

AF A/S

Sønderhøj 14

8260 Viby J

CVR No. 49649428

Annual Report 2021

The Annual Report was presented and approved at the Annual General Meeting of the Company on 23 May 2022

Peter Stenholt Randrup
Chairman

AF A/S

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AF A/S

Management's Statement

Today, Management has considered and approved the Annual Report of AF A/S for the financial year 1 January 2021 - 31 December 2021.

The Annual Report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the assets, liabilities and financial position of the Company at 31 December 2021 and of the results of the Company's operations for the financial year 1 January 2021 - 31 December 2021.

In our opinion, the Management's Review includes a true and fair account of the matters addressed in the review.

Aarhus, 23 May 2022

Executive Board

Bjorn Kamps

Board of directors

Peder Tuborgh
Chairman

John Duus Andresen

Torben Dahl Nyholm

Independent Auditor's Report

To the shareholders of AF A/S

Opinion

We have audited the financial statements of AF A/S for the financial year 1 January 2021 - 31 December 2021, which comprise income statement, balance sheet, statement of changes in equity and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2021 and of the results of the company's operations for the financial year 1 January 2021 - 31 December 2021 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- * Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- * Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the

Independent Auditor's Report

Company's internal control.

- * Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- * Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- * Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's Review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated. Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of the Management's review.

Aarhus, 23 May 2022

EY Godkendt Revisionspartnerselskab

CVR-no. 30700228

Henrik Kronborg Iversen
State Authorised Public Accountant
mne24687

Jan Krarup Mortensen
State Authorised Public Accountant
mne40030

AF A/S

Company details

Company	AF A/S Sønderhøj 14 8260 Viby J
CVR No.	49649428
Registered office	Aarhus
Board of directors	Peder Tuborgh, Chairman John Duus Andresen Torben Dahl Nyholm
Executive Board	Bjorn Kamps
Auditors	EY Godkendt Revisionspartnerselskab Værkmestergade 25 8000 Aarhus C CVR-no.: 30700228

Management's Review

The Company's principal activities

The Company acts as a holding-company for a couple of the Arla Food Group companies. Except from this, the company has no business activities.

Development in activities and the financial situation

The Company's Income Statement of the financial year 1 January 2021 - 31 December 2021 shows a result of kDKK -10.911 and the Balance Sheet at 31 December 2021 a balance sheet total of kDKK 791.569 and an equity of kDKK 749.820. The loss before tax and income from investments in subsidiaries of -531 kDKK is in line with the expectations for the year. The impact from COVID-19 has not been material in nature.

Post financial year events

After the end of the financial year, no events have occurred which may change the financial position of the entity substantially.

Expectations for the future

The profit before tax and income from investments in subsidiaries is expected to fall within a range of -1 to 0 mDKK for the coming year.

Key Figures and Financial Ratios

The development in the Company's key figures and financial ratios can be described as follows:

Numbers below appear in DKK thousands

	2021	2020	2019	2018	2017
Gross profit/loss	-25	-25	-26	-169	-175
Net financials	-15.188	-1.115	-36.587	-14.164	82.469
Profit/loss for the year	-10.911	-1.035	-36.798	-12.043	83.268
Total assets	791.569	611.004	632.058	698.414	1.344
Total equity	749.820	570.782	595.250	666.433	679
Return on equity (%)	-1,65	-0,18	-6,02	-1,79	8,15
Return on capital employed (%)	0	0	0	0	0
Solvency ratio (%)	94,73	93,42	94,17	95,42	50,53

Financial ratios are calculated in accordance with the Danish Finance Society's guidelines.

Return on equity (%) = Profit/loss for the year X 100 / Avg. equity

Return on capital employed (%) = Operating profit X 100 / Avg. assets

Solvency ratio (%) = Total equity X 100 / Total liabilities

Accounting Policies

Reporting Class

The Annual Report of AF A/S for 2021 has been presented in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The Company has decided not to include an cash flow statement due to Danish Financial Statements Act §86, 4.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

Consolidated Financial Statements

With reference to § 112 of the Danish Financial Statements Act, no Consolidated Financial Statement have been prepared because the Group enterprises are subsidiaries of a higher-ranking group.

Reporting currency

The Annual Report is presented in thousand Danish kroner.

Translation policies

Transactions in foreign currencies are translated into DKK at the exchange rate prevailing at the date of transaction. Monetary assets and liabilities in foreign currencies are translated into DKK based on the exchange rates prevailing at the balance sheet day. Realised and unrealised foreign exchange gains and losses are included in the Income Statement under Financial Income and Costs.

Income Statement

Gross profit/loss

The Company has decided to aggregate certain items of the Income Statement in accordance with the provisions of Section 32 of the Danish Financial Statements Act.

Gross profit consist of other external expenses.

Other external costs

Other external costs include costs for management and administration.

Income from investments in subsidiaries

Income from equity investments comprises the proportionate share of profit/loss after tax and any adjustment of internal profit/loss and less amortisation of consolidated goodwill.

Financial income and costs

Financial income and costs consist of interests and are recognised in the Income Statement based on the amounts that concern the financial year.

Tax on net profit/loss for the year

Tax on net profit/loss for the year comprises current tax on expected taxable income of the year and the year's adjustment of deferred tax less the part of the tax of the year that relates to changes in equity. Current and deferred tax regarding changes in equity is recognised directly in equity.

The Company and the Danish entities are taxed jointly. The Danish income tax is distributed between profit- and loss-making Danish entities in relation to their taxable income (full distribution).

Accounting Policies

Balance Sheet

Investments in subsidiaries

Investments in subsidiaries are recognised in the balance sheet at the proportionate share of the equity value of the enterprises, calculated according to the parents accounting policies with the deduction or addition of unrealised intercompany profits or losses.

