

StandbyCo VI ApS

Islands Brygge 43, 1., 2300 København S
CVR no. 41 47 96 55

Annual report for 2022

Årsrapporten er godkendt på den
ordinære generalforsamling, d. 28.06.23

Anders Dissing Millgaard
Dirigent



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The company

StandbyCo VI ApS
Islands Brygge 43, 1.
2300 København S
Registered office: København
CVR no.: 41 47 96 55
Financial year: 01.01 - 31.12

Executive Board

Anders Dissing Millgaard

Board of Directors

Kaspar Ronald Kristiansen
Nicklas Skou Guldberg

Auditors

Beierholm
Statsautoriseret Revisionspartnerselskab

Statement by the Executive Board and Board of Directors on the annual report

We have on this day presented the annual report for the financial year 01.01.22 - 31.12.22 for StandbyCo VI ApS.

The annual report is presented in accordance with the Danish Financial Statements Act (Årsregnskabsloven).

In our opinion, the consolidated financial statements and financial statements give a true and fair view of the group's and the parent's assets, liabilities and financial position as at 31.12.22 and of the results of the group's and parent's activities and of the group's cash flows for the financial year 01.01.22 - 31.12.22.

We believe that the management's review includes a fair review of the matters dealt with in the management's review.

The annual report is submitted for adoption by the general meeting.

Copenhagen, May 26, 2023

Executive Board

Anders Dissing Millgaard

Board of Directors

Kaspar Ronald Kristiansen
Chairman

Nicklas Skou Guldberg

To the capital owner of StandbyCo VI ApS**Opinion**

We have audited the consolidated financial statements and parent company financial statements of StandbyCo VI ApS for the financial year 01.01.22 - 31.12.22, which comprise the income statement, balance sheet, statement of changes in equity and notes to the financial statements, including a summary of significant accounting policies for the group as well as for the parent company as well as the consolidated cash flow statement. The consolidated financial statements and parent company financial statements are prepared in accordance with the Danish Financial Statements Act (Årsregnskabsloven).

In our opinion the consolidated financial statements and parent company financial statements give a true and fair view of the group's and the parent company's assets, liabilities and financial position at 31.12.22 and of the results of the group's and the parent company's operations and the consolidated cash flows for the financial year 01.01.22 - 31.12.22 in accordance with the the Danish Financial Statements Act (Årsregnskabsloven).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and parent company financial statements" section of our report. We are independent of the group and the company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement regarding the management's review

Management is responsible for management's review.

Our opinion on the consolidated financial statements and parent company financial statements does not cover management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and parent company financial statements, our responsibility is to read management's review and, in doing so, consider whether management's review is materially inconsistent with the consolidated financial statements or parent company financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that management's review is in accordance with the consolidated financial statements and parent company financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Acts. We did not identify any material misstatement of management's review.

Management's responsibility for the consolidated financial statements and parent company financial statements

The Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act. Furthermore the Management is responsible for the internal control as the Management determines is necessary to enable the preparation of consolidated financial statements and parent company financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and parent company financial statements, management is responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the consolidated financial statements and parent company financial statements unless management either intends to liquidate the group and the company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements and parent company financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and parent company financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent company financial statements.

As part of an audit conducted in accordance with International Standards on Auditing and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and parent company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's and the parent company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the consolidated financial statements and parent company financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's and the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and parent company financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group and the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the consolidated financial statements and parent company financial statements, including the disclosures, and whether the consolidated financial statements and parent company financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Soeborg, Copenhagen, May 26, 2023

Beierholm

Statsautoriseret Revisionspartnerselskab
CVR no. 32 89 54 68

Henrik Agner Hansen

State Authorized Public Accountant
MNE-no. mne28682

GROUPS FINANCIAL HIGHLIGHTS

Key figures

Figures in DKK '000	2022	2021	01.07.20 31.12.20
<i>Profit/loss</i>			
Revenue	915,283	488,401	66,467
Index	1,377	735	100
Operating profit/loss	-703	982	-3,610
Index	19	-27	100
Total net financials	-7,192	-6,434	-1,808
Index	398	356	100
Loss for the year	-10,015	-8,018	-6,485
Index	154	124	100
<i>Balance</i>			
Total assets	728,007	634,003	480,894
Index	151	132	100
Investments in property, plant and equipment	276	1,054	156
Index	177	676	100
Equity	103,750	111,905	119,361
Index	87	94	100
<i>Cashflow</i>			
Net cash flow:			
Operating activities	81,775	-18,382	-16,231
Investing activities	-5,788	-7,765	-77,137
Financing activities	-11,348	-9,320	226,189
Cash flows for the year	64,639	-35,467	132,821

Main activities

Modstrøm is a supplier of energy and green transition, which is 100% independent of the incumbents providing grid services to power consumers.

Modstrøm was founded in 2008, being the first independent power supplier in Denmark following the deregulation of the energy market in 2003, supplying power to both private households and companies nationwide. The activities of the Company are:

- Procurement of power on the Nordic energy exchange and sale of power to Danish energy consumers
- Delivery of Energy Services which enables the consumer to:
 - Reduce energy consumption through change in consumer behavior
 - Move energy consumption to nighttime where the share of green energy in the grid is highest.
 - Understand how energy is consumed
 - Save money through energy reduction
- Sales of products and services which have a direct impact on businesses and private consumers realization of energy savings, hereunder:
 - Online and Onsite energy calculations which identifies the consumers potential for energy improvements
 - Advice for energy consumers to reduce energy consumption
 - Assume the role as main contractor, collecting offers from sub vendors and suppliers, coordinating and perform client advice consultancies
 - Payment services
 - Realization of energy improvements through implementation of products and services i.e. Insolation, heat pumps, solar cells, batteries, lightning, ventilation -
- Development of new and innovative products and services, adding considerable value for energy consumers

Modstrøm embraces the philosophy that the only true green kWh is the one never consumed.

