

**Euromaster Ejendomme A/S
Central Business Registration No
69902618
Krøyer Kielbergs Vej 3, 1
DK-8660 Skanderborg**

Annual report 2015

The Annual General Meeting adopted the annual report on 19.05.2016

Chairman of the General Meeting

Name: Thomas Falborg

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Entity details

Entity

Euromaster Ejendomme A/S
Krøyer Kielbergs Vej 3, 1
DK-8660 Skanderborg

Central Business Registration No: 69902618

Registered in: Skanderborg

Financial year: 01.01.2015 - 31.12.2015

Phone: +4587282828

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Board of Directors

Marcel André Louis Guinchard, Chairman

Philippe Berther

Vincent Palmier

Executive Board

Ove Bjørn Eichler, Chief Executive Officer

Auditors

Deloitte Statsautoriseret Revisionspartnerselskab

Vestervangsvej 6

DK-8800 Viborg

Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Euromaster Ejendomme A/S for the financial year 01.01.2015 - 31.12.2015.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2015 and of the results of its operations for the financial year 01.01.2015 - 31.12.2015.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Skanderborg, 19.05.2016

Executive Board

Ove Bjørn Eichler
Chief Executive Officer

Board of Directors

Marcel André Louis
Guinchard
Chairman

Philippe Berther

Vincent Palmier

Independent auditor's reports

To the owners of Euromaster Ejendomme A/S

Report on the financial statements

We have audited the financial statements of Euromaster Ejendomme A/S for the financial year 01.01.2015 - 31.12.2015, which comprise the accounting policies, income statement, balance sheet, statement of changes in equity and notes. The financial statements are prepared in accordance with the Danish Financial Statements Act.

Management's responsibility for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing and additional requirements under Danish audit regulation. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatements of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Management, as well as the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Our audit has not resulted in any qualification.

Opinion

In our opinion, the financial statements give a true and fair view of the Company's financial position at 31.12.2015 and of the results of its operations for the financial year 01.01.2015 - 31.12.2015 in accordance with the Danish Financial Statements Act.

Independent auditor's reports

Statement on the management commentary

Pursuant to the Danish Financial Statements Act, we have read the management commentary. We have not performed any further procedures in addition to the audit of the financial statements.

On this basis, it is our opinion that the information provided in the management commentary is consistent with the financial statements.

Viborg, 19.05.2016

Deloitte

Statsautoriseret Revisionspartnerselskab

Hans Trærup

State Authorised Public Accountant

Rasmus B. Johnsen

State Authorised Public Accountant

CVR-nr. 33963556

Management commentary

Primary activities

The Company carries out property administration for the activities of the Euromaster Group in Denmark.

Development in activities and finances

The results for the year are satisfactory and in line with the expectations.

Outlook

A profit at the same level is expected for the financial year 2016.

Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

Accounting policies

Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class B enterprises with addition of certain provisions for reporting class C.

The accounting policies applied for these financial statements are consistent with those applied last year.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Income statement

Gross profit or loss

Gross profit or loss comprises revenue, other operating income and external expenses.

Revenue

Revenue comprises lease income. Lease income is recognised in the lease periods.

Other external expenses

Other external expenses comprise expenses for administration, bad debts, etc.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses relating to property, plant and equipment comprise amortisation, depreciation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of property, plant and equipment.

Accounting policies

Other financial income

Other financial income comprises interest income, including interest income on receivables from group enterprises.

Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

Income taxes

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is joint taxed with Euromaster DK Holding A/S and other Danish entities within the Michelin Group. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

Balance sheet

Property, plant and equipment

Land and buildings are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation.

The basis of depreciation is cost. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings	29 - 50 years
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Property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Inventories

Inventories comprises land and buildings set for sale. Land and buildings set for sale are measured at cost less accumulated depreciation and impairment losses. When set for sale, land and buildings are not depreciated.

Land and buildings set for sale are written down to the lower of carrying amount and estimated selling price less completion costs and costs incurred to execute sale.

Accounting policies

Receivables

Receivables are measured at amortised cost, usually equaling nominal value less write-downs for bad and doubtful debts.

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Cash

Cash comprises cash in hand and bank deposits.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

Prepayments received from customers

Prepayments received from customers comprise amounts received from customers prior to delivery of the goods agreed or completion of the service agreed.

