group expects an increase in investments, activity and result of operations for 2019.

Particular risks

Liquidity risks

The Group's cash reserves comprise cash at bank and credit facilities agreed with major credit institutions. The Group regularly assesses cash and capital resources, in particular in relation to investments in China.

Foreign currency risks

The Group does not engage in speculative foreign currency transactions and is solely engaged based on commercial needs.

Management's review

Credit risks

The Group's maximum credit risks correspond to the value of trade receivables which are recognised in the balance sheet. The Group's policy in respect of credit risks implies that all major customers and other co-operators are credit-rated on an ongoing basis.

Price risks

The Group takes on usual price risks on products purchased and sold. The possibilities of transferring price increases to sales prices depend on market conditions. Back to back contracts are implemented where applicable.

Consolidated financial statements and parent company financial statements for
the period 1 January - 31 December

Income statement

Note	DKK'000	Consolidated		Parent company	
		2018	2017	2018	2017
	Gross profit	41,352	45,711	32,491	33,709
	Distribution costs	-4,848	-5,582	-3,257	-3,890
	Administrative expenses	-16,228	-13,699	-12,397	-9,522
	Operating profit	20,276	26,430	16,837	20,297
	Other operating income	0	356	0	356
	Profit before net financials	20,276	26,786	16,837	20,653
7	Share of profit/loss in subsidiaries after tax	0	0	1,863	2,400
2	Financial income	543	1,501	310	1,680
3	Financial expenses	-10,594	-6,680	-10,081	-5,035
	Profit before tax	10,225	21,607	8,929	19,698
4	Tax on profit for the year	-2,297	-5,052	-1,538	-3,838
	Profit for the year	7,928	16,555	7,391	15,860
Breakdown of the consolidated results of operations:					
	Shareholders, Niebuhr Gears A/S	7,391	15,860		
	Non-controlling interests	537	695		
		7,928	16,555		

Consolidated financial statements and parent company financial statements for the period 1 January - 31 December

Balance sheet

Note	DKK'000	Consolidated		Parent company	
		2018	2017	2018	2017
		EQUITY AND LIABILITIES			
8	Equity				
	Share capital	1,000	1,000	1,000	1,000
	Reserve for net revaluation under the equity method	0	0	9,392	7,819
	Dividend proposed for the year	3,000	8,000	3,000	8,000
	Retained earnings	88,111	81,086	78,719	73,267
	Equity attributable to equity holders of Niebuhr Gears A/S	92,111	90,086	92,111	90,086
	Non-controlling interests	8,562	8,042	0	0
	Total equity	100,673	98,128	92,111	90,086
	Provisions				
9	Deferred tax	2,047	2,194	2,138	2,381
	Total provisions	2,047	2,194	2,138	2,381
	Liabilities other than provisions				
10	Non-current liabilities other than provisions				
	Other non-current liabilities	1,080	4,156	0	0
	Lease obligations	50,351	100,188	50,351	100,189
		51,431	104,344	50,351	100,189
	Current liabilities other than provisions				
10	Current portion of non-current liabilities other than provisions	17,949	24,054	14,880	20,975
	Bank loans and overdrafts	44,567	38,932	37,848	38,932
	Trade payables	19,861	26,010	13,143	18,401
	Payables to group enterprises	0	0	12,243	7,456
	Corporation taxes payable	1,011	576	599	323
	Payments	20,815	207	20,815	207
	Other payables	9,278	13,578	7,126	11,664
		113,481	103,357	106,654	97,958
	Total liabilities other than provisions	164,912	207,701	157,005	198,147
	TOTAL EQUITY AND LIABILITIES	267,632	308,023	251,254	290,614

- 1 Accounting policies
- 11 Contractual obligations and contingencies, etc.
- 12 Mortgages and collateral
- 13 Staff costs
- 14 Related party disclosures

Consolidated financial statements and parent company financial statements for
the period 1 January - 31 December

