# **CC Fly Holding I ApS**

Skindergade 7 1159København K

CVR No 39 40 20 25

# **Annual report for**

01.01.2020

31.12.2020

The Annual Report was presented and adopted at the Annual General Meeting of the Company on: 19/3-2021

Chairman		
Jesper Schaltz		

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## **Company Information**

## **Company**

CC Fly Holding I ApS Skindergade 7 DK - 1159 København K

Central Business Registration No 39 40 20 25 Registered in Copenhagen

Financial period: 1 January - 31 December 2020

## **Executive Board**

Adam Nederby Falbert

### **Board of Directors**

Claus Juel Jensen Vilhelm Eigil Hahn-Petersen Sophie Louise Knauer Rasmus Philip Buhl Lokvig Adam Nederby Falbert Morten Nødgaard Albæk

## **Auditors**

PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab Statsautoriseret Revisionspartnerselskab Strandvejen 44 DK-2900 Hellerup Cvr nr. 33 77 12 31

## **Management's Review**

#### **Primary activities**

The Company's main activity is to act as a holding company of group subsidiaries.

#### Development in activities and finances

The income statement of the Company for 2020 shows a loss of KDKK 8,151 compared to a loss in 2019 of KDKK 4,617 and at 31 December 2020 the balance sheet of the Company shows equity of KDKK 286,933 compared to 293,369 at 31 December 2019.

### Subsequent events

Management and Rekom Group's lenders have agreed the principles of a financing package in February 2021 to secure the Company's going concern. For further elaboration, please refer to note 2 Subsequent events.

## **Management's Statement**

The Board of Directors and the Executive Board have today considered and adopted the Annual Report of CC Fly Holding I ApS for the financial year 01.01.2020 - 31.12.2020.

The Financial Statements are prepared in accordance with International Financial Reporting Standards as adopted by the EU, and further requirements in the Danish Financial Statements Act. Management's Review has been prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the financial position at 31.12.2020 of the Company and of the results of the Company operations and cash flows for the financial year 01.01.2020 - 31.12.2020.

In our opinion, Management's Review includes a true and fair account of the development in the operations and financial circumstances of the Company, of the results for the year and of the financial position of the Company.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Copenhagen, 23 February 2021

#### **Executive Board**

Adam Nederby Falbert

#### **Board of Directors**

Claus Juel Jensen Vilhelm Eigil Hahn-Petersen

Sophie Louise Knauer Rasmus Philip Buhl Lokvig

Adam Nederby Falbert Morten Nødgaard Albæk

## **Independent Auditor's Report**

To the Shareholders of CC Fly Holding I ApS

#### **Opinion**

In our opinion, the Financial Statements give a true and fair view of the Company's financial position at 31 December 2020 and the results of the Company's operations and cash flows for the financial year of 01.01.2020 - 31.12.2020 in accordance with International Financial Reporting Standards as adopted by the EU and further requirements in the Danish Financial Statements Act.

We have audited the Financial Statements of CC Fly Holding I ApS for the financial year 01.01.2020 - 31.12.2020, which comprise income statement and statement of comprehensive income, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies, for the Company ("financial statements").

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement in Management's Review.

### Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the EU and further requirements in the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## **Independent Auditor's Report**

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the over-ride of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

## **Independent Auditor's Report**

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 23 February 2021 **PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31* 

Jacob F Christiansen State Authorised Public Accountant mne18628 Kristian Højgaard Carlsen State Authorised Public Accountant mne44112

# **Profit and loss 1 January - 31 December**

	Nata	2020 KDKK	2019
	Note	KUKK	KDKK
General and administrative expenses	_	-93	-35
Gross profit		-93	-35
Operating profit		-93	-35
Finance income		9.291	3.487
Finance costs	5	-18.824	-9.117
Profit before income tax		-9.626	-5.665
Income tax expenses	6	1.475	1.048
Profit for the period		-8.151	-4.617

# Statement of comprehensive income 1 January- 31 December

	Notes	2020 KDKK	2019 KDKK
Profit for the period		(8,151)	(4,617)
Other comprehensive income for the period, net of tax	-	0	0
Total comprehensive income for the period	_	(8,151)	(4,617)

