

DIS Group II A/S

Ørstedsvæj 10, 8660 Skanderborg

CVR no. 39 06 64 91

Annual report 2022/23

Approved at the Company's annual general meeting on 27 October 2023

Chair of the meeting:

.....
Eske Mathias Ulsted Sørensen

Contents

Statement by the Board of Directors and the Executive Board	2
Independent auditor's report	3
Management's review	5
Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023	14
Income statement	14
Balance sheet	15
Statement of changes in equity	18
Cash flow statement	19
Notes to the financial statements	20

Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of DIS Group II A/S for the financial year 1 July 2022 - 30 June 2023.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Company at 30 June 2023 and of the results of the Group's and the Company's operations and of the consolidated cash flows for the financial year 1 July 2022 - 30 June 2023.

Further, in our opinion, the Management's review gives a fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the annual general meeting.

Skanderborg, 27 October 2023

Executive Board:

Michael Carsten Christian
Gadeberg

Board of Directors:

Mads-Ole Astrupgaard
Chairman

Michael Carsten Christian
Gadeberg

Anders Grønlund

Søren Bunk Jensen

Independent auditor's report

To the shareholders of DIS Group II A/S

Opinion

We have audited the consolidated financial statements and the parent company financial statements of DIS Group II A/S for the financial year 1 July 2022 - 30 June 2023, which comprise income statement, balance sheet, statement of changes in equity and notes, including accounting policies, for the Group and the Parent Company, and a consolidated cash flow statement. The consolidated financial statements and the parent company financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Parent Company at 30 June 2023, and of the results of the Group's and Parent Company's operations as well as the consolidated cash flows for the financial year 1 July 2022 - 30 June 2023 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent Company financial statements" (hereinafter collectively referred to as "the financial statements") section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

Management's responsibilities for the financial statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

Independent auditor's report

- ▶ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- ▶ Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- ▶ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Aarhus, 27 October 2023
EY Godkendt Revisionspartnerselskab
CVR no. 30 70 02 28

