

**IQ METAL A/S**  
**BIRKEMOSEVEJ 1, DK-8361 HASSELAGER**  
**ANNUAL REPORT**

**1 JANUARY 2023 – 31 DECEMBER 2023**

The Annual Report has been presented and adopted at the Company's Annual General Meeting on 15 March 2024.

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Thomas Bechmann  
Chairman of the Meeting

**CVR-No.: 42 62 57 28**

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## COMPANY DETAILS

### Company

IQ Metal A/S  
Birkemosevej 1  
DK-8361 Hasselager

Telephone: 87 38 90 11  
Website: [www.iqmetal.com](http://www.iqmetal.com)  
E-mail: [info@iqmetal.com](mailto:info@iqmetal.com)  
CVR No.: 42 62 57 28  
Established: 21 April 1977  
Registered Office: Aarhus  
Financial Year: 1 January 2023 – 31 December 2023

### Divisions

*Head office:*  
IQ Metal A/S  
Birkemosevej 1  
DK-8361 Hasselager

*Polish divisions:*  
IQ Metal Sp. z o.o.  
Kniewska 7  
PL-70-846 Szczecin

IQ Metal Central Poland Sp. z o.o.  
Elgiszewo 221  
PL-87-408 Elgiszewo

### Board of Directors

Chairman Thomas Bechmann  
Board member Lars Taarn Pedersen  
Board member Carsten Thygesen

### Executive Board

Group CEO Bo Fischer Larsen

### Auditor

BDO Statsautoriseret revisionsaktieselskab  
Vestre Ringgade 28  
DK-8000 Aarhus C

### Bank

Jyske Bank A/S  
Enghavevej 32  
DK-7100 Vejle

mBank S.A.  
Corporate Branch Szczecin  
ul. Zbozowa 4 (entrance C) second floor  
PL-70-653 Szczecin

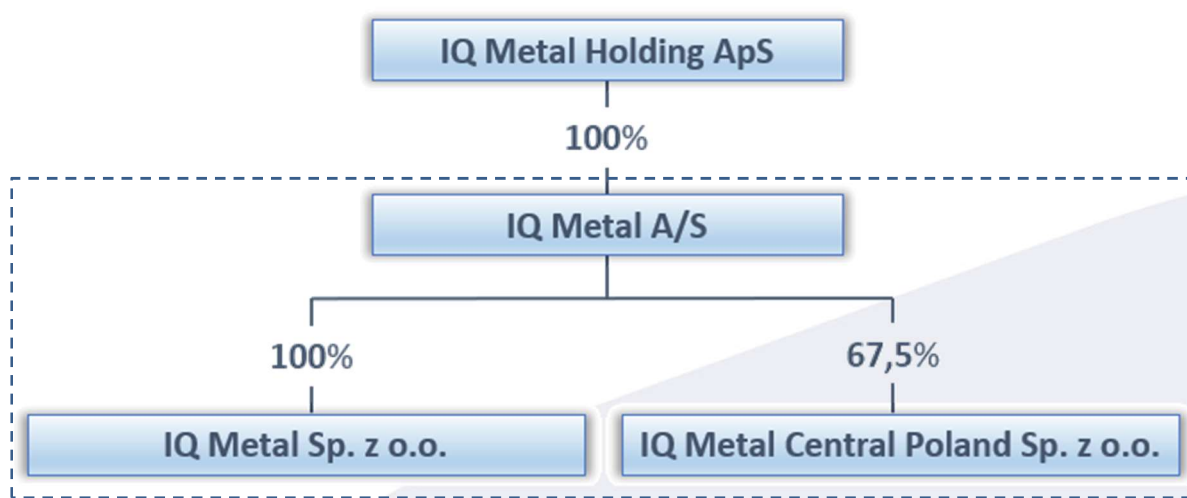
### General Meeting

The Annual General Meeting is held on XX March 2024 at the Groups head office at Birkemosevej 1, DK-8361 Hasselager.

## GROUP STRUCTURE

IQ Metal A/S holds 100% of IQ Metal Sp. z o.o. shares and 67,5% shares of IQ Metal Central Poland Sp. z o.o.

Group structure is as follows:



## MANAGEMENT 'S STATEMENT

Today the Board of Directors and the Executive Board have discussed and approved the Annual Report of IQ Metal A/S for the year 1 January 2023 - 31 December 2023.

The Annual Report is presented in accordance with the Danish Financial Statements Act.

In our opinion the Consolidated Financial Statements and the Annual Financial Statements of IQ Metal A/S give a true and fair view of the Group's and the Company's assets, liabilities and financial position at 31 December 2023 and of the results of the Group's and the Company's operations and cash flows for the financial year 1 January 2023 - 31 December 2023.

The Management Commentary includes in our opinion a fair presentation of the matters dealt with in the Commentary.

We recommend the Annual Report be approved at the Annual General Meeting.

Aarhus, 15 March 2024

Executive Board:

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Bo Fischer Larsen  
Group CEO

Board of Directors:

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Thomas Bechmann  
Chairman

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Lars Taarn Pedersen

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Carsten Thygesen

## **INDEPENDENT AUDITOR'S REPORT**

### **To the Shareholders of IQ Metal A/S**

#### **Opinion**

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of IQ Metal A/S for the financial year 1 January - 31 December 2023, which comprise income statement, balance sheet, statement of changes in equity, statement of cash flows, notes and a summary of significant accounting policies, for both the Group and the Parent Company. The Consolidated Financial Statements and the Parent Company Financial Statements are prepared under the Danish Financial Statements Act.

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2023, and of the results and cash flows of the Group and Parent Company operations for the financial year 1 January - 31 December 2023 in accordance with the Danish Financial Statements Act.

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements and the Parent Company Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), together with the ethical requirements that are relevant to our audit of the financial statements in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Management's Responsibilities for the Consolidated Financial Statements and the Parent Company Financial Statements**

Management is responsible for the preparation of Consolidated Financial Statements and Parent Company Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of Consolidated Financial Statements and Parent Company Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Consolidated Financial Statements and the Parent Company Financial Statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern

basis of accounting in preparing the Consolidated Financial Statements and the Parent Company Financial Statements unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements and the Parent Company Financial Statements**

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements and the Parent Company Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material mis-statement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements and Parent Company Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Financial Statements and the Parent Company Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Consolidated Financial Statements and the Parent Company Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Financial Statements and the Parent Company Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Consolidated Financial Statements and the Parent Company Financial Statements, including the disclosures, and whether the Consolidated Financial Statements and the Parent Company Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### **Statement on Management Commentary**

Management is responsible for Management Commentary.

Our opinion on the Consolidated Financial Statements and the Parent Company Financial Statements does not cover Management Commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements and the Parent Company Financial Statements, our responsibility is to read Management Commentary and, in doing so, consider whether Management Commentary is materially inconsistent with the Consolidated Financial Statements or the Parent Company Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management Commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that Management Commentary is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of Management Commentary.

Aarhus, 15 March 2024

BDO Statsautoriseret revisionsaktieselskab  
CVR No. 20 22 26 70

Thomas Nørgaard Christensen  
State Authorised Public Accountant  
MNE no. mne40048



## FINANCIAL HIGHLIGHTS OF THE GROUP

	2023	2022	2021	2020	2019
	TDKK	TDKK	TDKK	TDKK	TDKK
		(15 mos)			
<b>Income Statement</b>					
Net revenue	379.699	453.646	280.934	195.100	197.259
Gross profit	52.153	59.172	47.888	34.705	48.591
Operating profit	21.135	26.577	23.512	11.449	25.905
Financial income and expenses, net	-3.633	-3.987	-1.601	-1.440	-622
Profit for the year before tax	17.501	22.590	21.911	10.009	25.283
Profit for the year	14.421	19.406	19.129	7.784	19.654
Profit for the year ex. minority interests	14.392	19.406	19.129	7.784	19.654
<b>Balance Sheet</b>					
Balance sheet total	172.404	179.657	185.486	144.652	101.481
Investments in tangible fixed assets	16.265	10.663	8.186	47.703	4.429
Equity	58.552	61.978	53.259	40.719	41.929
Equity ex. minority interests	58.518	61.975	53.259	40.719	41.929
Net working capital	56.413	60.728	61.614	39.769	45.698
Net interest-bearing debt	-63.088	-57.391	-69.148	-67.121	-32.697
Invested capital	121.810	119.270	121.287	98.989	64.767
<b>Average number of full-time employees</b> (without temporary workers)	<b>401</b>	<b>312</b>	<b>266</b>	<b>226</b>	<b>209</b>
<b>Key ratios</b>					
Gross Margin	13,7	13,0	17,0	17,8	24,6
Operation Margin	5,6	5,9	8,4	5,9	13,1
Return on invested capital	17,5	22,1	21,3	14,0	42,8
Quick ratio	151,4	152,7	140,3	139,2	170,4
Equity ratio	33,9	34,5	28,7	28,1	41,3
Return on equity	23,9	33,7	40,7	18,8	49,9
Index for net revenue	192	184	142	99	100
Net revenue per employee in TDKK	947	1.163	1.056	863	944

## FINANCIAL HIGHLIGHTS OF THE GROUP

The ratios stated in the above Financial Highlights have been calculated as follows:

Net working capital (NWC): Inventories + receivables – trade and other payables + other operating assets, current – other operating liabilities, current

Invested capital: NWC + intangible and tangible assets (ex goodwill) – provisions – other operating liabilities, non-current

Net interest-bearing debt: Interest-bearing liabilities – interest-bearing assets – cash and cash equivalents

Free cash flow Operating cash flows – investments in fixed assets, net

Gross margin:  $\frac{\text{Gross profit/loss} \times 100}{\text{Net revenue}}$

Operating margin:  $\frac{\text{Operating profit/loss} \times 100}{\text{Net revenue}}$

Return on invested capital:  $\frac{\text{Operating profit/loss adjusted for goodwill amortisation} \times 100}{\text{Average invested capital}}$

Quick ratio  $\frac{\text{Current assets} \times 100}{\text{Current liabilities}}$

Equity ratio:  $\frac{\text{Equity ex minorities, at year-end} \times 100}{\text{Total assets, at year-end}}$

Return on equity  $\frac{\text{Profit/loss after tax} \times 100}{\text{Average equity}}$

Net revenue per employee  
DKK ('000)  $\frac{\text{Net revenue DKK ('000)}}{\text{Average number of full-time employees}}$

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the CFA Society Denmark.