## **Balance sheet 31 December**

		2020	2019
	Notes	KDKK	KDKK
Investment in subsidiaries	7	533.000	393.000
Deferred tax asset	<u>-</u>	2.437	203
Total non-current assets	-	535.437	393.203
Income tax receivable		0	1.884
Intercompany		36.704	49.207
Other receivables		3.700	0
Cash and cash equivalents	_	19.720	3
Total current assets	_	60.123	51.094
Total assets	_	595.560	444.297

## **Balance sheet 31 December**

	Note	2020 KDKK	2019 KDKK
Share capital	8	6.019	5.924
Share premium		297.351	295.731
Retained earnings	_	-16.437	-8.286
Total equity		286.933	293.369
Vendor loan	_	308.507	150.811
Total non-current liabilities		308.507	150.811
Intercompany		0	53
Other payables	_	120	64
Total current liabilities	-	120	117
Total liabilities	-	308.627	150.928
Total equity and liabilities	_	595.560	444.297

# Statement of changes in equity

	Share capital KDKK	Share premium KDKK	Retained earnings KDKK	Total KDKK
Equity at 01.01.2020	5.924	295.731	-8.286	293.369
Own shares	0	-1.984	0	-1.984
Profit for the period	0	0	-8.151	-8.151
Other comprehensive income	0	0	0	0
Total comprehensive income for the period	5.924	293.747	-16.437	283.234
Transactions with owners in their capacity as owners				
Capital increase	95	3.604	0	3.699
Equity at 31.12.2020	6.019	297.351	-16.437	286.933

# Cash flow statement 1 January - 31 December

		2020	2019
	Notes	KDKK	KDKK
Operating profit		-93	-35
Change in net working capital	13	-3.644	35
Cash flows from primary operating activities	_	-3.737	0
Interest income received		9.291	3.487
Interest expense paid		-18.824	-9.117
Provision for deferred tax		-2.234	-203
Other tax movements		3.360	198
Net cash flow from operating activities		-12.144	-5.635
Payment for acquisition of subsidiary		-140.000	0
Net cash flow from investing activities	_	-140.000	0
Proceeds from borrowings		157.696	20.962
Loans to intercompany		12.450	-45.678
Capital increase and formation		3.699	43.431
Purchase of own shares		-1.984	-13.134
Cash flow from financing activities	14	171.861	5.581
Net cash flow for the year		19.717	-54
Cash and cash equivalents, beginning of the year		3	57
Unrealised exchange rate gains and losses on cash		0	0
Cash and cash equivalents, end of the year	_	19.720	3

- 1. Accounting policies
- 2. Going concern
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- 13. Changes in net working capital
- 14. Changes in liabilities arising from financing activities

### 1. Accounting policies

CC Fly Holding I ApS was founded on 12 March 2018.

The Financial Statements for the company, CC Fly Holding I ApS have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and as adopted by the European Union as well as additional Danish disclosure requirements applying to entities of reporting class B.

The annual report is prepared according to standards and interpretations effective for financial years beginning 1 January 2020. No standards or interpretitations have been adopted early.

The functional currency of the Company is DKK.

#### General information on recognition and measurement

The Financial Statements have been prepared under the historical cost method.

#### Consolidated financial statements

Referring to IFRS 10 no consolidated financial statements have been prepared, due to the fact that the ultimate parent company, CataCap II K/S, publishes IFRS financial statement as investment company, where the company are recognised and measured at fair value.

#### New standards

The IASB has issued a number of new or amended standards and interpretations effective for financial years beginning on or after 1 January 2020.

There are no IFRSs or IFRIC interpretations that are not yet effective that would be expected to have a material impact on the company.

#### Foreign currency translation

Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss.

Foreign exchange gains and losses that relate to borrowings are presented in the statement of profit or loss, within finance costs.

## General and administrative expenses

General and administrative expenses include expenses relating to the Company's ordinary activities.

#### Finance income

Finance income comprise interest income, including receivables and transactions in foreign currencies as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

#### Finance expenses

Finance expenses comprise interest expenses, including payables and transactions in foreign currencies as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

## 1. Accounting policies - contiuned

#### Income tax and deferred tax

The company is jointly taxed with the parent company CC Fly Invest ApS and the Danish subsidiaries. The Danish income tax payable is allocated between the jointly taxed Danish companies based on their proportion of taxable income (full absorption including reimbursement of tax deficits). The jointly taxed companies are taxed under the Danish Tax Payment Scheme. Additions, deductions and allowances are recognised under financial income or financial costs.

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions, where appropriate, on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the Financial Statements. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available, against which the temporary differences can be utilised.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

#### Investments in subsidiaries

Investments in subsidiaries are measured at cost.

