

**MENETA COMPOSITE MATERIALS APS**  
**STRANDHOLTVEJ 49, STIGE, 5270 ODENSE N**  
**ANNUAL REPORT**  
**1 JANUARY - 31 DECEMBER 2021**

**The Annual Report has been presented and  
adopted at the Company's Annual General  
Meeting on 9 May 2022**

---

**Joseph J Maliekel**

*The English part of this document is an unofficial translation of the original Danish text, and in case of any discrepancy between the Danish text and the English translation, the Danish text shall prevail.*

**CONTENTS**

	<b>Page</b>
<b>Company Details</b>	
Company Details.....	3
<b>Statement and Report</b>	
Management's Statement.....	4
Independent Auditor's Report.....	5-6
<b>Management Commentary</b>	
Management Commentary.....	7
<b>Financial Statements 1 January - 31 December</b>	
Income Statement.....	8
Balance Sheet.....	9-10
Equity.....	11
Notes.....	12-14
Accounting Policies.....	15-17

**COMPANY DETAILS**

<b>Company</b>	Meneta Composite Materials ApS Strandholtvej 49 Stige 5270 Odense N
	CVR No.: 39 61 22 91
	Established: 31 May 2018
	Municipality: Odense
	Financial Year: 1 January - 31 December
<b>Board of Directors</b>	Kim Walther Østergaard Ole Magaard Jessica Wang Olsson Joseph J Maliekel, chairman
<b>Executive Board</b>	Kim Walther Østergaard
<b>Auditor</b>	BDO Statsautoriseret revisionsaktieselskab Havneholmen 29 1561 Copenhagen V
<b>Bank</b>	Danske Bank Albani Torv 2-3 5000 Odense C

## MANAGEMENT'S STATEMENT

Today the Board of Directors and Executive Board have discussed and approved the Annual Report of Meneta Composite Materials ApS for the financial year 1 January - 31 December 2021.

The Annual Report is presented in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the Company's assets, liabilities and financial position at 31 December 2021 and of the results of the Company's operations for the financial year 1 January - 31 December 2021.

The Management Commentary includes in our opinion a fair presentation of the matters dealt with in the Commentary.

We recommend the Annual Report be approved at the Annual General Meeting.

Odense, 25 April 2022

Executive Board

---

Kim Walther Østergaard

Board of Directors

---

Kim Walther Østergaard

---

Ole Magaard

---

Jessica Wang Olsson

---

Joseph J Maliekel  
Chairman

## INDEPENDENT AUDITOR'S REPORT

### To the Shareholder of Meneta Composite Materials ApS

#### Opinion

We have audited the Financial Statements of Meneta Composite Materials ApS for the financial year 1 January - 31 December 2021, which comprise income statement, Balance Sheet, statement of changes in equity, notes and a summary of significant accounting policies. The Financial Statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the assets, liabilities and financial position of the Company at 31 December 2021 and of the results of the Company's operations for the financial year 1 January - 31 December 2021 in accordance with the Danish Financial Statements Act.

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), together with the ethical requirements that are relevant to our audit of the financial statements in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

#### Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such Internal control as Management determines is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

## INDEPENDENT AUDITOR'S REPORT

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Statement on Management Commentary

Management is responsible for Management Commentary.

Our opinion on the Financial Statements does not cover Management Commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management Commentary and, in doing so, consider whether Management Commentary is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management Commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that Management Commentary is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of Management Commentary.

Copenhagen, 25 April 2022

BDO Statsautoriseret revisionsaktieselskab  
CVR no. 20 22 26 70

Ole C. K. Nielsen  
State Authorised Public Accountant  
MNE no. mne23299

## MANAGEMENT COMMENTARY

### Principal activities

Meneta Composite Materials ApS develops, manufactures, and sells composite materials for the automotive industry and other related industries.

### Development in activities and financial position

The company was unable to meet expected revenue level and profitability target mainly due to delays in maturing products for its market place as well as drastic increases in raw material prices throughout the year.