## **MANAGEMENT COMMENTARY**

### **Principal activities**

IQ Metal Group are specialised in providing cost effective integrated metal and steel solutions to customers worldwide. The activities of the Group are contract manufacturing of components and metal parts in steel, stainless steel and aluminum for industrial customers. The customized solutions rang from components over system and supply chain solutions to the IQ Metal Partnership Manufacturing™ concept for insourcing of entire productions or largescale product portfolios on behalf of customers against long term partnership agreements.

In the following, the name Group is used as a general name covering all IQ Metal and therefore applies to the Group, IQ Metal A/S, IQ Metal Sp. z o.o. and IQ Metal Central Poland Sp. z o.o..

### **Unusual matters**

The financial year 2023 can be characterized as a slowdown in demand from many customers across various industries, leading to a more competitive environment.

Detailed description under subsection "Development in activities and financial position" below.

### **Recognition and measurement uncertainty**

There have not been any uncertainties associated with the recognition and measurement of business operations.

### **Development in activities and financial and economic position**

The commencement of the concluded fiscal year 2023 marked a reduced demand from many customers driven by general macroeconomic challenges. In a more competitive environment, IQ Metal Group has still succeeded in both maintaining its share of wallet with all major customers and on top welcomed new customers to its IQ Metal Partnership Manufacturing™, which will further fuel the Groups growth in the years to come.

In 2023 the IQ Metal Group acquired a majority stake in IQ Metal Central Poland Sp. Z o.o., and afterwards completed significant investments in machinery, technology, and human resources to upgrade the entity to the standard held by other entities in within the IQ Metal Group. With the investments made in the entire IQ Metal Group during the year, the Group is well positioned to attract new IQ Metal Partnership Manufacturing™ customers in the coming years.

## **MANAGEMENT COMMENTARY**

### **Profit for the year in relation to expected developments**

In the financial year 2023, the Group recorded a net revenue of 379.699 TDKK, and achieved a gross profit of 52.153 TDKK. Profit after tax amounted to 14.421 TDKK compared with 19.406 TDKK in the financial year 2021/22, which amounted to 15 months.

Compared to the expected earnings for 2023 (20–30 MDKK), The Group realized lower earnings than expected because of the change in market conditions.

The results and financial development of the Group were considered satisfactory given the change in market conditions.

### **Significant events after the end of the financial year**

No events have occurred after the end of the financial year of material importance for the Group's financial position.

### **Future expectations**

IQ Metal Group operates in a competitive market and the management expects the activities for current year to be higher than recorded for 2023. The growing activities will be supported by the already completed investments in human resources and capacity on all production sites in 2023.

In addition, 2024 will be characterized by significant activities and investments associated with the contractual onboarding of new major IQ Metal Partnership Manufacturing™ customers, as well as the implementation of ESG reporting in relation to the customers covered by this.

The expected results are expressed in the budgets for the coming financial year and the management expects to realize improved figures of sales and profit for the current year. The Group expects consolidated earnings between 15-20 MDKK.

### **Financial risks**

Foreign exchange risks

Purchase and sale in foreign currencies are primarily conducted in EUR and PLN. The Group's active currency strategy minimizes the risks of the DKK/PLN, and PLN/EUR exchange rate fluctuations.

Credits raised at IQ Metal Sp. z o.o. and IQ Metal Central Poland Sp. z o.o. have increased the PLN currency exposure against EUR/DKK.

## MANAGEMENT COMMENTARY

The Group uses derivative financial instruments to manage foreign currency risks. The Group aims to reduce such risks significantly. We refer to notes for information about the Group's hedging policy and the current foreign exchange exposure.

### Interest rate risks

The Group's operating budget for the 2024 financial year is based on the level of interest at the beginning of the financial year, with a certain margin, so an increasing interest rate level will only have a limited impact on the Group's profit.

### Special risks

#### Operational risks

The Group is an industrial contract manufacturer and therefore sensitive to macroeconomic fluctuations and consequent business cycles. By the entrance to the current financial year, there is still a certain uncertainty in relation to the conflict in Ukraine and the inflation situation, but with references to the current safety- and countermeasures in place, the management estimates that the potential risks are relatively balanced. During the last fiscal year IQ Metal exposure to the Group's largest segment increased with limited effect from an exposure of 35% to 37%. In order to further reduce the risk and vulnerability, it is the strategy to stride to decrease the exposure and to continue the development and balancing between the main segments.

#### Price risks

As in previous years, the pressure on prices has continued and IQ Metal Group's conclusion remains that future operating results must be realized through higher volumes and through operational excellence.

### **Corporate social responsibility (CSR) report, ref. the Danish Financial Statements Act, section 99a**

The IQ Metal Group aims to develop its business and meet its strategic challenges in a financially and socially justifiable way by adhering to legislation, conducting its activities responsibly, and taking measures of a social nature.

For more than two decades, a major share of the activities of IQ Metal has been targeted renewable energy. Today, IQ Metal is positioned as a significant supplier to the largest producers of offshore wind turbines.

## MANAGEMENT COMMENTARY

With the establishment of IQ Metal Poland in 2010, the company for the first time extended its global footprint outside of Denmark. The role as a responsible organisation and employer was extended to comprise the activities in a new and different environment and society. Today, IQ Metal is paying very much attention to our role as employer as well as taking a social responsibility within the local society in both Denmark and Poland. Not only are 401 families dependent upon the jobs and wages we offer, but IQ Metal will also make sure they work in a safe and great work place.

With the UN's Global Compact implemented late 2015, IQ Metal has focused on creating a sustainable workplace and the corporate social responsibility has now been further extended towards the global footprint. Through our actions and day-to-day behaviour, IQ Metal prioritizes our contribution to the UN's Sustainable Development Goals.



Specifically, we adopt the UN-SDG into our actions with CSR initiatives and commitments within these main focus areas:

- ❖ Environmental and Climate
- ❖ Responsible Employer
- ❖ Role in Society



## MANAGEMENT COMMENTARY

### IQ Metal Group's UN-SDG focus, metrics, and indicators

The IQ Metal Group focuses on these sustainable development goals and actions:

