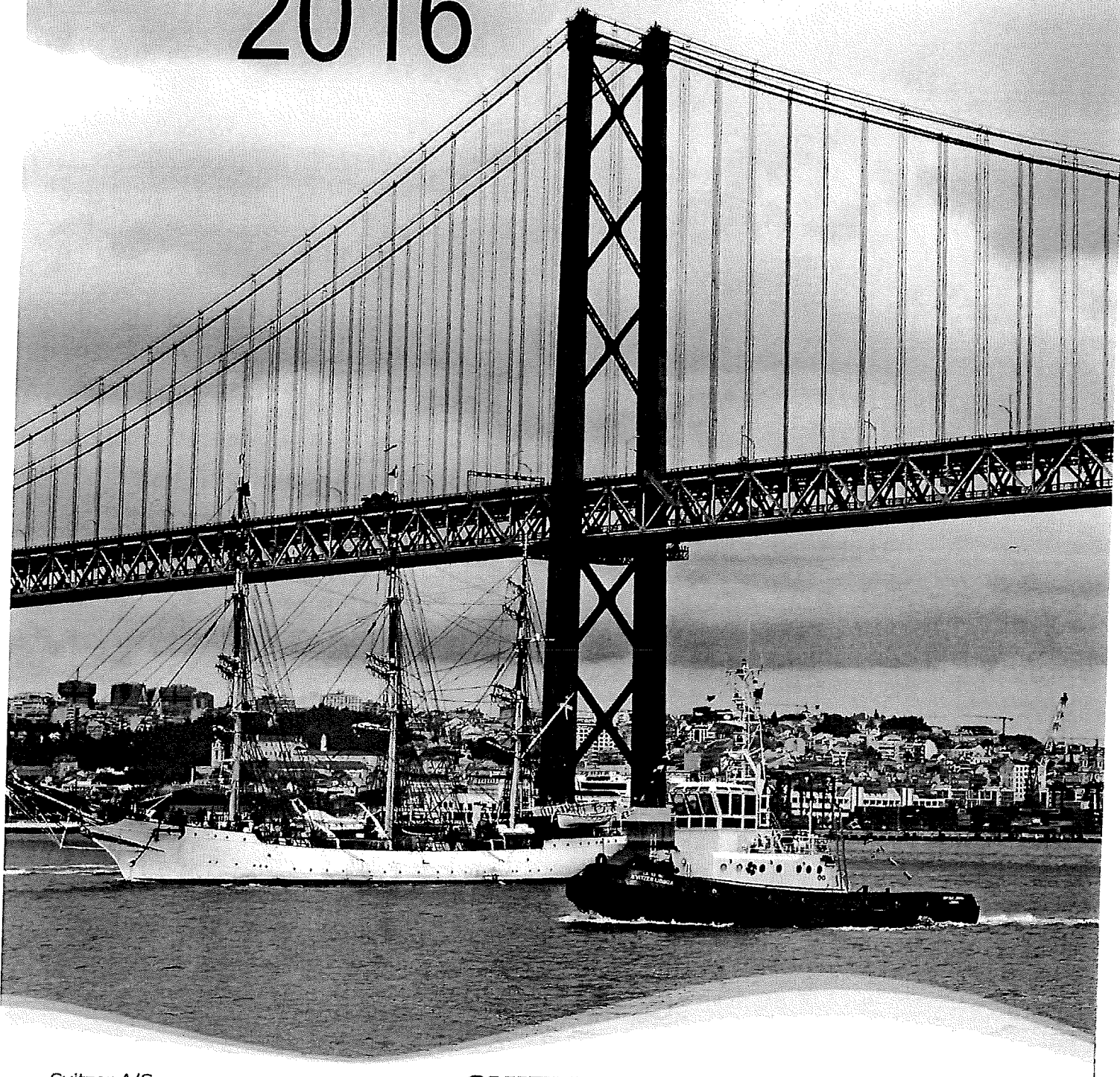
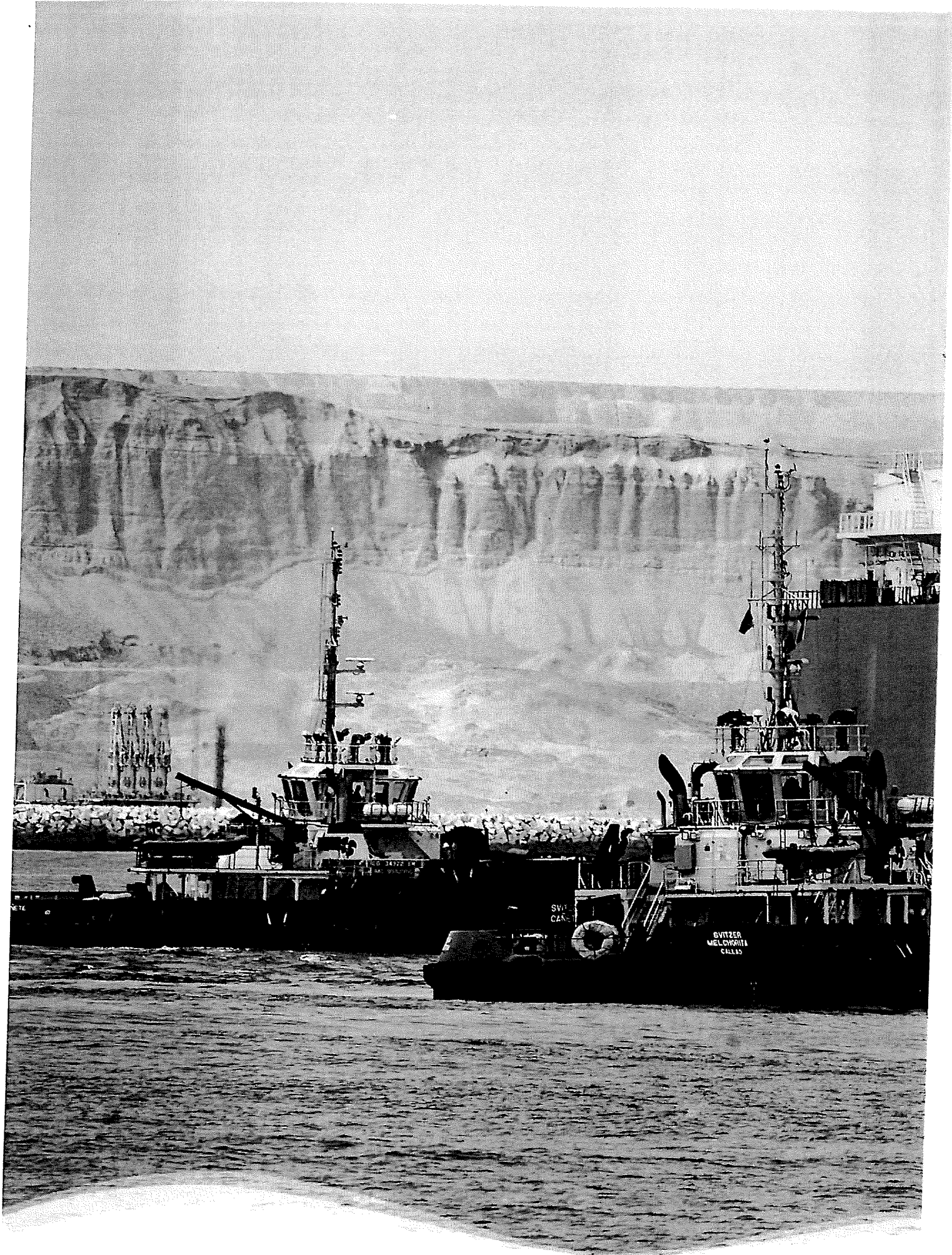


