# ANNUAL REPORT

## A/S TH. WESSEL & VETT MAGASIN DU NORD

Annual Report for 1 September 2017 – 31 August 2018

CVR-NR. 58 19 12 13

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 25 October 2018

> Rasmus Elverdam Chairman of the meeting



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## Statement by Management on the Annual Report

The Executive Board and Board of Directors have today discussed and approved the Annual Report of Aktieselskabet Th. Wessel & Vett, Magasin du Nord for the financial year 1 September 2017 - 31 August 2018.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the Company's financial position at 31 August 2018 and of the results of the Company's operations for the financial year 1 September 2017 - 31 August 2018.

In our opinion, Management's Review includes a fair review of the matters dealt with in the Management's Review.

Management recommends that the Annual Report should be approved at the Annual General Meeting.

Copenhagen, 25 October 2018

**Executive Board** 

Peter King CEO Peter Fabricius CFO

Supervisory board

David John Smith Chairman Sally Hyndman Deputy Chairman Rachel Claire Elizabeth Osborne

Aoife Mary Blicher Staff Representative

## **Independent Auditor's Report**

#### To the shareholder of Aktieselskabet Th. Wessel & Vett, Magasin du Nord

#### Opinion

In our opinion, the Financial Statements give a true and fair view of the Company's financial position at 31 August 2018 and of the results of the Company's operations for the financial year 1 September 2017 - 31 August 2018 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Aktieselskabet Th. Wessel & Vett, Magasin du Nord for the financial year 1 September 2017 - 31 August 2018, which comprise a summary of accounting policies, income statement, balance sheet, statement of changes in equity and notes ("Financial Statements").

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements.We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of Management's Review.

## **Independent Auditor's Report**

#### Management's responsibilities for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

## **Independent Auditor's Report**

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Copenhagen, 25 October 2018

**PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab CVR no. 33 77 12 31

Gert Fisker Tomczyk State Authorised Public Accountant mne9777 Stine Würtz Strunge State Authorised Public Accountant mne40046

# **Company Details**

The Company	Aktieselskabet Th. Wessel & Vett, Magasin du Nord Kongens Nytorv 13 1050 Copenhagen K		
	Website:	www	v.magasin.dk
	CVR no.:	58 19	9 12 13
	Reporting pe	riod:	1 September 2017 - 31 August 2018
	Domicile:	Соре	nhagen
Board of Directors	Rachel Claire	an, Dep Elizab	outy Chairman
Executive Board	Peter King, CEO Peter Fabricius, CFO		
Auditors	PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab Strandvejen 44 2900 Hellerup		
Consolidated Financial Statements	•	•	luded in the Group Annual Report of blc., London, UK
			inancial Statements of the Group can be ebenhamsplc.com.

# **Financial Highlights**

Seen over a 5-year period, the development of the Company may be described by means of the following financial highlights:

	2017/18	2016/17	2015/16	2014/15	2013/14
	MDKK	MDKK	MDKK	MDKK	MDKK
Income statement					
Revenue in Magasin	2.821	2.822	2.851	2.764	2.559
Revenue	1.787	1.791	1.814	1.736	1.597
Gross profit	640	639	661	606	551
EBITDA	227	228	227	194	168
Profit/loss before financial income					
and expenses	154	172	176	145	119
Net financials	2	1	3	5	3
Profit/loss for the year	122	135	143	134	149
Balance sheet					
Assets	968	816	888	1.148	960
Investment in property, plant and					
equipment	91	87	68	51	62
Equity	465	343	408	665	530
Number of employees	1.144	1.080	1.122	1.110	1.100
Financial ratios					
EBIT margin	8,6%	9,6%	9,7%	8,4%	7,5%
Return on assets	17,3%	20,2%	17,3%	13,8%	13,4%
Solvency ratio	48,0%	42,0%	45,9%	57,9%	55,2%
Return on equity	30,2%	36,0%	26,7%	22,4%	32,7%

#### **Business activities**

The Company operates department stores in Denmark at Kongens Nytorv, in Lyngby, in Rødovre, at the Fields shopping centre on Amager, in Odense and Aarhus as well as an online shop, Magasin.dk. Magasin's seventh department store opened the 20th of September 2018 during the financial year 2018/19 in Aalborg.