**3** GOOD HEALTH  
AND WELL-BEING



**4** QUALITY  
EDUCATION



**5** GENDER  
EQUALITY



**7** AFFORDABLE AND  
CLEAN ENERGY



**8** DECENT WORK AND  
ECONOMIC GROWTH



**12** RESPONSIBLE CONSUMPTION  
AND PRODUCTION



**13** CLIMATE  
ACTION



**16** PEACE, JUSTICE AND  
STRONG INSTITUTIONS



## MANAGEMENT COMMENTARY

Focus area	UN-SDGs	IQ Metal focus	Metrics & Indicators
<b>Environmental and Climate</b>	 <p><b>7</b> AFFORDABLE AND CLEAN ENERGY</p>	<p>IQM as a significant supplier of products for the renewable energy sector.</p> <p>We will Implement energy saving practices.</p>	<ul style="list-style-type: none"> <li>IQM will hold the current leading position in the category of small weldments for the offshore Wind Turbine industry.</li> <li>IQM will aim to use renewable energy sources.</li> </ul>
	 <p><b>12</b> RESPONSIBLE CONSUMPTION AND PRODUCTION</p>	<p>We will encourage reduce, reuse, and recycle at our workplaces.</p>	<ul style="list-style-type: none"> <li>IQM will maintain our ISO 14001 certification.</li> <li>IQM will improve waste management to facilitate recycling.</li> </ul>
	 <p><b>13</b> CLIMATE ACTION</p>	<p>We will reduce CO2 emissions from buildings and manufacturing processes.</p>	<ul style="list-style-type: none"> <li>IQM will reduce CO2 emission from laser cutting.</li> <li>IQM will reduce the consumption of oil and gas for heating of buildings.</li> </ul>
<b>Responsible Employer</b>	 <p><b>4</b> QUALITY EDUCATION</p>	<p>We will contribute to the development of competences within our industry.</p>	<ul style="list-style-type: none"> <li>IQM will establish internal and external training &amp; education.</li> <li>IQM will cooperate with vocational schools and universities.</li> </ul>
	 <p><b>8</b> DECENT WORK AND ECONOMIC GROWTH</p>	<p>We will innovate processes and productivity, improve competitiveness, and continuously make our company a better place to work.</p>	<ul style="list-style-type: none"> <li>IQM will continue to grow sales based on innovation by all members of staff.</li> <li>IQM will continuously improve the employee satisfaction at the workplace.</li> </ul>
<b>Role in Society</b>	 <p><b>3</b> GOOD HEALTH AND WELL-BEING</p>	<p>We will be a safe place to work and we will contribute to national and global improvement of health at work.</p>	<ul style="list-style-type: none"> <li>IQM is committed to reduce incident rate through efforts.</li> <li>IQM donates to organizations fighting serious diseases, poverty and children in need.</li> <li>IQ Metal is implementing ISO45001 within the Group.</li> </ul>
	 <p><b>5</b> GENDER EQUALITY</p>	<p>We will convert a predominantly male business into an attractive place to work for both genders, also at management and board level.</p>	<ul style="list-style-type: none"> <li>IQM will improving the ratio of women on the shop floor.</li> <li>IQM will develop career paths for female employees in engineering, quality, and logistic functions.</li> </ul>
	 <p><b>16</b> PEACE, JUSTICE AND STRONG INSTITUTIONS</p>	<p>We will not tolerate corruption in all its forms and will not tolerate any form of fraud, theft, embezzlement, money laundering or misuse of any kind.</p>	<ul style="list-style-type: none"> <li>IQM commits to fight corruption.</li> <li>IQM will improve transparency and access to information.</li> <li>IQM has implemented a whistleblower policy.</li> </ul>



## **MANAGEMENT COMMENTARY**

### **Corporate social responsibility (CSR) report (continued)**

#### Environmental and Climate impact unfolded

For more than 2 decades, renewable energy has been among the most important activities of the IQ Metal Group. Since the ending of the last millennium, our products have been installed within thousands of onshore and offshore Wind Turbines that produce CO<sub>2</sub> emission-free energy. In other words, every day the outcome of our activities supply Gigawatts of clean energy to industries and households around the World.

The wind turbine components that IQ Metal supply are produced on traditional energy consuming machinery, using the available sources of energy in our factories. This cannot be changed. Therefore, as an element of improving the environmental footprint, IQ Metal has launched initiatives to reduce the energy consumption in the operations by implementing more efficient and less energy consuming machines and supporting technology.

During the financial year the impact of environment friendly technology has resulted in continued improvements when it comes to the consumption of power versus activity level and output.

#### Responsible employer unfolded

Our staff are the main assets of the IQ Metal Group. Innovations, the developments, and the continuous improvements spring from the people in our organisation. Jobs and career opportunities must be based and balanced according to the needs and capabilities of our staff. IQ Metal Group has the possibility to satisfy the needs and wishes of our staff, regardless if they feel most comfortable by standard and routines work, knowing every day what tomorrow will bring, or are high-potentials looking for a more diverse and challenging workday. We are able to screen and identify high-potentials, and we continuously nurture, grow, and develop their talents and offer attractive career paths within the IQ Metal Group.

As a responsible employer we do not see our people as "Human Resources". Our employees are individuals, and all of them play a role in the growth of the IQ Metal Group.

IQ Metal Denmark has a long and ongoing tradition of training apprentices, which we initially aimed to extend to IQ Metal Poland. Due to lack of external, well-organized vocational schools, IQ Metal Poland instead developed an internal IQ Metal Welding Academy, which is structured and organized according to the Scandinavian templates of developing workers with documented skilled competences.

Generic skills are organized in groups according to the current level of competences. Training and development of engineers, administrative staff and managers are organized according to individual needs and schedules and the company's growth strategy.

During the financial year IQ Metal has continued the development of employees, from training and certifications of shop floor workers, over the launching of training and education in classes to individual training programs and sponsoring of master degrees.

## **MANAGEMENT COMMENTARY**

### **Corporate social responsibility (CSR) report (continued)**

#### Responsible employer unfolded (continued)

Finally, IQ Metal acknowledges children's right to be children and to educate and therefore, the company does not employ children who are under the mandatory school age. Full time employees under 18 are only employed in connection with the education of apprentices.

#### Role in Society unfolded

IQ Metal must be a safe and good place to work and a zero-incident safety policy is a must. By the start of 2024, the IQ Metal Group employs more than 401 employees, and the fact that 401 families are dependent upon the wellbeing of the IQ Metal Group makes us humble and respectful towards our role as employer.

Since 2010, when the activities of the IQ Metal Group were extended to comprise the operations in Poland, our awareness and adoption of our role in society has been growing. The IQ Metal Group was initially forced to navigate within different cultures and societies, teaching us to be grateful for conditions that cannot be taken for granted everywhere. We have now come further than this.

Today, we strongly support equality between genders, and despite the fact that the nature of the metal and steel business used to be dominated by men, we manage to attract and employ female workers on various levels - especially in IQ Metal Poland. Women must have equal opportunities, and IQ Metal Group supports their rights in society, and we offer the same employment conditions as their male colleagues within the organisation.

We realize that we cannot on our own do a major impact in all areas, e.g. within treating serious diseases, but we can do something. Therefore, IQ Metal Group each year make a number of donations and support activities targeted major causes in the global society. Our key focus has been to extend fixed long-term donations supporting orphan girls in Pakistan, the fight against cancer, and donations to fight other serious diseases. As IQ Metal believes in a sustained and long term effort, during the past financial year, the current donations and fundings have been continued.

Finally, IQ Metal expects the highest degree of integrity and honesty in all business activities and the company will not tolerate any form of corruption, direct as well as indirect, fraud, bribery, money-laundering etc. Thus IQ Metal have a Whistleblower system accessible on the Company's webpage, and encourages everyone to report through the system in case of direct or indirect corruption.

The risk is however deemed low, as the Group encourages its employees, not least its customers to adhere to all relevant laws and regulations.

## MANAGEMENT COMMENTARY

### Target figure and policy for the underrepresented gender, ref. the Danish Financial Statements Act, section 99b

IQ Metal Group has a desire to increase the proportion of the underrepresented gender (women) in the organization and thereby also improve the recruitment basis for positions in the company.

The Group offers equal conditions for all applicants regardless of gender, age and ethnicity, however the primary criteria for employment will be competencies and personal qualities, and in an industry where management at all levels primarily consists of men, it may be a challenge in a recruitment process to select the best competences and still favour the underrepresented gender.

In the Company's Board of Directors, the gender distribution was 0 women and 3 men. The Company's goal is to increase the number of female board members by 1 and the Company will work towards achieving the goal before the end of 2027.

At the Company's other management levels, the gender distribution is 6 women and 11 men, corresponding to a proportion of women in management positions of 35%. The Company's goal is to increase the number of female management members by 1 and will make efforts to achieve the goal by the end of 2027.

Gender distribution within Management:

	2023	2022
Number of members of the supreme management body	3	3
Under-represented gender, share in % of the supreme management body	100 %	100 %
Number of people at other management levels	17	16
Under-represented gender, share in % at other management levels	35 %	31 %

### Statutory report on data ethics policy, ref. the Danish Financial Statements Act, section 99d

The Company are aware of the many opportunities and uncertainties in relation to the use of digital tools. As part of the work to ensure best practice in handling data responsibly and in accordance with the General Data Protection Regulation (GDPR), the Group have formulated and implemented a GDPR policy.

IQ Metal does not use complex technologies and the systems and structures are transparent and simple. Based on the above, IQ Metal Group has not found it necessary to develop a specific policy around data ethics. However, to ensure the rights and expectations of all the group's stakeholders, the use and handling of ethically related data is constantly monitored.

The risk of cyber-attacks is an integral part of the annual risk assessments, just as the group's IT systems are continuously updated to protect IQ Metal's infrastructure. The procedures include the general protection as well as preventive measures in case a potential cyber-attack takes place.

