

F. Salling Holding A/S

**Rosbjergvej 33 - 35
DK-8220 Brabrand**

Annual report

2018

CVR no. 41 94 01 15

The Annual report has been presented and approved on the company's annual general meeting at ^{30/4} 2019



Chair

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Financial highlights for the company

	2018	2017	2016	2015 *)	2014 *)
Operating profit (EBIT)	-1	-1	-1	-2	-4
Share of profit/loss of subsidiaries / associates, net of tax	556	416	411	533	566
Net financial items	8	8	4	-7	870
Total profit for the year	562	422	413	164	1,435
Total assets	10,033	9,647	9,199	9,358	9,151
Total equity	9,998	9,611	9,162	8,920	8,720
Return on equity	5.7 %	4.5 %	4.6 %	1.9 %	17.8 %

Definitions:

Return on equity is total profit for the year divided by the average equity (average of equity at the beginning of the year and at the end of the year).

*) The main and key figures for the financial years 2015 and 2014 have not been adjusted to reflect the changed accounting principles regarding the allowance for impairment losses on trade receivables in the subsidiary, Salling Group A/S.

Management's review

Primary business area

The company's primary business activity is the owning of shares in Salling Group A/S.

Development during the financial year

The annual report for F. Salling Holding A/S is presented in accordance with the provisions of the International Financial Reporting Standards (IFRS) as adopted by the EU.

In 2018 the company has realised a result for the year after tax of DKK 562 million against a result after tax of DKK 422 million in 2017.

The result for 2018 is satisfactory.

Social responsibility and diversity in management

The company does not have policies regarding social responsibility, as the primary activity of the company is the owning of shares in Salling Group A/S. Salling Group A/S has policies regarding social responsibility and prepares a report on social responsibility in connection with the annual report.

The Board of Directors in the company consists of one female board member and three male board members. According to the Danish Business Authority (Erhvervsstyrelsen) a Board of Directors consisting of four people has an equitable gender distribution if the individual distribution is one person of one gender and three persons of the other gender. Thus, the company has an equitable gender distribution and no further target figures or policies are reported.

Particular risks

The company's financial risks are primarily related to the investment in Salling Group A/S.

Expected development

The company expects that Salling Group A/S will show a positive result in 2019.

Subsequent events

No subsequent events have occurred that would affect the annual report for 2018.

Management's statement

The Board of Directors and the Executive Board have today discussed and approved the annual report of F. Salling Holding A/S for the financial year 1 January – 31 December 2018.

The annual report has been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and additional requirements in the Danish Financial Statements Act.

It is our opinion that the financial statements give a true and fair view of the company's assets, liabilities and financial position at 31 December 2018 and of the results of the company's operations and cash flows for the financial year 1 January – 31 December 2018.

Further, in our opinion, the Management's review gives a fair review of the development in the company's operations and financial conditions, the results of the company's operations, cash flows and financial position as well as a description of the most significant risks and uncertainty factors that the company faces.

We recommend that the annual report be approved at the annual general meeting.

Brabrand, 26 April 2019

Executive Board



Per Bank
CEO

Board of Directors



Jens Bjerg Sørensen
Chairman

Carsten Lorentzen

Karin Salling



Nils S. Andersen

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Independent auditor's report

To the shareholders of F. Salling Holding A/S

Opinion

We have audited the financial statements of F. Salling Holding A/S for the financial year 1 January – 31 December 2018, which comprise income statement, statement of comprehensive income, balance sheet, statement of changes in equity, cash flow statement and notes, including accounting policies. The financial statements are prepared in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the company at 31 December 2018 and of the results of the company's operations and cash flows for the financial year 1 January – 31 December 2018 in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements, or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Independent auditor's report

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Aarhus C, 26 April 2019

ERNST & YOUNG
Godkendt Revisionspartnerselskab
CVR no. 30 70 02 28



Henrik Kronborg Iversen
State Authorised Public Accountant
MNE no. mne24687



Morten Friis
State Authorised Public Accountant
MNE no. mne32732

Income statement

DKK million

<u>Notes</u>	<u>2018</u>	<u>2017</u>
External expenses	<u>-1</u>	<u>-1</u>
Operating profit (EBIT)	-1	-1
6 Share of profit/loss of associates / subsidiaries, net of tax	556	416
4 Financial income	<u>8</u>	<u>8</u>
Profit before tax	563	423
5 Income tax	<u>-1</u>	<u>-1</u>
Total profit for the year	<u>562</u>	<u>422</u>
Proposal for distribution of profit for the year:		
Proposed dividends	103	103
Reserve for net revaluation under the equity method	-	416
Retained earnings	<u>459</u>	<u>-97</u>
Total profit for the year	<u>562</u>	<u>422</u>