The vision is that sustainability must pay off. Being an energy consumer, doing the right thing for the environment and climate must not be more expensive; the energy consumer is capable of both saving money and preventing climate changes. The prerequisite is that the consumer understands how and when energy is used, and what to do to reduce consumption.

Development in the group's financial activities and affairs

The income statement for the period 01.01.22 - 31.12.22 shows a loss of DKKt -10,015k against DKKt -8,018 for the period 01.01.21 - 31.12.21. The balance sheet shows equity of DKKt 103,750

In year 2022 the Company has continued to invest in technology and build up capacity and competences to deliver energy improvements, executing the Company's strategy to create value for customers through energy improvements.

Furthermore, the Company has invested in implementation of Partner Channels providing sales of products and services to both private households and businesses.

Research and development activities

Modstrøm has developed a platform for energy analysis of energy improvements/ renovation in private domestic residences. The solution conducts calculations and analysis on i.e., one family houses, townhouses and apartments, why the service can be offered to the total market for private consumers. A new user interface has been developed, as well as a new calculation concept, enabling Modstrøm consultants to provide energy calculations in dialogue with the customer. This ensures that customers will be able to carry out an energy calculation.

Modstrøm has invested in development of a support and delivery organization for energy analysis and energy improvements, thus employing a group of electricians and fitters, as well as a number of subcontractors responsible for the delivery of i.e., insulation, windows, lightning, heat pumps, hearing services and other energy improvements services.

Important events occurring after the end of the financial year

No significant events have occurred after the end of the financial year.

The Group's expected development

In the financial year 2023, the Company expects to realize revenue of DKK 500-800 million excl. taxes, and EBITDA of approximately DKK 30-60 million. The number of power customers is expected to increase while numbers of customers with consulting or service agreements will increase considerably. In addition, the revenue from energy improvement projects is expected to increase, in particular within solar cells.

The expected revenue is highly dependent on the price of power.

Financial risks

The interest rate for the group is based on the general interest rate plus a margin depending on the leverage ratio. The Company has entered into an interest cap, hence the risk is deemed minimal.

Branches abroad

The group owns 100% of Modstroem Deutschland GmbH. The main purpose of the subsidiary is software maintenance and development. Modstrøm Danmark A/S is the key customer and user of services provided by the Modstrøm Deutschland GmbH.

Corporate social responsibility

The group is managed in accordance with the statutory provisions laid down in the Danish Companies Act (selskabsloven) and the Danish Financial Statements Act (årsregnskabsloven), and subject to the recommendations of the Committee for Corporate Governance.

Group Policies

Social and employee policies

Modstrøm adhere to be an attractive workplace, where only skills and personal qualifications are relevant for employment and potential for promotion. Hence Modstrøm has no targets for non-relevant factors like age, gender, ethnicity, etc. There is however a target related to gender related to the management team.

Modstrøm has a zero-tolerance approach to discrimination and emphasize inclusion of all employees regardless of background.

Modstrøm has implemented a yearly employee survey as well as a whistleblower scheme. No incidents have been reported to the latter.

Furthermore, Modstrøm has implemented systems for reporting and monitoring of sick days and follow up on this.

Anti-Corruption and -Bribery

In general, all employees, managers and board members shall refrain from directly or indirectly, offer, provide, or accept gifts, money, donations or hospitality to or from any person.

The polity allow for customary and proportionate ceremonial and special occasion gifts like minor Christmas gifts, business lunches, etc.

Group Management does not consider any significant risks to be associated with the policies mentioned above.

Data ethics

The group has a strong focus on compliance with applicable data privacy laws, and focus on securing employees', customers', suppliers, and other stakeholders' data rights.

This focus is ensured through a Data Privacy policy, which is available on the Company web site and through continuous work on processes and controls to ensure compliance with GDPR regulation.

The group has not adopted a formal policy on data ethics but expects to do so in the coming years.

Gender diversity

The Group hires solely based on skills and personal qualifications, hence the Company does not have any target for the gender in general.

For the specialist- and management level, there is however a target of at least 40% representation.

Due to a lack of female applicants for the management positions, all positions are currently filled by men, hence the target has not yet been achieved. The aim is to achieve the target by 2025.

Treasury shares

Treasury shares consist of:

	Purchase- /salesprice DKK'000	Quantity	Total nominal value DKK'000	Percent of capital
Holding of treasury shares as at 01.01.22		0	0	0%
Additions during the year	100	79,346	1	0%
Holding of treasury shares as at 31.12.22		79,346	1	0%

The acquisition of treasury shares has been made in connection with the Groups share and warrant incentive programme.

