

YKK Danmark A/S

Neptunvej 5 A, 7430 Ikast

CVR no. 69 58 64 14



Annual report 2016/17

Approved at the annual general meeting of shareholders on 9 May 2017

Chairman:



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Toru Yamamoto



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Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of YKK Danmark A/S for the financial year 1 April 2016 - 31 March 2017.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 March 2017 and of the results of the Company's operations for the financial year 1 April 2016 - 31 March 2017.


Further, in our opinion, the Management's review gives a fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the annual general meeting.

Ikast, 9 May 2017
Executive Board:


Kim Birch-Nielsen

Board of Directors:


Paul Thomas Byrne
Kim Birch-Nielsen
Toru Yamamoto

Independent auditor's report

To the shareholders of YKK Danmark A/S

Opinion

We have audited the financial statements of YKK Danmark A/S for the financial year 1 April 2016 - 31 March 2017, which comprise an income statement, balance sheet, statement of changes in equity and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 March 2017 and of the results of the Company's operations for the financial year 1 April 2016 - 31 March 2017 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

Independent auditor's report

- ▶ Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusion is based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on our procedures, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of the Management's review.

Herning, 9 May 2017

ERNST & YOUNG

Godkendt Revisionspartnerselskab

CVR no. 30 70 02 28



Niels J. Jørgensen
State Authorised Public Accountant

Management's review

Company details

Name	YKK Danmark A/S
Address, Postal code, City	Neptunvej 5 A, 7430 Ikast
CVR no.	69 58 64 14
Established	12 October 1982
Registered office	Ikast-Brande
Financial year	1 April 2016 - 31 March 2017
Website	www.ykk.dk
Board of Directors	Paul Thomas Byrne Kim Birch-Nielsen Toru Yamamoto
Executive Board	Kim Birch-Nielsen
Auditors	Ernst & Young Godkendt Revisionspartnerselskab Industrivej Nord 9, 7400 Herning, Denmark



Management's review

Management commentary

Business review

The company's activity comprises sale of YKK zippers and other accessories in Denmark.

Financial review

The income statement for 2016/17 shows a profit of DKK 3,662,604 against DKK 3,006,077 last year, and the balance sheet at 31 March 2017 shows equity of DKK 10,850,605.

Management considers the Company's financial performance in the year satisfactory.

Events after the balance sheet date

No events have occurred after the financial year-end, which could significantly affect the company's financial position.

Financial statements for the period 1 April 2016 - 31 March 2017

Income statement

Note	DKK	2016/17	2015/16
	Gross margin	13,341,038	12,212,512
2	Staff costs	-8,331,317	-7,880,113
	Amortisation/depreciation and impairment of intangible assets and property, plant and equipment	-296,023	-293,348
	Other operating expenses	0	-4,792
	Profit before net financials	4,713,698	4,034,259
	Financial expenses	-10,412	-78,289
	Profit before tax	4,703,286	3,955,970
3	Tax for the year	-1,040,682	-949,893
	Profit for the year	<u>3,662,604</u>	<u>3,006,077</u>
	Recommended appropriation of profit		
	Proposed dividend recognised under equity	4,500,000	0
	Extraordinary dividend distributed in the year	0	2,000,000
	Retained earnings/accumulated loss	-837,396	1,006,077
		<u>3,662,604</u>	<u>3,006,077</u>

Financial statements for the period 1 April 2016 - 31 March 2017

Balance sheet

Note	DKK	2016/17	2015/16
	ASSETS		
	Non-current assets		
4	Intangible assets		
	Acquired intangible assets	56,528	76,633
		<u>56,528</u>	<u>76,633</u>
5	Property, plant and equipment		
	Land and buildings	1,076,566	1,113,951
	Plant and machinery	448,473	310,559
	Other fixtures and fittings, tools and equipment	225,203	371,504
		<u>1,750,242</u>	<u>1,796,014</u>
	Total non-current assets	<u>1,806,770</u>	<u>1,872,647</u>
	Current assets		
	Inventories		
	Finished goods and goods for resale	1,916,835	1,940,396
		<u>1,916,835</u>	<u>1,940,396</u>
	Receivables		
	Trade receivables	5,836,223	7,698,502
	Receivables from group entities	1,289,736	1,093,402
	Income taxes receivable	307,282	206,658
	Other receivables	22,855	14,740
	Deferred income	97,096	95,266
		<u>7,553,192</u>	<u>9,108,568</u>
	Cash	5,650,934	3,379,695
	Total Current assets	<u>15,120,961</u>	<u>14,428,659</u>
	TOTAL ASSETS	<u><u>16,927,731</u></u>	<u><u>16,301,306</u></u>