Income statement for 2021 contains primarily start-up cost for the company, so net result for the year shows a loss of DKK 11.6m.

### Capital resources

The company was capitalized during 2021 with an amount of DKK 23m. As of 31 December 2021 equity amounts to DKK 21,1m.

### Profit/loss for the year compared to expectations

Result of the year shows a negative result of DKK -11.6m (DKK -11.3m).

### Significant events after the end of the financial year

No events have occurred after the end of the financial year that may have a significant impact on the financial position of the company.

### Special risks

A considerable part of the company's raw materials is dependent on the price of steel and oil. Raw materials, sales prices, assets, and liabilities are dependent on the development in a number of currencies. The currency exposure is continuously evaluated, and risk hedging takes place according to determined policies and rules.

### Environmental situation

The company is aware of the potential environmental impact of the products and of the production process. Efforts are being made on a regular basis to reduce the impact.

The company switched to green energy powered by windmills as of January 1, 2021. This is part of the company's strategy to meet European sustainability goals as part of the Meneta Group's overall sustainability strategy.

### Knowledge resources

Due to delays in commissioning of operational assets and the maturing of products, the company's IATF16949 was postponed until the end of 2022.

### Research and development activities

The means used for development activities have been recognized and booked as expenses.

### Future expectations

The corona pandemic is not expected to have any significant impact on company activities and earning potential throughout 2022.

**INCOME STATEMENT 1 JANUARY - 31 DECEMBER**

	<b>Note</b>	<b>2021</b> DKK '000	<b>2020</b> DKK '000
<b>GROSS LOSS.....</b>		<b>-5.198</b>	<b>-5.254</b>
Staff costs.....	1	-10.243	-8.435
Depreciation, amortisation and impairment.....		-553	-93
<b>OPERATING LOSS.....</b>		<b>-15.994</b>	<b>-13.782</b>
Other financial expenses.....	2	-724	-935
<b>LOSS BEFORE TAX.....</b>		<b>-16.718</b>	<b>-14.717</b>
Tax on profit/loss for the year.....	3	5.134	3.452
<b>LOSS FOR THE YEAR.....</b>		<b>-11.584</b>	<b>-11.265</b>
<b>PROPOSED DISTRIBUTION OF PROFIT</b>			
Retained earnings.....		-11.584	-11.265
<b>TOTAL.....</b>		<b>-11.584</b>	<b>-11.265</b>



## BALANCE SHEET AT 31 DECEMBER

ASSETS	Note	2021 DKK '000	2020 DKK '000
Production plants and machinery.....		58.428	1.404
Other plants, machinery, tools and equipment.....		2.123	2.354
Tangible fixed assets in progress and prepayment.....		2.121	54.812
<b>Property, plant and equipment.....</b>	<b>4</b>	<b>62.672</b>	<b>58.570</b>
<b>NON-CURRENT ASSETS.....</b>		<b>62.672</b>	<b>58.570</b>
Raw materials and consumables.....		2.838	983
Finished goods and goods for resale.....		397	0
<b>Inventories.....</b>		<b>3.235</b>	<b>983</b>
Trade receivables.....		13	51
Other receivables.....		1.474	931
Receivables corporation tax.....		6.223	3.646
Prepayments and accrued income.....		28	32
<b>Receivables.....</b>		<b>7.738</b>	<b>4.660</b>
<b>Cash and cash equivalents.....</b>		<b>420</b>	<b>0</b>
<b>CURRENT ASSETS.....</b>		<b>11.393</b>	<b>5.643</b>
<b>ASSETS.....</b>		<b>74.065</b>	<b>64.213</b>