Statement of other comprehensive income

DKK million

<u>Notes</u>	<u>2018</u>	<u>2017</u>
Profit for the year	562	422
Other comprehensive income, net of income tax:		
Items that will not be reclassified to the income statement:		
5 Remeasurement of defined benefit plans	-	-1
6 Other comprehensive income not to be reclassified in associates / subsidiaries	-2	-3
	<u>-2</u>	<u>-4</u>
Items that are or may be reclassified subsequently to the income statement:		
6 Exchange differences on translating foreign operations in associates / subsidiaries	-58	75
6 Other comprehensive income to be reclassified in associates / subsidiaries	-12	19
	<u>-70</u>	<u>94</u>
Other comprehensive income for the year, net of income tax	<u>-72</u>	<u>90</u>
Total comprehensive income for the year	<u>490</u>	<u>512</u>

Statement of financial position

DKK million

Assets			
<u>Notes</u>		<u>2018</u>	<u>2017</u>
Non-current assets			
Financial assets			
6	Investments in subsidiaries	<u>9,272</u>	<u>8,891</u>
	Total financial assets	<u>9,272</u>	<u>8,891</u>
7	Deferred tax assets	<u>8</u>	<u>8</u>
	Total non-current assets	<u>9,280</u>	<u>8,899</u>
Current assets			
Receivables			
	Income tax receivables	-	5
8	Other current financial assets	<u>753</u>	<u>743</u>
	Total receivables	<u>753</u>	<u>748</u>
	Total current assets	<u>753</u>	<u>748</u>
	Total assets	<u>10,033</u>	<u>9,647</u>

Statement of financial position

DKK million

Equity and liabilities			
<u>Notes</u>		<u>2018</u>	<u>2017</u>
9	Equity		
	Share capital	200	200
	Reserve for net revaluation under the equity method	-	-
	Foreign currency translation reserve	-107	-49
	Retained earnings	9,802	9,357
	Proposed dividends	103	103
	Total equity	9,998	9,611
	Liabilities		
	Non-current liabilities		
10	Pensions	34	35
	Total non-current liabilities	34	35
	Current liabilities		
8	Trade payables	-	1
	Income tax payable	1	-
	Total current liabilities	1	1
	Total liabilities	35	36
	Total equity and liabilities	10,033	9,647

Cash flow statement

DKK million

<u>Notes</u>	<u>2018</u>	<u>2017</u>
Profit before tax	563	423
11 Adjustments	-565	-426
12 Change in working capital	-1	-
Net cash flows from operating activities before financial items and tax	-3	-3
Financial income received	8	3
Income tax	5	-5
Net cash flows from operating activities	10	-5
6 Purchase of shares in Salling Group A/S	-	-2,316
Loan granted to other related parties	34	-
6 Dividends received	103	2,380
Net cash flows from investment activities	137	64
Dividends paid	-103	-63
Net cash flows from financing activities	-103	-63
Net change in cash and cash equivalents	44	-4
Cash and cash equivalents at 1 January	3	7
13 Cash and cash equivalents at 31 December	47	3

Statement of changes in equity

DKK million

2017:

	Share capital	Reserve for net revaluation under the equity method	Foreign currency translation reserve	Retained earnings	Proposed dividends	Total equity
Equity at 1 January 2017	200	989	-124	8,035	63	9,163
Effect of changes to accounting policies in subsidiaries				-1		-1
Adjusted equity at 1 January 2017	200	989	-124	8,034	63	9,162
Profit for the year		416		-97	103	422
Remeasurement of defined benefit plans				-1		-1
Other comprehensive income not to be reclassified in associates		-3				-3
Exchange differences on translating foreign operations in associates			75			75
Other comprehensive income to be reclassified in associates		19				19
Other comprehensive income	-	16	75	-1	-	90
Total comprehensive income for the year	-	432	75	-98	103	512
Dividends received from associates / subsidiaries		-1,421		1,421		-
Payment of dividends					-63	-63
Total transactions with owners	-	-1,421	-	1,421	-63	-63
Equity at 31 December 2017	200	-	-49	9,357	103	9,611