Financial statements for the period 1 April 2016 - 31 March 2017

Balance sheet

Note	DKK	2016/17	2015/16
	EQUITY AND LIABILITIES		
	Equity		
6	Share capital	4,000,000	4,000,000
	Retained earnings	2,350,605	3,188,001
	Dividend proposed for the year	4,500,000	0
	Total equity	<u>10,850,605</u>	<u>7,188,001</u>
	Non-current liabilities		
	Deferred tax	140,475	139,640
	Total non-current liabilities	<u>140,475</u>	<u>139,640</u>
	Current liabilities		
	Prepayments received from customers	1,765	32,439
	Trade payables	482,677	807,285
	Payables to group entities	2,443,592	4,860,403
	Other payables	3,008,617	3,273,538
	Total current liabilities	<u>5,936,651</u>	<u>8,973,665</u>
	Total liabilities	<u>6,077,126</u>	<u>9,113,305</u>
	TOTAL EQUITY AND LIABILITIES	<u><u>16,927,731</u></u>	<u><u>16,301,306</u></u>

- 1 Accounting policies
- 7 Contractual obligations and contingencies, etc.
- 8 Collateral

Financial statements for the period 1 April 2016 - 31 March 2017

Statement of changes in equity

DKK	Share capital	Retained earnings	Dividend proposed for the year	Total
Equity at 1 April 2015	4,000,000	2,181,924	0	6,181,924
Transfer, see "Appropriation of profit"	0	3,006,077	0	3,006,077
Extraordinary dividend distributed	0	-2,000,000	0	-2,000,000
Equity at 1 April 2016	4,000,000	3,188,001	0	7,188,001
Transfer, see "Appropriation of profit"	0	-837,396	4,500,000	3,662,604
Equity at 31 March 2017	4,000,000	2,350,605	4,500,000	10,850,605

Financial statements for the period 1 April 2016 - 31 March 2017

Notes to the financial statements

1 Accounting policies

The annual report of YKK Danmark A/S for 2016/17 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to reporting class B entities and elective choice of certain provisions applying to reporting class C entities.

The accounting policies applied by the Company are consistent with those of last year.

Reporting currency

The financial statements are presented in Danish kroner (DKK).

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rate at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the most recent financial statements is recognised in the income statement as financial income or financial expenses.

Income statement

Revenue

Income from the sale of goods for resale and finished goods, comprising sale of zippers ect. is recognised in revenue when transfer of the most significant rewards and risks to the buyer has taken place and provided that the income can be reliably measured and payment is expected to be received. The date of the transfer of the most significant rewards and risks is based on standardised terms of delivery based on Incoterms® 2010.

Revenue is measured at the fair value of the agreed consideration excluding VAT and taxes charged on behalf of third parties. All discounts and rebates granted are recognised in revenue.

Gross margin

With reference to section 32 of the Danish Financial Statements Act, the items 'Revenue', 'Cost of sale', 'Other external expenses' and 'Other operating income' are consolidated into one item designated 'Gross profit'.

Depreciation

The item comprises depreciation of property, plant and equipment.

The basis of depreciation, which is calculated as cost less any residual value, is depreciated on a straight line basis over the expected useful life. The expected useful lives of the assets are as follows:

Buildings	30 years
Plant and machinery	5-8 years
Other fixtures and fittings, tools and equipment	3-5 years

Land is not depreciated.

Financial statements for the period 1 April 2016 - 31 March 2017

Notes to the financial statements

1 Accounting policies (continued)

Financial expenses

Financial expenses are recognised in the income statement at the amounts that relate to the financial reporting period. The items comprise interest expenses, realised and unrealised capital gains and losses relating to exchange gains and losses.

Tax

Tax for the year includes current tax on the year's expected taxable income and the year's deferred tax adjustments. The portion of the tax for the year that relates to the profit/loss for the year is recognised in the income statement, whereas the portion that relates to transactions taken to equity is recognised in equity.

Balance sheet

Intangible assets

Other intangible assets including software licences.

Other intangible assets are measured at cost less accumulated amortisation and impairment losses.

Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes the acquisition price and costs directly related to the acquisition until the time at which the asset is ready for use.

Gains or losses are calculated as the difference between the selling price less selling costs and the carrying amount at the date of disposal. Gains and losses from the disposal of property, plant and equipment are recognised in the income statement as other operating income or other operating expenses.

Impairment of non-current assets

Intangible assets and property, plant and equipment are subject to an annual test for indications of impairment other than the decrease in value reflected by depreciation or amortisation. Impairment tests are conducted in respect of individual assets or groups of assets generating separate cash flows when there is indications of impairment. The assets are written down to the higher of the value in use and net realisable value (recoverable amount) of the asset or group of assets if this is lower than the carrying amount. As for group of assets, impairment losses are first recognised in respect of goodwill and thereafter proportionately in respect of the other assets.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists. Impairment losses on goodwill are not reversed.