Statement of changes in equity

		Consolidated					
Note	DKK'000	Share capital	Retained earnings	Dividend proposed for the year	Total	Non-controlling interests	Total equity
	Equity at 31 December 2017	1,000	81,086	8,000	90,086	8,042	98,128
	Paid dividends	0	0	-8,000	-8,000	0	-8,000
	Transferred; see profit appropriation	0	4,391	3,000	7,391	537	7,928
	Foreign currency translation adjustments, foreign subsidiaries	0	-290	0	-290	-17	-307
	Transfer of interest swap	0	2,924	0	2,924	0	2,924
	Equity at 31 December 2018	1,000	88,111	3,000	92,111	8,562	100,673

		Parent company				
Note	DKK'000	Share capital	Reserve for net revaluation under the equity method	Retained earnings	Dividend proposed for the year	Total
	Equity at 31 December 2017	1,000	7,819	73,267	8,000	90,086
	Paid dividends	0	0	0	-8,000	-8,000
15	Transferred; see profit appropriation	0	1,863	2,528	3,000	7,391
	Foreign currency translation adjustments, foreign subsidiaries	0	-290	0	0	-290
	Transfer of interest swap	0	0	2,924	0	2,924
	Equity at 31 December 2018	1,000	9,392	78,719	3,000	92,111

Consolidated financial statements and parent company financial statements for the period 1 January - 31 December

Cash flow statement

Note	DKK'000	Consolidated	
		2018	2017
	The Group's share of profit for the year	7,391	15,860
	Non-controlling interests' share of the results of subsidiaries	537	695
		7,928	16,555
16	Adjustments	45,094	36,798
	Cash generated from operations (operating activities) before changes in working capital	53,022	53,353
17	Changes in working capital	-2,381	-19,161
	Cash generated from operations (operating activities)	50,641	34,192
	Interest received	543	1,501
	Interest paid	-5,490	-6,680
	Cash generated from operations (ordinary activities)	45,694	29,013
	Corporation tax paid	-2,859	-8,620
	Cash flows from operating activities	42,835	20,393
	Acquisition of property, plant and equipment	-26,978	-61,632
	Disposal of property, plant and equipment	54,743	1,517
	Acquisition of securities	0	0
	Cash flows from investing activities	27,765	-60,115
	External financing:		
	Repayment of long-term debt	-64,481	-21,066
	Raising of loans	0	49,309
	Changes in balances with shareholders	0	4,529
	Changes in balances with Group companies	-12,106	0
	Paid dividends	-8,000	-10,000
	Cash flows from financing activities	-84,587	22,772
	Net cash flows from operating, investing and financing activities	-13,987	-16,950
	Cash and cash equivalents at 1 January	-29,921	-12,971
	Cash and cash equivalents at 31 December	-43,908	-29,921

The cash flow statement cannot be directly derived from the other components of the consolidated financial statements and the parent company financial statements.

Consolidated financial statements and parent company financial statements for the period 1 January - 31 December

Notes to the financial statements

1 Accounting policies

The annual report of Niebuhr Gears A/S for 2018 has been prepared in accordance with the provisions applying to reporting class C medium-sized enterprises under the Danish Financial Statements Act.

The financial statements have been prepared in accordance with the same accounting policies as last year.

Consolidated financial statements

The consolidated financial statements comprise the parent company, Niebuhr Gears A/S, and subsidiaries in which Niebuhr Gears A/S directly or indirectly holds more than 50% of the voting rights or which it, in some other way, controls. Enterprises in which the Group holds between 20% and 50% of the voting rights and over which it exercises significant influence, but which it does not control, are considered associates, see the group chart.

On consolidation, intra-group income and expenses, shareholdings, intra-group balances and dividends, and realised and unrealised gains and losses on intra-group transactions are eliminated.

Investments in subsidiaries are set off against the proportionate share of the subsidiaries' fair value of net assets or liabilities at the acquisition date.

Any excess of the cost over the fair value of the identifiable assets and liabilities acquired (goodwill), including restructuring provisions, is recognised as intangible assets and amortised on a systematic basis in the income statement based on an individual assessment of the useful life of the asset, not exceeding 20 years.

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rates at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and at the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

Foreign subsidiaries are considered separate entities. The income statements are translated at the average exchange rates for the month, and the balance sheet items are translated at the exchange rates at the balance sheet date. Foreign exchange differences arising on translation of the opening equity of foreign subsidiaries at the exchange rates at the balance sheet date and on translation of the income statements from average exchange rates to the exchange rates at the balance sheet date are recognised directly in equity.