2018:

	Share capital	Reserve for net revaluation under the equity method	Foreign currency translation reserve	Retained earnings	Proposed dividends	Total equity
Equity at 1 January 2018	200	-	-49	9,357	103	9,611
Profit for the year				459	103	562
Other comprehensive income not to be reclassified in associates / subsidiaries				-2		-2
Exchange differences on translating foreign operations in associates / subsidiaries			-58			-58
Other comprehensive income to be reclassified in associates / subsidiaries				-12		-12
Other comprehensive income	-	-	-58	-14	-	-72
Total comprehensive income for the year	-	-	-58	445	103	490
Payment of dividends					-103	-103
Total transactions with owners	-	-	-	-	-103	-103
Equity at 31 December 2018	200	-	-107	9,802	103	9,998

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Notes to the financial statements

DKK million

1 General information

F. Salling Holding A/S' primary business area is investment in Salling Group A/S.

F. Salling Holding A/S is a public limited company with its registered office located at Rosbjergvej 33-35, 8220 Brabrand in Denmark.

The following shareholders own more than 5 % of the share capital and the voting rights in F. Salling Holding A/S:

Købmand Herman Sallings Fond, Rosbjergvej 33-35, Brabrand, Denmark

Købmand Ferdinand Sallings Mindefond, Rosbjergvej 33-35, Brabrand, Denmark

F. Salling Holding A/S is included in the consolidated financial statements of Købmand Herman Sallings Fond, which is the ultimate controlling party of F. Salling Holding A/S.

2 Summary of significant accounting policies

The financial statements section of the annual report for the period 1 January – 31 December 2018 comprises the financial statements of F. Salling Holding A/S.

The financial statements of F. Salling Holding A/S have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and additional disclosure requirements for class C large enterprises in the Danish Financial Statements Act. Except from the below mentioned, the accounting policies are unchanged compared to last year.

Changes to accounting policies

In 2018 F. Salling Holding A/S has applied IFRS 9: Financial Instruments for the first time.

The company has applied IFRS 9: Financial Instruments retrospectively, with the initial application date of 1 January 2018 and adjusting the comparative information for the period beginning 1 January 2017. The standard has not been applied to items that was derecognised at the initial application date.

IFRS 9 changes the classification and measurement of financial instruments. The classification of financial assets is based on two criteria: The business model for managing the assets, and whether the instruments' contractual cash flows represent solely payments of principal and interest on the principal amount outstanding, and the financial assets are subsequently measured at fair value through profit or loss, amortised cost, or fair value through other comprehensive income.

The assessment of the business model was made as of the date of initial application, 1 January 2018, and applied retrospectively to the financial assets that were not derecognised before 1 January 2018. The assessment did not change the measurement of any of the financial assets in the company but the classification was changed as follows:

Trade receivables, other receivables, other financial assets excluding derivatives and cash and short-term deposits were previously classified as Loans and Receivables. They are now classified and measured as Financial assets at amortised cost.

The classification and measurement of financial liabilities is unchanged by the adoption of IFRS 9. Mortgage loans, bank loans, other financial liabilities excluding derivatives, trade payables and other payables continue to be classified as Financial liabilities measured at amortised cost.

Notes to the financial statements

DKK million

2 Summary of significant accounting policies - continued

IFRS 9 also changes the accounting for impairment losses on financial assets, as the standard requires the recognition of an allowance for expected credit losses for all financial assets not held at fair value through profit or loss, whereas impairment losses were previously recognised according to an incurred loss approach. The allowance for impairment losses on trade receivables in the subsidiary, Salling Group A/S, is increased by DKK 1 million following the adoption of IFRS 9 (both as at 1 January 2017 and 2018) and Investments in subsidiaries and Retained earnings is decreased accordingly. Due to the immateriality of the changes no statement of financial position as at the beginning of the preceding period is presented.

Several other amendments and interpretations issued by the International Accounting Standards Board and endorsed by the European Union have become effective on or after 1 January 2018. The company has assessed the changes, and it has been concluded that the application of the changes has not had a material impact on the financial statements in 2018, and no significant impact on future periods from the changes is expected. The company has not early adopted any standards, interpretations or amendments that have been issued but are not yet effective.