Peter U. Faurschou
State Authorised Public Accountant
mne34502

Tobias Oppermann
State Authorised Public Accountant
mne46362

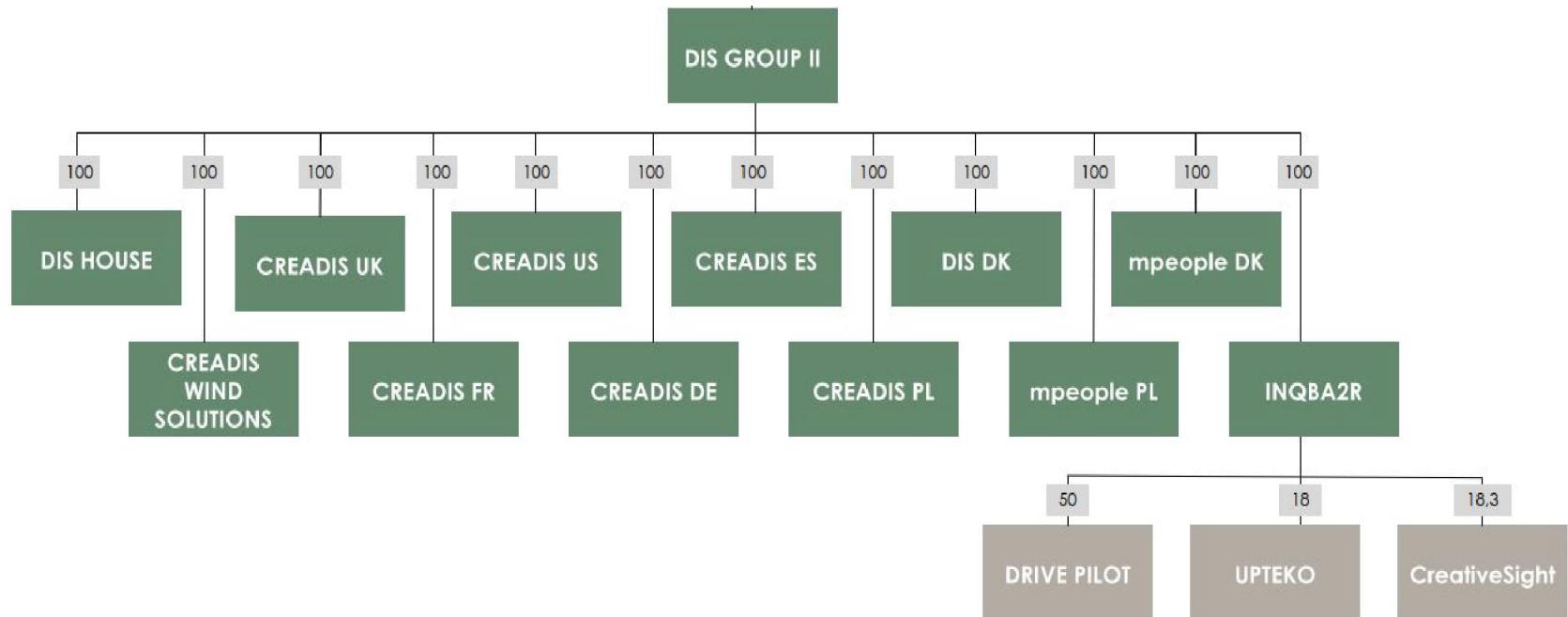
Management's review

Company details

Name	DIS Group II A/S
Address, Postal code, City	Ørstedsvej 10, 8660 Skanderborg
CVR no.	39 06 64 91
Established	7 November 2017
Registered office	Skanderborg
Financial year	1 July 2022 - 30 June 2023
Board of Directors	Mads-Ole Astrupgaard, Chairman Michael Carsten Christian Gadeberg Anders Grønlund Søren Bunk Jensen
Executive Board	Michael Carsten Christian Gadeberg
Auditors	EY Godkendt Revisionspartnerselskab Værkmestergade 25, P.O. Box 330, 8100 Aarhus C, Denmark

Management's review

Group chart



Management's review

Financial highlights for the Group

DKK	2022/23	2021/22	2020/21	2019/20	2018/19
Key figures					
Revenue	702,442	704,682	512,046	0	0
Gross profit	413,633	376,959	311,739	-14	-19
Operating profit/loss	17,039	3,396	21,383	-44	-19
Net financials	-1,555	-5,033	-13,055	13,347	24,155
Profit/loss for the year	9,706	-3,937	1,198	13,351	24,154
Total assets	446,836	482,665	432,903	271,856	288,253
Investments in property, plant and equipment	-10,715	-12,083	-8,773	0	0
Equity	181,248	190,763	204,097	231,893	236,199
Cash flows from operating activities	24,031	35,743	-36,037	0	0
Net cash flows from investing activities	-13,920	-11,151	-6,948	0	0
Cash flows from financing activities	-20,806	-11,797	-30,787	0	0
Total cash flows	-10,695	12,795	-73,772	0	0
Financial ratios					
Return on assets	3.7%	0.7%	6.1%	0.0%	0.0%
Current ratio	109.4%	117.2%	118.4%	0.0%	0.0%
Equity ratio	40.6%	39.5%	47.1%	85.3%	81.9%
Average number of full-time employees	639	640	550	0	0

For terms and definitions, please see the accounting policies.

Management's review

Business review

Our Group is rooted in a strong commitment to engineering and consulting services. We prioritize our customers' needs and work diligently to offer solutions that are both cost-effective and sustainable.

Service Portfolio:

Our service offerings are characterized by a blend of innovation, expertise, and comprehensive problem-solving. Engineering consulting remains our cornerstone, and this expertise has facilitated robust collaborations with industry leaders. Using our deep industry insights, we methodically address the varied challenges in the renewable energy, manufacturing, and life science sector.

