

# Tetra Pak Danmark A/S

Søren Nymarks Vej 13, 8270 Højbjerg

CVR no. 63 62 42 17

## Annual report 2021

Approved at the Company's annual general meeting on 26 April 2022

Chair of the meeting:

.....  
Steen Ruge Thomsen

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## Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of Tetra Pak Danmark A/S for the financial year 1 January - 31 December 2021.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2021 and of the results of the Company's operations and cash flows for the financial year 1 January - 31 December 2021.

Further, in our opinion, the Management's review gives a fair review of the development in the Company's operations and financial matters and the results of the Company's operations and financial position.

We recommend that the annual report be approved at the annual general meeting.

Aarhus, 8 March 2022  
Executive Board:

.....  
Alex Kamp Henriksen

Board of Directors:

.....  
Steen Ruge Thomsen  
Chair

.....  
Alex Kamp Henriksen

.....  
Lars Göran Söderström

## Independent auditor's report

### To the shareholders of Tetra Pak Danmark A/S

#### Opinion

We have audited the financial statements of Tetra Pak Danmark A/S for the financial year 1 January - 31 December 2021, which comprise income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2021 and of the results of the Company's operations as well as the cash flows for the financial year 1 January - 31 December 2021 in accordance with the Danish Financial Statements Act.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

#### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

## Independent auditor's report

- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- ▶ Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of the Management's review.

Copenhagen, 8 March 2022  
EY Godkendt Revisionspartnerselskab  
CVR no. 30 70 02 28

Kim Thomsen  
State Authorised Public Accountant  
mne26736

## Management's review

### Company details

Name	Tetra Pak Danmark A/S
Address, Postal code, City	Søren Nymarks Vej 13, 8270 Højbjerg
CVR no.	63 62 42 17
Established	1 October 1952
Registered office	Aarhus
Financial year	1 January - 31 December
Website	<a href="http://www.tetrapak.com">www.tetrapak.com</a>
Telephone	+45 45 25 82 00
Telefax	+45 45 87 94 60
Board of Directors	Steen Ruge Thomsen, Chair Alex Kamp Henriksen Lars Göran Söderström
Executive Board	Alex Kamp Henriksen
Auditors	EY Godkendt Revisionspartnerselskab Dirch Passers Allé 36, P.O. Box 250, 2000 Frederiksberg, Denmark

## Management's review

### Financial highlights

DKK'000	2021	2020	2019	2018	2017
<b>Key figures</b>					
Revenue	476,831	513,867	330,613	400,140	329,142
Earnings before interest, taxes, depreciation and amortisation (EBITDA)	25,142	23,265	18,172	26,124	17,387
Profit before interest and tax (EBIT)	23,636	21,400	16,088	26,124	17,387
Operating profit/loss	19,306	18,265	16,088	26,124	17,387
Net financials	423	87	15	-894	-213
<b>Profit for the year</b>	<b>18,703</b>	<b>16,694</b>	<b>12,382</b>	<b>19,565</b>	<b>13,372</b>
Current assets	115,837	166,849	122,893	108,870	79,393
<b>Total assets</b>	<b>117,585</b>	<b>169,203</b>	<b>126,794</b>	<b>109,604</b>	<b>80,199</b>
<b>Equity</b>	<b>19,103</b>	<b>17,094</b>	<b>24,382</b>	<b>31,565</b>	<b>25,372</b>
Cash flows from operating activities	-28,780	46,230	33,421	20,752	-1,895
Net cash flows from investing activities	0	3,636	0	0	0
Cash flows from financing activities	28,886	-53,623	-29,240	-19,881	1,895
<b>Total cash flows</b>	<b>106</b>	<b>-3,757</b>	<b>4,181</b>	<b>871</b>	<b>0</b>
<b>Financial ratios</b>					
Operating margin	5.0%	4.2%	4.9%	6.5 %	5.3 %
Gross margin	9.8%	8.7%	13.8%	12.7%	12.1%
Return on assets	13.5%	12.3%	13.6%	27.5%	22.3%
Equity ratio	16.2%	10.1%	19.2%	28.8%	31.6%
Return on equity	103.3%	80.5%	44.3%	68.7%	55.4%
<b>Average number of full-time employees</b>					
	<b>43</b>	<b>44</b>	<b>44</b>	<b>42</b>	<b>35</b>

For terms and definitions, please see the accounting policies.