## INCOME STATEMENT

	Note	Group		Parent company	
		1/1 2023 - 31/12 2023	1/10 2021 - 31/12 2022	1/1 2023 - 31/12 2023	1/10 2021 - 31/12 2022
		DKK	TDKK	DKK	TDKK
<b>NET REVENUE</b> .....	1	<b>379.698.825</b>	<b>453.646</b>	<b>98.214.207</b>	<b>131.051</b>
Cost of sales.....	2, 3	-327.546.100	-394.474	-78.896.601	-105.242
<b>GROSS PROFIT</b> .....		<b>52.152.725</b>	<b>59.172</b>	<b>19.317.606</b>	<b>25.809</b>
Distribution costs.....		-1.207.130	-955	-389.370	-486
Administrative expenses.....	2, 3	-29.810.705	-31.640	-12.923.699	-16.449
<b>OPERATING PROFIT</b> .....		<b>21.134.890</b>	<b>26.577</b>	<b>6.004.537</b>	<b>8.874</b>
Income from investments in subsidiaries .....		0	0	10.502.507	13.067
Financial income.....	4	549.223	426	226.307	184
Financial expenses.....	5	-4.182.713	-4.413	-1.150.697	-913
<b>PROFIT BEFORE TAX</b> .....		<b>17.501.400</b>	<b>22.590</b>	<b>15.582.654</b>	<b>21.212</b>
Tax on profit/loss for the year .....	6	-3.080.445	-3.184	-1.191.039	-1.806
<b>PROFIT FOR THE YEAR</b> .....	7	<b>14.420.955</b>	<b>19.406</b>	<b>14.391.615</b>	<b>19.406</b>

## BALANCE SHEET

ASSETS	Note	Group		Parent company	
		31/12 2023	31/12 2022	31/12 2023	31/12 2022
		DKK	TDKK	DKK	TDKK
Other intangible fixed assets .....		124.102	65	0	0
<b>Intangible assets .....</b>	<b>8</b>	<b>124.102</b>	<b>65</b>	<b>0</b>	<b>0</b>
Land and buildings.....		1.821.731	2.029	0	0
Production plant and machinery .....		59.640.821	52.971	13.494.166	13.267
Other plant, fixtures and equipment ..		1.105.393	278	0	0
Leasehold improvements .....		1.878.992	686	1.878.992	686
Prepayment for tangible fixed assets under construction.....		126.345	1.083	0	0
<b>Property, plant and equipment ...</b>	<b>9</b>	<b>64.573.282</b>	<b>57.047</b>	<b>15.373.158</b>	<b>13.953</b>
Investments in subsidiaries .....		0	0	54.757.880	44.992
Deposits .....		1.387.998	1.529	1.387.998	1.529
<b>Financial asset.....</b>	<b>10</b>	<b>1.387.998</b>	<b>1.529</b>	<b>56.145.878</b>	<b>46.521</b>
<b>NON-CURRENT ASSETS.....</b>		<b>66.085.382</b>	<b>58.641</b>	<b>71.519.036</b>	<b>60.474</b>

## BALANCE SHEET

ASSETS	Note	Group		Parent company	
		31/12 2023	31/12 2022	31/12 2023	31/12 2022
		DKK	TDKK	DKK	TDKK
Raw materials and consumables.....		14.617.114	23.072	4.137.318	6.047
Work in progress .....		27.558.977	22.659	3.867.212	6.349
Finished goods and goods for resale..		9.581.165	6.225	2.247.839	2.172
<b>Inventories .....</b>		<b>51.757.256</b>	<b>51.956</b>	<b>10.252.369</b>	<b>14.568</b>
Trade receivables .....		36.471.648	55.183	10.892.241	19.851
Receivables from group enterprises...		0	0	723.267	928
Deferred tax asset .....	11	457.943	475	53.588	110
Derived financial instruments .....	12	4.518.401	0	0	0
Other receivables.....		1.574.297	5.861	186.702	1.790
Prepayments and accrued income .....	13	1.638.681	678	442.056	453
<b>Receivables .....</b>		<b>44.660.971</b>	<b>62.197</b>	<b>12.297.854</b>	<b>23.132</b>
Cash.....		9.900.706	6.863	317.733	853
<b>Cash.....</b>		<b>9.900.706</b>	<b>6.863</b>	<b>317.733</b>	<b>853</b>
<b>CURRENT ASSETS .....</b>		<b>106.318.933</b>	<b>121.016</b>	<b>22.867.956</b>	<b>38.553</b>
<b>ASSETS.....</b>		<b>172.404.315</b>	<b>179.657</b>	<b>94.386.992</b>	<b>99.027</b>

## BALANCE SHEET

EQUITY AND LIABILITIES	Note	Group		Parent company	
		31/12 2023	31/12 2022	31/12 2023	31/12 2022
		DKK	TDKK	DKK	TDKK
Share capital .....		1.000.000	1.000	1.000.000	1.000
Reserves for net revaluation accord- ing to the equity value method.....		0	0	53.252.481	43.486
Fair value reserve, currency exchan- ge hedging .....	12	3.659.905	0	0	0
Retained earnings.....		53.858.381	60.975	4.265.808	17.489
Proposed dividend for the financial- year .....		0	0	0	0
Minority interests .....		33.288	3	0	0
<b>EQUITY .....</b>		<b>58.551.574</b>	<b>61.978</b>	<b>58.518.289</b>	<b>61.975</b>
Provisions for deferred tax .....	12	858.496	0	0	0
<b>PROVISIONS .....</b>		<b>858.496</b>	<b>0</b>	<b>0</b>	<b>0</b>
Debt to banks.....		23.275.132	28.635	10.000.000	10.000
Lease liabilities .....		8.911.206	9.488	8.911.206	9.488
<b>Non-current liabilities .....</b>	14	<b>32.186.337</b>	<b>38.123</b>	<b>18.911.206</b>	<b>19.488</b>

## BALANCE SHEET

EQUITY AND LIABILITIES	Note	Group		Parent company	
		31/12 2023	31/12 2022	31/12 202	331/12 2022
		DKK	TDKK	DKK	TDKK
Current portion of long-term liabilities .....		12.611.654	11.151	2.431.144	2.050
Debt to banks .....		28.190.653	14.980	3.782.334	1.560
Trade payables .....		26.215.363	40.756	6.660.426	9.680
Corporation tax .....		1.552.616	1.881	1.063.491	1.776
Other payables .....		10.993.610	10.088	3.020.102	2.498
Accruals and deferred income .....	15	1.244.012	700	0	0
<b>Current liabilities .....</b>		<b>80.807.908</b>	<b>79.556</b>	<b>16.957.497</b>	<b>17.564</b>
<b>LIABILITIES .....</b>		<b>112.994.245</b>	<b>117.679</b>	<b>35.868.703</b>	<b>37.052</b>
<b>EQUITY AND LIABILITIES .....</b>		<b>172.404.315</b>	<b>179.657</b>	<b>94.386.992</b>	<b>99.027</b>
Contingencies etc. ....	16				
Charges and securities .....	17				
Related parties .....	18				
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## STATEMENT OF CHANGES IN EQUITY

	Group				Total
	Share capital	Retained earnings	Proposed dividend for the financial year	Minority interests	
<b>Equity at 1 January .....</b>	<b>1.000.000</b>	<b>60.975.415</b>	<b>0</b>	<b>2.600</b>	<b>61.978.015</b>
Dividend paid .....			-25.000.000		-25.000.000
Proposed distribution of profit .....		-10.608.385	25.000.000	29.340	14.420.955
Exchange adjustment, foreign subsidiaries .....		3.491.351		1.348	3.492.699
<b>Change fair value reserves</b>					
Fair value reserve, currency exchange hedging .....		4.518.401			4.518.401
Tax on fair value reserves .		-858.496			-858.496
<b>Equity at 31 December .</b>	<b>1.000.000</b>	<b>57.518.286</b>	<b>0</b>	<b>33.288</b>	<b>58.551.574</b>

	Parent company				Total
	Share capital	Net revaluation under the equity method	Retained earnings	Proposed dividend for the financial year	
<b>Equity at 1 January .....</b>	<b>1.000.000</b>	<b>43.486.144</b>	<b>17.489.271</b>	<b>0</b>	<b>61.975.415</b>
Dividend paid .....		-7.887.430	7.887.430	-25.000.000	-25.000.000
Proposed distribution of profit .....		10.502.507	-21.110.892	25.000.000	14.391.615
Exchange adjustment, foreign subsidiaries .....		3.491.355			3.491.355
<b>Change fair value reserves</b>					
Other equity adjustments..		4.518.401			4.518.401
Tax on other equity adjustments .....		-858.496			-858.496
<b>Equity at 31 December .</b>	<b>1.000.000</b>	<b>53.252.481</b>	<b>4.265.808</b>	<b>0</b>	<b>58.518.289</b>

## CASH FLOW STATEMENT

	Group		Parent company	
	1/1 2023- 31/12 2023	1/10 2021- 31/12 2022	1/1 2023- 31/12 2023	1/10 2021- 31/12 2022
	DKK	TDKK	DKK	TDKK
Profit for the year .....	14.420.955	19.406	14.391.615	19.406
Depreciation and amortisation, reserved	11.390.806	12.549	2.975.000	3.227
Gains from investment activities .....	0	-91	0	-91
Profit from subsidiaries .....	0	0	-10.502.507	-13.067
Tax on profit/loss, reserved .....	3.072.499	3.189	1.806.594	1.806
Corporation tax paid .....	-2.667.608	-2.284	-1.775.589	-1.124
Change in inventory .....	198.653	1.666	4.315.777	-521
Change in receivables .....	17.519.778	-121	10.777.369	-2.196
Change in current liabilities (ex bank, tax and dividend) .....	-13.090.976	-992	-2.498.111	-5.723
<b>CASH FLOWS FROM OPERATING ACTIVITIES .....</b>	<b>30.844.107</b>	<b>33.322</b>	<b>18.803.651</b>	<b>1.717</b>
Purchase of intangible fixed assets ....	-140.699	-78	0	0
Purchase of tangible fixed assets .....	-16.265.197	-10.663	-4.394.432	-3.120
Sale of tangible fixed assets .....	5.056	349	0	349
Purchase of financial investments .....	-198.903	-218	-198.903	-213
Sale of financial investments .....	339.930	162	339.930	162
Other cash flows relating to investing activities .....	3.653.236	0	0	0
<b>CASH FLOWS FROM INVESTING ACTIVITIES .....</b>	<b>-12.606.576</b>	<b>-10.448</b>	<b>-4.253.405</b>	<b>-2.822</b>