Basis of preparation

The functional currency of F. Salling Holding A/S is Danish kroner. The presentation currency of the financial statements is Danish kroner. All amounts have been rounded to the nearest million, unless otherwise indicated.

The financial statements have been prepared on the historical cost basis.

Accounting policies, income statement

Staff expenses

Staff expenses comprise post-employment benefits.

External expenses

External expenses primarily include consultants fees.

Share of profit/loss of subsidiaries, net of tax

Investments in subsidiaries are measured in the statement of financial position using the equity method. The share of profit/loss of subsidiaries after elimination of unrealised gains and losses resulting from transactions between the parent company and the subsidiaries and including the effect of depreciation of fair value adjustments recognised as part of business combinations is recognised in the income statement.

Share of profit/loss of associates, net of tax

Investments in associates are measured in the statement of financial position using the equity method. The share of profit/loss of associates after elimination of unrealised gains and losses resulting from transactions between the parent company and the associates and including the effect of depreciation of fair value adjustments recognised as part of business combinations is recognised in the income statement.

Financial income and expenses

Financial income and expenses comprise interest income and expense, exchange gains and losses on transactions denominated in foreign currencies as well as surcharges and refunds under the on-account tax.

Income tax

The company is included in the joint taxation in the Købmand Herman Sallings Fond Group. Tax for the year is allocated between the jointly taxed companies in proportion to their taxable income (full allocation). The jointly taxed companies are taxed under the on-account tax scheme.

Notes to the financial statements

DKK million

2 Summary of significant accounting policies - continued

Tax for the year comprises current tax and changes in deferred tax for the year. The tax is recognised in the income statement, other comprehensive income or directly in equity.

Accounting policies, statement of financial position

Investments in subsidiaries

Investments in subsidiaries are measured in the statement of financial position using the equity method. The share of profit/loss of subsidiaries, net of tax is recognised in the income statement.

Investments in associates

Investments in associates are measured in the statement of financial position using the equity method. The share of profit/loss of associates, net of tax is recognised in the income statement.

Impairment testing of non-current assets

The carrying amount of non-current assets is evaluated annually for indications of impairment.

If indications of impairment exist, tests are performed to determine whether recognition of impairment losses is necessary for individual assets as well as groups of assets. If the recoverable amount is lower than an asset's carrying amount, an impairment loss is recognised so that the carrying amount is reduced to the recoverable amount.

The recoverable amount is the higher value of an assets net sales price and its value in use. The value in use is assessed as the present value of the expected net cash flow from utilization of the asset or the group of assets and expected net cash flow from disposal of the asset or the group of assets after the end of the useful life.

Receivables and other financial assets

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income and fair value through profit or loss, based on two criteria: the business model for managing the assets, and whether the instruments' contractual cash flows represent solely payments of principal and interest on the principal amount outstanding. Purchases or sales of financial assets are recognised on the trade date. The company initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs.

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in the income statement when the asset is derecognised, modified or impaired. This category is the most relevant to the company, and generally it applies to all the receivables.

A financial asset or a part of a financial asset is derecognised from the statement of financial position, when the rights to receive cash flows from the asset have expired, or the company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement, and either the company has transferred substantially all the risks and rewards of the asset, or the company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Notes to the financial statements

DKK million

2 Summary of significant accounting policies - continued

Impairment is recognised as an allowance for expected credit losses for all debt instruments not held at fair value through profit or loss. The expected credit losses are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows includes any cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, expected credit losses are provided for credit losses that result from default events that are possible within the next 12-months. For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Pensions

The company has entered into defined benefit plans with a few members of the founders family. For defined benefit plans an annual actuarial calculation (Projected Unit Credit method) is made of the present value of future benefits under the defined benefit plan. The present value is determined on the basis of assumptions about the future development in variables such as salary levels, interest rates, inflation, retirement age and mortality. The actuarial present value is recognised in the statement of financial position under pension obligations. Pension costs for the year are recognised in the income statement based on actuarial estimates at the beginning of the year. Any difference between the calculated development in plan liabilities and realised amounts determined at year end constitutes actuarial gains or losses and is recognised in other comprehensive income.