Income statement

Note	Group		Parent		
	2022 DKK '000	2021 DKK '000	2022 DKK '000	2021 DKK '000	
1	Revenue	915,283	488,401	0	0
	Work performed for own account and capitalised	5,702	3,879	0	0
	Other operating income	305	2,713	0	0
	Costs of raw materials and consumables	-743,698	-347,545	0	0
	Cost of sales	-41,644	-19,316	0	0
	Other external expenses	-41,799	-35,016	-32	-289
	Gross result	94,149	93,116	-32	-289
2	Staff costs	-73,182	-69,598	0	0
	Profit/loss before depreciation, amortisation, write-downs and impairment losses (EBITDA)	20,967	23,518	-32	-289
	Depreciation, amortisation and impairments losses of intangible assets and property, plant and equipment	-21,670	-22,536	0	0
	Operating profit/loss (EBIT)	-703	982	-32	-289
4	Income from equity investments in group enterprises	0	0	-10,086	-7,826
	Financial income	190	104	0	0
	Financial expenses	-7,382	-6,538	-1	-2
	Loss before tax	-7,895	-5,452	-10,119	-8,117
	Tax on loss for the year	-2,120	-2,566	7	64
	Loss for the year	-10,015	-8,018	-10,112	-8,053
5	Proposed appropriation account				

ASSETS		Group		Parent	
		31.12.22 DKK '000	31.12.21 DKK '000	31.12.22 DKK '000	31.12.21 DKK '000
Note					
	Completed development projects	12,678	14,704	0	0
	Acquired rights	0	111	0	0
	Goodwill	126,972	143,356	0	0
	Development projects in progress	3,247	0	0	0
6	Total intangible assets	142,897	158,171	0	0
	Leasehold improvements	0	273	0	0
	Other fixtures and fittings, tools and equipment	1,227	1,508	0	0
7	Total property, plant and equipment	1,227	1,781	0	0
8	Equity investments in group enterprises	0	0	104,049	112,013
9	Other receivables	81,912	66,666	0	0
	Total investments	81,912	66,666	104,049	112,013
	Total non-current assets	226,036	226,618	104,049	112,013
	Manufactured goods and goods for resale	31,162	7,275	0	0
	Prepayments for goods	21,679	1,182	0	0
	Total inventories	52,841	8,457	0	0
	Trade receivables	271,290	284,616	0	0
	Income tax receivable	0	0	7	80
	Other receivables	3,485	3,143	0	0
10	Prepayments	12,362	13,815	0	0
11	Total receivables	287,137	301,574	7	80
12	Cash	161,993	97,354	148	190
	Total current assets	501,971	407,385	155	270
	Total assets	728,007	634,003	104,204	112,283

EQUITY AND LIABILITIES		Group		Parent	
		31.12.22 DKK '000	31.12.21 DKK '000	31.12.22 DKK '000	31.12.21 DKK '000
Note					
13	Share capital	1,000	1,000	1,000	1,000
	Cash flow hedging reserve	2,121	-1	0	0
	Retained earnings	100,629	110,906	103,010	111,110
	Total equity	103,750	111,905	104,010	112,110
14	Provisions for deferred tax	3,393	3,110	0	0
15	Other provisions	900	1,000	0	0
	Total provisions	4,293	4,110	0	0
16	Payables to other credit institutions	67,448	79,138	0	0
16	Other payables	0	2,787	0	0
	Total long-term payables	67,448	81,925	0	0
16	Short-term part of long-term payables	12,419	10,934	0	0
	Payables to other credit institutions	82	386	0	0
	Prepayments received from customers	281,854	153,494	0	0
	Trade payables	138,194	193,042	84	173
	Payables to group enterprises	0	0	110	0
	Income taxes	2,326	1,995	0	0
	Other payables	117,641	76,088	0	0
17	Deferred income	0	124	0	0
	Total short-term payables	552,516	436,063	194	173
	Total payables	619,964	517,988	194	173
	Total equity and liabilities	728,007	634,003	104,204	112,283

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Statement of changes in equity

Figures in DKK '000	Share capital	Cash flow hedging reserve	Retained earnings	Total equity
Group:				
Statement of changes in equity for 01.01.21 - 31.12.21				
Balance as at 01.01.21	1,000	-184	118,544	119,360
Fair value adjustment of hedging instruments	0	234	0	234
Other changes in equity	0	0	380	380
Tax on changes in equity	0	-51	-455	-51
Transfers to/from other reserves	0	0	455	0
Net profit/loss for the year	0	0	-8,018	-8,018
Balance as at 31.12.21	1,000	-1	110,906	111,905
Statement of changes in equity for 01.01.22 - 31.12.22				
Balance as at 01.01.22	1,000	-1	110,906	111,905
Fair value adjustment of hedging instruments	0	2,721	0	2,721
Purchase of treasury shares	0	0	-110	-110
Other changes in equity	0	0	-152	-152
Tax on changes in equity	0	-599	0	-599
Net profit/loss for the year	0	0	-10,015	-10,015
Balance as at 31.12.22	1,000	2,121	100,629	103,750
Parent:				
Statement of changes in equity for 01.01.21 - 31.12.21				
Balance as at 01.01.21	1,000	0	118,601	119,601
Other changes in equity	0	0	562	562
Net profit/loss for the year	0	0	-8,053	-8,053
Balance as at 31.12.21	1,000	0	111,110	112,110
Statement of changes in equity for 01.01.22 - 31.12.22				
Balance as at 01.01.22	1,000	0	111,110	112,110
Purchase of treasury shares	0	0	-110	-110
Other changes in equity	0	0	2,122	2,122
Net profit/loss for the year	0	0	-10,112	-10,112
Balance as at 31.12.22	1,000	0	103,010	104,010