#### Development in activities and financial circumstances

Operating profit before depreciation, amortisation, impairment and tax amounted to DKK 227 million (2016/17: DKK 228 million), which is satisfactory and in accordance with our expectations, even though footfall in stores during the summer months was highly impacted by the exceptional warm weather.

The profit for the period amounted to DKK 122 million after tax (2016/17: DKK 135 million) as expected.

Amortisation, depreciation and impairment amounted to DKK 73 million (2015/16: DKK 56 million).

Equity amounted to DKK 465 million (2016/17: DKK 343 million) and solvency ratio amounted to 48.0 % (2016/17: 42.0 %).

Assets total amounted to DKK 968 million.

#### **Department store operations**

Revenue in Magasin was in line with last year (decreased by DKK 1 million compared to 2016/17).

The gross margin has increased slightly compared to last year due to an ongoing goods control of inventory during the year.

Other external expenses have increased slightly primarily due to an increase in rent, estate costs and warehouse costs to the online shop. Payroll expenses have increased slightly due to an increased number of FTEs. The staff cost ratio calculated on the basis of revenue has increased from 22.9 % to 23.1 %.

#### Investments

Investments for the year in property, plant and equipment amounted to DKK 91 million. A significant part of the year's investments was dedicated to the store fit-out and preparation of the new Magasin department store located in Friis Shopping Centre in Aalborg.

#### Strategy

Magasin's vision is to be one of the most successful multi-brand, multi-category and multiplatform retail concepts in Europe within fashion and design.

With a strong representation of international and Scandinavian brands across a breadth of product categories, Magasin strive to offer our customers a curated selection of the most loved brands, the best personal services and constantly maintain relevance by delivering newness and products with limited distribution. The individual stores have different demographic profiles, thus brands, categories and fit-outs are tailored to the local demographic.

During the year Magasin dedicated more space to fashion and design, with a particular focus on fast fashion and contemporary sub-categories. For the Autumn/Winter 2018 season 75 new brands were launched.

Magasin.dk continued to see double-digit profitable growth in 2017/18, reflecting the success of Magasin's investments in this area. Magasin.dk now has more than 450,000 weekly visitors on average.

The ambition is to strengthen the interaction between the various channels even further over the coming years. Magasin's department stores will continue to focus on creating new concepts and unique shopping experiences to our many loyal customers. This was underlined by the launch of click & collect and GLS parcel shops in all stores.

2018 is a very special year for Magasin as this is the company's 150 year anniversary. To mark this occasion Magasin has curated a dress exhibit and other anniversary events throughout the year to celebrate our brand heritage.

Furthermore, in the spring of 2018 Magasin began a full remodelling of the food court on the fifth floor at Kongens Nytorv. This top floor now offers a universe of four different restaurants. The large-scale refurbishment of the food hall in the basement at Kongens Nytorv was also completed, offering world-class food experiences and Scandinavia's leading confectionery universe.

#### **Expectations for the future**

Magasin expects revenue and gross profit to increase for the financial year 2018/2019 (September 1, 2018 - August 31, 2019) compared to the same period in 2017/2018 and expects to show a similar profit for the year.

The total investment level for the coming year will be decreased compared to 2017/2018 as the majority of investments for the Aalborg store have been held. Marketing, promotion campaigns and customer service will remain at a high level in order to maintain Magasin's market position.

Magasin also maintains and develops its ambition of continuing the introduction of new brands and improving the shopping experience in the department stores and on Magasin.dk.

Net profit for 2018/19 is expected to increase slightly compared with the same period last year and a positive cash flow from operating activities are expected.

#### **Ownership structure**

Magasin is wholly owned by Debenhams Retail plc. which is registered in the UK.

#### **Cash and capital resources**

As a department store Magasin is a highly seasonal business and its cash needs are strongest in September and October immediately before the Christmas trading.