Foreign exchange adjustments of intra-group balances with independent foreign subsidiaries which are considered part of the investment in the subsidiary are recognised directly in equity. Foreign exchange gains and losses on loans and derivative financial instruments designated as hedges of foreign subsidiaries are also recognised directly in equity.

Consolidated financial statements and parent company financial statements for the period 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Derivative financial instruments

Derivative financial instruments are initially recognised in the balance sheet at cost and are subsequently measured at fair value. Positive and negative fair values of derivative financial instruments are included in other receivables and payables, respectively.

Changes in the fair value of derivative financial instruments designated as and qualifying for recognition as a hedge of the fair value of a recognised asset or liability are recognised in the income statement together with changes in the fair value of the hedged asset or liability.

Changes in the fair value of derivative financial instruments designated as and qualifying for recognition as a hedge of future assets or liabilities are recognised in other receivables or other payables and in equity. If the hedged forecast transaction results in the recognition of assets or liabilities, amounts previously recognised in equity are transferred to the cost of the asset or liability, respectively. If the hedged forecast transaction results in income or expenses, amounts previously deferred in equity are transferred to the income statement in the period in which the hedged item affects profit or loss.

Income statement

Revenue

Revenue from the sale of finished goods is recognised in the income statement provided that delivery and transfer of risk to the buyer have taken place before year end and that the income can be reliably measured and is expected to be received. Revenue is measured ex. VAT and taxes charged on behalf of third parties. All discounts granted are recognised in revenue.

Production costs

Production costs comprise costs, including depreciation and amortisation and salaries, incurred in generating the revenue for the year. Trading enterprises recognise their cost of sales, and production enterprises recognise their production costs incurred in generating the revenue for the year. Such costs include direct and indirect costs for raw materials and consumables, wages and salaries, rent and leases, and depreciation of production plant.

Distribution costs

Costs incurred in distributing goods sold during the year and in conducting sales campaigns, etc., during the year are recognised as distribution costs. Also, costs relating to sales staff, advertising, exhibitions and depreciation are recognised as distribution costs.

Administrative expenses

Administrative expenses comprise expenses incurred during the year for group management and administration, including expenses for administrative staff, office premises and office expenses, and depreciation.

Profits/losses from investments in subsidiaries

The proportionate share of the results after tax of the individual subsidiaries is recognised in the income statement of the parent company after full elimination of intra-group profits/losses.

Consolidated financial statements and parent company financial statements for the period 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Financial income and expenses

Financial income and expenses comprise interest income and expense, gains and losses on securities, payables and transactions denominated in foreign currencies, amortisation of financial assets and liabilities as well as surcharges and refunds under the on-account tax scheme, etc.

Tax on profit/loss for the year

The parent company of the total Group, Rasmus Holding ApS, is covered by the Danish rules on compulsory joint taxation of the Niebuhr Group's Danish subsidiaries.

The parent company is the administrative company for the joint taxation and consequently settles all corporation tax payments with the tax authorities.

The current Danish corporation tax is allocated by the settlement of joint taxation contribution between the jointly taxed companies in proportion to their taxable income. In this relation, companies with tax loss carryforwards receive joint taxation contribution from companies that have used these losses to reduce their own taxable profits.

Tax for the year comprises current tax, joint taxation contributions for the year and changes in deferred tax for the year - due to changes in the tax rate. The tax expense relating to the profit/loss for the year is recognised in the income statement, and the tax expense relating to amounts directly recognised in equity is recognised directly in equity.

Balance sheet

Intangible assets

Software rights are measured at cost less accumulated amortisation. Software rights are amortised over three years.

Property, plant and equipment

Land and buildings, plant and machinery and fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use.

Depreciation is provided on a straight-line basis over the expected useful lives of the assets. The expected useful lives are as follows:

Buildings	20-50 years
Plant and machinery	3-10 years
Fixtures and fittings, tools and equipment	3-5 years
Leasehold improvements	3-10 years

The basis of depreciation is based on the residual value of the asset at the end of its useful life and is reduced by impairment losses, if any. The depreciation period and the residual value are determined at the time of acquisition and are reassessed every year. Where the residual value exceeds the carrying amount of the asset, no further depreciation charges are recognised.