The company has implemented IFRS 15 and 16 as at 1 January 2019. Comparative figures has not been restated.

## Management's review

### Business review

The Company's main activity is sale of packaging to the food industry. In addition to this, the Company also sells filling and processing equipment.

The Company is a wholly-owned member of the Tetra Pak Group. The Company purchases its goods mainly from other entities within the Tetra Pak Group. For further information about the Tetra Pak Group, reference is made to Tetra Pak International SA or the Group's website, [www.tetrapak.com](http://www.tetrapak.com).

### Financial review

The income statement for 2021 shows a profit of DKK 18,703,301 against a profit of DKK 16,694,166 last year, and the balance sheet at 31 December 2021 shows equity of DKK 19,103,301. The decrease in revenue can primarily be attributed to a decrease in the sales of processing systems due to normal variation between years for processing equipment sales.

Performance in the year exceeded Management's expectations. Management considers the Company's financial performance in the year satisfactory.

The Company has not been negatively affected by the covid-19 pandemic.

### Knowledge resources

In order to be able to continuously deliver solutions for the company's customers, it is essential that the company can recruit and retain employees with a high level of training. Our aim is for the company to have the latest knowledge as well as ensuring our rapid adaptability.

### Financial risks and use of financial instruments

The financial risk is considered low, since most of the payables belong to group entities. Furthermore trading is primarily done in DKK and EUR in which the fixed exchange rate policy minimizes any currency risk.

### Impact on the external environment

Tetra Pak is driving the implementation of FSC certificated board to be used in the majority of the packaging material.

### Research and development activities

The Company does not carry out its own research and development, but is indirectly involved in the Group's research and development activities.

### Events after the balance sheet date

No events materially affecting the Company's financial position have occurred subsequent to the financial year-end.

### Outlook

The general boom in the economy of the Nordic countries does not seem to continue in 2022, and it is expected that there will be overcapacity in the market, resulting in an intensification of competition.

The Revenue in 2022 is expected to amount to DKK 448 million whereas the profit before tax is expected to be DKK 20 million.

The company expects to continue to have positive cash flow in 2022.

Management does not expect to be negatively impacted by the covid-19 pandemic in 2022.



## Financial statements 1 January - 31 December

### Income statement

Note	DKK	2021	2020
	<b>Revenue</b>	476,831,060	513,866,979
	Production costs	-430,209,394	-469,021,790
	<b>Gross profit</b>	46,621,666	44,845,189
12	Administrative expenses	-27,316,120	-26,580,098
	<b>Operating profit</b>	19,305,546	18,265,091
	Other operating income	4,330,206	3,134,800
	<b>Profit before net financials</b>	23,635,752	21,399,891
2	Financial income	1,197,710	1,855,774
3	Financial expenses	-774,319	-1,769,103
	<b>Profit before tax</b>	24,059,143	21,486,562
4	Tax for the year	-5,355,842	-4,792,396
	<b>Profit for the year</b>	18,703,301	16,694,166

## Financial statements 1 January - 31 December

### Balance sheet

Note	DKK	2021	2020
	<b>ASSETS</b>		
	<b>Non-current assets</b>		
5	<b>Property, plant and equipment</b>		
	Plant and machinery	0	0
	Other fixtures and fittings, tools and equipment	0	0
	Rights-of-use-assets	1,728,600	2,333,340
		<u>1,728,600</u>	<u>2,333,340</u>
	<b>Financial assets</b>		
6,10	Deferred tax assets	19,795	20,312
		<u>19,795</u>	<u>20,312</u>
	<b>Total non-current assets</b>	<u>1,748,395</u>	<u>2,353,652</u>
	<b>Current assets</b>		
	<b>Inventories</b>		
	Prepayments for goods	2,631,336	365,750
		<u>2,631,336</u>	<u>365,750</u>
	<b>Receivables</b>		
	Trade receivables	59,270,876	53,277,720
	Work in progress for third parties	17,208,827	30,240,962
	Receivables from group entities	29,709,078	76,013,092
	Income taxes receivable	0	1,098,006
7	Prepayments	5,615,267	4,558,132
		<u>111,804,048</u>	<u>165,187,912</u>
	<b>Cash</b>	1,401,743	1,295,835
	<b>Total current assets</b>	<u>115,837,127</u>	<u>166,849,497</u>
	<b>TOTAL ASSETS</b>	<u><u>117,585,522</u></u>	<u><u>169,203,149</u></u>