# ANNUAL REPORT 2016

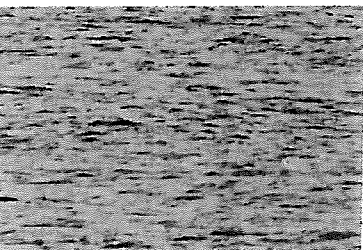


Svitzer A/S  
Pakhus 48, Sundkaj 9  
2150 Nordhavn  
Denmark  
CVR.: 43266012

**SVITZER**







## CONTENTS

MANAGEMENT'S REVIEW .....	4
FINANCIAL HIGHLIGHTS.....	5
MANAGEMENT'S STATEMENT.....	6
INDEPENDENT AUDITOR'S REPORT .....	7
INCOME STATEMENT .....	9
BALANCE SHEET AT 31 <sup>ST</sup> OF DECEMBER .....	10
STATEMENT OF CHANGES IN EQUITY .....	12
NOTE INDEX.....	13
COMPANY DETAILS .....	27

## DIRECTORS' REPORT

Svitzer Group is the leading towage operator with activities within both Harbour and Terminal towage and with a fleet of 359 (2015: 366) vessels in more than 100 ports across 37 countries. Svitzer's customers are ship owners and operators within all shipping segments as well as national and international Oil & Gas companies.

Svitzer A/S is the parent company in the Svitzer Group and its activities mainly relate to Svitzer's global head office which supports Svitzer's regions and subsidiaries.

### 2016 IN REVIEW

#### *Financials*

The loss in 2016 was mainly due to a write-down of DKK 87 million on a receivable from Ardent, the 50% owned salvage company, as the business was loss-making and expects to be in 2017 as well. Also, Svitzer A/S has in 2016 impaired DKK 25 million on its investment in Svitzer Australasia Holdings Pty. Ltd as earnings are not expected to cover the negative equity in the foreseeable future.

Revenue in 2016 decreased with DKK 9 million compared to 2015. The decrease was due to costs incurred in 2016 in Svitzer A/S not reallocated as part of the management fee to the regions.

#### *Sustainability*

The lost time incidents frequency ('LTIF') for 2016 was zero per one million exposure hours which is in line with 2015. Overall there was a good performance driven by an extensive focus on safety throughout the organisation. The work of implementing and simplifying the safety management system HMS, Harmonized Management System, continued but unfortunately slowed down as the system provider was acquired by new owners, Mitratech in June 2016. Furthermore, the implementation of the Svitzer Offshore Inspections Questionnaire was completed by the third quarter of 2016. The global safety performance deteriorated to a LTIF on 0.6 against 0.5 in 2015.

#### *Corporate social responsibility*

Please refer to the separate Sustainability Report 2016 of the parent company A.P. Møller – Mærsk A/S on the website:  
[http://www.maersk.com/~media/the%20maersk%20group/sustainability/files/publications/2017/files/apmm\\_sustainability\\_report\\_2016\\_a3\\_v6.pdf](http://www.maersk.com/~media/the%20maersk%20group/sustainability/files/publications/2017/files/apmm_sustainability_report_2016_a3_v6.pdf).

#### *Diversity*

In March 2013, the Board of Directors decided to establish the Company's objectives for diversity among the Board Members elected by the Company in general meeting with regard to the underrepresented gender.

It is the opinion of the Board of Directors that its members be elected on the basis of their overall competences and

at the same time it recognises the benefits of a widely combined board in terms of global experience, culture and gender. On the basis of this ambition the Board has defined a target to increase the share of the under-represented gender on the Board to account for at least 25% of the shareholder appointed Board members.

As at 31 December 2016 there are two women among the four Board members elected at the Company's General Meeting. Consequently, the set target for gender diversity on the Board has been met.

With regards to Svitzer A/S' employees, it has been decided to adhere to the A.P. Møller – Maersk Group policy which was adopted at the Board Meeting in A.P. Møller – Mærsk A/S on 21 February 2013, with the aim to increase the share of the under-represented gender on the Company's other management levels (Link to policy: <http://www.maersk.com/en/the-maersk-group/sustainability/diversity-and-inclusion>). In accordance with this policy Svitzer A/S has taken steps to look into how the Company can attract qualified women to relevant management positions. In addition, this is a focus area when identifying candidates to key positions.

#### *Environment*

Environmental impact in 2016 for Svitzer A/S is unchanged compared to 2015 due to unchanged location and no significant change in number of employees. Globally CO2 emissions relative to tug jobs in harbor towage activity were 1.28 tons per tug job (2015: 1.25). The increase compared to 2015 is mainly caused by more vessels transferred over longer distances and new activities in Brazil and Argentina. Environmental efficiency is one of the core operational elements and is of high focus for the Company.

#### *Expectations for 2017*

Svitzer A/S being an administrative head office will mainly be effected by fluctuations in foreign exchange rates and changes in group companies' environments.