Consolidated cash flow statement

Note	Group	
	2022 DKK '000	2021 DKK '000
	-10,015	-8,018
23 Adjustments	30,775	31,518
Change in working capital:		
Inventories	-44,384	-7,117
Receivables	-808	-196,217
Trade payables	-54,783	120,739
Other payables relating to operating activities	169,586	48,217
Cash flows from operating activities before net financials	90,371	-10,878
Interest income and similar income received	19	0
Interest expenses and similar expenses paid	-6,546	-6,374
Income tax paid	-2,069	-1,130
Cash flows from operating activities	81,775	-18,382
Purchase of intangible assets	-5,702	-6,796
Purchase of property, plant and equipment	-276	-1,054
Sale of property, plant and equipment	190	85
Cash flows from investing activities	-5,788	-7,765
Purchase of treasury shares	-110	0
Issuance of warrants	0	380
Arrangement of payables to credit institutions	-10,934	-3,106
Repayment of payables to credit institutions	-304	-6,594
Cash flows from financing activities	-11,348	-9,320
Total cash flows for the year	64,639	-35,467
Cash, beginning of year	97,354	132,821
Cash, end of year	161,993	97,354
Cash, end of year, comprises:		
Cash	161,993	97,354
Total	161,993	97,354

	Group		Parent	
	2022 DKK '000	2021 DKK '000	2022 DKK '000	2021 DKK '000

1. Revenue

Information about the distribution of revenue by activities and geographical markets is provided below. The segment information is prepared in accordance with the company's accounting policies and follows the company's internal financial management.

Revenue comprises the following activities:

Sale of power	859,919	460,928	0	0
Sale of other products and services	55,364	27,473	0	0
Total	915,283	488,401	0	0

Revenue comprises the following geographical markets:

Denmark	915,283	488,401	0	0
Total	915,283	488,401	0	0

2. Staff costs

Wages and salaries	67,037	64,887	0	0
Pensions	2,204	1,853	0	0
Other social security costs	1,236	1,258	0	0
Other staff costs	2,705	1,600	0	0
Total	73,182	69,598	0	0

Average number of employees during the year	135	143	0	0
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	Group		Parent	
	2022 DKK '000	2021 DKK '000	2022 DKK '000	2021 DKK '000

3. Fees to auditors appointed by the general meeting

Statutory audit of the financial statements	385	350	35	30
Tax advice	215	80	15	12
Other services	250	460	25	22
Total	850	890	75	64

4. Income from equity investments in group enterprises

Share of profit or loss of group enterprises	0	0	-10,086	-7,826
Total	0	0	-10,086	-7,826

5. Proposed appropriation account

Retained earnings	-10,015	-8,018	-10,112	-8,053
Total	-10,015	-8,018	-10,112	-8,053

6. Intangible assets

Figures in DKK '000	Completed development projects	Acquired rights	Goodwill	Development projects in progress	Total
Group:					
Cost as at 01.01.22	34,702	2,930	163,835	0	201,467
Additions during the year	2,455	0	0	3,247	5,702
Cost as at 31.12.22	37,157	2,930	163,835	3,247	207,169
Amortisation and impairment losses					
as at 01.01.22	-19,999	-2,819	-20,479	0	-43,297
Amortisation during the year	-4,480	-111	-16,384	0	-20,975
Amortisation and impairment losses as at 31.12.22					
	-24,479	-2,930	-36,863	0	-64,272
Carrying amount as at 31.12.22					
	12,678	0	126,972	3,247	142,897

Capitalized development projects comprise improvements and new functionalities to own systems for identifications and sales of energy improvements solutions as well as own systems to ensure correct order taking and invoicing of customers according to the legislation. The development projects are completed and in use and is the corner stone in the company's future profit on energy improvement solutions and sale of electricity.

7. Property, plant and equipment

Figures in DKK '000	Leasehold and fittings, tools improvements	Other fixtures and equipment
Group:		
Cost as at 01.01.22	1,813	6,084
Additions during the year	0	276
Disposals during the year	0	-475
Cost as at 31.12.22	1,813	5,885
Depreciation and impairment losses as at 01.01.22	-1,540	-4,576
Depreciation during the year	-273	-422
Reversal of depreciation of and impairment losses on disposed assets	0	340
Depreciation and impairment losses as at 31.12.22	-1,813	-4,658
Carrying amount as at 31.12.22	0	1,227

8. Equity investments in group enterprises

Figures in DKK '000	Equity invest- ments in group enterprises
Parent:	
Cost as at 01.01.22	126,030
Cost as at 31.12.22	126,030
Depreciation and impairment losses as at 01.01.22	-14,017
Net profit/loss from equity investments	-10,086
Fair value adjustment of hedging instruments	2,122
Depreciation and impairment losses as at 31.12.22	-21,981
Carrying amount as at 31.12.22	104,049

8. Equity investments in group enterprises - continued -

Name and registered office:	Ownership interest
Subsidiaries:	
StandbyCo VII ApS, Copenhagen	100%
Modstrøm Danmark A/S, Copenhagen	100%
Dansk Forsyningsinkasso A/S, Copenhagen	100%
Aktant Technology A/S, Copenhagen	100%
Modstroem Deutschland G.m.b.H, Germany	100%

9. Other non-current financial assets

Figures in DKK '000	Other receivables
Group:	
Cost as at 01.01.22	66,666
Additions during the year	15,525
Disposals during the year	-279
Cost as at 31.12.22	81,912
Carrying amount as at 31.12.22	81,912

	Group		Parent	
	31.12.22 DKK '000	31.12.21 DKK '000	31.12.22 DKK '000	31.12.21 DKK '000

10. Prepayments

Prepaid costs	5,585	5,437	0	0
Energy taxes	6,777	8,378	0	0
Total	12,362	13,815	0	0

11. Receivables

Receivables which fall due for payment more than 1 year after the end of the financial year	25,578	6,900	0	0
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12. Cash

Cash includes bank deposits of DKK 250k which are deposited as collateral for a licence to operate.