Impairment tests are performed on subsidiaries if events or changes in circumstances indicate that their carrying amount may not be recoverable. If cost exceeds the recoverable amount measured as value-in-use, the carrying amount is written down to the recoverable amount.

### 1. Accounting policies - contiuned

#### Receivables

Receivables are initially recognised at fair value adjusted for any transaction costs. Subsequently, receivables are measured at amortised cost, which usually corresponds to the nominal value. Write-down is made to net realisable value to provide for expected losses.

#### **Equity**

Dividend distribution

Dividends are recognised as a liability at the time of adoption at the general meeting.

Share Premium

Share Premium relate to capital increases.

Treasury share revserve

The reserve comprises the nominal value of treasury shares. The difference between the market price paid and the nominal value plus dividends on treasury shares is recognised directly as retained earnings in equity.

#### Vendor loan and other payables

Vendor loan consists of convertible debt notes measured at amortized cost. Other debt or liabilities covering trade creditors and other debt are recognised at amortized cost, which usually corresponds to the nominal value.

#### Statement of cash flow

The cash flow statement shows the cash flows during the year distributed on operating, investing and financing activities, changes in cash and cash equivalents at the beginning and at the end of the year.

Cash flows from operating activities are calculated using the indirect method and comprise profit for the year adjusted for non-cash items, changes in working capital, interest paid and received etc., and payments of corporate tax.

Cash flows from investing activities comprise payments in connection with acquisitions and divestment of businesses and purchase and sale of enterprises, activities and fixed asset investments as well as purchase, development, improvement, sale and short term bank debt.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, instalments on interest-bearing debt, purchase of treasury shares, and payment of dividend.

### Cash and cash equivalents

In the statement of cash flows, cash and cash equivalents includes cash in hand and bank deposits.

### 2. Going concern

Management reacted instantly to support the governments' recommendations in Denmark, Norway and Finland and closed all venues in March and April 2020 as a result of the COVID-19 outbreak. Subsequently, a temporary government ban on bar and nightclub activities was implemented in Denmark, Norway and Finland. As a result, the shareholders contributed DKK 140 million to the Group through convertible loans in March 2020 and the Group increased its facilities by DKK 85 million from its bank in April 2020.

The ban on these activities has had a significant negative effect on the Group's revenue, earnings, cash-flow and liquidity in 2020, as the ban has been extended continuously to throughout 2020 and continues into 2021.

As a result, the Group and its lenders have agreed the pricinples for the financing package in February 2021, which means that the Group will receive an additional DKK 30 million from the shareholders and will be provided with a credit facility of DKK 250 million (80% guarantee from the Growth Fund). With the additional cash and credit line in 2021 it is Management's assessment that this will ensure that the Group will have sufficient liquidity in 2021 to support the Group's operations and planned investments.

The going concern assessment is based on an updated liquidity budget where Management has prepared different scenarios of how the COVID-19 situation will impact the expected revenue, profit, cash flow etc. in the future. In these scenarios Management has made several material assumptions including expectations for the reopening of the venues, consumer behavior, government compensation schemes, cost reductions, reduction of capex etc.

The going concern assessment is based on the assumption that reopening in all countries will occur with restrictions on opening hours, number of guests, etc. The expected figures are sensitive to changes in these restrictions, government compensation schemes, dates of reopening, market development, cost structure and net working capital expectations. Management assesses that even if a worst-case scenario occurs, it is possible to reduce the cost base of the Groups operations through savings, ensuring that the Group and the Company have sufficient liquidity and capital resources to continue their operations throughout 2021.

Management therefore submits and approves the annual report for 2020 on the assessment of going concern.

### 3. Subsequent events

COVID-19 is still having material implications on REKOM's operations in 2021, and will therefore also have a negative effect on the Groups revenue and EBITDA in 2021. Management is monitoring the developments closely, but currently it is not possible to accurately estimate the extent of the COVID-19 impact for the financial year 2021.

As a consequence, Management and the the Group's lenders have agreed the principles of the financing package in February 2021, which supports the group's going concern. The agreement ensures that the Group will receive an additional DKK 30 million from the shareholders and will be provided with a credit facility of DKK 250 million from the bank (80% guarantee by the Danish Growth Fund).

No other material events affecting the assessment of the Annual Report have occurred after the balance sheet date.