As stated, investments of DKK 91 million into property, plant and equipment were made during the year without raising any supplementary financing.

#### **General risks**

Magasin's most material operating risk is its ability to keep a strong position in the retail market and to continue being innovative and constantly launching new brands and products at the right price. Magasin is moreover exposed with respect to its ability to continue controlling and optimising inventory and making the right purchases. Magasin has a leading market position within these areas via a structured performance within merchandising and a flexible purchasing model which combines its own purchases and brands with concession and consignment agreements as well as Debenhams products and knowhow.

#### **Corporate social responsibility**

Magasin considers corporate social responsibility increasingly important to its business. Reference is made to the Annual Report of the ultimate Parent Company Debenhams plc for more details, which is available at www.debenhamsplc.com and sustainability.debenhamsplc.com.

# Target figure and policy to increase the proportion of the under-represented gender at Magasins management

At Magasin, we want to reflect society's as well as our customers' distribution of women and men. This also applies at management level.

At Magasin, we want all our employees to feel that the company has an open and openminded culture where each employee can utilize his or her skills and talent as best as possible, regardless of gender.

As Magasin has achieved equal gender distribution on the Board, the Company is exempt from setting and reporting a target figure to the supreme management body.

#### **Target figure**

The legislation aims to ensure equal gender distribution among the governing body, which means that both sexes are represented by 40% or more.

At Magasin the highest governing body is Magasins Supervisory Board.

The share of female board members elected by the shareholders' committee is one of two selectable seats, by which the intended target is achieved.

Magasin has achieved equal gender distribution at other management levels and is therefore exempt from explaining policies, actions and results to increase the underrepresented gender.

# Policies to increase the proportion of the under-represented gender in the other levels of management

The legislation aims to ensure equal gender distribution among the company's other management levels, which means that both sexes are represented by 40 % or more. At Magasin, male managers account for 40 % and the female managers account for 60 %. At Magasin the underrepresented sex among the company's other management levels are therefore men.

Magasin has therefore focused on increasing the proportion of men in Magasin at other management levels through the following policies and initiatives:

• Attracting and recruiting new employees

Magasins job adverts clearly states that the candidate is not judged by gender, age or religious beliefs.

Succession

All managers have succession planning conversations where factors such as work-life balance can be discussed and any actions or changes can be agreed upon.

Furthermore, with our succession plans we ensure that there is diversity within the individual management teams, in relation to e.g. gender and age, in order to achieve synergy between the team members.

• Part Time Management / part-time management position

At Magasin, we strive to achieve a good worklife balance for all our employees. Therefore, we work with a variety of initiatives to enable us to retain good employees and managers on the long-term.

We believe that we will have happier more motivated and thus dedicated managers, if they have the opportunity for a better balance between work and personal life. We also want to get both women and men back on the career track after maternity leave or when the children become older.

Hence, as manager at Magasin you have the option to work part-time for a period. This is a system that is tailored to the individual and with fixed work schedules, so it is clear to the managers and colleagues, when the manager is working.

The Annual Report of Aktieselskabet Th. Wessel & Vett, Magasin du Nord for 2017/18 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C.

The Accounting Policies applied are consistent with those of last year.

The Annual Report for 2017/18 is presented in MDKK.

#### Basis of recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the Company and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the Company and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. On subsequent recognition, assets and liabilities are measured as described below for each individual accounting item.

Certain financial assets and liabilities are measured at amortised cost using the effective interest method. Amortised cost is calculated as the historic cost less any instalments and plus/less the accumulated amortisation of the difference between the cost and the nominal amount.

On recognition and measurement, allowance is made for predictable losses and risks which occur before the Annual Report is presented and which confirm or invalidate matters existing at the balance sheet date.

#### Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as financial income or financial expenses. If foreign currency transactions are considered cash flow hedges, the value adjustments are recognised directly in equity.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the latest Financial Statements is recognised in the income statement as financial income or financial expenses.

#### **Income statement**

#### Revenue

The Company's net revenue comprises revenue from department stores and internet sales as well as fees from concessions.