## CASH FLOW STATEMENT

	Group		Parent company	
	1/1 2023- 31/12 2023	1/10 2021- 31/12 2022	1/1 2023- 31/12 2023	1/10 2021- 31/12 2022
	DKK	TDKK	DKK	TDKK
Changes in subordinated loan capital.	-2.899.633	-7.932	-2.181.002	-2.278
Proceeds from long-term borrowing ..	7.375.407	2.863	1.985.407	1.400
Other changes in long-term debt.....	-7.885.700	-7.415	7.887.430	7.405
Dividend paid in the financial year .....	-25.000.000	-10.000	-25.000.000	-10.000
<b>CASH FLOWS FROM FINANCING ACTIVITIES .....</b>	<b>-28.409.927</b>	<b>-22.484</b>	<b>-17.308.164</b>	<b>-3.473</b>
<b>CHANGE IN CASH AND CASH EQUIVALENTS .....</b>	<b>-10.172.396</b>	<b>390</b>	<b>-2.757.918</b>	<b>-4.578</b>
Cash and cash equivalents at 1 January	-8.117.551	-8.508	-706.683	3.871
<b>CASH AND CASH EQUIVALENTS AT END OF FINANCIAL YEAR .....</b>	<b>-18.289.947</b>	<b>-8.118</b>	<b>-3.464.601</b>	<b>-707</b>
Specification of cash and cash equivalents at 31 December				
Cash at banks.....	9.900.706	6.862	317.733	853
Bank debt, overdraft.....	-28.190.653	-14.980	-3.782.334	-1.560
<b>CASH AND CASH EQUIVALENTS, NET DEBT .....</b>	<b>-18.289.947</b>	<b>-8.118</b>	<b>-3.464.601</b>	<b>-707</b>

## NOTES

	<b>Group</b>		<b>Parent company</b>		<b>Note</b>
	<b>1/1 2023- 31/12 2023</b>	<b>1/10 2021- 31/12 2022</b>	<b>1/1 2023- 31/12 2023</b>	<b>1/10 2021- 31/12 2022</b>	
	DKK	TDKK	DKK	TDKK	
<b>Net revenue</b>					<b>1</b>
<b>Segments details (geography)</b>					
Domestic.....	134.108.020	191.813	82.513.989	109.319	
Abroad.....	245.590.805	261.833	15.700.218	21.732	
	<b>379.698.825</b>	<b>453.646</b>	<b>98.214.207</b>	<b>131.051</b>	
<b>Segments details (activities)</b>					
Production and sub-supplier activities.....	379.698.825	453.646	98.214.207	131.051	
	<b>379.698.825</b>	<b>453.646</b>	<b>98.214.207</b>	<b>131.051</b>	
<b>Fee to statutory auditors</b>					<b>2</b>
<b>Total fee</b>					
BDO.....	272.613	323	272.613	323	
Auditors of foreign subsidiaries.....	125.901	392	0	0	
	<b>398.514</b>	<b>715</b>	<b>272.613</b>	<b>323</b>	
<b>Specification of fee</b>					
Statutory audit.....	238.091	247	197.500	194	
Tax consultancy.....	160.422	375	75.113	50	
Other services.....	0	93	0	79	
	<b>398.514</b>	<b>715</b>	<b>272.613</b>	<b>323</b>	
<b>Staff costs</b>					<b>3</b>
Average number of employees:	401	312	72	64	
Wages and salaries.....	97.735.854	90.933	31.009.673	38.600	
Pensions.....	4.093.395	4.624	4.093.395	4.624	
Social security costs.....	787.845	796	787.845	796	
Other staff costs.....	432.763	723	432.763	723	
	<b>103.049.857</b>	<b>97.076</b>	<b>36.323.676</b>	<b>44.743</b>	
Remuneration of management.....	1.454.287	2.723	1.454.287	2.723	
	<b>1.454.287</b>	<b>2.723</b>	<b>1.454.287</b>	<b>2.723</b>	

The remuneration of management is shown accumulated referring to section 98B of the Danish Financial Statements Act.

## NOTES

	<b>Group</b>		<b>Parent company</b>		<b>Note</b>
	<b>1/1 2023- 31/12 2023</b>	<b>1/10 2021- 31/12 2022</b>	<b>1/1 2023- 31/12 2023</b>	<b>1/10 2021- 31/12 2022</b>	
	DKK	TDKK	DKK	TDKK	
<b>Financial income</b>					<b>4</b>
Other interest income.....	549.223	426	226.307	184	
	<b>549.223</b>	<b>426</b>	<b>226.307</b>	<b>184</b>	
<b>Financial expenses</b>					<b>5</b>
Group enterprises.....	0	25	0	25	
Other interest expenses.....	4.182.713	4.388	1.150.697	888	
	<b>4.182.713</b>	<b>4.413</b>	<b>1.150.697</b>	<b>913</b>	
<b>Tax on profit for the year</b>					<b>6</b>
Calculated tax on taxable income of the year.....	2.942.479	3.192	1.063.491	1.776	
Adjustment of tax previous year..	78.888	0	70.942	4	
Adjustment of deferred tax.....	59.078	-8	56.606	26	
	<b>3.080.445</b>	<b>3.184</b>	<b>1.191.039</b>	<b>1.806</b>	
<b>Proposed distribution of profit</b>					<b>7</b>
Paid dividend through the year.....	25.000.000	0	25.000.000	0	
Allocation to reserve for net revaluation according to equity value.....	0	0	10.502.507	13.067	
Retained earnings.....	-10.608.385	19.406	-21.110.892	6.339	
Minority interests.....	29.340	0	0	0	
	<b>14.420.955</b>	<b>19.406</b>	<b>14.391.615</b>	<b>19.406</b>	

## NOTES

	<u>Group</u>	Note
<b>Intangible assets</b>	<b>Other intangible fixed assets</b>	<b>8</b>
Cost at 1 January 2023 .....	1.385.863	
Additions .....	140.699	
Disposals .....	0	
Exchange rate adjustment .....	119.682	
<b>Cost at 31 December 2023</b> .....	<b>1.646.244</b>	
Depreciation and impairment losses at 1 January 2023 .....	1.321.211	
Reversal of depreciation of assets disposed of .....	0	
Depreciation of the year .....	88.631	
Exchange rate adjustment .....	112.300	
<b>Depreciation and impairment losses at 31 December 2023</b> .....	<b>1.522.142</b>	
<b>Carrying amount at 31 December 2023</b> .....	<b>124.102</b>	

## NOTES

Property, plant and equipment	Group			Note 9
	Production plants and machinery	Other plants, machinery, tools and equipment	Leasehold improvements	
Cost at 1 January 2023 .....	117.113.428	1.288.860	2.943.634	
Additions .....	13.595.059	1.149.182	1.390.045	
Disposals .....	-224.572	0	0	
Exchange rate adjustment .....	5.637.377	129.753	0	
<b>Cost at 31 December 2023.....</b>	<b>136.121.292</b>	<b>2.567.795</b>	<b>4.333.679</b>	
Depreciation and imp.losses at 1 January 2023 ..	64.142.849	1.010.695	2.257.575	
Reversal of depreciation of assets disposed of ...	-219.516	0	0	
Depreciation of the year .....	10.309.843	375.456	197.112	
Exchange rate adjustment .....	2.247.295	76.251	0	
<b>Depreciation and impairment losses at 31 December 2023 .....</b>	<b>76.480.471</b>	<b>1.462.402</b>	<b>2.454.687</b>	
<b>Carrying amount at 31 December 2023.....</b>	<b>59.640.821</b>	<b>1.105.393</b>	<b>1.878.992</b>	
Recognised assets not owned by the company ..	11.223.803	0	28.815	

Property, plant and equipment (continued)	Group		9
	Land and buildings	Assets under Construction	
Cost at 1 January 2023 .....	2.842.100	1.083.514	
Additions .....	9.372	121.539	
Disposals .....	0	-1.128.125	
Exchange rate adjustment .....	234.403	49.417	
<b>Cost at 31 December 2023.....</b>	<b>3.085.874</b>	<b>126.345</b>	
Depreciation and impairment losses at 1 January 2023 .....	812.740	0	
Reversal of depreciation of assets disposed of .....	0	0	
Depreciation of the year .....	369.853	0	
Exchange rate adjustment .....	81.550	0	
<b>Depreciation and imp.losses at 31 December 2023 .....</b>	<b>1.264.144</b>	<b>0</b>	
<b>Carrying amount at 31 December 2023.....</b>	<b>1.821.731</b>	<b>126.345</b>	