## Financial statements 1 January - 31 December

### Balance sheet

Note	DKK	2021	2020
	<b>EQUITY AND LIABILITIES</b>		
	<b>Equity</b>		
8	Share capital	400,000	400,000
	Dividend proposed for the year	18,703,301	16,694,166
	<b>Total equity</b>	<u>19,103,301</u>	<u>17,094,166</u>
	<b>Liabilities</b>		
9	<b>Non-current liabilities</b>		
11	Other provisions	3,220,351	3,000,294
	Lease liabilities	841,289	1,093,456
	Other payables	217,212	4,195,062
	<b>Total non-current liabilities</b>	<u>4,278,852</u>	<u>8,288,812</u>
	<b>Current liabilities</b>		
	Lease liabilities	843,712	1,154,109
	Prepayments received from customers	23,178,117	22,505,129
	Trade payables	2,955,061	2,971,638
	Payables to group entities	46,087,334	94,346,368
	Income taxes payable	592,970	0
	Other payables	20,546,175	22,842,927
	<b>Total current liabilities</b>	<u>94,203,369</u>	<u>143,820,171</u>
	<b>Total liabilities</b>	<u>98,482,221</u>	<u>152,108,983</u>
	<b>TOTAL EQUITY AND LIABILITIES</b>	<u><u>117,585,522</u></u>	<u><u>169,203,149</u></u>

- 1 Accounting policies
- 13 Contractual obligations and contingencies, etc.
- 14 Collateral
- 15 Related parties
- 16 Appropriation of profit

## Financial statements 1 January - 31 December

### Statement of changes in equity

Note	DKK	Share capital	Dividend proposed for the year	Total
	Equity at 1 January 2020	12,000,000	12,382,261	24,382,261
	Capital reduction	-11,600,000	0	-11,600,000
16	Transfer, see "Appropriation of profit"	0	16,694,166	16,694,166
	Dividend distributed	0	-12,382,261	-12,382,261
	<b>Equity at 1 January 2021</b>	<b>400,000</b>	<b>16,694,166</b>	<b>17,094,166</b>
16	Transfer, see "Appropriation of profit"	0	18,703,301	18,703,301
	Dividend distributed	0	-16,694,166	-16,694,166
	<b>Equity at 31 December 2021</b>	<b>400,000</b>	<b>18,703,301</b>	<b>19,103,301</b>

## Financial statements 1 January - 31 December

### Cash flow statement

Note	DKK	2021	2020
	Profit for the year	18,703,301	16,694,166
17	Adjustments	6,665,788	4,558,602
	Cash generated from operations (operating activities)	25,369,089	21,252,768
18	Changes in working capital	-50,908,613	34,125,145
	Cash generated from operations (operating activities)	-25,539,524	55,377,913
	Interest received, etc.	1,197,710	1,855,774
	Interest paid, etc.	-774,319	-1,759,720
	Income taxes paid	-3,664,349	-9,244,171
	<b>Cash flows from operating activities</b>	<b>-28,780,482</b>	<b>46,229,796</b>
	Disposals of property, plant and equipment	0	3,635,550
	<b>Cash flows to investing activities</b>	<b>0</b>	<b>3,635,550</b>
	Dividends distributed	-16,694,166	-12,382,261
	Share capital reduction paid out to shareholder	0	-11,600,000
	Repayments, finance leases	-1,464,159	-1,973,756
	Changes in cash pool deposit	47,044,715	-27,666,693
	<b>Cash flows from financing activities</b>	<b>28,886,390</b>	<b>-53,622,710</b>
	<b>Net cash flow</b>	<b>105,908</b>	<b>-3,757,364</b>
	Cash and cash equivalents at 1 January	1,295,835	5,053,199
19	<b>Cash and cash equivalents at 31 December</b>	<b>1,401,743</b>	<b>1,295,835</b>

## Financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies

The annual report of Tetra Pak Danmark A/S for 2021 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to medium-sized reporting class C entities.