Revenue is recognised in the income statement when delivery and transfer of risk has been made before year end.

Revenue is recognised exclusive of VAT and net of discounts relating to sales.

Revenue in Magasin is disclosed as this revenue reflects the total sales activities in Magasin's department stores and internet shop including revenue from consession and consignment sales.

#### Cost of goods sold

Cost of goods sold include cost of purchased goods etc. used in generating the revenue.

#### Other external expenses

Other external expenses include expenses related to distribution, sale, advertising, administration, premises etc.

#### Staff costs

Staff costs include wages and salaries, including compensated absence and pensions, as well as other social security contributions, etc. made to the entity's employees. The item is net of refunds made by public authorities.

#### Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

#### **Financial income and expenses**

Financial income and expenses include interest and realised and unrealised exchange adjustments.

#### Tax on profit/loss for the year

Tax for the year, which comprises the current tax charge for the year and changes in the deferred tax charge, including changes arising from changes in tax rates, is recognised in the income statement as regards the portion that relates to entries directly in equity.

#### **Balance sheet**

#### **Intangible assets**

Software is measured at cost less accumulated amortisation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Amortisation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Software

2-5 years

#### Tangible assets

Items of Tangible assets are measured at cost less accumulated depreciation and impairment losses.

The depreciable amount is cost less the expected residual value at the end of the useful life.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use.

Where individual parts of an item of property, plant and equipment have different useful lives, the cost is divided into separate parts, which are depreciated separately.

Depreciation is provided on a straight-line basis over the expected useful life of the asset based on the following expected useful lives:

	Useful life
Other fixtures and fittings, tools and equipment	2-10 years
Leasehold improvements	10-25 years

Gains or losses are recognised in the income statement as other operating income or other operating expenses, respectively.

#### Impairment of fixed assets

The carrying amount of intangible assets, property, plant and equipment is reviewed for impairment, other than what is reflected through normal amortisation and depreciation, on an annual basis.

Where there are indications of impairment, an impairment test is performed for each individual asset or group of assets, respectively. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

The value in use is determined as the present value of the anticipated net cash flows from the use of the asset or group of assets and the anticipated net cash flows from the disposal of the asset or group of assets after the end of their useful life.

#### Deposits

Deposits comprises primarily of deposits regarding rent for department stores.

#### Inventories

Inventories are measured using the FIFO method. Where the net realisable value is lower than the cost, inventories are recognised at this lower value.

The cost of goods for resale comprises the purchase price plus delivery costs.

The net realisable value of inventories is determined as the selling price less costs of completion and costs incurred to effect the sale, taking into account marketability, obsolescence and developments in the expected selling price.

#### Receivables

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired. If there is objective evidence that an individual receivable is impaired, an impairment loss for that individual asset is recognised.

#### Prepayments

Prepayments comprise costs incurred concerning subsequent financial years.

## Equity

#### Dividend

Proposed dividends are disclosed as a separate item under equity. Dividends are recognised as a liability at the date of declaration by the annual general meeting.

#### Provisions

Provisions are recognised when as a result of a past event the Company has a legal or constructive obligation and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

Provisions are measured at net realisable value or fair value. If the obligation is expected to be settled far into the future, the obligation is measured at fair value.

#### Income tax and deferred tax

Current tax liabilities and current tax receivables are recognised in the balance sheet as the estimated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and tax paid on account.

Deferred tax is measured according to the liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities.

Deferred tax is measured on the basis of the taxation rules and taxation rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax.

#### Amounts owed to concessionaires

Amounts owed to concessionaires, consists of amounts relating to revenue to be settled with concessionaires.

#### Liabilities

Other debts are measured at amortised cost, substantially corresponding to nominel value.

#### **Cash flow statement**

The Company has chosen in accordance with the Danish Financial Statements Act § 86;4, not to present a cash flow statement, as the Company is included in the consolidated group report for the ultimate Parent Company Debenhams plc.