13. Share capital

The share capital consists of:

	Quantity	Total nominal value DKK'000
Share capital	100,000,000	1,000
Total		1,000

The company has issued warrants for senior employees and the executive board as part of an incentive programme, which allows the employees to subscribe for shares in the company. The total subscription rights issued as of 31 December 2022 allow the employees to subscribe of up to 3,015,750 shares corresponding to a nominal value of DKK 30k and 3,02% of the share capital. The warrants can be exercised in connection with an Exit meaning any transaction by which a majority shareholder ceases to control the company or in the period 1 January 2027 to 31 December 2027 at a prearranged subscription price. The warrants are allocated and granted to certain management members and employees by the discretion of the Board of Directors.

	Group		Parent	
	31.12.22 DKK '000	31.12.21 DKK '000	31.12.22 DKK '000	31.12.21 DKK '000

14. Deferred tax

Deferred tax as at 01.01.22	3,110	2,631	0	0
Deferred tax recognised in the income statement	283	479	0	0
Deferred tax as at 31.12.22	3,393	3,110	0	0

Deferred tax is distributed as
below:

Intangible assets	3,441	3,137	0	0
Property, plant and equipment	-48	-27	0	0
Total	3,393	3,110	0	0

15. Other provisions

Figures in DKK '000 Other provisions

Group:

Provisions as at 01.01.22				1,000
Reversed provision in respect of previous years				-100
Provisions as at 31.12.22				900

	31.12.22 DKK '000	31.12.21 DKK '000	31.12.22 DKK '000	31.12.21 DKK '000
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Other provisions are expected to be
distributed as follows:

Current liabilities	900	1,000	0	0
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16. Long-term payables

Figures in DKK '000	Repayment first year	Total payables at 31.12.22	Total payables at 31.12.21
Group:			
Payables to credit institutions	12,419	79,867	90,072
Other payables	0	0	2,787
Total	12,419	79,867	92,859

	Group		Parent	
	31.12.22 DKK '000	31.12.21 DKK '000	31.12.22 DKK '000	31.12.21 DKK '000
Group				
Other deferred income	0	124	0	0
Total	0	124	0	0

17. Deferred income

Other deferred income	0	124	0	0
Total	0	124	0	0

18. Fair value information

Figures in DKK '000	Derivative financial instruments	Total
Group:		
Fair value as at 31.12.22	2,718	2,718
Unrealised changes of fair value recognised in equity for the year	2,721	2,721

19. Derivative financial instruments

Group:

The Group has entered into an interest derivative product. The interest derivative product is recognized at fair value, amounting DKK 2,718k at balance sheet date. For the financial year, an unrealized gains before tax of DKK 2,721k has been recognized directly in equity. The interest derivative product has been entered into with a Danish bank as the counterparty.

20. Contingent liabilities

Group:

Lease commitments

The group has concluded lease and rent agreements with terms to maturity of 3-60 months and with a total contractual obligation of DKK 12,204k.

Parent:

Other contingent liabilities

The company is taxed jointly with the other Danish companies in the group and has joint, several and unlimited liability for income taxes for the jointly taxed companies. The liability also includes any subsequent corrections to the calculated tax liability as a consequence of changes made to the jointly taxable income etc.

21. Charges and security

Group:

Account with electricity supplier of DKK 80,000k disclosed under other receivables (total investments), has been put up as security for trade payables. In addition the company has provided a guarantee of DKK 39,700k as security for trade payables.

The group has provided a company charge of DKK 51,500k, as security for debt credit institutions. As of 31.12.22, the company charge comprises of the following assets with the following carrying amounts.

- Other plant, fixtures and fittings, tools and equipment, DKK 1,227k
- Inventories, DKK 52,841k
- Trade receivables, DKK 266,237k

The group has provided collateral in foreign exchange bank account for debt, totalling DKK 81k. Debt to credit institutions, totalling a credit maximum of DKK 89,668k.

Parent:

The company has provided collateral in equity investments in group enterprises for group enterprise's debt, totaling DKK 81,507k, debt in group enterprise to credit institutions totaling a credit maximum of DKK 89,668k. The carrying amount of equity investments in group enterprises amount to DKK 103,939k. In addition the company has provided security of DKK 176,099k to group enterprises' credit institutions.

22. Related parties

Controlling influence	Basis of influence
Standbyco 19 B.V., Holland	Majority shareholder of StandbyCo VI ApS

Related party transactions are not disclosed, as all transactions are entered into in the ordinary course of business at arms' length.

	Group	
	2022	2021
	DKK '000	DKK '000

23. Adjustments for the cash flow statement

Other operating income	-55	-18
Depreciation, amortisation and impairments losses of intangible assets and property, plant and equipment	21,670	22,536
Financial income	-190	-104
Financial expenses	7,382	6,538
Tax on profit or loss for the year	2,120	2,566
Other adjustments	-152	0
Total	30,775	31,518

24. Accounting policies

GENERAL

The annual report is presented in accordance with the provisions of the Danish Financial Statements Act for large groups and enterprises in reporting class C.

The accounting policies have been applied consistently with previous years.

Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including depreciation, amortisation, impairment losses and write-downs, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the company, and the value of such assets can be measured reliably. Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the company, and the value of such liabilities can be measured reliably. On initial recognition, assets and liabilities are measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

On recognition and measurement, account is taken of foreseeable losses and risks arising before the date at which the annual report is presented and proving or disproving matters arising on or before the balance sheet date.

CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements comprise the parent and its subsidiaries in which the parent directly or indirectly holds more than 50% of the voting rights or by way of agreements exercises control.

All financial statements used for consolidation are prepared in accordance with the accounting policies of the group.

The consolidated financial statements consolidate the financial statements of the parent and its subsidiaries by adding together items of a uniform nature, eliminating intercompany income and expenditure, equity investments, intercompany balances and dividends as well as gains and losses resulting from transactions between the consolidated enterprises to the extent that the underlying assets and liabilities are not realised.

24. Accounting policies - continued -**CURRENCY**

The annual report is presented in Danish kroner (DKK).

On initial recognition, transactions denominated in foreign currencies are translated using the exchange rates applicable at the transaction date. Exchange rate differences between the exchange rate applicable at the transaction date and the exchange rate at the date of payment are recognised in the income statement as a financial item. Receivables, payables and other monetary items denominated in foreign currencies are translated using the exchange rates applicable at the balance sheet date. The difference between the exchange rate applicable at the balance sheet date and at the date at which the receivable or payable arose or was recognised in the latest annual report is recognised under financial income or expenses in the income statement. Fixed assets, inventories and other non-monetary assets acquired in foreign currencies are translated using historical exchange rates.

On recognition of independent foreign entities, the income statements are translated at the exchange rates applicable at the transaction date or approximate average exchange rates. The balance sheet items are translated using the exchange rates applicable at the balance sheet date. Foreign currency translation adjustments arising from the translation of equity at the beginning of the year using the exchange rates applicable at the balance sheet date and from the translation of income statements from average exchange rates to the exchange rates applicable at the balance sheet date are recognised directly in equity under the reserve for net revaluation according to the equity method in respect of investments measured according to the equity method, and otherwise under the foreign currency translation reserve.

Translation adjustments of intercompany balances with independent foreign entities, measured using the equity method and where the balance is considered to be part of the overall investment, are recognised directly in equity under the foreign currency translation reserve. On the divestment of foreign entities, accumulated exchange differences are recognised in the income statement.

DERIVATIVE FINANCIAL INSTRUMENTS

On initial recognition, derivative financial instruments are measured at cost. Subsequently, they are measured at fair value and recognised under other receivables and other payables, respectively.

Fair value adjustment of derivative financial instruments classified as and meeting the criteria for hedging future cash flows (cash flow hedging) are recognised in equity under the cash flow hedging reserve. In the event that the hedged transaction results in the recognition of an asset or a liability, the accumulated fair value adjustment of the hedging instrument, which was previously recognised in equity, will be included in the cost of the asset or the liability. In the event that the hedged transaction results in the recognition of an income or an expense, the accumulated fair value adjustment of the hedging instrument, which was previously recognised in equity, will be recognised together with the

24. Accounting policies - continued -

hedged income or expense.

If the hedged transaction is no longer expected to occur, the cash flow hedging treatment is discontinued, and the accumulated fair value adjustment of the hedging instrument is transferred to other net financials in the income statement. If the hedged transaction is still expected to occur, but the criteria for cash flow hedging are no longer met, the hedging treatment is discontinued, and the accumulated fair value adjustment of the hedging instrument remains in equity until the transaction occurs.

Fair value adjustments of derivative financial instruments that do not meet the criteria for hedge accounting treatment are recognised under other net financials in the income statement on an ongoing basis.

LEASES

Lease payments relating to operating leases are recognised in the income statement on a straight-line basis over the lease term.

INCOME STATEMENT**Revenue**

Income from the sale of goods is recognised in the income statement if delivery has taken place and the risk has passed to the buyer before the end of the financial year and where the selling price can be determined reliably and is expected to be paid. Revenue is measured at fair value and is determined exclusive of VAT and other taxes collected on behalf of third parties and less discounts.

Income from the sale of services is recognised in the income statement in line with completion of services, which means that revenue corresponds to the selling price of the work performed for the year stated on the basis of the stage of completion at the balance sheet date (percentage of completion method).

Work performed for own account and capitalised

Work performed for own account and capitalised comprises cost of sales, wages and salaries and other internal expenses incurred during the year and included in the cost of self-constructed or self-produced intangible assets and property, plant and equipment.

24. Accounting policies - continued -**Other operating income**

Other operating income comprises income of a secondary nature in relation to the enterprise's activities, including rental income, negative goodwill and gains on the sale of intangible assets and property, plant and equipment.

Costs of raw materials and consumables

Costs of raw materials and consumables comprise raw materials and consumables used for the year.

Cost of sales

Cost of sales comprises cost of sales for the year measured at cost plus any changes in inventories, including write-downs to the extent that these do not exceed normal write-downs.

Other external expenses

Other external expenses comprise selling costs, vehicle expenses, cost of premises and administrative expenses as well as other capacity costs, including bad debts to the extent that these do not exceed normal write-downs.

Staff costs

Staff costs comprise wages and salaries as well as other staff-related costs.

24. Accounting policies - continued -**Depreciation, amortisation and impairment losses**

The depreciation and amortisation of intangible assets and property, plant and equipment aim at systematic depreciation and amortisation over the expected useful lives of the assets. Assets are depreciated and amortised according to the straight-line method based on the following expected useful lives and residual values:

	Useful lives, years	Residual value, per cent
Completed development projects	5	0
Acquired rights	3	0
Goodwill	5-10	0
Leasehold improvements	5	0
Other plant, fixtures and fittings, tools and equipment	3-5	0

Goodwill is amortised over 5-10 years. The useful life has been determined in consideration of the expected future net earnings of the enterprise or activity to which the goodwill relates.