# BALANCE SHEET AT 31 DECEMBER

<b>EQUITY AND LIABILITIES</b>	<b>Note</b>	<b>2021 DKK '000</b>	<b>2020 DKK '000</b>
Share capital.....		150	100
Retained profit.....		20.914	9.548
<b>EQUITY.....</b>		<b>21.064</b>	<b>9.648</b>
Provision for deferred tax.....	5	1.272	184
<b>PROVISIONS.....</b>		<b>1.272</b>	<b>184</b>
Lease liabilities.....		21.284	19.287
Other liabilities.....		0	540
<b>Non-current liabilities.....</b>	6	<b>21.284</b>	<b>19.827</b>
Bank debt.....		2.617	1.155
Lease liabilities.....		3.341	3.497
Trade payables.....		1.793	839
Payables to group enterprises.....		21.461	26.844
Other liabilities.....		701	2.047
Accruals and deferred income.....		532	172
<b>Current liabilities.....</b>		<b>30.445</b>	<b>34.554</b>
<b>LIABILITIES.....</b>		<b>51.729</b>	<b>54.381</b>
<b>EQUITY AND LIABILITIES.....</b>		<b>74.065</b>	<b>64.213</b>
 Contingencies etc.	7		
Related parties	8		

# EQUITY

	Share capital	Retained profit	Total
Equity at 1 January 2021.....	100	9.548	9.648
Proposed profit allocation.....		-11.584	-11.584
<b>Transactions with owners</b>			
Capital increase.....	50	22.950	23.000
<b>Equity at 31 December 2021.....</b>	<b>150</b>	<b>20.914</b>	<b>21.064</b>

## NOTES

			Note
	2021 DKK '000	2020 DKK '000	
<b>Staff costs</b>			<b>1</b>
Average number of employees	17	12	
Wages and salaries.....	9.376	7.818	
Pensions.....	618	446	
Social security costs.....	1	0	
Other staff costs.....	248	171	
	<b>10.243</b>	<b>8.435</b>	
Information about remuneration of Management is not included, see the exemption clause in the Danish Financial Statements Act, section 98b(3) no. 2.			
<b>Other financial expenses</b>			<b>2</b>
Group enterprises.....	324	634	
Other interest expenses.....	400	301	
	<b>724</b>	<b>935</b>	
<b>Tax on profit/loss for the year</b>			<b>3</b>
Calculated tax on taxable income of the year.....	-6.223	-3.646	
Adjustment of deferred tax.....	1.089	194	
	<b>-5.134</b>	<b>-3.452</b>	
<b>Property, plant and equipment</b>			<b>4</b>
	Production plants and machinery	Other plants, machinery, tools and equipment	Tangible fixed assets in progress and prepayment
Cost at 1 January 2021.....	1.454	2.398	54.813
Additions.....	57.261	85	4.617
Disposals.....	0	0	-57.309
<b>Cost at 31 December 2021.....</b>	<b>58.715</b>	<b>2.483</b>	<b>2.121</b>
Depreciation and impairment losses at 1 January 2021.....	50	44	
Depreciation for the year.....	237	316	
<b>Depreciation and impairment losses at 31 December 2021.....</b>	<b>287</b>	<b>360</b>	
<b>Carrying amount at 31 December 2021.....</b>	<b>58.428</b>	<b>2.123</b>	<b>2.121</b>
Finance lease assets.....	28.317		

## NOTES

### Note

#### Provision for deferred tax

5

Provision for deferred tax comprises deferred tax on tangible fixed assets.

	2021 DKK '000	2020 DKK '000
Deferred tax, beginning of year.....	184	-10
Deferred tax of the year, income statement.....	1.088	194
<b>Provision for deferred tax 31 December 2021.....</b>	<b>1.272</b>	<b>184</b>

#### Long-term liabilities

6

	31/12 2021 total liabilities	Repayment next year	Debt outstanding after 5 years	31/12 2020 total liabilities
Lease liabilities.....	24.625	3.341	0	22.784
Other liabilities.....	0	0	0	540
	<b>24.625</b>	<b>3.341</b>	<b>0</b>	<b>23.324</b>

#### Contingencies etc.

7

##### Contingent liabilities

The company has issued an unlimited guarantee concerning the engagement of Group's bank with the company's parent company, Meneta Holding. The bank's credit limit with the companies is maximized to DKK ('000) 50,000.

##### Operating lease

The company has in addition to finance lease contracts entered into operating rent and lease agreements with an average annual lease payment of DKK ('000) 265.