Income statement for 2015

	<u>Notes</u>	<u>2015 DKK'000</u>	<u>2014 DKK'000</u>
Gross profit		5.258	5.804
Depreciation, amortisation and impairment losses		<u>(1.260)</u>	<u>(15.847)</u>
Operating profit/loss		3.998	(10.043)
Other financial income		2	0
Other financial expenses	1	<u>(293)</u>	<u>(517)</u>
Profit/loss from ordinary activities before tax		3.707	(10.560)
Tax on profit/loss from ordinary activities		<u>0</u>	<u>0</u>
Profit/loss for the year		<u>3.707</u>	<u>(10.560)</u>
Proposed distribution of profit/loss			
Retained earnings		<u>3.707</u>	<u>(10.560)</u>
		<u>3.707</u>	<u>(10.560)</u>

Balance sheet at 31.12.2015

	<u>Notes</u>	<u>2015 DKK'000</u>	<u>2014 DKK'000</u>
Land and buildings		40.875	46.690
Property, plant and equipment	2	<u>40.875</u>	<u>46.690</u>
Fixed assets		<u>40.875</u>	<u>46.690</u>
Assets held for sale		5.057	0
Inventories		<u>5.057</u>	<u>0</u>
Trade receivables		39	121
Other short-term receivables		0	257
Prepayments		5	0
Receivables		<u>44</u>	<u>378</u>
Cash		<u>264</u>	<u>3.467</u>
Current assets		<u>5.365</u>	<u>3.845</u>
Assets		<u><u>46.240</u></u>	<u><u>50.535</u></u>

Balance sheet at 31.12.2015

	<u>Notes</u>	<u>2015 DKK'000</u>	<u>2014 DKK'000</u>
Contributed capital	3	11.000	11.000
Retained earnings		<u>(2.171)</u>	<u>(5.878)</u>
Equity		<u>8.829</u>	<u>5.122</u>
Prepayments received from customers		27	62
Trade payables		456	229
Debt to group enterprises		36.691	44.435
Other payables		<u>237</u>	<u>687</u>
Current liabilities other than provisions		<u>37.411</u>	<u>45.413</u>
Liabilities other than provisions		<u>37.411</u>	<u>45.413</u>
Equity and liabilities		<u><u>46.240</u></u>	<u><u>50.535</u></u>
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Statement of changes in equity for 2015

	Contributed capital DKK'000	Retained earnings DKK'000	Total DKK'000
Equity beginning of year	11.000	(5.878)	5.122
Profit/loss for the year	0	3.707	3.707
Equity end of year	11.000	(2.171)	8.829

Notes

	2015	2014			
	DKK'000	DKK'000			
1. Other financial expenses					
Financial expenses from group enterprises	285	516			
Interest expenses	8	1			
	293	517			
					Land and buildings DKK'000
2. Property, plant and equipment					
Cost beginning of year		67.529			
Transfer to and from other items		(5.767)			
Additions		501			
Cost end of year		62.263			
Depreciation and impairment losses beginning of the year		(20.839)			
Transfer to and from other items		711			
Depreciation for the year		(1.260)			
Depreciation and impairment losses end of the year		(21.388)			
Carrying amount end of year		40.875			
					Nominal value DKK'000
			Number	Par value DKK	
3. Contributed capital					
Ordinary shares			11.000	1.000,00	11.000
			11.000		11.000
	2015	2014	2013	2012	2011
	DKK'000	DKK'000	DKK'000	DKK'000	DKK'000
Changes in contributed capital					
Contributed capital beginning of year	11.000	11.000	11.000	25.000	25.000
Decrease of capital	0	0	0	(14.000)	0
Contributed capital end of year	11.000	11.000	11.000	11.000	25.000

Notes

4. Contingent liabilities

The Company participates in a Danish joint taxation arrangement in which Euromaster DK Holding A/S serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act, the Company is therefore liable from the financial year 2013 for income taxes etc for the jointly taxed companies and from 1 July 2012 also for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed companies.

5. Ownership

The Company has registered the following shareholders to hold more than 5% of the voting share capital or of the nominal value of the share capital:

Euromaster DK Holding A/S, Skanderborg.

6. Consolidation

Name and registered office of the Parent preparing consolidated financial statements for the largest group:

Compagnie Générale des Etablissements Michelin, France.