Pioneering Product Development and Optimization:

Product development and optimization remain at the forefront of our efforts. Our teams collaborate, drawing from a vast pool of collective intelligence, to transform innovative ideas into market-ready products. This process, right from conceptualization to market introduction, emphasizes refining each design aspect, ensuring resource efficiency, and aligning with sustainability standards.

Turnkey Solutions:

In the area of turnkey solutions, we focus on simplifying test and production equipment processes. We pride ourselves on offering end-to-end solutions that go beyond just machinery. This includes planning, procurement, assembly, and commissioning of advanced equipment that surpasses industry standards, leading our customers to heightened operational efficiency.

Sustainability Commitment:

We recognize that the well-being of our planet is no longer an optional consideration but an urgent necessity. It's central to our mission to not only drive our customers' profitability but also contribute positively to the environment. For us, sustainability isn't just a term; it's an actionable commitment. Our engineering solutions aim to not only benefit our customers' businesses but also reduce their environmental impact. We collaborate with our customers to apply environmentally friendly strategies that have a genuine impact. Our belief is simple: through continuous, small but impactful steps, we can jointly pave the way for a greener, more sustainable future.

In summary, our Group is dedicated to delivering excellence in engineering and consulting. We are committed to promoting sustainable industrial methods and providing a wide array of services that push technological limits. Partnering with forward-thinking industrial firms, we are on a mission of innovation, transformation, and sustainability, solution by solution.

Recognition and measurement uncertainties

There are no main recognition and measurement uncertainties relating to the financial statements for 2022/ 23.

Financial review

The income statement for 2022/23 shows a profit of DKK 9,706 against a loss of DKK 3,937 last year, and the balance sheet at 30 June 2023 shows equity of DKK 181,248.

Our primary goal was to enhance profitability in this fiscal year, and we are pleased to have successfully realized this ambition.

As of June 30, 2023, our group's balance sheet demonstrates a solid equity position of TDKK 181,987, underscoring our financial stability and strength. While our revenue remains at a similar level as the previous year, this can be attributed to the exceptional growth we experienced last year. We set out to maintain this level of revenue, given the continued high demand for our services and the global presence we have established over the past 3-5 years. It's worth noting that our services within the renewable energy sector continue to be a growing contributor to our overall revenue.

The foundation of our growth ambitions for the fiscal year 2023/24 lies in our ability to create significant customer value within the industries in which we operate. We are dedicated to maintaining our profitability while also boosting our revenue, emphasizing the value we provide to our customers.

Management's review

Products and services

Our commitment to meeting evolving market demands is reflected in the continuous enhancement of our services and offerings. In the current year, our strategic focus areas cover:

- ▶ **Digitization, Automation, and Robotics Capabilities:**
We've successfully completed several complex projects, merging various technologies and areas of expertise, for top global industry players that serves to accelerate our customers digitalization and industry 4.0 journey.
- ▶ **Wind Industry Expertise:**
We are dedicated to further structuring our knowledge and offerings in the wind industry, with a keen emphasis on increasing value creation for our customers. This includes the incorporation of specialized skills and advisory services within certain key areas of the wind value chain, ensuring we're positioned to deliver at outcome-based, solutions level rather than solely component level.
- ▶ **Renewable Energy Competencies:**
Our focus extends to developing and reinforcing our competencies in the renewable energy sector. This involves exploring hybrid solutions, storage technologies, power-to-X solutions, and services aimed at enhancing sustainability in production processes.
- ▶ **Green fuel & Energy Services:**
To meet the future demands of power plants, production facilities, and green energy production, we are actively developing our Plant Engineering services, consisting of a holistic Engineering, Procurement, and Construction Management (EPCm) approach, tailored to each customers' specific project needs.
- ▶ **Machine Safety Solutions:**
We are strengthening our capabilities in Machine Safety through comprehensive training services and a systematic approach to risk evaluation and mitigation offered to the market.
- ▶ **Project Execution Enhancement:**
To accommodate larger and more complex projects spanning different geographic locations, we are actively developing our internal project management capabilities.