Other long-term investments

Investments in unlisted companies are recognised in the balance sheet at cost. The cost includes the purchase consideration calculated at fair value plus direct acquisition costs. Where the net realisable value is lower than cost, the investments are written down to this lower value. Realised and unrealised capital gains and losses are recognised in the income statement.

Equity

The accumulated fair value adjustment under investment in subsidiaries are showed as a "reserve for net revaluation according to equity method" under equity. The reserve is reduced with dividends from subsidiaries and is adjusted with other equity movements in the subsidiaries.

Current tax liabilities/receivables

Current tax liabilities and current tax receivables are recognised in the Balance Sheet as calculated tax on the expected taxable income for the year, adjusted for tax on taxable income for previous years as well as for tax prepaid.

Liabilities

Liabilities are measured at amortised cost.

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Income Statement

	Note	2021 kDKK	2020 kDKK
Gross profit/loss		-25	-25
Income/loss from investments in subsidiaries		-14.682	-647
Financial costs regarding group companies		-506	-468
Profit/loss before tax		-15.213	-1.140
Tax	1	4.302	105
Profit/loss for the year		-10.911	-1.035
Proposed distribution of results	2		
Reserve for net revaluation according to equity method		-14.682	-647
Retained earnings		3.771	-388
Distribution of profit/loss		-10.911	-1.035

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Balance Sheet as of 31 December

	Note	2021 kDKK	2020 kDKK
Assets			
Investments in subsidiaries	3, 4	786.163	610.896
Other long-term investments	5	1.522	0
Investments		787.685	610.896
Non-current assets			
Current tax		117	108
Tax receivables from group companies		3.767	0
Receivables		3.884	108
Current assets		3.884	108
Assets		791.569	611.004

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Balance Sheet as of 31 December

	Note	2021 kDKK	2020 kDKK
Liabilities and equity			
Contributed capital		20.000	20.000
Reserve for net revaluation according to equity method		540.326	364.157
Retained earnings		189.494	186.625
Equity		749.820	570.782
Payables to group companies		41.749	40.222
Long-term liabilities		41.749	40.222
Liabilities		41.749	40.222
Liabilities and equity		791.569	611.004
Contingent liabilities	6		
Related parties	7		

Statement of changes in Equity

	Contributed capital	Reserve for net reval- uation ac- cording to equity method	Retained earnings	Total
Equity 1 January 2021	20.000	364.157	186.625	570.782
Change of investments through net exchange differences		-902		-902
Net adjustments of hedging instruments		212.075		212.075
Tax on hedge instruments		-18.871		-18.871
Profit (loss)		-14.682	3.771	-10.911
Adjustment to tax instrument on hedging instruments previous years		-2.353		-2.353
Equity 31 December 2021	20.000	539.424	190.396	749.820

The Company's share capital is kDKK 20,000 divided into shares of kDKK 1 or any multiple thereof.

The share capital has remained unchanged for the last 5 years.

Notes

	2021 kDKK	2020 kDKK
1. Tax		
Current income tax	-3.884	-108
Adjustment of current income tax of previous years	-418	3
	-4.302	-105

2. Distribution of profit/loss

Reserve for net revaluation according to equity method	-14.682	-647
Retained earnings	3.771	-388
	-10.911	-1.035

3. Investments in subsidiaries

Cost at the beginning of the year	130.731	127.731
Addition during the year	0	3.000
Cost at the end of the year	130.731	130.731

Value adjustments at the beginning of the year	480.165	504.245
Change due to foreign currency translation	-902	0
Adjustment of hedge instruments	190.851	-23.433
Profit for the year	-14.682	-647
Value adjustments at the end of the year	655.432	480.165

Carrying amount at the end of the year	786.163	610.896
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4. Disclosure of investments in subsidiaries*Subsidiaries*

Name	Registered office	Share %	Equity	Profit
Arla Foods Finance A/S	Aarhus	100,00	555.073	-19.493
- Kingdom Foods Products ApS	Aarhus	100,00		
- Ejendomsanpartsselskabet St. Ravnsbjerg	Aarhus	100,00		
Arla Foods Trading A/S	Aarhus	100,00	1.764	-639
Arla Insurance Company Ltd.	Guernsey	100,00	227.475	5.013
Arla Foods Energy A/S	Aarhus	100,00	1.851	437
			786.163	-14.682

	2021 kDKK	2020 kDKK
5. Other long-term investments		
Addition during the year, incl. improvements	1.522	0
Cost at the end of the year	1.522	0
Carrying amount at the end of the year	1.522	0

Notes

6. Contingent liabilities

No contingent liabilities exist at the balance sheet date.

The company has joint and several tax liability, with other Danish group companies for company taxes. This also includes withholding taxes on dividends, interest and royalties within the group. The total known net tax liability of the jointly taxed companies is shown in the management company's annual accounts of, Arla Foods Holding A/S CVR no 27466052. Any subsequent corrections to co-taxation income and withholding tax etc. could result in the company's liability being higher or lower.

7. Related parties

AF A/S related parties are the company's management and other companies in the Arla Foods Group.

Group annual report:

The Company is a wholly-owned subsidiary of Arla Foods Holding A/S, Viby J, and is included in the consolidated financial statements of Arla Foods amba, CVR No. 25313763. The consolidated financial statements are available at the following address: Arla Foods Amba, Sønderhøj 14, 8260 Viby J.

The company's transactions with related parties:

Other group companies	2021	2020
	kDKK	kDKK
Interest on intercompany loans	506	468
Payables to group companies	41.749	40.222
Parent company		
Other internal cost recharges	25	25