## NOTES

Property, plant and equipment (continued)	Parent company			Note 9
	Production plants and machinery	Other plants, machinery, tools and equipment	Leasehold improvements	
Cost at 1 January 2023 .....	53.630.861	265.000	2.943.634	
Additions .....	3.004.387	0	1.390.045	
Disposals .....	0	0	0	
<b>Cost at 31 December 2023.....</b>	<b>56.635.248</b>	<b>265.000</b>	<b>4.333.679</b>	
Depreciation and imp. losses at 1 January 2023 .....	40.363.194	265.000	2.257.575	
Reversal of depreciation of assets disposed of ...	0	0	0	
Depreciation of the year .....	2.777.888	0	197.112	
<b>Depreciation and impairment losses at 31 December 2023 .....</b>	<b>43.141.082</b>	<b>265.000</b>	<b>2.454.687</b>	
<b>Carrying amount at 31 December 2023.....</b>	<b>13.494.166</b>	<b>0</b>	<b>1.878.992</b>	
Recognised assets not owned by the company ..	11.223.803	0	28.815	
<b>Financial non-current assets</b>			<b>Group</b>	<b>10</b>
			<b>Rent deposit</b>	
Cost at 1 January 2023 .....			1.529.025	
Additions .....			198.903	
Disposals .....			-339.930	
Exchange rate adjustment .....			0	
<b>Cost at 31 December 2023.....</b>			<b>1.387.998</b>	
Depreciation and impairment losses at 1 January 2023 .....			0	
Reversal of depreciation of assets disposed of .....			0	
Depreciation of the year .....			0	
Exchange rate adjustment .....			0	
<b>Depreciation and impairment losses at 31 December 2023.....</b>			<b>0</b>	
<b>Carrying amount at 31 December 2023.....</b>			<b>1.387.998</b>	



## NOTES

Financial non-current assets (continued)	Parent company		Note 10
	Fixed assets investments	Rent deposit	
Cost at 1 January 2023 .....	1.505.399	1.529.025	
Additions .....	0	198.903	
Disposals .....	0	-339.930	
<b>Cost at 31 December 2023</b> .....	<b>1.505.399</b>	<b>1.387.998</b>	
Revaluation at 1 January 2023.....	43.486.144	0	
Exchange rate adjustment .....	3.491.355	0	
Other equity adjustments.....	3.659.905	0	
Dividend paid.....	-7.887.430	0	
Profit for the year .....	10.502.507	0	
<b>Revaluation at 31 December 2023</b> .....	<b>53.252.481</b>	<b>0</b>	
<b>Carrying amount at 31 December 2023</b> .....	<b>54.757.880</b>	<b>1.387.998</b>	
<b>Investments in subsidiaries (DKK)</b>			
<b>Name and registered office</b>	<b>Equity</b>	<b>Profit</b>	<b>Ownership</b>
IQ Metal Sp. z o.o., Poland .....	51.285.156	10.449.515	100 %
Correction accounting policies, Poland.....	-256.317	-7.945	100 %
IQ Metal Central Poland Sp. z o.o., Poland.....	102.424	90.278	67,5 %
Minority share.....	-33.288	-29.340	32,5 %

### Deferred tax asset

Provision for deferred tax comprises deferred tax on contract work in progress, inventory and intangible and tangible fixed assets.

	Group		Parent company	
	31/12 2023 DKK	31/12 2022 TDKK	31/12 2023 DKK	31/12 2022 TDKK
Deferred tax, beginning of year...	474.605	473	110.194	137
Deferred tax for the year.....	-16.662	2	-56.606	-27
	<b>457.943</b>	<b>475</b>	<b>53.588</b>	<b>110</b>

The Group's deferred tax assets are recognized in the Balance Sheet at 457.943 DKK. The tax asset relates primarily to lease liabilities. The tax asset is recognized on the basis of the expectations to the positive tax profits for the next couple of years, and the temporary deviation between the financial accounts and tax are expected to be fully utilized through equalization of future earnings. The assessments are based on the Group's budgets for the next three years. The budgets have been prepared according to the Group's usual budget procedure.

## NOTES

**Note  
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### Derived financial instruments

The Company applies derived financial instruments for hedging currency risks concerning recognised assets and liabilities as well as future cash flows on unrecognised transactions.

The risk management is performed centrally by the parent company based on reported positions. In accordance with the Group's policy, realised gains and losses on hedge activities are booked directly in the subsidiaries with the exposure being hedged. Thus, the individual company bears the risk for its own hedging transactions. Only banks with high credit ratings are used for derivative financial instruments, for which reason the counterparty risk is low.

Forward exchange contracts are used for hedging recognised receivables and debt of foreign currency. The principal amounts and hedge level of the instruments at 31 December 2023 comprise the following:

Currency	Payment/expire	Group			Net position
		Receivable	Debt	Hedge transaction	
PLN	DKK, 0-6 months	115.375.898	110.857.497	4.518.401	3.659.905
		<b>115.375.898</b>	<b>110.857.497</b>	<b>4.518.401</b>	<b>3.659.905</b>

Contractual cash flows from orders to sell entered in foreign currency are hedged by forward exchange contract, except from orders to sell in EUR. Budgeted revenue is not hedged, because the distribution by currencies has appeared to be difficult to predict. At the end of the financial year all outstanding orders to sell are in DKK or EUR, by which the Group has no hedge activities for future revenue at 31 December 2023.

The hedge instruments impact the balance sheet, income statement and equity as follows:

	Group
	Forward exchange contracts and currency swaps
Fair values at 31 December 2023:	
Assets.....	4.518.401
Obligations.....	0
Deferred tax.....	-858.496
	<b>3.659.905</b>
Value adjustment for the year in the income statement.....	0
Value adjustment for the year in the equity.....	3.659.905
	<b>3.659.905</b>

## NOTES

### Prepayments and accrued income

Prepayments and accruals recognised as assets include costs incurred relating to the subsequent financial year.

**Note  
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### Non-current liabilities

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	<b>Group</b>				
	<b>Liability 31 December 2023</b>	<b>Short term liability 31 December 2023</b>	<b>Liability after 5 years</b>	<b>Liability 1 January 2023</b>	<b>Short term liability 1 January 2023</b>
Debt to banks.....	33.455.642	10.180.510	0	37.735.820	7.437.333
Lease liabilities.....	11.342.349	2.431.144	654.010	11.537.945	2.050.306
	<b>44.797.991</b>	<b>12.611.654</b>	<b>654.010</b>	<b>49.273.765</b>	<b>9.487.639</b>

	<b>Parent company</b>				
	<b>Liability 31 December 2023</b>	<b>Short term liability 31 December 2023</b>	<b>Liability after 5 years</b>	<b>Liability 1 January 2023</b>	<b>Short term liability 1 January 2023</b>
Debt to banks.....	10.000.000	0	0	10.000.000	0
Lease liabilities.....	11.342.349	2.431.144	654.010	11.537.945	2.050.306
	<b>21.342.349</b>	<b>2.431.144</b>	<b>654.010</b>	<b>21.537.945</b>	<b>2.050.306</b>

### Accruals and deferred income

Accruals and deferred income includes payments received relating to revenue in subsequent financial year.

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## NOTES

**Note  
16**

### Contingencies

#### Contingent liabilities

The Group has signed a rent agreement that is irrevocable until 31 December 2027. Commitment represents a total of 7.910 TDKK. The yearly commitment for rent is 1.978 TDKK. The Group has also signed a rent agreement that is irrevocable until 5 February 2028. Commitment represents a total of 18.221 TDKK. The yearly commitment for rent is 4.462 TDKK. The Group has also signed a rent agreement that is irrevocable until 5 February 2028. Commitment represents a total of 7.808 TDKK. The yearly commitment for rent is 1.912 TDKK. The Group has also signed a rent agreement that is irrevocable until 30 June 2027. Commitment represents a total of 2.981 TDKK. The yearly commitment for rent is 852 TDKK.

The Parent Company has signed a rent agreement that is irrevocable until 31 December 2027. Commitment represents a total of 7.910 TDKK. The yearly commitment for rent is 1.978 TDKK.

#### Rental commitments

	<b>Group</b>		<b>Parent company</b>	
	<b>31/12 2023</b> DKK	<b>31/12 2022</b> TDKK	<b>31/12 2023</b> DKK	<b>31/12 2022</b> TDKK
Less than 1 year.....	9.203.790	6.472	1.977.610	1.948
Between 1 and 5 years.....	27.185.545	35.470	5.932.830	7.794
More than 5 years.....	531.211	516	0	0
	<b>36.920.546</b>	<b>42.458</b>	<b>7.910.440</b>	<b>9.742</b>

#### Joint liabilities

The Parent company is jointly and severally liable together with the parent company and the other group companies in the jointly taxed group for tax on the Group's jointly taxed income and for certain possible withholding taxes such as dividend tax and royalty tax, and for the joint registration of VAT.

Tax payable of the Group's jointly taxed income is stated in the annual report of Pentaco Partners II A/S, which serves as management company for the joint taxation.