The expectations for 2017 profit before financial items are at level with 2016.

#### *Risks*

The main risk for Svitzer A/S is fluctuations in foreign exchange rates and interest rates. Svitzer A/S has investments in subsidiaries and are therefore indirectly subject to the risks related to the overall development in the world economy, number of ship calls, number of tug operators in particular ports, development in fuel prices and fluctuations in foreign exchange rates which will have an impact on subsidiaries' activities and results.

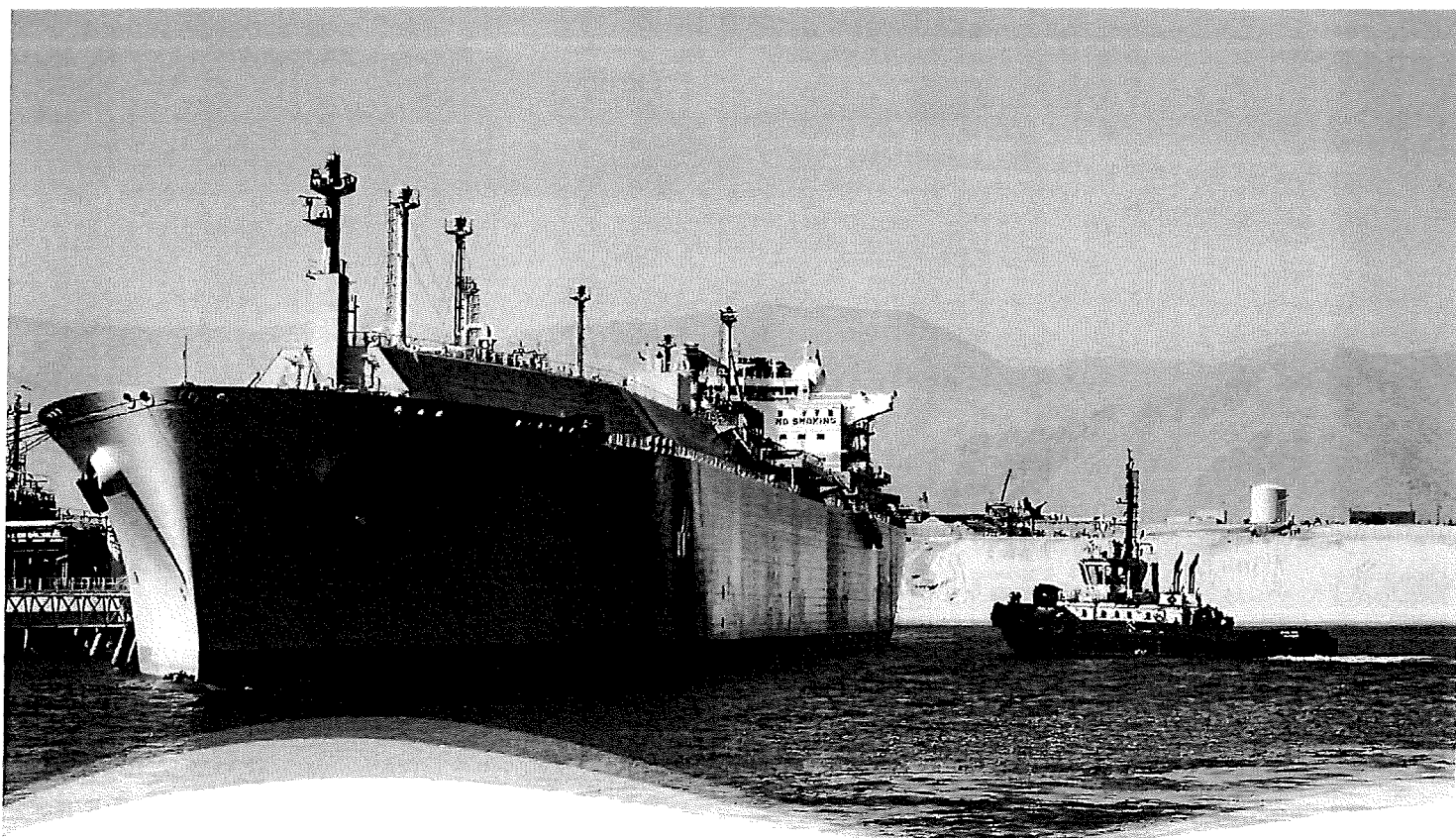
## FIVE YEAR SUMMARY

Amounts in DKK thousands

	2016	2015	2014	2013	2012
Revenue	88,739	97,845	94,721	107,933	71,067
Profit before financial items (EBIT)	-55,113	-41,757	-6,585	-23,243	419,405
Financial income and financial expenses	-145,505	-146,971	-14,675	52,262	79,868
Profit before tax	-180,661	41,404	-1,917,980	29,019	499,273
Tax	42,103	-30,741	-6,043	-5,951	-8,117
Profit/loss for the year	-138,558	72,145	-1,911,937	34,971	507,390
Total assets	6,346,453	5,870,306	3,315,214	5,272,263	5,079,636
Total equity	1,083,694	1,222,252	1,116,148	3,027,913	2,976,722
Profit (EBIT) margin	-62.1%	-42.7%	-7.0%	-21.5%	590.2%
Return on equity after tax	-12.8%	5.9%	-171.3%	1.2%	18.7%
Equity ratio	17.1%	20.8%	33.7%	57.4%	58.6%

Definitions of key figures are included under Accounting Policies.

The financial statements of Svitzer A/S for 2016 have been prepared in accordance with the Danish Financial Statements Act.



## STATEMENT OF THE BOARD OF DIRECTORS AND MANAGEMENT

The Board of Directors and the Management have today considered and adopted the Annual Report of Svitzer A/S for the financial year 1 January – 31 December 2016.

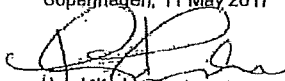
The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Annual Report gives a true and fair view of the Company's assets and liabilities, financial position at 31 December 2016 and of the results of the Company's operations for 2016.

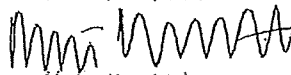
In our opinion, the Director's report includes a fair review of the Company's operations and financial conditions, the results for the year and financial position as well as a description of the most significant risks and uncertainty factors that the Company faces.

We recommend that the Annual Report be approved at the Annual General Meeting.