Effective from the financial year 2021, the Company has implemented amending act no. 1716 of 27 December 2018 to the Danish Financial Statements Act. The implementation of the amending act has not affected the Company's accounting policies on recognition and measurement of assets and liabilities but has solely entailed a requirement for further disclosures. The accounting policies used in the preparation of the financial statements are consistent with those of last year.

In accordance with the Danish Business Authority's clarification in May 2021, financial statement items regarding equity investments in associates have been renamed to equity investments in participating interests as the financial statement items must be designated as such when the entity only holds equity investments in associates.

#### Reporting currency

The financial statements are presented in Danish kroner (DKK).

#### Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rate at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the most recent financial statements is recognised in the income statement as financial income or financial expenses.

#### Income statement

##### Revenue

The Company is in the business of selling packaging to the food industry as well as filling and processing equipment and maintenance/installation services.

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Company has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods or services before transferring them to the customer.

Revenue is measured net of all types of discounts/rebates granted. Also, revenue is measured net of VAT and other indirect taxes charged on behalf of third parties.

##### Sale of packaging, filling and processing equipment

Revenue from sale of packaging, filling and processing equipment is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the equipment at the customer's location.

The company considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated (e.g., warranties). In determining the transaction price for the sale of packaging, filling and processing equipment, the company considers the effects of variable consideration, existence of a significant financing component, noncash consideration, and consideration payable to the customer (if any).

## Financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### (i) Variable consideration

If the consideration in a contract includes a variable amount, the company estimates the amount of consideration to which it will be entitled in exchange for transferring the goods to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved. Some contracts for the sale of electronics equipment provide customers with a right to return the goods within a specified period. The company also provides retrospective volume rebates to certain customers once the quantity of electronics equipment purchased during the period exceeds the threshold specified in the contract. The rights of return and volume rebates give rise to variable consideration.

##### • Rights of return

The company uses the expected value method to estimate the variable consideration given the large number of contracts that have similar characteristics. The company then applies the requirements on constraining estimates of variable consideration in order to determine the amount of variable consideration that can be included in the transaction price and recognised as revenue. A refund liability is recognised for the goods that are expected to be returned (i.e., the amount not included in the transaction price). A right of return asset (and corresponding adjustment to cost of sales) is also recognised for the right to recover the goods from the customer.

##### (ii) Significant financing component

The company applies the practical expedient for short-term advances received from customers. That is, the promised amount of consideration is not adjusted for the effects of a significant financing component if the period between the transfer of the promised good or service and the payment is one year or less.

##### Warranty obligations

The company typically provides warranties for general repairs of defects that existed at the time of sale, as required by law. These assurance-type warranties are accounted for as warranty provisions. Refer to the accounting policy on warranty provisions.

##### Installation services

The company provides installation services that are either sold separately or bundled together with the sale of equipment to a customer. The installation services do not significantly customise or modify the fire prevention equipment. Contracts for bundled sales of equipment and installation services are comprised of two performance obligations because the equipment and installation services are both sold on a stand-alone basis and are distinct within the context of the contract. Accordingly, the company allocates the transaction price based on the relative stand-alone selling prices of the equipment and installation services.

The company recognises revenue from installation services over time because the customer simultaneously receives and consumes the benefits provided to them. The company uses an input method in measuring progress of the installation services because there is a direct relationship between the company's effort (i.e., based on the labour hours incurred) and the transfer of service to the customer. The company recognises revenue on the basis of the labour hours expended relative to the total expected labour hours to complete the service.

##### Maintenance services

The company recognises revenue from maintenance services over time because the customer simultaneously receives and consumes the benefits provided to them. The company uses an input method in measuring progress of the maintenance services because there is a direct relationship between the company's effort (i.e., based on the labour hours incurred) and the transfer of service to the customer. The company recognises revenue on the basis of the labour hours/costs expended relative to the total expected labour hours/costs to complete the service.