Loans and other financial liabilities

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans, borrowings and payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. All financial liabilities are recognised initially at fair value and, in the case of loans, borrowings and payables, net of directly attributable transaction costs. Loans, borrowings and payables are relevant for the company.

After initial recognition, interest-bearing loans, borrowings and payables are measured at amortised cost using the effective interest method. Accordingly, any difference between the proceeds and the nominal value is recognised in the income statement as finance costs over the term of the loan or at derecognition. This category is most relevant to the company. This category generally applies to interest-bearing loans, borrowings and payables.

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the income statement.

Taxes

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date. Current income tax relating to items recognised directly in equity is recognised in equity and not in the income statement or the statement of other comprehensive income.

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Notes to the financial statements

DKK million

2 Summary of significant accounting policies - continued

Deferred tax liabilities are recognised for all taxable temporary differences, and deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. Deferred tax relating to items recognised outside the income statement is recognised outside the income statement. Deferred tax items are recognised in correlation to the underlying transaction either in the statement of other comprehensive income or directly in equity.

Accounting policies, cash flow statement

The cash flow statement shows the cash flows from operating, investing and financing activities for the year, the year's changes in cash and cash equivalents as well as cash and cash equivalents at the beginning and end of the year.

The cash flow effect of acquisitions and disposals of enterprises is shown separately in cash flows from investing activities. Cash flows from acquired businesses are recognised in the cash flow statement from the date of acquisition. Cash flows from disposals of businesses are recognised up until the date of disposal.

Cash flows from operating activities are calculated according to the indirect method as the profit before tax adjusted for non-cash operating items, changes in working capital, interest payments and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of businesses, dividends received and other non-current assets.

Cash flows from financing activities comprise changes in the size or composition of share capital and related costs as well as the raising of loans, repayment of interest-bearing debt, and payment of dividends to shareholders.

Cash flows in other currencies than the functional currency are translated using average exchange rates unless these deviate significantly from the rate at the transaction date.

Accounting policies, other

Business combinations

Business combinations are accounted for using the acquisition method, according to which the identifiable assets and liabilities acquired are measured at their fair values at the date of acquisition. Enterprises disposed of are recognised until the date of disposal.

According to the equity method, goodwill is recognised as a part of the carrying amount of the investment. Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred over the net identifiable assets acquired and liabilities assumed. Goodwill is not amortised, but is included in impairment tests of the investments.

Notes to the financial statements

DKK million

2 Summary of significant accounting policies - continued

Foreign currency translation

On initial recognition, foreign currency transactions are translated to the functional currency at the exchange rates at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as finance income or finance costs.

Receivables and payables and other monetary items denominated in foreign currencies are translated to the functional currency at the exchange rates at the reporting date. The difference between the exchange rates at the reporting date and at the date at which the receivable or payable arose or the rates in the latest annual report is recognised in profit or loss as finance income or finance costs.

Fair value measurement

The company uses the fair value concept in connection with business combinations. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants ("exit price").

The fair value is a market-based and not an entity-specific valuation. The company uses the assumptions that the market participants would use for the pricing of the asset or liability based on existing market conditions, including assumptions relating to risks. The company's intention to own the asset or settle the liability is thus not taken into consideration when the fair value is determined.

The fair value measurement is based on the primary market. If a primary market does not exist, the measurement is based on the most favourable market, which is the market that maximises the price of the asset or liability less transaction and transportation costs.

To the widest possible extent, the fair value measurement is based on market values in active markets (level 1) or alternatively on values derived from observable market information (level 2). If such observable information is not available or cannot be used without significant modifications, fair values are based on generally accepted valuation methods and reasonable estimates (level 3).

The company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

3 Significant accounting judgements, estimates and assumptions

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

In the process of applying the accounting policies, management has made the following judgements, estimates and assumptions, which have the most significant effect on the amounts recognised in the financial statements:

Notes to the financial statements

DKK million

3 Significant accounting judgements, estimates and assumptions - continued

Valuation of financial assets

Investments in associates / subsidiaries are recognised according to the equity method. The carrying amount includes goodwill and other fair value adjustments arising as part of business combinations. Investments in associates / subsidiaries are tested for impairment annually. An impairment loss is recognised if the recoverable amount of an asset is lower than the asset's carrying amount. The recoverable amount is the higher of fair value less costs of disposal and value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a DCF model. The cash flows are derived from the long-term plans for Salling Group. The recoverable amount is sensitive to the discount rate used for the DCF model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes.