Financial Highlights						
Definitions of financial i	Definitions of financial ratios.					
EBIT margin	Profit/loss before financials x 100					
	Revenue					
	Profit/loss before financials x 100					
Return on assets	Total assets					
Columnatio	Equity at year end x 100					
Solvency ratio	Total assets					
	Net profit for the year x 100					
Return on equity	Average equity					

# Income Statement 1 September - 31 August

	<u>Note</u>	2017/2018 МДКК	2016/2017 МДКК
Revenue in Magasin Hereof related to concessions etc.		2.821 -1.034	2.822 -1.031
Revenue		1.787	1.791
Cost of goods sold Other external expenses		-737 -410	-758 -394
Gross profit		640	639
Staff costs	2	-413	-411
Earnings Before Interest Taxes Depreciation and Amortization		227	228
Depreciation, amortisation and impairment of intangible assets and property, plant and equipment		-73	-56
Profit/loss before financial income and expenses		154	172
Financial income	3	2	1
Profit/loss before tax		156	173
Tax on profit/loss for the year	4	-34	-38
Net profit/loss for the year		122	135
Distribution of profit	5		

# Balance Sheet 31 August

	Note	2018	2017 мдкк
Assets			
Software		25	14
Intangible assets	6	25	14
Other fixtures and fittings, tools and equipment		209	179
Leasehold improvements	-	93	98
Tangible assets	7	302	277
Deposits	8	149	149
Financial investments		149	149
Fixed assets total		476	440
Goods for resale		269	241
Inventories		269	241
Trade receivables		38	36
Receivables from group enterprises		144	33
Other receivables		2	5
Deferred tax asset	9	0	11
Prepayments	10	29	27
Receivables		213	112
Cash at bank and in hand	-	10	23
Current assets total		492	376
Assets total		968	816

# Balance Sheet 31 August

	Note	2018	2017 MDKK
Liabilities and equity			
Share capital		184	184
Retained earnings	_	281	159
Equity	11	465	343
Other provisions	12	5	5
Provisions total		5	5
Deposit received from concessionaires etc.		9	10
Long-term debt	13	9	10
Amounts owed to concessionaires	13	109	104
Trade payables		223	202
Corporation tax		20	22
Other payables		137	130
Short-term debt	-	489	458
Debt total	-	498	468
Liabilities and equity total		968	816
Rental agreements and lease commitments	14		
Securities	15		
Related parties and group information	16		
Fee to auditors appointed at the general meeting	17		
Subsequent events	18		

# Statement of changes in equity

	Retained		
	Share capital	earnings	Total
	MDKK	MDKK	MDKK
Equity at 1 September 2017	184	159	343
Net profit/loss for the year	0	122	122
Equity at 31 August 2018	184	281	465

#### **1** Information on segments

Segment information according to section 96 of the Danish Financial Statements Act is not relevant since the Company only operates department stores in Denmark. There are therefore no different business activities or different geographical areas.

2 Staff costs   Wages and salaries 366 369   Pensions 32 29   Other social security costs 3 2   Other staff costs 12 11   dt13 dt11 dt13   of which remuneration to the Executive Board and Board of Directors 9 5   Average number of employees 1.144 1.080   3 Financial income 2 1   Interest received from parent 2 1   2 1 2 1			2017/2018 MDKK	2016/2017 MDKK
Pensions3229Other social security costs32Other staff costs1211413411411of which remuneration to the Executive Board and Board of Directors95Average number of employees1.1441.0803Financial income Interest received from parent21	2	Staff costs		
Other social security costs 3 2   Other staff costs 12 11   413 411   of which remuneration to the Executive Board and Board of Directors 9 5   Average number of employees 1.144 1.080   3 Financial income Interest received from parent 2 1		Wages and salaries	366	369
Other staff costs1211413411of which remuneration to the Executive Board and Board of Directors95Average number of employees1.1441.0803Financial income Interest received from parent21		Pensions	32	29
413411of which remuneration to the Executive Board and Board of Directors95Average number of employees1.1441.0803Financial income Interest received from parent21		Other social security costs	3	2
of which remuneration to the Executive Board and Board of Directors 9 5   Average number of employees 1.144 1.080   3 Financial income Interest received from parent 2 1		Other staff costs	12	11
Directors95Average number of employees1.1441.0803Financial income Interest received from parent21			413	411
Directors95Average number of employees1.1441.0803Financial income Interest received from parent21				
3 Financial income Interest received from parent 2 1			9	5
Interest received from parent21		Average number of employees	1.144	1.080
2 1	3		2	1
			2	1