IQ Metal Sp. z o.o. and IQ Metal Central Poland Sp. z o.o. is an independent tax subject to IQ Metal A/S and Pentaco Partners II A/S.

## NOTES

**Note  
17**

### Charges and securities

As security for all balances with banks, the company has given mortgage of 19.000 TDKK. The mortgage deeds are secured in inventory, goodwill, furniture, fixtures and accounts receivable. Furthermore, there are opposite bank issued mortgage deeds in furniture, fixtures and goodwill totalling 25.265 TDKK as per 31 December 2023.

The mortgage deeds are also with security in shares in IQ Metal Sp. z o.o. and IQ Metal Central Poland Sp. z o.o. with a value of 51.098 TDKK as per 31 December 2023.

As security for bank debt, the company has given security of 3.000 TDKK. The security are secured in movables totalling 3.000 TDKK as per 31 December 2023.

The Company has also given mortgage of 5.450 TDKK and security in movables with a value of 3.000 TDKK for all balances with banks.

As security for lease debts per 31 December 2023 of 11.342 TDKK, the Parent company has given mortgage deeds in leased plants and machinery with a value of 11.253 TDKK.

As security for bank debts per 31 December 2023 of 18.773 TDKK, the Parent company has provided security of 20% of the mortgage. The remaining 80% security is provided by Eksport Kredit Fonden EKF.

	<b>Group</b>		<b>Parent company</b>	
	<b>Carrying amount of assets</b> TDKK	<b>Nom. Value of mortgage or outstanding debt</b> TDKK	<b>Carrying amount of assets</b> TDKK	<b>Nom. Value of mortgage or outstanding debt</b> TDKK
The following assets have been provided as security for debt:				
Mortgage deeds on inventory, goodwill, furniture, fixtures, accounts receivable and shares....	80.023	19.000	25.265	19.000
Security for bank debt, nominal....		3.000		3.000
Security in movables, nominal.....		5.450		5.450
Security for bank debt.....		18.773		3.512
The following assets are finance by finance leases:				
Production, plant and equipment..	11.253	11.342	11.253	11.342

The carrying amount of charged assets is shown entirely in accordance with the allocation used in the Financial Statements.

## NOTES

**Note  
18**

### **Related parties**

The Company's related parties include:

### **Controlling interest**

IQ Metal Holding ApS, Ejgårdsvej 28, 2920 Charlottenlund, CVR-no. 43 09 84 03 owns all shares in the Entity, thus exercising control.

### **Transactions with related parties**

The company did not carry out any material transactions, that were not concluded on market conditions.

According to section 98c, subsection 7 of the Danish Financial Statements Act information is given only on transactions, that were not performed on common market conditions.

### **Consolidated Financial Statements**

The Company is included in the Consolidated Financial Statements of the ultimate parent, Pentaco Partners II A/S, Ejgårdsvej 28, 2920 Charlottenlund, CVR-no. 37 04 49 97.

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## **ACCOUNTING POLICIES**

The Annual Report of IQ Metal A/S for 2023 is presented in accordance with the provisions of the Danish Financial Statements Act for enterprises in reporting class C.

The previous financial year 2021/22 contained 15 months reporting and covers the period 1 October 2021 – 31 December 2022. The financial year of 2023 is therefore not 1:1 comparable to previous financial year.

The accounting policies are consistent with the policies applied last year.

### **Consolidated financial statements**

The consolidated financial statements include the parent company IQ Metal A/S and its subsidiaries in which IQ Metal A/S directly or indirectly holds more than 50 % of the voting rights or in any other way has a controlling influence. Enterprises in which the Group holds between 20 % and 50 % of the voting rights and exercises significant, but not controlling influence, are considered associates, see the group structure. The consolidated financial statements consolidate the financial statements of the parent company and the subsidiaries by combining uniform accounts items. Intercompany income and expenses, shareholdings, internal balances and dividend, and realised and unrealised gains and losses arising from transactions between the consolidated enterprises are fully eliminated in the consolidation.

Newly established enterprises are recognised in the Consolidated Financial Statements from the date of establishment. Investments in subsidiary enterprises are set off by the proportional share of the subsidiaries' market value of net assets and liabilities at the acquisition date.

### **Minority interests**

The accounting items of the subsidiaries are recognised in full in the Consolidated Financial Statements. The minority interests' proportional share of the results and Equity of the subsidiaries is stated as separate items in the allocation of profit/loss and in individual main items under Equity.

## **INCOME STATEMENT**

### **Net revenue**

Net revenue from sale finished goods is recognised in the income statement if supply and risk transfer to purchaser has taken place before the end of the year and if the income can be measured reliably and is expected to be received. Net revenue is recognised exclusive of VAT, duties and less discounts related to the sale. Where products with a high degree of individual adjustments are delivered, recognition in net revenue is made as and when the production progresses, the net revenue being equal to the sales value of the work performed for the year (the production method). This method is applied when the total costs and expenses regarding the contract and the degree of completion at the balance sheet date can be reliably assessed, and it is likely that the financial benefits will flow to the company.



## **ACCOUNTING POLICIES**

### **Production costs**

Production costs comprise costs, including wages and salaries and write-off, incurred to achieve the net revenue for the year. Commercial enterprises recognise cost of sales, and the manufacturing enterprises recognise production costs equal to the revenue for the year, including direct and indirect costs of raw materials and consumables, wages and salaries, rent and leasing and depreciation of production plant.

### **Distribution costs**

The costs incurred for distribution of goods sold during the year and for sales campaigns carried out during the year are recognised in distribution costs. The costs of the sales personnel, advertising and exhibition costs and amortisation are also recognised in distribution costs.

### **Administrative expenses**

Administrative expenses recognise costs incurred during the year regarding management and administration of the group, inclusive of costs relating to the administrative staff, executives, office premises, office expenses, etc. and related amortisation.

### **Staff costs**

Staff costs comprise wages and salaries, including holiday pay and pensions and other costs for social security, etc. for the Company's employees. Repayments from public authorities are deducted from staff costs.

### **Investments in subsidiaries**

The income statement of the parent company recognises the proportional share of the results of each subsidiary after full elimination of intercompany profits/losses and deduction of amortisation of goodwill.

### **Financial income and expenses**

Financial income and expenses include interest income and expenses, financial expenses of finance leases, realised and unrealised gains and losses arising from investments in financial assets, debt and transactions in foreign currencies, amortisation of financial assets and liabilities as well as charges and allowances under the tax-on-account scheme etc. Financial income and expenses are recognised in the Income Statement by the amounts that relate to the financial year.



## ACCOUNTING POLICIES

Interest and other costs of borrowing for financing of manufacture of current assets and fixed assets are not recognised in the cost price.

### Tax on profit for the year

The tax for the year, which consists of the current tax for the year and changes in deferred tax, is recognised in the Income Statement by the portion that may be attributed to the profit for the year, and is recognised directly in equity by the portion that may be attributed to entries directly to the equity.

## BALANCE SHEET

### Intangible assets

Computer software are measured at cost less accumulated depreciation and impairment losses.

Intangible fixed assets are generally written down to the lower of recoverable value and carrying amount.

Profit or loss from sale of intangible fixed assets is calculated at the difference between the sales price and the carrying amount at the time of the sale. Profit and loss are recognised in the Income Statement under other operating income or other operating expenses.

### Property, plant and equipment

Land and buildings, production plant and machinery, other plant, fixtures and equipment are measured at cost less accumulated depreciation and impairment losses.

The depreciation base is cost less estimated residual value after end of useful life.

The cost includes the acquisition price and costs incurred directly in connection with the acquisition until the time when the asset is ready to be used. As regards self-manufactured assets, the cost price includes cost of materials, components, subcontractors, direct payroll and indirect production costs.

Straight-line depreciation is provided on the basis of an assessment of the expected useful lives of the assets and their residual value as follows:

	<b>Useful life</b>	<b>Residual value</b>
Land and buildings	5-10 years	0-10 % of cost
Production plant and machinery	5-10 years	0-10 % of cost
Other plant, fixtures and equipment	3-8 years	0-10 % of cost
Lease improvement	10 years	0-10 % of cost

## **ACCOUNTING POLICIES**

Profit or loss on disposal of tangible fixed assets is stated at the difference between the sales price less selling costs and the carrying amount at the time of sale. Profit or loss is recognised in the Income Statement as other operating income or other operating expenses.

### **Lease contracts**

Lease contracts relating to tangible fixed assets where the Company bears all material risks and benefits attached to the ownership (finance lease) are recognised as assets in the Balance Sheet. The assets are at the initial recognition measured at calculated cost equal to the lower of fair value and present value of the future lease payments. The internal interest rate of the lease contract is used as discounting factor or an approximate value when calculating the present value. Finance lease assets are depreciated similarly to the Company's other tangible fixed assets.

The capitalised residual lease liability is recognised in the Balance Sheet as a liability and the interest portion of the lease payment is recognised in the Income Statement over the term of the contract.

All other lease contracts are considered to be operating leases. Payments related to operating leases and other rental agreements are recognised in the Income Statement over the term of the contract. The Company's total liability relating to operating leases and rental agreements is disclosed as contingencies etc.