In case of changes in the depreciation period or the residual value, the effect on the amortisation charges is recognised prospectively as a change in accounting estimates.

Consolidated financial statements and parent company financial statements for the period 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Depreciation is recognised in the income statement as production costs, distribution costs and administrative expenses, respectively.

Gains and losses on the disposal of property, plant and equipment are determined as the difference between the selling price less selling costs and the carrying amount at the date of disposal. Gains or losses are recognised in the income statement as other operating income or other operating costs, respectively.

Leases

Leases for fixed assets that transfer substantially all the risks and rewards incident to the ownership to the Company (finance leases) are initially recognised in the balance sheet at cost, corresponding to the lower of fair value and the net present value of future lease payments. In calculating the net present value of the future lease payments, the interest rate implicit in the lease or the incremental borrowing rate is used as the discount factor. Assets held under finance leases are subsequently depreciated as the Company's other fixed assets.

The capitalised residual lease obligation is recognised in the balance sheet as a liability, and the interest element of the lease payment is recognised in the income statement over the term of the lease.

All other leases are considered operating leases. Payments relating to operating leases and any other leases are recognised in the income statement over the term of the lease. The Company's total obligation relating to operating leases and other leases is disclosed in contingencies, etc.

Investments in subsidiaries

Investments in subsidiaries are measured under the equity method.

Investments in subsidiaries are measured at the proportionate share of the enterprises' net asset values calculated in accordance with the Group's accounting policies minus or plus unrealised intra-group profits and losses and plus or minus any residual value of positive or negative goodwill determined in accordance with the acquisition method.

Investments in subsidiaries with negative net asset values are measured at DKK 0 (nil), and any amounts owed by such enterprises are written down if the amount owed is irrecoverable. If the parent company has a legal or constructive obligation to cover a deficit that exceeds the amount owed, the remaining amount is recognised under provisions.

Net revaluation of investments in subsidiaries is recognised in the reserve for net revaluation in equity under the equity method to the extent that the carrying amount exceeds cost. Dividends from subsidiaries which are expected to be adopted before the approval of the annual report of Niebuhr Gears A/S are not recognised in the reserve for net revaluation.

On acquisition of subsidiaries, the acquisition method is applied; see Consolidated financial statements above.

Consolidated financial statements and parent company financial statements for the period 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Impairment of fixed assets

The carrying amount of intangible assets and property, plant and equipment as well as investments in subsidiaries and associates is subject to an annual test for indications of impairment other than the decrease in value reflected by depreciation or amortisation.

Impairment tests are conducted of individual assets or groups of assets when there is an indication that they may be impaired. Write-down is made to the recoverable amount if this is lower than the carrying amount.

The recoverable amount is the higher of an asset's net selling price and its value in use. The value in use is determined as the present value of the expected net cash flows from the use of the asset or the group of assets and expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value.

Goods for resale and raw materials and consumables are measured at cost, comprising purchase price.

Finished goods and work in progress are measured at cost, comprising the cost of raw materials, consumables, direct wages and salaries and indirect production overheads. Indirect production overheads comprise indirect materials and wages and salaries as well as maintenance and depreciation of production machinery, buildings and equipment as well as factory administration and management. Borrowing costs are included in cost.

The net realisable value of inventories is calculated as the sales amount less costs of completion and costs necessary to make the sale and is determined taking into account marketability, obsolescence and development in expected selling price.

Receivables

Receivables are measured at amortised cost.

Write-down is made for bad debt losses based on an individual assessment of receivables.

Prepayments

Prepayments comprise costs incurred concerning subsequent financial years.

Equity

Reserve for net revaluation according to the equity method

Net revaluation of investments in subsidiaries and associates is recognised at cost in the reserve for net revaluation according to the equity method.

The reserve may be eliminated in case of losses, realisation of investments or a change in accounting estimates.

The reserve cannot be recognised at a negative amount.

Consolidated financial statements and parent company financial statements for the period 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Dividends

Proposed dividends are recognised as a liability at the date when they are adopted at the annual general meeting (declaration date). The expected dividend payment for the year is disclosed as a separate item under equity.