		2017/2018 МДКК	2016/2017 МДКК
4	Tax on profit/loss for the year		
	Current tax for the year	23	22
	Deferred tax for the year	11	16
		34	38
5	Distribution of profit		
	Retained earnings	122	135
		122	135

## 6 Intangible assets

	Software MDKK
Cost at 1 September 2017	95
Additions for the year	18
Cost at 31 August 2018	113
Impairment losses and amortisation at 1 September 2017 Amortisation for the year	81
Impairment losses and amortisation at 31 August 2018	88
Carrying amount at 31 August 2018	25

Amortised over	2-5 years
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## 7 Tangible assets

	Other fixtures and fittings, tools and equipment MDKK	Leasehold improve- ments <sup>MDKK</sup>
Cost at 1 September 2017	631	170
Additions for the year	81	10
Disposals for the year	-46	-7
Cost at 31 August 2018	666	173
Impairment losses and depreciation at 1 September 2017	452	72
Depreciation for the year	5	8
Impairment losses and depreciation at 31 August 2018	457	80
Carrying amount at 31 August 2018	209	93
Depreciated over	2-10 years	10-25 years

#### 8 Financial investments

	Deposits MDKK
Cost at 1 September 2017	149
Cost at 31 August 2018	149
Carrying amount at 31 August 2018	149

		2018	2017
		MDKK	MDKK
9	Deferred tax asset		
	Deferred tax asset at 1 September	11	27
	Recognised in income statement	-11	-16
	Deferred tax asset at 31 August	0	11

Management has assessed the recognition of the tax asset, which was primarily a result of the unlimited carryforward of unutilised tax losses. The recognised tax asset was based on Management's assessment of the utilisation opportunities available within a period of 3-5 years.

#### **10** Prepayments

Prepayments consist of prepaid property tax and rent and other prepaid expenses.

#### 11 Equity

The share capital consists of 184.000.001 shares of a nominal value of DKK 1. No shares carry any special rights.

	2018	2017
	MDKK	MDKK
12 Other provisions		
Balance at beginning of year at 1 September	5	6
Applied in the year	0	-1
Balance at 31 August	5	5

Other provisions consists of provision for refunds, insurance cases and regulation of concessions revenue.

#### 13 Long term debt

		2018	2017
		MDKK	MDKK
	Deposit received from concessionaires etc.		
	Between 1 and 5 years	9	10
	Non-current portion	9	10
	Within 1 year	109	104
	Current portion	109	104
		118	114
14	Rental agreements and lease commitments		
	Operating lease commitments. Total future lease payments:		
	Within 1 year	212	200
	Between 1 and 5 years	827	825
	After 5 years	2.071	2.228
		3.110	3.253
	The financial obligations are as follows:		
	Lease obligations regarding buildings	3.104	3.247
	Other rental obligations	6	6

The lease with the longest duration cannot be terminated until 1 December 2034. There is an obligation on the Company's leases to refurbish the leases upon their expiration.

The Company does not intend to terminate the lease agreements in the near future.

#### **15** Securities

As security for the loan facility, an agreement has been entered into with the Company's primary bank regarding negative pledge on the Company's assets as well as registered floating company charges equivalent to DKK 50 million.

#### 16 Related parties and group information

#### Transactions

Transactions with closely related parties are done at marked conditions.

#### **Consolidated financial statements**

The Company is included in the Group Annual Report of Debenhams Retail plc., London, UK

The Consolidated Financial Statements of the Group can be obtained at www.debenhamsplc.com.

#### 17 Fee to auditors appointed at the general meeting

In accordance with the Danish Financial Statements Act 96 (3), the fee to the auditor is not disclosed.

#### **18 Subsequent events**

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.