These strategic initiatives underscore our commitment to staying at the forefront of industry advancements and delivering innovative solutions to our customers across various sectors.

Investments

The Group has increased its investment in Upteko, a drone company, and ventured into an investment in Drive Pilot.

Capital resources

Our Group maintains its capital resources and in a close partnership with our primary banking institution, which provides accessible credit facilities to support our expanding business activities and accommodate periodic fluctuations in activity.

Knowledge resources

Our pursuit of excellence is evident not only in our talented workforce but also in our dedication to knowledge cultivation. This commitment is showcased through our active "Community of Practices" (COPs). Our team is a melting pot of engineers, boasting a wide range of academic credentials from bachelor's to PhDs. They specialize in fields like mechanical-, electrical-, power, and safety engineering, as well as hardware and software development and design, and project management.

Our COPs act as knowledge hubs for these professionals to engage in lively discussions, share insights, and pool their expertise. With a solid mix of theoretical understanding and hands-on experience, our team members stand out as seasoned experts in their areas. They're not just tech enthusiasts; they are innovators and adaptable problem-solvers, consistently performing at the top of their fields. Through this collaboration, our collective intelligence grows, and we're better positioned to offer state-of-the-art solutions to our customers.

Management's review

Financial risks and use of financial instruments

The Group's exposure to risks is in line with industry norms and does not entail any exceptional vulnerabilities. One notable global risk is associated with our suppliers' ability to deliver products and materials on time and within budget. However, we have meticulously crafted work procedures in place to effectively manage and mitigate these supply chain-related challenges.

Financial risks

Our principal financial risks revolve around currency and credit. In the current market environment, there is a notable trend towards lengthening payment terms, which presents a challenge. To address this trend, we remain actively engaged in ongoing efforts to mitigate its impact.

Currency risks

The entities within our Group primarily invoice customers in DKK, EUR, USD and PLN currencies. The group has an operation hedge on the currency we operate in and, thereby effectively mitigating currency risk. The company has a structured policy to mitigate risks for currency.

Credit risks

The Group operates a worldwide credit insurance program covering major credit risks.

Research and development activities

While the Group's suite of services is continuously evolving and improving, there are no ongoing formal research and development activities at this time. Our focus remains on steady development and innovation to enhance our service offerings.

Statutory CSR report

Business model

Our core business model centers around offering engineering and consulting services to our customer. Within this framework, the Group is dedicated to conceiving and delivering technical solutions aimed at enhancing the cost-effectiveness and sustainability of our customers' products and production processes. It's essential to underline that the most vital asset for the success of our business model is our highly qualified and dedicated workforce. Our team of skilled professionals forms the cornerstone of our ability to deliver innovative solutions and create value for our customers.

Human rights

As a modern workplace, we respond daily to our role in society and our social responsibility as a workplace and an employer. This applies both when we recruit the best qualified employees without differentiating by gender, ethnicity, or sexuality and when we are conscious of how we contribute to the world around us, as well as the way we work toward a better environment and working environment. Our suppliers sign a supplier Code of Conduct based on UN Global Compact and its Ten Principles as well as the core labor convention of the International Labor Organization as reflected in the Declaration on the Fundamental Principles of Right at Work (1998).

Diversity and Equality

At The Group, we acknowledge that people have different personalities, backgrounds, and demographic conditions. We believe that our diversity helps make us stronger and that our differences improve our creativity and innovation. When employees with differences work together, new perspectives are gained, and there is a greater chance of finding the best solutions and the most creative ideas, which is often what our customers are looking for.

As a company, we have a broad appeal, which is particularly evident when we recruit. The pool of applicants is often very diverse, and we regularly see applications from candidates from all over the world. In the screening process, we do not differentiate between demographic or geographic conditions, but always look for the best match for the job and for The Group based on our recruitment requirements.

All employees are treated on equal terms and met with the same openness, trust and 'freedom with responsibility' regardless of job and seniority.