The lease contracts have a residual term of 13 months, on average, and a total residual lease payment of DKK ('000) 286.

##### Lease agreement

The company has an annual lease agreement with Meneta Holding A/S. The annual lease is DKK ('000) 2,352 for 2021. The company has entered into a lease agreement with a notice of termination of 6 months corresponding to an liability of DKK ('000) 1,176.

##### Joint liabilities

The company is jointly and severally liable together with the parent company and the other group companies in the joint taxable group for tax on the group's joint taxable income and for certain possible withholding taxes, such as dividend tax, etc.

Tax payable on the Group's joint taxable income is stated in the annual report of Meneta Holding A/S, which serves as management company for the joint taxation.

**NOTES****Note****Related parties****8**

The Company's related parties include:

Meneta Danmark A/S  
Meneta Holding A/S  
Meneta Composite Materials ApS  
Meneta Automotive Component Pvt. Ltd.  
Formar CV Brakes India Private Ltd.  
Meneta (Shanghai) Co. Ltd.  
Meneta Dalian Co.Ltd.

**Controlling interest**

Meneta Holding A/S.

**Other related parties having performed transactions with the company**

The company's related parties having a significant influence comprise subsidiaries and associates as well as the companies' Board of Directors, Board of Executives and executive officers and their relatives. Related parties include also companies in which the above mentioned group of persons has material interests.

**Transactions with related parties**

The company did not carry out any material transactions that were not concluded on market conditions. According to section 98c, subsection 7 of the Danish Financial Statements Act information is given only on transactions that were not performed on common market conditions.

## ACCOUNTING POLICIES

The Annual Report of Meneta Composite Materials ApS for 2021 has been presented in accordance with the provisions of the Danish Financial Statements Act for enterprises in reporting class B and certain provisions applying to reporting class C.

The Annual Report is prepared consistently with the accounting principles applied last year.

### INCOME STATEMENT

#### Net revenue

Net revenue from sale of merchandise and finished goods is recognised in the Income Statement if supply and risk transfer to purchaser has taken place before the end of the year and if the income can be measured reliably and is expected to be received. Net revenue is recognised exclusive of VAT, duties and less discounts related to the sale.

#### Other operating income

Other operating income includes items of a secondary nature in relation to the Group's and the Company's activities, including profit from sale of intangible and tangible fixed assets. In addition, profit from sale of intangible and tangible fixed assets as well as business interruption and conflict compensations are included. Compensations are recognised when the income is deemed to be realisable.

#### Cost of sales

Cost of sales comprise costs incurred to achieve the net revenue for the year, including direct and indirect costs of raw materials and consumables.

#### Other external expenses

Other external expenses include cost of sales, advertising, administration, buildings, bad debts, operational lease expenses, etc.

Payments related to operating lease expenses and other lease agreements are recognised in the Income Statement during the continuance of the contract. The Company's total liability concerning operating and other lease agreements are stated under contingencies, etc.

#### Staff costs

Staff costs comprise wages and salaries, including holiday pay and pensions and other costs for social security etc. for the company's employees. Repayments from public authorities are deducted from staff costs.

#### Financial income and expenses

Financial income and expenses include interest income and expenses, financial expenses of finance leases, realised and unrealised gains and losses arising from investments in financial assets, debt and transactions in foreign currencies, amortisation of financial assets and liabilities as well as charges and allowances under the tax-on-account scheme etc. Financial income and expenses are recognised in the income statement by the amounts that relate to the financial year.

#### Tax

The tax for the year, which consists of the current tax for the year and changes in deferred tax, is recognised in the income statement by the portion that may be attributed to the profit for the year, and is recognised directly in the equity by the portion that may be attributed to entries directly to the equity.

### BALANCE SHEET

#### Tangible fixed assets

Land and buildings, production plant and machinery, other plant, fixtures and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

## ACCOUNTING POLICIES

The depreciation base is cost less estimated residual value after end of useful life.