	2018	2017
4 Financial income		
Interest income on loans to related parties	8	8
Total financial income	8	8

5 Income tax

Current income tax	-1	-1
Total income tax	-1	-1
Income tax recognised in the income statement	-1	-1
Total income tax	-1	-1

Reconciliation of income tax recognised in the income statement

	2018		2017	
	DKK	%	DKK	%
Tax on result for the year at the Danish income tax rate	-124	22.0 %	-93	22.0 %
Non-deductible costs and non-taxable income	123	-21.8 %	92	-21.7 %
Income tax recognised in the income statement	-1	0.2 %	-1	0.3 %

Tax on other comprehensive income

	2018			2017		
	Before tax	Tax	Net of tax	Before tax	Tax	Net of tax
Remeasurement of defined benefit plans	-	-	-	-1	-	-1
	-	-	-	-1	-	-1

Notes to the financial statements

DKK million

	<u>2018</u>	<u>2017</u>
6 Investments in subsidiaries		
<p>Until 1 December 2017 F. Salling Holding A/S had a 41.89 % ownership in Salling Group A/S, and F. Salling Holding A/S' sister company F. Salling Invest A/S had a 39.11 % ownership in Salling Group A/S, making Salling Group A/S an associate in both F. Salling Holding A/S and F. Salling Invest A/S. As at 1 December 2017 F. Salling Holding A/S acquired additionally 9.82 % of the shares in Salling Group A/S from A. P. Møller - Mærsk A/S, thus acquiring controlling interest in Salling Group A/S making Salling Group A/S a subsidiary.</p>		
Cost:		
Balance at 1 January	9,900	7,584
Additions	<u>-</u>	<u>2,316</u>
Balance at 31 December	<u>9,900</u>	<u>9,900</u>
Value adjustments:		
Balance at 1 January	-1,009	865
Effect of changes to accounting policies in subsidiaries	<u>-</u>	<u>-1</u>
Adjusted balance at 1 January	-1,009	864
Dividends	-103	-2,380
Foreign currency translation	-58	75
Other comprehensive income	-14	16
Result	<u>556</u>	<u>416</u>
Balance at 31 December	<u>-628</u>	<u>-1,009</u>
Carrying amount at 31 December	<u>9,272</u>	<u>8,891</u>

Specification of investments in subsidiaries:

	<u>Share of issued share capital and voting rights</u>	<u>Principal place of business and country of incorporation</u>
Salling Group A/S	51.71 %	Brabrand, Denmark

Notes to the financial statements

DKK million

7 Deferred tax assets

Deferred tax relates to the following:

	Income statement		Statement of financial position	
	2018	2017	2018	2017
Provisions	-	-	8	8
Deferred tax expense/income / Net deferred tax	-	-	8	8

Deferred tax is recognised in the statement of financial position as follows:

Deferred tax assets	8	8
Net deferred tax	8	8

Reconciliation of net deferred tax:

Opening balance at 1 January	8	8
Closing balance at 31 December	8	8

8 Financial assets and financial liabilities

Financial assets comprise the following:

	Carrying amount		Fair value	
	2018	2017	2018	2017
Receivables from subsidiaries	47	3	47	3
Receivables from other related parties	706	740	706	740
Other current financial assets	753	743	753	743

Financial liabilities comprise the following:

	Carrying amount		Fair value	
	2018	2017	2018	2017
Trade payables	-	1	-	1

Notes to the financial statements

DKK million

	<u>2018</u>	<u>2017</u>
8 Financial assets and financial liabilities - continued		
<i>Financial instruments by category:</i>		
Financial assets at amortised cost:		
Other financial assets	753	743
Financial liabilities measured at amortised cost:		
Trade payables	-	1

Fair value:

For short-term receivables and payables the carrying amount is a reasonable approximation of fair value, largely due to the short-term maturities of the financial instruments.

Fair value of the remaining borrowing items falls within level 2 of the fair value hierarchy and is calculated on the basis of discounted interests and instalments.

Risks arising from financial instruments:

The company's main risks are market risks relating to fluctuations in interest rates. There has been no structural changes in the risk exposure or risks compared to 2017.