Financial statements for the period 1 April 2016 - 31 March 2017

Notes to the financial statements

1 Accounting policies (continued)

Inventories

Inventories are measured at cost in accordance with the weighted average price. Where the net realisable value is lower than cost, inventories are written down to this lower value. The net realisable value of inventories is calculated as the sales amount less costs of completion and costs necessary to effect the sale and is determined taking into account marketability, obsolescence and development in the expected selling price.

Goods for resale are measured at cost, which comprises the cost of acquisition plus delivery costs as well as other expenses directly attributable to the acquisition.

Receivables

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective indication that a receivable or a group of receivables is impaired. If there is objective indication that an individual receivable has been impaired, write-down is made on an individual basis.

Receivables in respect of which there is no objective evidence of individual impairment are tested for objective evidence of impairment on a portfolio basis. The portfolios are primarily based on the debtors' domicile and credit ratings in line with the Company's risk management policy. The objective evidence applied to portfolios is determined based on historical loss experience.

Impairment losses are calculated as the difference between the carrying amount of the receivables and the present value of the expected cash flows, including the realisable value of any collateral received. The effective interest rate for the individual receivable or portfolio is used as discount rate.

Equity

Proposed dividends

Dividend proposed for the year is recognised as a liability once adopted at the annual general meeting (declaration date). Dividends expected to be distributed for the financial year are presented as a separate item under "Equity".

Income taxes

Current tax payables and receivables are recognised in the balance sheet as the estimated income tax charge for the year, adjusted for prior-year taxes and tax paid on account.

Deferred tax is measured according to the liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax is measured according to the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax assets are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity. Changes in deferred tax due to changes in the tax rate are recognised in the income statement.



Financial statements for the period 1 April 2016 - 31 March 2017

Notes to the financial statements

1 Accounting policies (continued)

Liabilities

Current liabilities on not interest-bearing debt is measured at amortised cost corresponding to the nominal unpaid debt.

Financial statements for the period 1 April 2016 - 31 March 2017

Notes to the financial statements

DKK	2016/17	2015/16
2 Staff costs		
Wages/salaries	7,517,133	7,098,263
Pensions	602,861	597,505
Other social security costs	211,323	184,345
	<u>8,331,317</u>	<u>7,880,113</u>
Average number of full-time employees	<u>18</u>	<u>18</u>
3 Tax for the year		
Estimated tax charge for the year	1,037,718	930,342
Deferred tax adjustments in the year	835	2,606
Tax adjustments, prior years	2,129	16,945
	<u>1,040,682</u>	<u>949,893</u>
4 Intangible assets		
DKK		Acquired intangible assets
Cost at 1 April 2016		88,817
Additions in the year		<u>15,000</u>
Cost at 31 March 2017		103,817
Impairment losses and amortisation at 1 April 2016		12,184
Amortisation/depreciation in the year		<u>35,105</u>
Impairment losses and amortisation at 31 March 2017		47,289
Carrying amount at 31 March 2017		<u>56,528</u>
Amortised over		<u>3 years</u>

Financial statements for the period 1 April 2016 - 31 March 2017

Notes to the financial statements

5 Property, plant and equipment

DKK	Land and buildings	Plant and machinery	Other fixtures and fittings, tools and equipment	Total
Cost at 1 April 2016	5,039,094	1,603,018	2,417,645	9,059,757
Additions in the year	0	215,145	0	215,145
Disposals in the year	0	0	-35,293	-35,293
Cost at 31 March 2017	5,039,094	1,818,163	2,382,352	9,239,609
Impairment losses and depreciation at 1 April 2016	3,925,143	1,292,459	2,046,141	7,263,743
Amortisation/depreciation in the year	37,385	77,231	146,301	260,917
Reversal of amortisation/depreciation and impairment of disposals	0	0	-35,293	-35,293
Impairment losses and depreciation at 31 March 2017	3,962,528	1,369,690	2,157,149	7,489,367
Carrying amount at 31 March 2017	1,076,566	448,473	225,203	1,750,242
Amortised over	30 years	5-8 years	3-5 years	

DKK	2016/17	2015/16
6 Share capital		
Analysis of the share capital:		
4,000 shares of DKK 1,000.00 nominal value each	4,000,000	4,000,000
	4,000,000	4,000,000

The Company's share capital has remained DKK 4,000,000 over the past 5 years.

7 Contractual obligations and contingencies, etc.

Other financial obligations

Other rent and lease liabilities:

DKK	2016/17	2015/16
Rent and lease liabilities	95,927	215,696

Of the total liabilities, DKK 78,616 is due within 1 year.

8 Collateral

The Company has not placed any assets or other as security for loans at 31 March 2016.