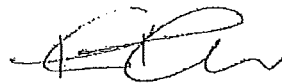
Copenhagen, 11 May 2017

  
Henriette H. Thygesen  
Chief Executive Officer

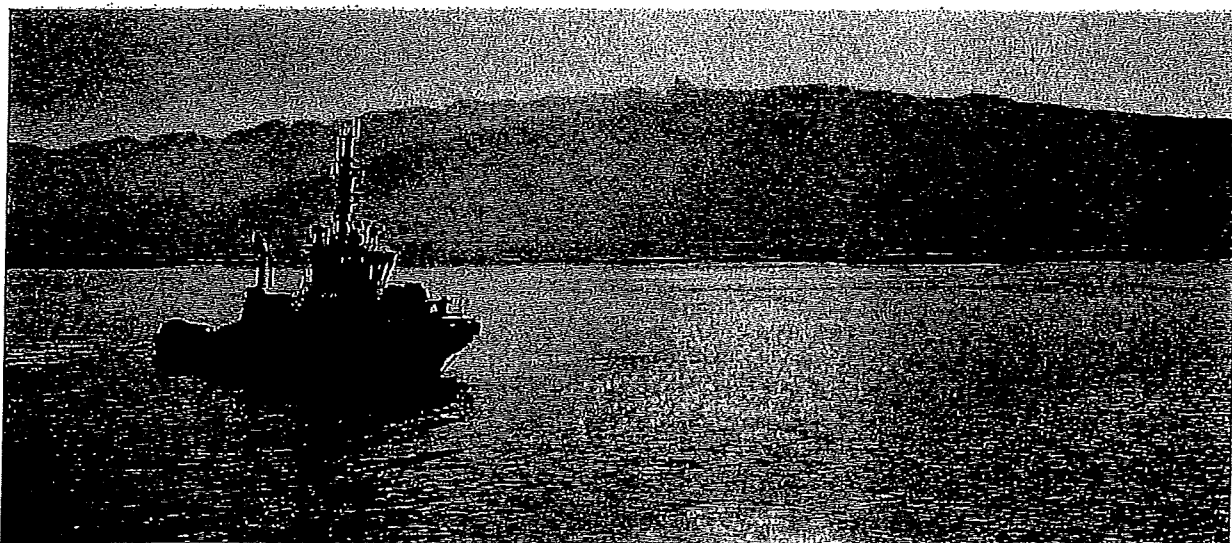
Board of Directors:

  
Morten Engelstoft  
Chairman

Pierre Danel

  
Henriette H. Thygesen

  
Anne Pindborg



## STATEMENT OF THE BOARD OF DIRECTORS AND MANAGEMENT

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The Annual Report is prepared in accordance with the Danish Financial Statements Act.

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In our opinion, the Director's report includes a fair review of the Company's operations and financial conditions, the results for the year and financial position as well as a description of the most significant risks and uncertainty factors that the Company faces.

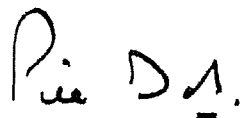
We recommend that the Annual Report be approved at the Annual General Meeting.

Copenhagen, 11 May 2017

Henriette H. Thygesen  
Chief Executive Officer

Board of Directors:

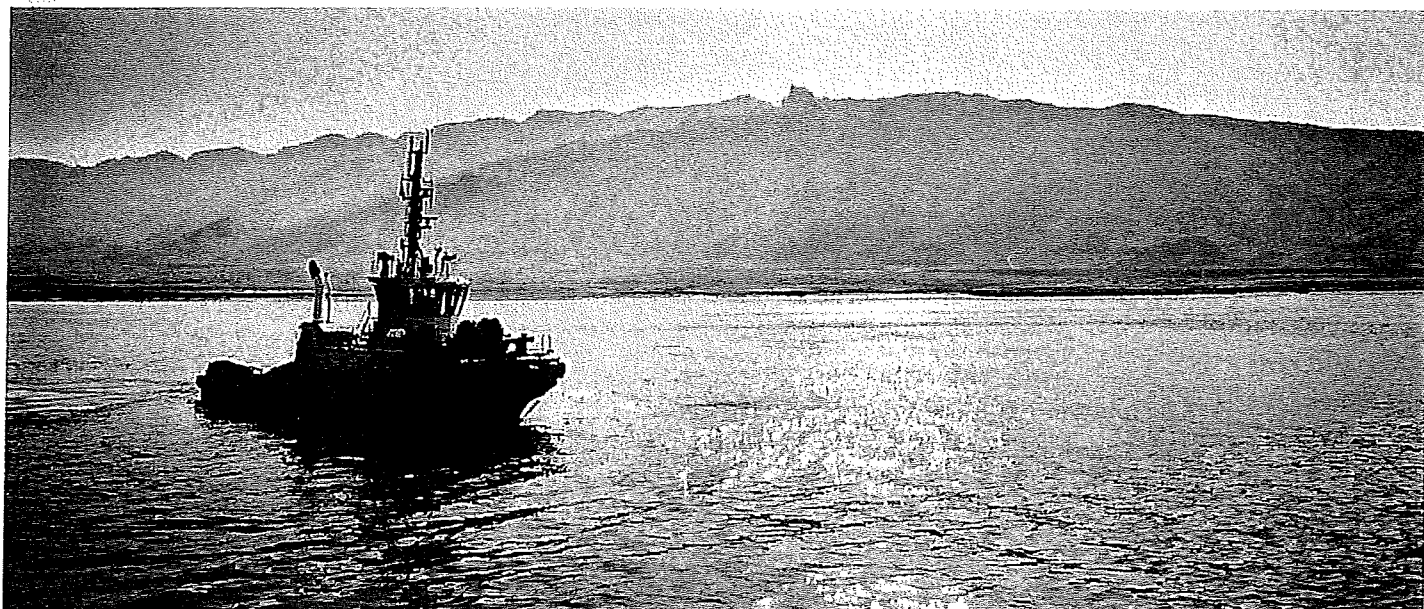
Morten Engelstoft  
Chairman



Pierre Danet

Henriette H. Thygesen

Anne Pindborg



## INDEPENDENT AUDITOR'S REPORT

To the shareholders of Svitzer A/S

### Opinion

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2016, and of the results of the Company's operations for the financial year 1 January - 31 December 2016 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Svitzer A/S for the financial year 1 January - 31 December 2016, which comprise income statement, balance sheet, statement of changes in equity and notes including a summary of significant accounting policies ('Financial Statements').