The basis of depreciation and amortisation is the cost of the asset less the expected residual value at the end of the useful life. Moreover, the basis of depreciation and amortisation is reduced by any impairment losses. The useful life and residual value are determined when the asset is ready for use and reassessed annually.

Intangible assets and property, plant and equipment are impaired in accordance with the accounting policies referred to in the 'Impairment losses on fixed assets' section.

Income from equity investments in group enterprises

For equity investments in subsidiaries that in the parent are measured using the equity method, the share of the enterprises' profit or loss is recognised in the income statement after elimination of unrealised intercompany profits and losses and less any goodwill amortisation and impairment losses.

Income from equity investments in equity investments in subsidiaries also comprises gains and losses on the sale of equity investments.

Other net financials

Interest income and interest expenses, foreign exchange gains and losses on transactions denominated in foreign currencies etc. are recognised in other net financials.

24. Accounting policies - continued -**Tax on profit/loss for the year**

The current and deferred tax for the year is recognised in the income statement as tax on the profit/loss for the year with the portion attributable to the profit/loss for the year, and directly in equity with the portion attributable to amounts recognised directly in equity.

The company is jointly taxed with Danish consolidated enterprises. The parent is the administration company for the joint taxation and thus settles all income tax payments with the tax authorities.

In connection with the settlement of joint taxation contributions, the current Danish income tax is allocated between the jointly taxed enterprises in proportion to their taxable incomes. This means that enterprises with a tax loss receive joint taxation contributions from enterprises which have been able to use this loss to reduce their own taxable profit.

BALANCE SHEET**Intangible assets***Completed development projects and development projects in progress*

Development projects are recognised in the balance sheet where the project aims at developing a specific product or a specific process, intended to be produced or used, respectively, by the company in its production process. On initial recognition, development projects are measured at cost. Cost comprises the purchase price plus expenses resulting directly from the purchase, including wages and salaries directly attributable to the development projects until the asset is ready for use. Interest on loans arranged to finance development projects in the development period is not included in the cost. Other development projects and development costs are recognised in the income statement in the year in which they are incurred.

Development projects in progress are transferred to completed development projects when the asset is ready for use.

Development projects are subsequently measured in the balance sheet at cost less accumulated amortisation and impairment losses.

Completed development projects are amortised using the straight-line method based on useful lives, which are stated in the 'Depreciation, amortisation and impairment losses' section.

24. Accounting policies - continued -*Acquired rights*

Acquired rights are measured in the balance sheet at cost less accumulated amortisation and impairment losses.

Acquired rights are amortised using the straight-line method based on useful lives, which are stated in the 'Depreciation, amortisation and impairment losses' section.

Goodwill

Goodwill is measured in the balance sheet at cost less accumulated amortisation and impairment losses.

Goodwill is amortised using the straight-line method based on useful lives, which are stated in the 'Depreciation, amortisation and impairment losses' section.

Gains or losses on the disposal of intangible assets

Gains or losses on the disposal of intangible assets are determined as the difference between the selling price, if any, less selling costs and the carrying amount at the date of disposal.

Property, plant and equipment

Property, plant and equipment comprise leasehold improvements as well as other fixtures and fittings, tools and equipment.

Property, plant and equipment are measured in the balance sheet at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and expenses resulting directly from the purchase until the asset is ready for use. Interest on loans arranged to finance production is not included in the cost.

Property, plant and equipment are depreciated using the straight-line method based on useful lives and residual values, which are stated in the 'Depreciation, amortisation and impairment losses' section.

Gains and losses on the disposal of property, plant and equipment are determined as the difference between the selling price, if any, less selling costs and the carrying amount at the date of disposal less any costs of disposal.

24. Accounting policies - continued -**Equity investments in group enterprises**

Equity investments in subsidiaries are recognised and measured according to the equity method in the balance sheet of the parent. For equity investments in subsidiaries, the equity method is considered a consolidation method.

On initial recognition, equity investments measured according to the equity method are measured at cost. Transaction costs directly attributable to the acquisition are recognised in the income statement at the date incurred.

On subsequent recognition and measurement of equity investments according to the equity method, equity investments are measured at the proportionate share of the enterprises' equity value, determined according to the accounting policies of the parent, adjusted for the remaining value of goodwill and gains and losses on transactions with the enterprises in question. Equity investments, where information for recognition according to the equity method is not known, are measured at cost.

Equity investments with a negative carrying amount are measured at DKK 0. Receivables that are considered part of the combined investment in the enterprises in question are impaired by any remaining negative equity value. Other receivables from such enterprises are impaired to the extent that such receivables are considered uncollectible. Provisions to cover the remaining negative equity value are recognised to the extent that the parent has a legal or constructive obligation to cover the liabilities of the enterprise in question.

On the acquisition of non-controlling interests in subsidiaries, the difference between the consideration and the carrying amount of the equity investments is recognised in the parent's equity.

Goodwill recognised under equity investments is amortised according to the straight-line method based on an individual assessment of the useful life of the asset. The useful life of goodwill has been determined at 10 years for equity investments in subsidiaries. The useful life has been determined in consideration of the expected future net earnings of the enterprise to which the goodwill relates.