Corporation tax and deferred tax

Current tax payable and receivable is recognised in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on the taxable income of prior years and for tax paid on account.

Joint taxation contribution payable and receivable is recognised in the balance sheet as "Corporation tax receivable" or "Corporation tax payable".

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax value of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income. Where different tax rules can be applied to determine the tax base, deferred tax is measured based on Management's planned use of the asset or settlement of the liability, respectively.

Deferred tax assets, including the tax value of tax loss carryforwards, are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity and jurisdiction.

Adjustment is made to deferred tax resulting from elimination of unrealised intra-group profits and losses.

Deferred tax is measured in accordance with the tax rules and at the tax rates applicable in the respective countries at the balance sheet date when the deferred tax is expected to crystallise as current tax.

Liabilities other than provisions

Financial liabilities are recognised at the date of borrowing at the net proceeds received less transaction costs paid. In subsequent periods, the financial liabilities are measured at amortised cost, corresponding to the capitalised value using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan.

Financial liabilities also include the capitalised residual obligation on finance leases.

Other liabilities are measured at net realisable value.

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Notes to the financial statements

1 Accounting policies (continued)

Cash flow statement

The cash flow statement shows the Group's cash flows from operating, investing and financing activities for the year, the year's changes in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities

Cash flows from operating activities are calculated as the Group's share of the profit/loss adjusted for non-cash operating items, changes in working capital and corporation tax paid.

Cash flows from investing activities

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of enterprises and activities and of intangible assets, property, plant and equipment and investments.

Cash flows from financing activities

Cash flows from financing activities comprise changes in the size or composition of the Group's share capital and related costs as well as the raising of loans, repayment of interest-bearing debt and payment of dividends to shareholders.

Cash and cash equivalents

Cash and cash equivalents comprise cash and short-term marketable securities with a term of three months or less which are subject to an insignificant risk of changes in value.

DKK'000	Consolidated		Parent company	
	2018	2017	2018	2017
2 Financial income				
Interest income from group enterprises	165	126	309	317
Foreign exchange gains	112	0	0	0
Other interest income	266	1,375	1	1,363
	<u>543</u>	<u>1,501</u>	<u>310</u>	<u>1,680</u>
3 Financial expenses				
Interest expenses from group enterprises	0	0	0	0
Foreign exchange losses	681	1,805	855	795
Loss on remortgaging	5,463	0	5,463	0
Other interest expense	4,450	4,875	3,763	4,240
	<u>10,594</u>	<u>6,680</u>	<u>10,081</u>	<u>5,035</u>

Consolidated financial statements and parent company financial statements for
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Notes to the financial statements

6 Property, plant and equipment

DKK'000	Consolidated					Total
	Land and buildings	Plant and machinery	Fixtures and fittings, tools and equipment	Leasehold improvements	Property, plant and equipment under construction	
Cost at 1 January 2018	58,178	278,369	5,990	17,049	46,442	406,028
Foreign currency translation adjustments, foreign entities	0	-328	0	-23	-3	-354
Additions	0	21,019	990	1,675	2,707	26,391
Transferred	0	30,821	651	2,982	-34,454	0
Disposals	-58,178	-5,234	-795	-201	-11,888	-76,296
Cost at 31 December 2018	0	324,647	6,836	21,482	2,804	355,769
Impairment losses and depreciation at 1 January 2018	14,221	205,639	3,399	13,596	0	236,855
Foreign currency translation adjustments, foreign entities	0	-193	0	-11	0	-204
Depreciation	1,294	23,240	1,283	2,094	0	27,911
Disposals	-15,515	-5,159	-375	-201	0	-21,250
Impairment losses and depreciation at 31 December 2018	0	223,527	4,307	15,478	0	243,312
Carrying amount at 31 December 2018	0	101,120	2,529	6,004	2,804	112,457
Property, plant and equipment include finance leases with a carrying amount totalling	0	60,853	1,334	2,625	0	64,812
Depreciated over	20-50 years	3-10 years	3-5 years	3-10 years	-	

Consolidated financial statements and parent company financial statements for
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Notes to the financial statements