The cost includes the acquisition price and costs incurred directly in connection with the acquisition until the time when the asset is ready to be used. As regards self-manufactured assets, the cost price includes cost of materials, components, subcontractors, direct payroll and indirect production costs.

Straight-line depreciation is provided on the basis of an assessment of the expected useful lives of the assets and their residual value:

	Useful life	Residual value
Other plant, fixtures and equipment.....	3-8 years	100 %

Profit or loss on disposal of tangible fixed assets is stated as the difference between the sales price less selling costs and the carrying amount at the time of sale. Profit or loss is recognised in the income statement as other operating income or other operating expenses.

### Lease contracts

Lease contracts relating to tangible fixed assets for which the Company bears all material risks and benefits attached to the ownership (finance lease, see IAS 17) are recognised as assets in the Balance Sheet. The assets are at the initial recognition measured at the lower of cost stated at fair value and the and present value of the future lease payments. The internal interest rate of the lease contract, or alternatively the Company's loan interest, is used as discounting factor when calculating the present value. Finance lease assets are hereafter treated as the Group's and the Company's other similar tangible fixed assets.

The capitalised residual lease liability is recognised in the balance sheet as a liability and the interest portion of the lease payment is recognised in the income statement over the term of the contract.

### Impairment of fixed assets

The carrying amount of tangible assets are valued on an annual basis for indications of impairment other than that reflected by amortisation and depreciation.

In the event of impairment indications, an impairment test is made for each asset or group of assets, respectively. If the net realisable value is lower than the carrying amount, the assets are written down to the lower value.

The recoverable amount is calculated at the higher of net selling price and capital value. The capital value is determined as the fair value of the expected net cash flows from the use of the asset or group of assets and the expected net cash flows from sale of the asset or group of assets after the end of its useful life.

### Inventories

Inventories are measured at cost using the FIFO-principle. If the net realisable value is lower than cost, the inventories are written down to the lower value.

The cost of merchandise as well as raw materials and consumables is calculated at acquisition price with addition of transportation and similar costs.

The cost of finished goods and work in progress includes cost of raw materials, consumables, direct payroll cost and indirect production cost. Indirect production costs include indirect materials and payroll and maintenance and depreciation of the machines, factory buildings and equipment used in the production process, cost of factory administration and management and capitalised development costs relating to the products.

The net realisable value of inventories is stated at sales price less completion costs and costs incurred to execute the sale and is determined with due regard to marketability, obsolescence and development in expected sales price.



## ACCOUNTING POLICIES

### Receivables

Receivables are measured at amortised cost which usually corresponds to nominal value. The value is reduced by impairment losses to meet expected losses.

### Accruals, assets

Accruals recognised as assets include costs incurred relating to the subsequent financial year.

### Tax payable and deferred tax

Current tax liabilities and receivable current tax are recognised in the balance sheet as the calculated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and taxes paid on account.

The Company is subject to joint taxation with Danish group companies. The current corporation tax is distributed among the joint taxable companies in proportion to their taxable income and with full allocation and refund related to tax losses. The joint taxable companies are included in the on account tax scheme. Joint taxation contributions receivable and payable are recognised in the Balance Sheet under current assets and liabilities, respectively.

Deferred tax is measured on the temporary differences between the carrying amount and the tax value of assets and liabilities.

Deferred tax assets, including the tax value of tax loss carry-forwards, are measured at the expected realisable value of the asset, either by set-off against tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that under the legislation in force on the balance sheet date will be applicable when the deferred tax is expected to crystallise as current tax. Any changes in the deferred tax resulting from changes in tax rates, are recognised in the income statement, except from items recognised directly in equity.

### Liabilities

Financial liabilities are recognised at the time of borrowing by the amount of proceeds received less borrowing costs. In subsequent periods, the financial liabilities are measured at amortised cost equal to the capitalised value when using the effective interest, the difference between the proceeds and the nominal value being recognised in the Income Statement over the term of loan.

Amortised cost for short-term liabilities usually corresponds to the nominal value.

### Accruals, liabilities

Accruals recognised as liabilities include payments received regarding income in subsequent years.