##### Construction contracts

Construction contracts include the sale of filling and processing equipment, where equipment are

## Financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

supplied with a high degree of individual adaptation. The construction contracts typically comprise one delivery obligation, which is recognized continuously in revenue as production is carried out, whereby the turnover corresponds to the sales value of the year's work performed.

The ongoing transfer of control of the work performed is either because the construction takes place on the customer's property, whereby the ownership and thus the control passes to the customer as the work is carried out, or because the equipment are of such special nature that they cannot be used without excessive costs for other purposes, while the customer is obliged to continuously pay for the work done incl. reasonable profit for the work done.

Recognition is made using input-based calculation methods based on costs actually incurred in relation to total expected costs, as this method is considered to best reflect the ongoing transfer of control.

#### Production costs

Production costs comprise costs incurred in generating the revenue for the year. Such costs include direct and indirect costs of raw materials, consumables and production staff, rent and leases, as well as depreciation on production plant.

Furthermore, a provision for construction contracts is made.

#### Administrative expenses

Administrative expenses include expenses incurred in the year for purposes of managing and administering the Company, including expenses relating to administrative staff, management, premises and office expenses as well as amortisation/depreciation of assets used for administrative purposes.

#### Other operating income

Other operating income comprise items of a secondary nature relative to the Company's core activities, including gains or losses on the sale of non-current assets.

#### Staff costs

Staff costs include wages and salaries, including compensated absence and pension to the Company's employees, as well as other social security contributions, etc. The item is net of refunds from public authorities.

#### Depreciation and impairment

The item comprises depreciation and impairment of property, plant and equipment.

The basis of depreciation, which is calculated as cost less any residual value, is depreciated on a straight line basis over the expected useful life. The expected useful lives of the assets are as follows:

Plant and machinery	3-15 years
Other fixtures and fittings, tools and equipment	3-5 years
Rights-of-use assets	3-5 years

Depreciation is based on the residual value of the asset and is reduced by impairment losses, if any. The depreciation period and the residual value are determined at the acquisition date and are reassessed annually. Where the residual value exceeds the carrying amount of the asset, no further depreciation charges are recognised.

In the case of changes in the depreciation period or the residual value, the effect on the depreciation charges is recognised prospectively as a change in accounting estimates.



## Financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Financial income and expenses

Financial income and expenses are recognised in the income statements at the amounts that concern the financial year. Net financials include interest income and expenses as well as allowances and surcharges under the advance-payment-of-tax scheme, etc.

##### Tax

Tax for the year includes current tax on the year's expected taxable income and the year's deferred tax adjustments. The portion of the tax for the year that relates to the profit/loss for the year is recognised in the income statement, whereas the portion that relates to transactions taken to equity is recognised in equity.

The entity is jointly taxed with other group entities. The total Danish income tax charge is allocated between profit/loss-making Danish entities in proportion to their taxable income (full absorption).

Jointly taxed entities entitled to a tax refund are reimbursed by the management company based on the rates applicable to interest allowances, and jointly taxed entities which have paid too little tax pay a surcharge according to the rates applicable to interest surcharges to the management company.

##### Balance sheet

##### Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes the acquisition price and costs directly related to the acquisition until the time at which the asset is ready for use.

##### Leases

The company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

##### i) Right-of-use assets

The company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

- Motor vehicles and other equipment 3 to 5 years

If ownership of the leased asset transfers to the company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to impairment. Refer to the accounting policies in section Impairment of non-current assets.

## Financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### ii) Lease liabilities

At the commencement date of the lease, the company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the company and payments of penalties for terminating the lease, if the lease term reflects the company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

##### iii) Short-term leases and leases of low-value assets

The company applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

#### Impairment of non-current assets

The carrying amount of property, plant and equipment is assessed for impairment on an annual basis.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists. Impairment losses on goodwill are not reversed.

#### Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value. The net realisable value of inventories is calculated as the sales amount less costs of completion and expenses required to effect the sale and is determined taking into account marketability, obsolescence and development in the expected selling price.

## Financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Receivables

Receivables are measured at amortised cost.

The Company has chosen IAS 39 as interpretation for impairment of financial receivables.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired. If there is objective evidence that an individual receivable has been impaired, an impairment loss is recognised on an individual basis.

Receivables in respect of which there is no objective evidence of individual impairment are tested for objective evidence of impairment on a portfolio basis. The portfolios are primarily based on the debtors' domicile and credit ratings in line with the Company's risk management policy. The objective evidence applied to portfolios is determined based on historical loss experience.

Impairment losses are calculated as the difference between the carrying amount of the receivables and the present value of the expected cash flows, including the realisable value of any collateral received. The effective interest rate for the individual receivable or portfolio is used as discount rate.

##### Work in progress for third parties

Work in progress for third parties are measured at the market value of the work performed less amounts invoiced on account. The market value is calculated on the basis of the percentage of completion at the balance sheet date and the total expected income from the relevant contract. The percentage of completion is made up based on costs incurred relative to the expected, total expenses on each individual work in progress.

Where the outcome of contract work in progress cannot be estimated reliably, the market value is measured at the expenses incurred in so far as they are expected to be paid by the purchaser.

Where the total expenses relating to the work in progress are expected to exceed the total market value, the expected loss is recognised as a loss-making agreement under "Provisions" and is expensed in the income statement.

The value of work in progress less progress billings is classified as assets when the selling price exceeds progress billings and as liabilities when progress billings exceed the market value.

##### Prepayments

Prepayments recognised under "Assets" comprise prepaid expenses regarding subsequent financial reporting years.

##### Cash

Given the nature of the Group's cash pool arrangement, cash pool balances are not considered cash, but are recognised under "Receivables from group entities".

##### Equity

###### *Proposed dividends*

Dividend proposed for the year is recognised as a liability once adopted at the annual general meeting (declaration date). Dividends expected to be distributed for the financial year are presented as a separate item under "Equity".

## Financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Provisions

Provisions comprise anticipated expenses relating to warranty commitments, onerous contracts, restructurings, etc. Provisions are recognised when the Company has a legal or constructive obligation at the balance sheet date as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

Provisions are measured at net realisable value or at fair value if the obligation is expected to be settled far into the future.

Warranty commitments include expenses for remedial action in respect of the contract work within the warranty period of 1-5 years. Provisions for warranty commitments are measured at net realisable value and recognised based on past experience. Provisions that are expected to mature more than one year after the balance sheet date are discounted at average bond yields.

##### Income taxes

Current tax payables and receivables are recognised in the balance sheet as the estimated income tax charge for the year, adjusted for prior-year taxes and tax paid on account.

Deferred tax is measured according to the liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax is measured according to the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax assets are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity. Changes in deferred tax due to changes in the tax rate are recognised in the income statement.

##### Liabilities

Financial liabilities are recognised at the date of borrowing at the net proceeds received less transaction costs paid. On subsequent recognition, financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan. Financial liabilities also include the capitalised residual lease liability in respect of finance leases.

Other liabilities are measured at net realisable value.

##### Lease liabilities

Lease liabilities are measured at the net present value of the remaining lease payments including any guaranteed residual value based on the interest rate implicit in the lease.

##### Prepayments received from customers

Prepayments recognized under "Liabilities" comprise prepayments from customers regarding work in progress for third parties.

## Financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Cash flow statement

The cash flow statement shows the Company's net cash flows broken down according to operating, investing and financing activities, the year's changes in cash and cash equivalents as well as the cash and cash equivalents at the beginning and the end of the year.

Cash flows from operating activities are calculated as the profit/loss for the year adjusted for non cash operating items, changes in working capital and paid corporate income tax.

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of entities and activities and of intangible assets, property, plant and equipment and investments.

Cash flows from financing activities comprise changes in the size or composition of the Company's share capital and related expenses as well as raising of loans, repayment of interest bearing debt and payment of dividends to shareholders.

Cash and cash equivalents comprise cash, short term bank loans and short term securities which are readily convertible into cash and which are subject only to insignificant risks of changes in value.