The overall framework for financial risk management is set out in Salling Group A/S' financial policy, which also comprises F. Salling Holding A/S. The companies have a centralised management of financial risks undertaken by a Treasury Department. The financial policy is reviewed and updated on a regular basis. The companies do not engage in speculation in financial risks. The companies' financial strategy is directed solely towards the management and mitigation of financial risks that are a direct result of the operating, investing and financing activities.

Interest rate risks:

The company's exposure to risk of changes in market interest rates relates to current and non-current receivables and payables.

A general increase of 1 %-point in interest rates is estimated, all other things being equal, to affect profit before tax by DKK 5 million (DKK 4 million in 2017), and pre-tax equity by DKK 5 million (DKK 4 million in 2017).

Sensitivity analysis based on a 1 %-point increase in interest rates:

31 December 2018	<u>Carrying amount</u>	<u>Sensitivity</u>	<u>Profit before tax</u>	<u>Pre-tax equity</u>
Financial assets	753	1 %	<u>5</u>	<u>5</u>
Impact			<u>5</u>	<u>5</u>

Notes to the financial statements

DKK million

8 Financial assets and financial liabilities - continued

31 December 2017	Carrying amount	Sensitivity	Profit before tax	Pre-tax equity
Financial assets	743	1 %	4	4
Financial liabilities	1	1 %	-	-
Impact			4	4

The sensitivity analysis has been prepared on the basis of the amount of net debt or receivable and the ratio of fixed to floating interest rate of the net debt or receivable in place as at 31 December.

For receivable from and payables to related parties interest rates are fixed based on the relevant interbank rate with a debit or credit margin. Other receivables or payables are not interest-bearing if they are paid when due.

Liquidity risks:

Liquidity risk is the risk that the company will not be able to settle its financial liabilities when they fall due.

The subsidiary, Salling Group A/S, acts as a financial coordinator for the company to ensure the funding of the operating and investing activities at all time. The company considers the liquidity risk to be low.

The overview below summarises the maturity profile of the company's financial liabilities based on contractual undiscounted payments. The undiscounted cash flows can differ from both the carrying amount and the fair value.

31 December 2018	Within 1 year	1 to 5 years	After 5 years
Trade and other payables	-	-	-
Total	-	-	-

31 December 2017	Within 1 year	1 to 5 years	After 5 years
Trade and other payables	1	-	-
Total	1	-	-

Notes to the financial statements

DKK million

	<u>2018</u>	<u>2017</u>
9 Equity		
<i>Share capital:</i>		
As at 31 December, the share capital, which consists of one share class, comprises:		
50 shares of TDKK 1	0	0
1 share of TDKK 7	0	0
445 shares of TDKK 10	5	5
1 share of TDKK 1,000	1	1
1 share of TDKK 6,272	6	6
2 shares of TDKK 6,507	13	13
1 share of TDKK 15,208	15	15
1 share of TDKK 29,088	29	29
2 shares of TDKK 30,174	60	60
1 share of TDKK 70,564	71	71
Total share capital	<u>200</u>	<u>200</u>

There has been no changes to the share capital during 2014 - 2018. All shares have been fully paid.

Retained earnings:

During the 2018 financial year a dividend of DKK 103 million has been paid (DKK 63 million in 2017). A dividend for the 2018 financial year of DKK 103 million is proposed. Payment of dividends to shareholders does not trigger taxes for the company.

10 Pensions

The company has entered into defined benefit plans with a few members of the founders family. The defined benefit plans are lifelong. The defined benefit plans guarantee fixed amounts per year adjusted for price inflation, and the plans are fully unfunded.

Changes in the present value of the defined benefit obligation:

Defined benefit obligation at 1 January	35	36
Interest expenses recognised as part of staff expenses	-	-
Actuarial gains / losses, demographic assumptions	1	1
Actuarial gains / losses, financial assumptions	-1	-1
Actuarial gains / losses, experience adjustments	-	1
Payments from the plan	-1	-2
Defined benefit obligation at 31 December	<u>34</u>	<u>35</u>

The following significant actuarial assumptions are applied:

Discount rate (%)	<u>0.2 %</u>	<u>0.5 %</u>
Price inflation (%)	<u>1.4 %</u>	<u>1.7 %</u>

Life expectations are based on the Danish FSA's longevity benchmarks for the individual financial years.