## 4. Critical accounting estimates and judgements

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

The judgements, estimates and assumptions made are based on historical experience and other factors that Management considers to be reliable, but which by their very nature are associated with uncertainty and unpredictability. These assumptions may prove incomplete or incorrect, and unexpected events or circumstances may arise. The most critical judgments, estimates and assumptions for the individual items are described below.

The company is also subject to risks and uncertainties that may lead to actual results differing from these estimates, both positively and negatively.

### Impairment test of investments in subsidiaries

The Company tests, if there are indicators of impairment, whether investments in subsidiaries has suffered any impairment, in accordance with the accounting policy stated in note 1. The recoverable amounts of cash-generating units will be determined based on value-in-use calculations. These calculations require the use of estimates.

Investments in subsidiaries amounts to KDKK 533,000 and no impairment losses has been recognised in 2020.

Key assumptions used for impairment test of investments in subsidiaries

Following the negative impact from COVID-19 on the financial result in 2020 in its subsidiary there are indications of impairment. As a result, the carrying amount of the investments in subsidiaries is tested for impairment. Investments in subsidiaries consist of a single cash-generating unit.

The method applied is the discounted cash flow model, which uses cash flow projections based on financial budgets approved by the board and Management covering a ten-year period. Management has based these projections on historical values of their exisiting business and expectations to future market and industry development.

A ten-year period has been used in the model as this time period aligns with the strategic time frame used by Management. The business in which the Company operates is not a cyclical business. It is Management's opinion that no significant additional uncertainty arises from the use of a ten-year time period.

A fixed EBIT-margin is used in the model to reflect the nature of the industry in which the Company operates. The industry is non-cyclical and competion in the marketplace is high.

Cash flows during the ten-year period are discounted, and beyond the ten-year period cash flows are extrapolated using the estimated growth rates stated below. These growth rates are consistent with forecasts included in industry reports specific to the entertainment industry and similar companies.

The recoverable amount is calculated based on value-in-use. The following key assumptions are applied in the calculation:

## 4. Critical accounting estimates and judgements - continued

Annual sales growth 2 %, EBIT-margin – constant at 12 %, WACC 7.3 % and growth in the terminal period of 1.5%.

A sensitivity analysis of the main assumptions in the impairment test has been carried out to identify the lowest and/or highest discount rate and the lowest growth rate for the investment.

With a sales growth of 1 %, EBIT-margin – constant at 12 %, WACC 9 % and 1.5 % growth in the terminal period is the equity value above the booked value of the investment.

Based on the impairment test performed as at 31 December 2020, no impairment is required.

	2020 KDKK	2019 KDKK
5. Financial expenses		
Interest expenses	-18.824	-9.117
	-18.824	-9.117
6. Tax on profit for the year		
Current tax:		
Adjustment of prior year taxes	642	-198
Current tax on profits for the year	0	1.246
Deferred tax on profit for the year and previous years	-2.117	0
Total current tax expense	-1.475	1.048
Income tax expenses for the period	-1.475	1.048
Income tax expenses are specified as follows:		
Calculated 22.0% tax on profit for the year before income tax	-2.117	-1.246
Effective tax rate	22%	22%

## 7. Investment in subsidiaries

	2020 KDKK	2019 KDKK
Cost:		
At 01.01.2020	393.000	393.000
Additions during the year	140.000	0
At 31.12.2020	533.000	393.000
Carrying amount 31.12.2020	533.000	393.000

## Investments in subsidiaries are specified as follows:

Name	Place of registered office	Vote	Ownership
CC Fly Holding II ApS	Copenhagen	100%	100%

**8. Share capital**The company's share capital is divided into three classes of shares, A-shares, B1-shares and B2-shares each of a nominal value of DKK 0.01. Each A-share shall carrying one vote and none of the B1-or B2-shares shall carry any votes.

No distribution of dividends shall be made to the B1- or B2-shareholders before A-shares have received payment in full, ie. have received re-payment of the capital invested.

The share capital comprise 601,895,000 shares of a nominal value of DKK 0.01 each. The following transactions have been carried out on the share capital in the financial year:

	Share class	Number of shares ('000)	Nominal value KDKK
Changes in share capital:			
Share capital at 01.01.2020	A	556.006	5.560
Share capital at 01.01.2020	B1	36.341	363
Capital increase at 09.03.2020	A	4.656	47
Capital increase at 09.03.2020	B2	4.892	49
Share capital at 31.12.2020		601.895	6.019

## 9. Treasury shares

Treasury shares are held for sales to employees under the Groups share programme. The shares are valued each year in accordance with the group's share programme. The treasury shares are recognized at cost in the financial statements.