##### Financial ratios

The financial ratios stated under "Financial highlights" have been calculated as follows:

Operating profit/loss	Profit/loss before financial items adjusted for other operating income and other operating expenses
Operating margin	$\frac{\text{Operating profit (EBIT)} \times 100}{\text{Revenue}}$
Gross margin	$\frac{\text{Gross profit/loss} \times 100}{\text{Revenue}}$
Return on assets	$\frac{\text{Profit/loss from operating activities} \times 100}{\text{Average assets}}$
Equity ratio	$\frac{\text{Equity, year-end} \times 100}{\text{Total equity and liabilities, year-end}}$
Return on equity	$\frac{\text{Profit/loss after tax} \times 100}{\text{Average equity}}$

## Financial statements 1 January - 31 December

### Notes to the financial statements

DKK	2021	2020		
<b>2 Financial income</b>				
Other interest income	13,599	10,332		
Exchange adjustments	1,123,862	1,616,514		
Other financial income	60,249	228,928		
	<u>1,197,710</u>	<u>1,855,774</u>		
<b>3 Financial expenses</b>				
Interest expenses, group entities	119,414	111,150		
Exchange adjustments	633,049	1,607,946		
Other financial expenses	21,856	50,007		
	<u>774,319</u>	<u>1,769,103</u>		
<b>4 Tax for the year</b>				
Estimated tax charge for the year	5,303,095	4,663,794		
Deferred tax adjustments in the year	517	578,475		
Tax adjustments, prior years	52,230	-449,873		
	<u>5,355,842</u>	<u>4,792,396</u>		
<b>5 Property, plant and equipment</b>				
DKK	<u>Plant and machinery</u>	<u>Other fixtures and fittings, tools and equipment</u>	<u>Rights-of-use-assets</u>	<u>Total</u>
Cost at 1 January 2021	7,477,160	528,119	5,595,709	13,600,988
Changes in accounting policies	0	0	901,598	901,598
Disposals in the year	-7,477,160	-528,119	0	-8,005,279
Cost at 31 December 2021	<u>0</u>	<u>0</u>	<u>6,497,307</u>	<u>6,497,307</u>
Impairment losses and depreciation at 1 January 2021	7,477,160	528,119	3,262,369	11,267,648
Depreciation in the year	0	0	1,506,338	1,506,338
Amortisation/depreciation and impairment of disposals in the year	-7,477,160	-528,119	0	-8,005,279
Impairment losses and depreciation at 31 December 2021	<u>0</u>	<u>0</u>	<u>4,768,707</u>	<u>4,768,707</u>
<b>Carrying amount at 31 December 2021</b>	<u>0</u>	<u>0</u>	<u>1,728,600</u>	<u>1,728,600</u>

### 6 Deferred tax assets

At 31 December 2021, the Group recognised an asset totalling DKK 20 thousand. The tax asset consists of non-utilised tax deductions in the form of timing differences.

Based on the budget for next year, Management considers it likely that there will be future taxable income against which non-utilised tax deductions can be offset.

## Financial statements 1 January - 31 December

### Notes to the financial statements

#### 7 Prepayments

Prepayments include accrual of expenses relating to subsequent financial years, prepaid expenses for suppliers.

<b>DKK</b>	<b>2021</b>	<b>2020</b>
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#### 8 Share capital

Analysis of the share capital:

400,000 shares of DKK 1.00 nominal value each	400,000	400,000
	400,000	400,000

The share capital is not divided into specific share classes.

Analysis of changes in the share capital over the past 5 years:

<b>DKK</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>
Opening balance	400,000	12,000,000	12,000,000	12,000,000	12,000,000
Capital reduction	0	-11,600,000	0	0	0
	400,000	400,000	12,000,000	12,000,000	12,000,000

#### 9 Non-current liabilities

<b>DKK</b>	<b>Total debt at 31/12 2021</b>	<b>Repayment, next year</b>	<b>Long-term portion</b>	<b>Outstanding debt after 5 years</b>
Other provisions	3,220,351	0	3,220,351	0
Lease liabilities	1,685,001	843,712	841,289	0
Other payables	217,212	0	217,212	0
	5,122,564	843,712	4,278,852	0

Other provisions comprise provisions for warranty commitments. Warranty provisions relate to expected warranty expenses in accordance with usual guarantee commitments applicable to the sale of goods.