6 Property, plant and equipment (continued)

DKK'000	Parent company					Total
	Land and buildings	Plant and machinery	Fixtures and fittings, tools and equipment	Leasehold improvements	Property, plant and equipment under construction	
Cost at 1 January 2018	58,178	226,178	5,990	13,374	45,978	349,698
Additions	0	12,990	990	1,540	2,707	18,227
Transferred	0	30,360	651	2,981	-33,992	0
Disposals	-58,178	-4,479	-795	-201	-11,889	-75,542
Cost at 31 December 2018	0	265,049	6,836	17,694	2,804	292,383
Impairment losses and depreciation at 1 January 2018	14,221	174,959	3,399	11,914	0	204,493
Depreciation	1,294	18,561	1,283	1,101	0	22,239
Disposals	-15,515	-4,479	-375	-201	0	-20,570
Impairment losses and depreciation at 31 December 2018	0	189,041	4,307	12,814	0	206,162
Carrying amount at 31 December 2018	0	76,008	2,529	4,880	2,804	86,221
Property, plant and equipment include finance leases with a carrying amount totalling	0	60,853	1,334	2,625	0	64,812
Depreciated over	20-50 years	3-10 years	3-5 years	3-10 years	-	

Consolidated financial statements and parent company financial statements for the period 1 January - 31 December

Notes to the financial statements

7 Investments in subsidiaries

DKK'000	Parent company	
	2018	2017
Cost at 31 December	16,308	16,308
Value adjustments at 1 January	7,819	6,766
Foreign currency translation adjustments	-290	-1,347
Profit for the year	1,611	2,085
Intra-group profits	324	403
Adjustment of deferred tax, intra-group profit	-72	-88
Value adjustments at 31 December	9,392	7,819
Carrying amount at 31 December	25,700	24,127

Name and registered office	Voting rights and ownership	Profit/loss DKK'000	Equity DKK'000
Niebuhr Limited, Hong Kong	75%	2,148	34,572

Niebuhr Limited, Hong Kong, holds all the shares in the Chinese company, Niebuhr Gears (Tianjin) Co., Ltd.

8 Share capital

The share capital comprises 1,000,000 shares of DKK 1 each. No shares carry special voting rights. The share capital has remained unchanged for the past five years.

9 Deferred tax

DKK'000	Consolidated		Parent company	
	2018	2017	2018	2017
Deferred tax at 1 January	2,194	1,894	2,381	2,198
Foreign currency translation adjustments	0	0	0	0
Non-controlling interests share	24	29	0	0
Adjustment of deferred tax	-996	103	-1,068	15
Adjustment of deferred tax, taken directly to equity	825	168	825	168
Adjustment of deferred tax, prior years	0	0	0	0
Deferred tax 31 December	2,047	2,194	2,138	2,381

Provisions regarding deferred tax comprise deferred tax relating to intangible assets, property, plant and equipment, indirect production overheads regarding inventories, debtors and lease obligations.

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Notes to the financial statements

10 Non-current liabilities

DKK'000	Consolidated				
	Total debt at 1/1 2018	Total debt at 31/12 2018	Repayment, first year	Non-current portion from 1 - 5 years	Outstanding debt after 5 years
Other non-current liabilities	7,234	4,149	3,069	1,080	0
Lease obligation	121,164	65,231	14,880	34,903	15,448
	<u>128,398</u>	<u>69,380</u>	<u>17,949</u>	<u>35,983</u>	<u>15,448</u>

DKK'000	Parent company				
	Total debt at 1/1 2018	Total debt at 31/12 2018	Repayment, first year	Non-current portion from 1 - 5 years	Outstanding debt after 5 years
Lease obligation	121,164	65,231	14,880	34,903	15,448

11 Contractual obligations and contingencies, etc.

Contingent liabilities

The Company has provided a guarantee for the subsidiary's bank for other non-current liabilities with a residual outstanding amount of DKK 7,966 thousand at 31 December 2018.

Operating leases

The Company has entered into operating leases representing the following amounts:

Remaining terms in 45-48 months with an average monthly payment of DKK 709 thousand, totalling DKK 31,931 thousand. Includes rent of property.

In addition, the Company and the Group have entered into finance leases, which have been recognised in the balance sheet; see note 6.

The Group has entered into leases with a remaining term of 10-48 months with an average monthly lease payment of DKK 787 thousand, totalling DKK 32,711 thousand. Includes rent of property.