Gains or losses on disposal of equity investments are determined as the difference between the disposal consideration and the carrying amount of net assets at the time of sale, including non-amortised goodwill, as well as the expected costs of divestment or discontinuation. Gains and losses are recognised in the income statement under income from equity investments.

On disposal of non-controlling interests in subsidiaries that do not result in loss of control of the subsidiary, the difference between the consideration and the equity value of the equity investments is recognised in the parent's equity.

24. Accounting policies - continued -

Impairment losses on fixed assets

The carrying amount of fixed assets which are not measured at fair value is assessed annually for indications of impairment over and above what is reflected in depreciation and amortisation.

If the company's realised return on an asset or a group of assets is lower than expected, this is considered an indication of impairment.

If there are indications of impairment, an impairment test is conducted of individual assets or groups of assets.

The assets or groups of assets are impaired to the lower of recoverable amount and carrying amount.

The higher of net selling price and value in use is used as the recoverable amount. The value in use is determined as the present value of expected net cash flows from the use of the asset or group of assets as well as expected net cash flows from the sale of the asset or group of assets after the expiry of their useful lives.

Impairment losses are reversed when the reasons for the impairment no longer exist. Impairment losses on goodwill are not reversed, unless goodwill is included in the carrying amount of equity investments.

Inventories

Inventories are measured at cost calculated according to the FIFO-method. Inventories are written down to the lower of cost and net realisable value.

The cost of raw materials and consumables as well as goods for resale is determined as purchase prices plus expenses resulting directly from the purchase.

The net realisable value of inventories is determined as the selling price less costs of completion and costs necessary to make the sale and is determined taking into account marketability, obsolescence and the expected development in the selling price.

Receivables

Receivables are measured at amortised cost, which usually corresponds to the nominal value, less write-downs for bad debts.

Write-downs for bad debts are determined based on an individual assessment of each receivable if there is no objective evidence of individual impairment of a receivable.

24. Accounting policies - continued -**Work in progress for third parties**

Work in progress for third parties is determined as the value of direct material and labour costs less prepayments associated with each piece of work in progress. Interest on loans arranged to finance production is not included in the cost.

Prepayments

Prepayments recognised under assets comprise costs incurred in respect of subsequent financial years.

Cash

Cash includes deposits in bank account.

Equity

The net revaluation of equity investments measured according to the equity method is recognized in the financial statements of the parent in the net revaluation reserve in equity according to the equity method to the extent that the carrying amount exceeds the cost.

Unrealised gains and losses on financial instruments classified as and meeting the criteria for hedging of future cash flows (cash flow hedging) are recognised in equity under the cash flow hedging reserve. The reserve is measured less deferred tax. The reserve is dissolved when the hedged transaction occurs, or it is no longer expected to occur.

Acquisition costs and consideration for treasury shares as well as dividends therefrom are recognised directly in equity under retained earnings.

Provisions

Other provisions comprise expected expenses incidental to restructuring etc. and are recognised when the company has a legal or constructive obligation at the balance sheet date and it is probable that such obligation will draw on the financial resources of the company. Provisions are measured at net realisable value or fair value if the provision is expected to be settled over the longer term.

24. Accounting policies - continued -**Current and deferred tax**

Current tax payable and receivable is recognised in the balance sheet as tax computed on the basis of the taxable income for the year, adjusted for tax paid on account.

Joint taxation contributions payable and receivable are recognised as income tax under receivables or payables in the balance sheet.

Deferred tax liabilities and tax assets are recognised on the basis of all temporary differences between the carrying amounts and tax bases of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is non-amortisable for tax purposes and other items where temporary differences, except for acquisitions, have arisen at the date of acquisition without affecting the net profit or loss for the year or the taxable income. In cases where the tax value can be determined according to different taxation rules, deferred tax is measured on the basis of management's intended use of the asset or settlement of the liability.

Deferred tax assets are recognised, following an assessment, at the expected realisable value through offsetting against deferred tax liabilities within the same tax jurisdiction or elimination in tax on future earnings.

Deferred tax is measured on the basis of the tax rules and at the tax rates in the respective countries which, according to the legislation in force at the balance sheet date, will be applicable when the deferred tax is expected to crystallise as current tax.

Payables

Long-term payables are measured at cost at the time of contracting such liabilities (raising of the loan). The payables are subsequently measured at amortised cost where capital losses and loan expenses are recognised in the income statement as a financial expense over the term of the payable on the basis of the calculated effective interest rate in force at the time of contracting the liability.

Short-term payables are measured at amortised cost, normally corresponding to the nominal value of such payables.

Prepayments received from customers

Prepayments received from customers comprise amounts received from customers prior to the time and date of delivery of the agreed product or completion of the agreed service.

24. Accounting policies - continued -**Deferred income**

Deferred income under liabilities comprises payments received in respect of income in subsequent financial years.

CASH FLOW STATEMENT

The cash flow statement is prepared using the indirect method, showing cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities comprise the net profit or loss for the year, adjusted for non-cash operating items, income tax paid and changes in working capital.

Cash flows from investing activities comprise payments in connection with the acquisition and divestment of companies and financial assets as well as the purchase, development, improvement and sale of intangible assets and property, plant and equipment.

Cash flows from financing activities comprise changes in the parent's share capital and associated costs and the purchase and sale of treasury shares and financing from and dividends paid to shareholders as well as the arrangement and repayment of long-term payables.

Cash and cash equivalents at the beginning and end of the year comprise cash.

Referring to section 86(4) of the Danish Financial Statements Act a cash flow statement has not been prepared for the parent as the parent is included in the consolidated cash flow statement.