<b>DKK</b>	<b>2021</b>	<b>2020</b>
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#### 10 Deferred tax

Deferred tax at 1 January	-20,312	-598,787
Deferred tax adjustments in the year	0	578,475
Other deferred tax	517	0
<b>Deferred tax at 31 December</b>	<b>-19,795</b>	<b>-20,312</b>

#### 11 Other provisions

Other provisions comprise provisions for warranty commitments. Warranty provisions relate to expected warranty expenses in accordance with usual guarantee commitments applicable to the sale of goods.

## Financial statements 1 January - 31 December

### Notes to the financial statements

DKK	2021	2020
<b>12 Staff costs</b>		
Wages/ salaries	23,611,012	24,471,854
Pensions	2,658,122	2,551,799
Other social security costs	646,125	367,883
Other staff costs	17,095,501	11,447,488
	<u>44,010,760</u>	<u>38,839,024</u>
 Average number of full-time employees	 <u>43</u>	 <u>44</u>

Pursuant to Section 98b(iii) of the Danish Financial Statements Act, remuneration to the members of the Executive Board is not disclosed.

### 13 Contractual obligations and contingencies, etc.

#### Other contingent liabilities

The Company is jointly taxed with other Danish entities in the Tetra Pak Group and is jointly and severally liable with other jointly taxed group entities for payment of income taxes for the income year 2013 onwards as well as withholding taxes on interest, royalties and dividends falling due for payment on or after 1 July 2012.

### 14 Collateral

The Company has not pledged any assets as security for loans at 31 December 2021.

The company has provided bank guarantees totaling DKK 13.863 thousand.

### 15 Related parties

Tetra Pak Danmark A/S' related parties comprise the following:

#### Parties exercising control

Related party	Domicile	Basis for control
Tetra Laval International SA	Pully, Switzerland	Participating interest Shareholders' agreement Participating interest

#### Related party transactions

Tetra Pak Danmark A/S was engaged in the below related party transactions:

DKK	2021	2020
Sale of goods	3,005,623	339,237
Sales of services	38,479,086	13,565,033
Purchases of goods	307,870,649	267,627,376
Purchases of services	40,312,725	38,755,251
Income from lease arrangements	49,327	0
Financial income	20,175	90,275
Financial expenses	626,862	920,258
 Receivables from group entities	 33,687,573	 76,113,011
Payables to group entities	45,447,147	94,371,026



## Financial statements 1 January - 31 December

### Notes to the financial statements

DKK	2021	2020
<b>16 Appropriation of profit</b>		
<b>Recommended appropriation of profit</b>		
Proposed dividend recognised under equity	18,703,301	16,694,166
	<u>18,703,301</u>	<u>16,694,166</u>
<b>17 Adjustments</b>		
Amortisation/depreciation and impairment losses	1,506,339	1,865,101
Gain/loss on the sale of non-current assets	0	-3,134,800
Financial income	-1,197,710	-1,855,774
Financial expenses	774,319	1,769,104
Tax for the year	5,355,842	4,792,397
Other adjustments	226,998	1,122,574
	<u>6,665,788</u>	<u>4,558,602</u>
<b>18 Changes in working capital</b>		
Change in receivables	5,072,510	-18,610,505
Change in trade and other payables	-55,981,123	52,735,650
	<u>-50,908,613</u>	<u>34,125,145</u>
<b>19 Cash and cash equivalents at year-end</b>		
Cash according to the balance sheet	1,401,743	1,295,835
	<u>1,401,743</u>	<u>1,295,835</u>

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## ALEX KAMP HENRIKSEN

### Direktion

På vegne af: Tetra Pak Danmark A/S

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## ALEX KAMP HENRIKSEN

### Bestyrelse

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2022-03-08 09:01:23 UTC



## Lars Göran Söderström

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## Steen Ruge Thomsen

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## Kim Thomsen

### Statsautoriseret revisor

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## Steen Ruge Thomsen

### Dirigent

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