Buy-back obligation

The Group is, if requested, under an obligation to acquire the non-controlling shareholding in the subsidiary, Niebuhr Limited, Hong Kong, at a price of at least DKK 8.9 million.

Joint taxation liability

The Company is jointly taxed with its parent, Rasmus Holding ApS, which acts as management company, and other group entities. The Company has joint and several unlimited liability together with other jointly taxed group entities for Danish corporation taxes and withholding taxes on dividends, interest and royalties. At 31 December 2018, no corporation taxes or withholding taxes were incumbent on the joint taxation unit. Any subsequent corrections of the taxable income subject to joint taxation or withholding taxes may entail that the Company's liability will increase.

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Notes to the financial statements

DKK'000	Consolidated		Parent company	
	2018	2017	2018	2017
12 Mortgages and collateral				
The following assets have been provided as collateral for other non-current liabilities:				
Machinery with a carrying amount of	6,346	10,205	0	0
The following assets have been provided as collateral vis-à-vis the Group's banks:				
Lease assets are pledged as collateral for lease obligations	64,812	123,541	64,812	123,541
An owner's mortgage, DKK 7 million, secured on operating equipment of the business established in the leased premises, located on La Cours Vej 8, DK-7430 Ikast, and separate collateral provided in specific production machines	0	21,664	0	21,664
13 Staff costs				
Wages and salaries	59,288	59,515	53,666	53,453
Pensions	4,110	4,026	4,110	4,026
Other social security costs	2,942	3,290	1,051	1,239
	66,340	66,831	58,827	58,718
Staff costs include:				
Remuneration of the Executive Board and the Board of Directors	2,778	2,509	2,778	2,509
Average number of full-time employees	172	178	119	123

Consolidated financial statements and parent company financial statements for the period 1 January - 31 December

Notes to the financial statements

14 Related party disclosures

Niebuhr Gears A/S' related parties comprise the following:

Parties exercising control

Rasmus Holding ApS, Peter Bonnens Vej 19, 7430 Ikast holds the majority of the share capital in the Company.

Ownership

The following shareholders are registered in the Company's register of shareholders as holding minimum 5% of the voting rights or minimum 5% of the share capital:

Rasmus Holding ApS
Peter Bonnens Vej 19
DK-7430 Ikast

The Niebuhr Gears A/S Group is included in the consolidated financial statements of Rasmus Holding ApS.

Related party transactions

DKK'000	2018	2017
Group		
Receivables from group enterprises	15,265	3,160
Interest income from group enterprises	165	126
Other expenses	700	0
Parent		
Sale of goods to group enterprises	1,907	2,011
Purchase of goods to group enterprises	49,297	51,209
Other income	540	331
Interest income from group enterprises	143	317
Receivables from group enterprises	21,136	8,834
Payables to group enterprises	12,242	7,456

Besides distribution of dividend, no other transactions were carried through with shareholders in the year.

Remuneration/fees to members of the Executive Board and the Board of Directors of the Parent Company are disclosed in note 13.

15 Appropriation of profit/loss

DKK'000	Parent	
	2018	2017
Extraordinary dividends distributed in the year	0	10,000
Dividends proposed for the year	3,000	8,000
Reserve for net revaluation under the equity method	1,863	2,400
Retained earnings	2,528	-4,540
	<u>7,391</u>	<u>15,860</u>

**Consolidated financial statements and parent company financial statements for
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Notes to the financial statements

DKK'000		Consolidated	
		2018	2017
16	Cash flow statement adjustments		
	Financial income	-543	-1,501
	Financial expenses	10,594	6,680
	Amortisation of intangible assets and depreciation on property, plant and equipment	28,467	25,669
	Profit/loss on the sale of fixed assets	302	28
	Tax on profit for the year	2,297	5,052
	Change in interest swap	3,749	764
	Value adjustments of subsidiaries, etc.	228	106
		<u>45,094</u>	<u>36,798</u>
17	Changes in working capital		
	Change in inventories	-852	-7,027
	Change in receivables	-11,689	-6,850
	Change in trade and other payables	10,160	-5,284
		<u>-2,381</u>	<u>-19,161</u>