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

### Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

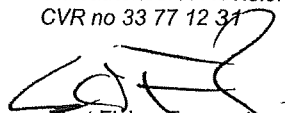


- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.


We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Copenhagen, 11 May 2017

**PricewaterhouseCoopers**  
Statsautoriseret Revisionspartnerselskab  
CVR no 33 77 12 31



Gert Fisker Tomczyk  
State Authorised Public  
Accountant



Søren Ørjan Jensen  
State Authorised Public  
Accountant

## INCOME STATEMENT

Amounts in DKK thousand

Note	2016	2015
Revenue	88,739	97,845
2 Staff costs	58,652	58,137
Other external expenses	71,983	73,263
<b>Profit before depreciation, amortisation and impairment losses, etc.</b>	<b>-41,896</b>	<b>-33,555</b>
6 Depreciation, amortisation and impairment losses	13,217	13,335
3 Other operating income and expenses	-	5,133
<b>Profit before financial items</b>	<b>-55,113</b>	<b>-41,757</b>
Share of profit/loss in subsidiaries	106,748	230,351
Impairment of financial assets	86,791	219
4 Financial income	20,605	46,723
4 Financial expenses	166,110	193,694
<b>Profit before tax</b>	<b>-180,661</b>	<b>41,404</b>
5 Tax	42,103	-30,741
<b>Profit for the year</b>	<b>-138,558</b>	<b>72,145</b>

Profit is transferred to retained earnings under equity

## BALANCE SHEET AT 31 DECEMBER

## Assets at 31 December

Amounts in DKK thousand

Note	2016	2015
<b>Property, plant and equipment</b>		
Production facilities and equipment, etc.	3,194	16,303
<b>6 Total property, plant and equipment</b>	<b>3,194</b>	<b>16,303</b>
<b>Financial non-current assets</b>		
Investments in subsidiaries	5,737,038	5,186,114
Other equity investments	262	151
<b>7 Total financial non-current assets</b>	<b>5,737,300</b>	<b>5,186,265</b>
<b>8 Deferred tax</b>	<b>9,996</b>	<b>16,595</b>
<b>Total non-current assets</b>	<b>5,750,490</b>	<b>5,219,163</b>
<b>Receivables</b>		
Trade receivables	-	575
Tax receivables	36,450	16,462
Receivables from subsidiaries	470,896	564,943
Receivables from joint ventures	70,050	62,895
Other receivables	5,091	5,221
Prepayments	3,408	1,044
<b>Total receivables, etc.</b>	<b>585,895</b>	<b>651,140</b>
<b>Cash and bank balances</b>	<b>10,068</b>	<b>3</b>
<b>Total current assets</b>	<b>595,963</b>	<b>651,143</b>
<b>Total assets</b>	<b>6,346,453</b>	<b>5,870,306</b>

## BALANCE SHEET AT 31 DECEMBER

## Liabilities at 31 December

Amounts in DKK thousand

Note		2016	2015
	<b>Equity</b>		
9	Share capital	420,953	420,953
	Reserves	662,741	801,299
	<b>Total equity</b>	<b>1,083,694</b>	<b>1,222,252</b>
	<b>Non-current liabilities</b>		
	Other provisions	1,436	-
	Payables to group enterprises	5,129,058	4,432,948
	<b>Total non-current liabilities</b>	<b>5,130,494</b>	<b>4,432,948</b>
	<b>Current liabilities</b>		
	Payables to subsidiaries	85,391	91,980
	Payables to group enterprises	19,811	82,100
	Trade payables	4,463	21,671
	Derivatives	2,378	-
10	Other payables	20,222	19,355
	<b>Total current liabilities</b>	<b>132,265</b>	<b>215,106</b>
	<b>Total liabilities</b>	<b>5,262,759</b>	<b>4,648,054</b>
	<b>Total equity and liabilities</b>	<b>6,346,453</b>	<b>5,870,306</b>

11 Commitments and contingent liabilities

12 Related parties



## STATEMENT OF CHANGES IN EQUITY

Amounts in DKK thousand

	Share capital	Reserve for hedges	Retained earnings	Total equity
Equity 1 January 2016	420,953	1,040	800,259	1,222,252
Cash flow hedges	-	-1,040	1,040	-
Profit for the year	-	-	-138,558	-138,558
<b>Equity 31 December 2016</b>	<b>420,953</b>	<b>-</b>	<b>662,741</b>	<b>1,083,694</b>

Amounts in DKK thousand

	Share capital	Reserve for hedges	Retained earnings	Total equity
Equity 1 January 2015	420,953	-32,919	728,114	1,116,148
Cash flow hedges	-	44,391	-	44,391
5 Tax	-	-10,432	-	-10,432
Profit for the year	-	-	72,145	72,145
<b>Equity 31 December 2015</b>	<b>420,953</b>	<b>1,040</b>	<b>800,259</b>	<b>1,222,252</b>