Notes to the financial statements

DKK million

	<u>2018</u>	<u>2017</u>
10 Pensions - continued		
A quantitative sensitivity analysis for the significant actuarial assumptions is shown below:		
Discount rate:		
Increase of 0.5 % point	<u>-2</u>	<u>-2</u>
Decrease of 0.5 % point	<u>2</u>	<u>2</u>
Price inflation:		
Increase of 0.5 % point	<u>2</u>	<u>2</u>
Decrease of 0.5 % point	<u>-2</u>	<u>-2</u>
The sensitivity analyses are based on a change in a significant assumption, keeping all other assumptions constant. The sensitivity analyses may not be representative of an actual change in the defined benefit obligation as it is unlikely that changes in assumptions would occur in isolation of one another.		
No contributions will be made to the plans in the future. The average duration of the defined benefit obligation as at 31 December 2018 is 33 years (34 years in 2017). DKK 2 million is expected to be paid from the plan in 2019.		
11 Adjustments		
Financial income	-8	-8
Share of profit/loss of associates / subsidiaries, net of tax	-556	-416
Other adjustments	<u>-1</u>	<u>-2</u>
Adjustments	<u>-565</u>	<u>-426</u>
12 Change in working capital		
Change in trade and other payables	<u>-1</u>	<u>-</u>
Change in working capital	<u>-1</u>	<u>-</u>
13 Cash and cash equivalents		
Receivables from associates / subsidiaries	<u>47</u>	<u>3</u>
Cash and cash equivalents available to the company	<u>47</u>	<u>3</u>

Notes to the financial statements

DKK million

2018 2017

14 Contingent liabilities and other financial commitments

The Danish companies in the Købmand Herman Sallings Fond Group are jointly taxed. As administration company, the company has joint and several unlimited liability together with the other group companies for Danish corporation taxes and withholding taxes on dividends, interest and royalties within the joint taxation group. The total net taxes payable to the Danish Central Tax Administration by the companies included in the joint taxation was as at 31 December 2018 a receivable due to taxes paid on account. The receivable amounted to DKK 64 million (DKK 8 million in 2017). Any subsequent corrections of the taxable income subject to joint taxation or withholding taxes on dividends etc. may entail that the company's receivable will decrease or a liability will arise.

15 Related party disclosures

All related party transactions take place at an arm's length basis. The following transactions were carried out with related parties:

Entities with significant or controlling influence over the company:

Dividend paid	103	63
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Associates / subsidiaries:

Dividend received	103	2,380
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Other related parties:

Interests received or paid	8	8
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All outstanding balances with related parties as at 31 December are presented in note 8. All outstanding balances carry interest and are to be settled in cash within 1 year unless otherwise specified in note 8.

None of the outstanding balances are secured, and no provisions are held against the balances as at 31 December (DKK 0 in 2017). No expense has been recognised in 2018 or 2017 for bad or doubtful debts.

Key management personnel

F. Salling Holding A/S does not incur costs related to remuneration of key management personnel.

16 Capital management

The company manages its capital to ensure that the company will be able to continue as a going concern while maximising the return to the shareholders through the optimisation of the debt and equity balance. For the purpose of the company's capital management, capital includes total equity.

The company manages its capital structure and makes adjustments in light of changes in economic conditions. To maintain or adjust the capital structure, the company may adjust the dividend payment to shareholders or issue new shares.

No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2018 and 2017.

Notes to the financial statements

DKK million

17 Events after the reporting period

No subsequent events have occurred that affect the annual report for 2018.

18 Standards issued but not yet effective

The standards IFRS 16 Leases, IFRS 17 Insurance Contracts, IFRIC Interpretation 23 Uncertainty over Income Tax Treatments, Amendments to IFRS 9: Prepayment Features with Negative Compensation, Amendments to IFRS 10 and IAS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture, Amendments to IAS 19: Plan Amendment, Curtailment or Settlement, Amendments to IAS 28: Long-term Interests in Associates and Joint Ventures, Amendment to IFRS 3 Business Combinations, Amendments to IAS 1 and IAS 8: Definition of Material and Annual Improvements to IFRS Standards 2015-2017 Cycle have been issued, but are not yet effective. The company plans to adopt the new standards on the required effective dates. Overall the company expects no significant impact on its statement of financial position and equity of the standards.