	Share class	Number of shares ('000)	Nominal value KDKK	Acquisition cost
Changes in treasury shares:				
Treasury shares at 01.01.2020	A	17.500	175	13.134
Purchase of shares at 22.01.2020	A	989	10	728
Purchase of shares at 22.01.2020	B1	746	7	105
Purchase of shares at 14.10.2020	A	158	2	119
Purchase of shares at 14.10.2020	B2	158	2	6
Purchase of shares at 16.10.2020	A	1.412	14	825
Purchase of shares at 16.10.2020	B1	448	4	12
Purchase of shares at 16.10.2020	B2	315	3	12
Purchase of shares at 13.11.2020	A	111	1	102
Purchase of shares at 17.11.2020	A	858	9	460
Purchase of shares at 17.11.2020	B1	560	6	15
Sale of shares at 17.11.2020	A	-280	-3	-248
Sale of shares at 17.11.2020	A	-466	-5	-152
Treasury shares at 31.12.2020	A	20.282	203	14.968
Treasury shares at 31.12.2020	B1	1.754	17	132
Treasury shares at 31.12.2020	B2	473	5	18
Treasury shares at 31.12.2020		22.509	226	15.118

The company's treasury shares amount to 3,8 % of the nominal value of the share capital.

## 10. Related parties

The company is controlled by CC Fly Invest ApS. The groups ultimate parent is CataCap II K/S.

The following transactions were carried through with related parties:

	2020 KDKK	2019 KDKK
Transactions with CC Fly Invest ApS		
Joint taxation payments	487	0
Proceeds from borrowing - group enterprises	107.847	0
Transactions with CC Fly Holding II ApS		
Capital injection in subsidiary	140.000	0
Settlement of debt on the Company's behalf	35	0
Proceeds from borrowing - group enterprises	0	45.732
Transactions with Rekom ManCo ApS		
Proceeds from borrowing - group enterprises	51	55
Selling and share buy backs	1.883	0
Joint taxation payments	5	0
Capital increase	0	3.525
Transactions with Rekom Group A/S		
Joint taxation payments	634	0
Transactions with Bærekraften AS		
Capital increase	0	4.800
Transactions with Amixam Holding ApS		
Capital increase	0	35.106
Share buy backs	102	0

In 2020 transactions with related parties related to joint taxation payments, settlement of debt in connection with ordinary business and further investments and capital restructuring in the Group.

### 11. Commitments and contingent liabilities

## **Contingent liabilities**

Joint taxation

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the CC Fly Invest ApS. The total amount of corporation tax payable is disclosed in the Annual Report of CC Fly Invest ApS, which is the management company of the joint taxation. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

The company has provided several guarantees for subsidiaries' contributed capital from Ares and Nordea. The guarantees constitutes DKK 120 mill. at 31 December 2020.

## 12. Financial risk management

#### Credit risks

Credit risks are limited to intercompany receivables, where the credit risk is considered low. No significant credit risks are tied to the Company's receivables.

#### Liquidity risks

The Company is not exposed to any significant liquidity risks, due to the fact that the Company's main activity is to own shares in subsidiaries.

The vendor loans expire in 2026 and 2027. Interest is rolled up until expiration. There is no current liquidity risk connected to the interest payments on these loans.

### Foreign exchange risk and interest rate risk

Management consider the foreign exchange risk as immaterial due to the limited number of transactions and borrowings in foreign currency. The Company is not exposed to any significant interest rate risk as all borrowings are fixed rate loans.

### Capital management

The Company's objectives when managing capital are to secure the Group's (investments in subsidiaries) ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce cost of capital. Any surplus liquidity is used

Management monitors the share and capital structure to ensure that the Company's capital resources support the strategic goals.

_	2020 KDKK	2019 KDKK
13. Changes in net working capital		
Changes in trade and other payables	56	35
Change in receivables from sales and other receivables	-3.700	0
	-3.644	35
14. Changes in liabilities arising from financing activities		
Proceeds from borrowings	157.696	20.962
Receivables from intercompany	12.450	-45.678
Capital increase	3.699	43.431
Purchase of own shares	-1.984	-13.134
Cash flow from financing activities at 31.12.2020	171.861	5.581