### Share capital

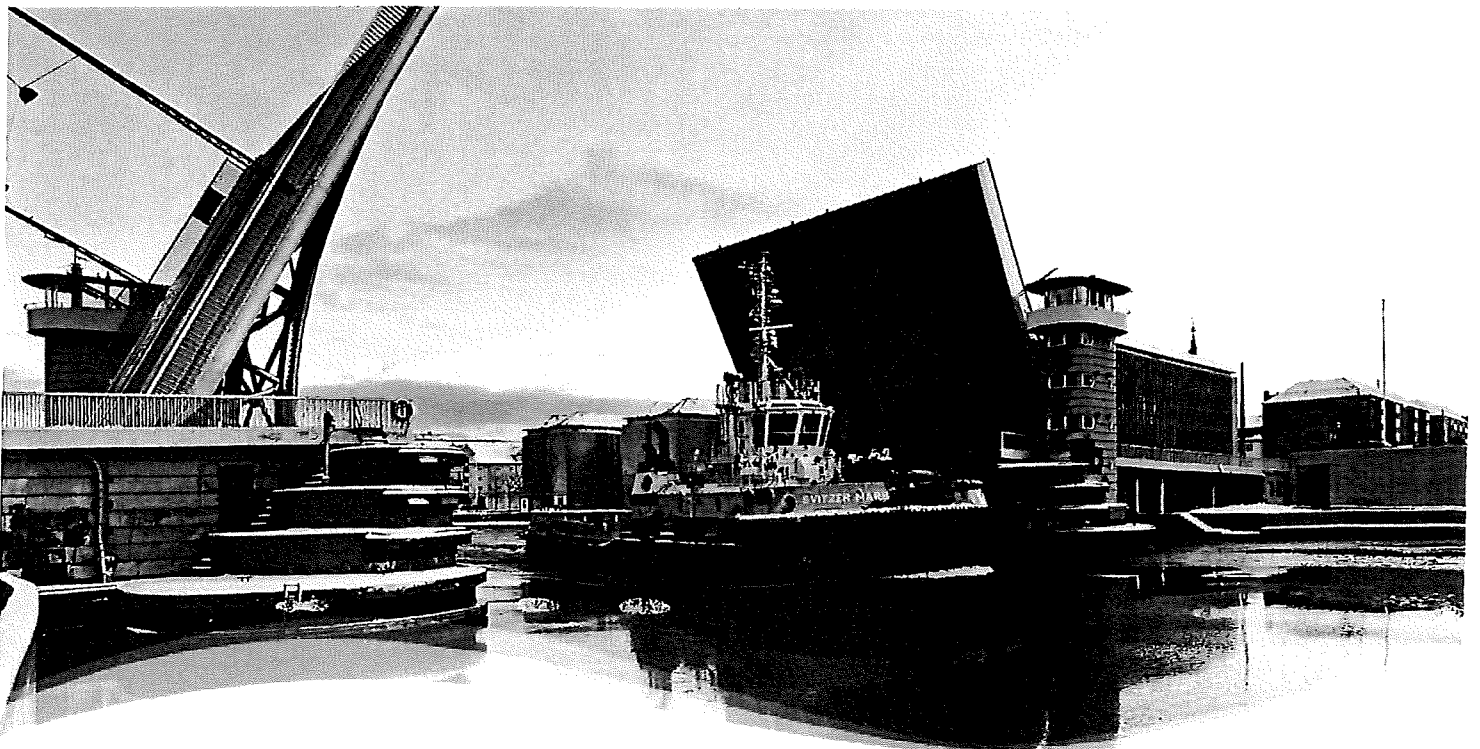
The Company's share capital amounts to DKK 420,953 thousand with shares of DKK 250 or multiples hereof.

## NOTES

### Contents

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	Page
1 Accounting policies	14
2 Staff costs	19
3 Other operating income and expenses	20
4 Financial income and expenses	20
5 Tax	20
6 Property, plant and equipment	21
7 Investments in subsidiaries and other equity investments	22
8 Deferred tax	24
9 Share capital	24
10 Other payables	24
11 Commitments and contingent liabilities, etc.	25
12 Related parties	25



## 1 Accounting policies

### Basis of preparation

The financial statements for Svitzer A/S ('the Company') for 2016 have been prepared in accordance with the Danish Financial Statements Act for medium sized enterprises of reporting class C.

In accordance with the Danish Financial Statements Act section 112, the Company does not prepare consolidated financial statements as the Company and its subsidiaries are part of the consolidated financial statements prepared for A.P. Møller – Mærsk, incorporated in Denmark under registration no. 22756214.

Also, in accordance with section 86, par. 4 of the Danish Financial Statements Act, the Company does not prepare a cash flow statement, as the Company and its subsidiaries are included in the consolidated cash flow statements of A.P. Møller - Mærsk Group.

There has not been made any changes to the accounting policies applied.

The financial statements for 2016 are presented in Danish Kroner.

### Recognition and measurement

Revenue is recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised.

All expenses incurred to achieve the earnings for the year are recognised in the income statement.

Assets are recognised when it is probable that future economic benefits attributable to the asset will flow to the Company and the value of the asset can be measured reliably.

Liabilities are recognised when it is probable that future economic benefits will flow out of the Company and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Recognition and measurement take into account any predictable losses and risks occurring before the presentation of the annual report which confirm or invalidate affairs and conditions existing at the balance sheet date.

### Translation policies

Danish Kroner is used as the measurement currency. All other currencies are regarded as foreign currencies.

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Gains and losses arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the transaction date rates are recognised in financial income and expenses in the income statement. Fixed assets acquired in foreign currencies are measured at the transaction date rates.

### Derivative financial instruments

Derivative financial instruments are initially recognised in the balance sheet at cost and are subsequently remeasured at their fair values. Positive and negative fair values of derivative financial instruments are classified as derivatives.

Changes in the fair values of derivative financial instruments are recognised in the income statement unless the derivative financial instrument is designated and qualify as hedge accounting, see below.

### **Hedge accounting**

Changes in the fair values of financial instruments that are designated and qualify as fair value hedges of a recognised asset or a recognised liability are recognised in the income statement as are any changes in the fair value of the hedged asset or the hedged liability related to the hedged risk.

Changes in the fair values of derivative financial instruments that are designated and qualify as hedges of expected future transactions are recognised in retained earnings under equity as regards the effective portion of the hedge. The ineffective portion is recognised in the income statement. If the hedged transaction results in an asset or a liability, the amount deferred in equity is transferred from equity and recognised in the cost of the asset or the liability, respectively. If the hedged transaction results in an income or an expense, the amount deferred in equity is transferred from equity to the income statement in the period in which the hedged transaction is recognised. The amount is recognised in the same item as the hedged transaction.

Changes in the fair values of financial instruments that are designated and qualify as hedges of net investments in independent foreign subsidiaries or associates are recognised directly in equity as regards the effective portion of the hedge, whereas the ineffective portion is recognised in the income statement.

### **Incentive schemes**

The value of share option plans offered to the Executive Board and a number of senior employees is not recognised in the income statement. The most significant conditions of the plans are disclosed in the notes.

### **Revenue**

Revenue from the sale of goods is recognised in the income statement when transfer of risk to the buyer has been made before year end.

Revenue comprise of management fee and is recognised if delivery and transfer of risk took place before end of year.

Revenue is recognised exclusive of VAT and net of discounts relating to sales.

### **Other external expenses**

Other external expenses comprise indirect production costs and expenses for premises, sales and distribution as well as office expenses, etc.