### **Financial non-current assets**

Investments in subsidiaries are measured in the parent company balance sheet under the equity method.

Investments in subsidiaries are measured in the balance sheet at the proportional share of the enterprises' carrying equity value, calculated in accordance with the parent company's accounting policies with deduction or addition of unrealised intercompany profits or losses and with addition or deduction of the residual value of positive or negative goodwill.

Net revaluation of investments in subsidiaries is transferred under the equity to reserve for net revaluation under the equity value method to the extent that the carrying amount exceeds the acquisition value.

Subsidiaries with a negative carrying equity value are measured to DKK 0 and any amounts due from these enterprises are written down to the extent that it is deemed to be irrecoverable. If the carrying negative equity value exceeds receivables, the residual amount is recognised under provision for liabilities to the extent that the parent company has a legal or actual liability to cover the subsidiary's negative balance.

Deposits include rental deposits which are recognised and measured at amortised cost. Deposits are not depreciated.

## **ACCOUNTING POLICIES**

### **Impairment of fixed assets**

The carrying amount of intangible and tangible fixed assets together with investments, which are not measured at fair value, are valued on an annual basis for indications of impairment other than that reflected by amortisation and depreciation.

In the event of impairment indications, an impairment test is made for each asset or group of assets, respectively. If the net realisable value is lower than the carrying amount, the assets are written down to the lower value.

The recoverable amount is calculated at the higher of net selling price and capital value. The capital value is determined as the fair value of the expected net cash flows from the use of the asset or group of assets and the expected net cash flows from sale of the asset or group of assets after the end of its useful life.

### **Inventories**

Inventories are measured at cost using the FIFO method. If the net realisable value is lower than cost, the inventories are written down to the lower value.

The cost of merchandise as well as raw materials and consumables is calculated at acquisition price with addition of transportation and similar costs.

The cost of finished goods and work in progress includes cost of raw materials, consumables, direct payroll cost and indirect production cost. Indirect production costs include indirect materials and payroll and maintenance and depreciation of the machines, factory buildings and equipment used in the production process, cost of factory administration and management and capitalised development costs relating to the products.

The net realisable value of inventories is stated at sales price less completion costs and costs incurred to execute the sale and is determined with due regard to marketability, obsolescence and development in expected sales price.

### **Receivables**

Receivables are measured at amortised cost which usually corresponds to nominal value. The value is written down to meet expected losses.

### **Accruals, assets**

Accruals recognised as assets include costs incurred relating to the subsequent financial year.

## **ACCOUNTING POLICIES**

### **Cash and cash equivalents**

Cash and cash equivalents in the balance sheet include bank deposits.

### **Equity**

Reserve for net revaluation under the equity method

At recognition and measurement of subsidiaries according to the equity method, the ordinary dividend suggested in subsidiaries is presented, which is expected to be received from subsidiaries, so that it flows from the net revaluation reserve according to the equity value and is transferred to the free reserves.

Fair value reserve for foreign currency translation

The reserve includes a share of foreign currency translation adjustments arisen at translation of the financial statements of entities with another functional currency than Danish Kroner as well as foreign currency translation adjustments regarding assets and liabilities which constitute a share of the company's net investments in such entities. The reserve is dissolved by disposal of foreign entities.

In the parent company where investments in subsidiaries, associates and equity investments are subject to the requirement of limitation of the reserve according to equity method, foreign currency translation adjustments will instead be included in the reserve according to the equity method.

### **Tax payable and deferred tax**

Current tax liabilities and receivable current tax are recognised in the balance sheet at the calculated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and taxes paid on account.

The company is subject to joint taxation with Danish group companies. The current corporation tax is distributed among the joint taxable companies in proportion to their taxable income and with full allocation and refund related to tax losses. The joint taxable companies are included in the tax-on-account scheme. Joint taxation contributions receivable and payable are recognised in the balance sheet under current assets and liabilities, respectively.

Deferred tax is measured on the temporary differences between the carrying amount and the tax value of assets and liabilities.

Deferred tax assets, including the tax value of tax loss carry-forwards, are measured at the expected realisable value of the asset, either by set-off against tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

## **ACCOUNTING POLICIES**

Deferred tax is measured on the basis of the tax rules and tax rates that under the legislation in force on the balance sheet date will be applicable when the deferred tax is expected to crystallise as current tax.

Any changes in deferred tax resulting from changes in tax rates are recognised in the Income Statement, except from items recognised directly in equity.

### **Liabilities**

Financial liabilities are recognised at the time of borrowing by the amount of proceeds received less borrowing costs. In subsequent periods, the financial liabilities are measured at amortised cost equal to the capitalized value when using the effective interest, the difference between the proceeds and the nominal value being recognised in the Income Statement over the term of loan.

Amortised cost for short-term liabilities usually corresponds to the nominal value.

The capitalised residual lease liability on finance lease contracts is also recognised as financial liabilities.

### **Accruals, liabilities**

Accruals recognised as liabilities include payments received regarding income in subsequent years.

### **Derivative financial instruments**

Derivative financial instruments are initially recognised in the Balance Sheet at cost and subsequently measured at fair value. Positive and negative fair values of derivative financial instruments are recognised under receivables and payables, respectively.

Change in the fair value of derivative financial instruments classified as and complying with the criteria for hedging of the fair value of a recognised asset or a recognised liability is recognised in the Income Statement together with possible changes in the fair value of the hedged asset or the hedged liability.

Change in the fair value of derivative financial instruments related to hedging of future cash flows are recognised in Equity to the extent, that the conditions for this purpose are fulfilled. The value adjustments are recognised in a fair value reserve for hedging for accounting purposes until the hedged transaction is realised or the hedging ceases is adjusted downward. Upon realisation the accumulated value of the hedging instrument together with the hedged transaction is recognised in the Income Statement, unless the hedging transaction results in recognition of a non-financial asset or a non-financial liability. In this case, the amount is transferred from Equity to the cost price or carrying amount of this asset or liability.

## **ACCOUNTING POLICIES**

Where a hedging is no longer effective, in part or in full, the accumulated value in Equity is transferred in full or proportionally to the financial income or expenses in the Income Statement. Changes in the fair value of derivative financial instruments which the Company might elect not to transfer to hedging for accounting purposes are also recognised here. Tax on the movements in the hedging reserve is recognised, which is transferred to tax in the Income Statement as the reserve is being dissolved.

### **Foreign currency translation**

Transactions in foreign currencies are translated at the rate of exchange on the transaction date. Exchange differences arising between the rate on the transaction date and the rate on the payment date are recognised in the Income Statement as a financial income or expense.

If the foreign exchange position is considered to hedge future cash flows, the unrealised exchange adjustments are recognised directly in the equity.

Receivables, payables and other monetary items in foreign currencies that are not settled on the balance sheet date are translated at the exchange rate on the balance sheet date. The difference between the exchange rate on the balance sheet date and the exchange rate at the time of occurrence of the receivables or payables is recognised in the Income Statement as financial income or expenses.

Fixed assets acquired in foreign currencies are translated at the rate of exchange on the transaction date.

On recognition of foreign subsidiaries that are not independent entities, but integrated entities, monetary items are translated at the exchange rate on the balance sheet date. Non-monetary items are translated at the rate at the time of acquisition or at the time of subsequent revaluation or write-down of the asset. The items of the Income Statement are translated at the rate on the transaction date, items derived from non-monetary items being translated at the historic rates of the non-monetary item.

The income statements of foreign subsidiaries and associates fulfilling the criteria for being independent entities are translated at an average exchange rate for the month and balance sheet items are translated at the rate of exchange on the balance sheet date. Exchange differences arising from translation of the equity of foreign subsidiaries at the beginning of the year to the rates of the balance sheet date and from translation of income statements from average rate to the rates of the balance sheet date are recognised directly in the equity.

Exchange adjustments of intercompany accounts with foreign subsidiaries that are deemed to be an addition to or deduction from the equity of independent subsidiaries are recognised directly in equity.

Exchange rate differences recognised in Equity are accumulated in a fair value reserve for currency translation of foreign entities and are transferred to the Income Statement when object of the currency translation is realised or ends. An exception is exchange rate differences arising from translation of Equity interests, which are recognised at Equity value, where the whole value adjustment, including exchange rate differences, are included in the reserve for net valuation according to the Equity value method.

## **ACCOUNTING POLICIES**

### **CASH FLOW STATEMENT**

The cash flow statement shows the company's cash flows for the year for operating activities, investing activities and financing activities in the year, the change in cash and cash equivalents of the year and cash and cash equivalents at beginning and end of the year.

#### **Cash flows from operating activities**

Cash flows from operating activities are computed as the results for the year adjusted for non-cash operating items, changes in net working capital and corporation tax paid.

#### **Cash flows from investing activities**

Cash flows from investing activities include payments in connection with purchase and sale of intangible and tangible fixed asset and fixed asset investments.

#### **Cash flows from financing activities**

Cash flows from financing activities include changes in the size or composition of share capital and related costs, and borrowings and repayment of interest-bearing debt and payment of dividend to shareholders.

#### **Cash and cash equivalents**

Cash and cash equivalents include bank overdraft and cash in hand.