**Staff expenses**

Staff expenses comprise wages and salaries as well as payroll expenses.

**Amortisation, depreciation and impairment losses**

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

**Other operating income and expenses**

Other operating income and other operating expenses comprise items of a secondary nature to the core activities of the enterprise, including gains and losses on the sale of intangible assets and property, plant and equipment.

**Financial income and expenses**

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

**Tax on profit/loss for the year**

Tax for the year consists of current tax and deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas tax attributable to equity transactions is recognised directly in equity. Any changes in deferred tax due to changes to tax rates are recognised in the income statement.

The Company is jointly taxed with the Danish entities within the A.P. Møller - Maersk Group as well as A. P. Møller Holding A/S. The tax effect of the joint taxation with the subsidiaries is allocated to Danish enterprises showing profits or losses in proportion to their taxable incomes (full allocation with credit for tax losses). The jointly taxed enterprises have adopted the on-account taxation scheme.

**Property, plant and equipment**

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses. Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use. Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Other fixtures and fittings, tools and equipment	3-7 years
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**Impairment of intangible assets and property, plant and equipment**

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation. If so, the asset is written down to its lower recoverable amount.

**Investments in subsidiaries**

Investments in subsidiaries are measured at cost or a lower value in use. Dividends from subsidiaries are recognised as income at the time of declaration. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

**Receivables**

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value which corresponds to nominal value less provisions for bad debts. Provisions for bad debts are determined on the basis of an individual assessment of each receivable.

**Prepayments**

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

**Provisions**

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Company has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

**Deferred tax assets and liabilities**

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets, including the tax base of tax loss carry-forwards, are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity. Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to become current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement.

**Current tax receivables and liabilities**

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

**Financial liabilities**

Fixed interest loans, such as mortgage loans and loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost and the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period. Other debts are measured at amortised cost substantially corresponding to nominal value.

**Deferred income**

Deferred income comprises payments received in respect of income in subsequent years.

**Key figures**

Profit (EBIT) margin:

$\frac{\text{Profit before financial items}}{\text{Revenue}}$

Return on equity after tax:

$\frac{\text{Profit/loss for the year}}{\text{Average equity}}$

Equity ratio:

$\frac{\text{Equity}}{\text{Total assets}}$

## 2 Staff costs

Amounts in DKK thousand

	2016	2015
<b>Remuneration of employees</b>		
Wages and salaries	54,348	54,135
Pension costs, defined contribution plans	3,948	3,681
Other social security costs	356	321
<b>Total remuneration</b>	<b>58,652</b>	<b>58,137</b>
Average number of employees	48	45
With reference to section 98b paragraph 3 in the Danish Financial Statements Act total remuneration for management personnel is not disclosed.		

### Share-based payment/Equity settled incentive plans (excluding share options plan)

The A.P. Møller - Maersk Group has two different equity settled incentive plans. The Restricted Shares Plan was introduced in 2013. In 2014, the Group established a Performance Shares Plan for members of the Executive Board and other employees.

The transfer of restricted and performance shares is contingent on the employee still being employed and not being under notice of termination and takes place when three years have passed from the time of granting. Transfer of the performance shares to members of the Management Board (previously the Executive Board) is further contingent on the member still being employed in the Group at the time of publishing of the Annual Report 2016 for A.P. Møller - Mærsk A/S. The actual transfer of performance shares is further contingent upon the degree of certain financial goals being achieved. This means that the number of shares that eventually will vest may be adjusted during the vesting period. The members of the Management Board as well as other employees are not entitled to any dividend during the vesting period. Special conditions apply regarding illness, death and resignation as well as changes in the Company's capital structure, etc.

The fair value per restricted share at the time of being granted is DKK 8,463 (DKK 14,733) which equals the volume weighted average share price on the date of being granted, i.e. 1 April.

The fair value per performance share at the time of being granted is DKK 13,130 (DKK 13,130), which equals the average closing share price on the first five trading days following the release of A.P. Møller - Mærsk A/S' Annual Report in 2014.

The outstanding restricted shares in 2016 were 221 (187). Total value of restricted shares recognised in the income statement in 2016 was DKK 0.5 million (DKK 0.5 million).

The outstanding performance shares in 2016 were 612 (600). Total value of performance shares recognised in the income statement in 2016 was 2.5 million (DKK 2.2 million).



### 3 Other operating Income and expenses

In 2015, three vessels were sold internally at market value with a gain of DKK 5.1 million.

### 4 Financial income and expenses

Amounts in DKK thousand

	2016	2015
Intercompany part of financial income	16,927	42,606
Intercompany part of financial expenses	-162,364	-98,970

### 5 Tax

Amounts in DKK thousand

	2016	2015
Tax recognised in the income statement	42,103	-30,741
<b>Total</b>	<b>42,103</b>	<b>-30,741</b>
Of which:		
Current tax	35,013	-21,100
Deferred tax	2,908	-12,888
Tax adjustment previous years	4,182	3,247
Tax recognised in equity		
Fair value adjustment of other equity investments	-	-
Cash flow hedges	-	10,432
<b>Total</b>	<b>-</b>	<b>10,432</b>
Of which:		
Current tax	-	10,432

## 6 Property, plant and equipment

Amounts in DKK thousand

	Machinery, plant and equipment etc.	Work in progress and payment on account	Total
<b>Cost</b>			
1 January 2015	98,430	96,135	194,565
Addition	-	-	-
Disposal	-	96,135	96,135
Transfer	-	-	-
<b>31 December 2015</b>	<b>98,430</b>	<b>-</b>	<b>98,430</b>
Addition	108	-	108
Disposal	-	-	-
Transfer	-	-	-
<b>31 December 2016</b>	<b>98,538</b>	<b>-</b>	<b>98,538</b>
<b>Depreciation and impairment losses</b>			
1 January 2015	68,792	-	68,792
Depreciation	13,335	-	13,335
Disposal	-	-	-
<b>31 December 2015</b>	<b>82,127</b>	<b>-</b>	<b>82,127</b>
Depreciation	13,217	-	13,217
Disposal	-	-	-
<b>31 December 2016</b>	<b>95,344</b>	<b>-</b>	<b>95,344</b>
<b>Carrying amount:</b>			
<b>31 December 2015</b>	<b>16,303</b>	<b>-</b>	<b>16,303</b>
<b>31 December 2016</b>	<b>3,194</b>	<b>-</b>	<b>3,194</b>

## 7 Investments in subsidiaries and other equity investments

Amounts in DKK thousand

	Investment in subsidiaries	Other equity investments	Total
<b>Cost</b>			
1 January 2015	3,161,464	373	3,161,837
Addition	3,661,107		3,661,107
Disposal	-	222	222
<b>31 December 2015</b>	<b>6,822,571</b>	<b>151</b>	<b>6,822,722</b>
Addition	430,560	-	430,560
Disposal	-	-	-
<b>31 December 2016</b>	<b>7,253,131</b>	<b>151</b>	<b>7,253,282</b>
<b>Value adjustment</b>			
1 January 2015	-	-	-
<b>31 December 2015</b>	-	-	-
Fair value adjustment	-	111	
<b>31 December 2016</b>	-	<b>111</b>	<b>111</b>
<b>Impairment</b>			
1 January 2015	1,866,726	-	1,866,726
Impairment	7,289	-	7,289
Reversal of impairment losses	-237,558	-	-237,558
<b>31 December 2015</b>	<b>1,636,457</b>	-	<b>1,636,457</b>
Impairment	25,600	-	25,600
Reversal of impairment losses	145,964	-	145,964
<b>31 December 2016</b>	<b>1,516,093</b>	-	<b>1,516,093</b>
<b>Carrying amount:</b>			
<b>31 December 2015</b>	<b>5,186,114</b>	<b>151</b>	<b>5,186,265</b>
<b>31 December 2016</b>	<b>5,737,038</b>	<b>262</b>	<b>5,737,300</b>

Impairment losses in 2016 mainly relate to investments in Svitzer Australasia Holdings Pty. Ltd of DKK 25.1 million, and reversal of impairment losses of DKK 146.0 million relate to Svitzer Europe Holding B.V.

In addition, Svitzer A/S has written down receivables from Svitzer Africa Pty. Ltd. And Svitzer Tugs A/S of DKK 13.7 million.

In 2015, impairment related to the equity investment in Svitzer Africa Pty Ltd. of DKK 7.2 million and reversal of prior years' impairment in Svitzer Holding B.V. of DKK 237.5 million.

## 7 Investments in subsidiaries and other equity investments (continued)

### Directly owned subsidiaries

	Country of incorporation	Ownership	Profit/loss for the period DKK '000	Equity DKK '000
SVITZER Africa (Pty) Ltd.	South Africa	100%	-4,165	-13,431
SVITZER Angola Lda	Angola	60%*	445	861
SVITZER Americas Ltd.	British Virgin Islands	100%	N/A	N/A
SVITZER Asia Pte. Ltd.	Singapore	100%	50,538	404,358
SVITZER Australasia Holdings Pty. Ltd.	Australia	100%	N/A	N/A
SVITZER Caribbean Ltd.	USA	100%	N/A	N/A
SVITZER Europe Holding B.V.	The Netherlands	100%	N/A	N/A
SVITZER Middle East Ltd.	British Virgin Islands	100%	N/A	N/A
SVITZER Salvage Holding A/S	Denmark	100%	-74	464
SVITZER Scandinavia Holding A/S	Denmark	100%	129	44,257
SVITZER Towage A/S	Denmark	100%	121,185	904,213
SVITZER Tugs A/S	Denmark	100%	-27	512

\* Including 50% ownership through Svitzer Asia Pte. Ltd.

Only subsidiaries of direct ownership have been disclosed. All subsidiaries are consolidated in the A.P. Moller-Maersk Group's annual report for 2016.

Profit/loss for the period and equity are disclosed as per latest official financial statements in accordance with the requirements in the Danish Financial Statements Act. Not available ('N/A') indicates that no official financial statements are required to be prepared.

## 8 Deferred tax

Amounts in DKK thousand

Recognised deferred tax assets and liabilities are attributable to the following:

	2016	2015
Property, plant and equipment	8,821	5,801
Tax loss carry forwards	-	8,436
Small acquisitions	1,175	1,137
Other	-	1,221
<b>Total</b>	<b>9,996</b>	<b>16,595</b>
Offsets	-	-
<b>Total</b>	<b>9,996</b>	<b>16,595</b>

## 9 Share capital

Shareholders who own more than 5% pursuant to section 104 in the Danish Financial Statements Act:  
- A.P. Møller - Mærsk A/S, Copenhagen (100%)

Svitzer A/S is included in the 2016 consolidated financial statements of A.P. Møller - Mærsk A/S and A.P. Møller Holding A/S who hold a controlling interest.

## 10 Other payables

Amounts in DKK thousand

	2016	2015
Interest payable	-	13,443
Accrued staff costs	10,478	5,912
Other payables, external	9,744	-
<b>Total</b>	<b>20,222</b>	<b>19,355</b>
Of which:		
Classified as non-current	-	-
Classified as current	20,222	19,355



## 11 Commitments and contingent liabilities, etc.

### Commitments

Amounts in DKK thousand

	2016	2015
Within one year	916	1,126
Between one and two years	-	255
Between two and three years	-	-
Between three and four years	-	-
Between four and five years	-	-
After five years	-	-
<b>Total</b>	<b>916</b>	<b>1,381</b>

### Contingent liabilities

#### Other financial obligations

Guarantees amount to DKK 628 thousand (DKK 2,928 thousand).

#### Pledged assets

Payment guarantees have been issued to Copenhagen Harbour of DKK 0.6 million and to Sines Port Administration of DKK 2.2 million.

## 12 Related parties

A.P. Møller - Mærsk A/S has the controlling influence through 100 % ownership. All companies in the A.P. Møller - Mærsk Group as well as A.P. Møller Holding A/S are considered as related parties.

Besides standard remuneration, Svitzer A/S has no further transactions with key management of A.P. Møller - Mærsk A/S, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Fond til Almene Formaal or companies under their significant influence.



## COMPANY DETAILS

The Company: SVITZER A/S  
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Denmark

Registration no.: 43 26 60 12

Founded: 3 March 1833

Registered office: Copenhagen

Financial year: 1 January – 31 December

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Pierre Danet  
Henriette H. Thygesen  
Anne Pindborg

Management: Henriette H. Thygesen

Auditor: PricewaterhouseCoopers  
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