Management's review

Corporate Social Responsibility

At The Group, we are very conscious of our social responsibility and showing consideration for the people we meet and the world we interact in. Our CSR policy describes our attitudes and practices in several areas, to ensure that both our employees and partners understand our position in this point.

Our CSR policy is divided into four general focus areas: people, environment, Innovation and Charity. The CSR policy is available at our homepage: <https://creadis.com/about/csr/>

CODE OF CONDUCT

To emphasize our policies, we have published a code of conduct to be followed by all employees and suppliers working for the Group companies. Our code of conduct is based on our five core values that reflect our way of seeing the world we act in. As we grow our business, we expand The Group with more and new members, and this code of conduct is intended to help remember how to act when representing The Group and leading our organization towards future success. The central aspects of the code of conduct are:

- ▶ Quality and high standards
- ▶ Intellectual property
- ▶ Fair competition
- ▶ Conflicts of interest
- ▶ Corruption and bribery
- ▶ Health and safety
- ▶ Respect and non-discrimination
- ▶ Protecting our organization and its assets

The code of conduct is signed by all functional managers, country managers and office managers working for The Group. In 2022/ 23, we have continued our policy and encouraged all employees to report on any violations of human rights. There are no reported incidents of human rights violations in 2022/ 23.

In the financial year 2023/24, we will continue to ensure that all employees, including new employees, are aware of our policies and expectations on human rights, and continue to encourage all employees to report on any violations or concerns they might have with regards to human rights.

Social and Employee Conditions

The Groups' most material risk related to social and employee conditions is to ensure well-being amongst employees. We believe in an open dialogue between managers and employees with open meetings on a regular basis.

In 2023/ 24, we will continuously carry out employee engagement measurements as we see this to be a good development tool that helps ensure that we constantly focus on developing our company as a workplace, so that we can continue to retain and attract the very best employees.

We want to contribute to society, both locally and globally and therefore we are involved in several charity initiatives. Common to the initiatives and organizations we support is that our support must make a difference. Some of these are regularly occurring events and initiatives that, through the years, have become part of our identity, while others are individual events or donations that inspire us at the time.

In the financial year 2023/24, we will continue to ensure that all employees, including new employees, are aware of our policies and expectations of social and employee conditions, because we want to maintain our employees' well-being.

Management's review

Climate and Environmental aspects

As a Group, we believe we have a responsibility to improve the climate impact from our operations and the choices we make, in the way we make business. For that reason, we have in 2023 joined the CDP (Carbon Disclosure Project), who runs a global environmental disclosure system. The Group has identified energy consumption and the resulting emissions of CO₂ to be the most significant risk of negatively affecting the climate.

Our strongest contribution comes from the services and solutions, we deliver to the renewable energy market, where we contribute to development and operation of constantly more efficient technology to produce green energy. In FY 2022-2023, more than 50% of all activities in the Group were related to renewable energy. In FY 2022-2023, we furthered our commitment to reduce our emissions by using more renewable energy sources for our business activities.

We offer services to industrial companies, to map and reduce energy consumption in production facilities and buildings, by introducing more efficient and sustainable solutions and thereby contribute with a scaled impact to the environment through our customers.

We have no own production facilities, but we set requirements to our sub-suppliers to set and follow environmental policies with the aim of continuously improving their impact on the climate.

It is our policy to always make the greener choice, when possible. In the future, we will continue to reduce our environmental footprint by using more renewable energy.

Anti corruption

The main risk faced by The Group regarding anticorruption is when interacting with suppliers. To prevent any form of corruption and bribery, all employees are obliged to act according to our anti-corruption policy. Consequently, we do not accept or tolerate any corrupt behavior.

In FY 2022-2023, there have been no incidence of corruption within our business activities. We will continue to inform our suppliers and employees about our anti-corruption policy, while monitoring incidents of corruption in our business.

Account of the gender composition of Management

It is The Group's policy and goal that positions must be filled by the best suitable candidates.

The Management continuously works to ensure equal opportunities for men and women at all levels of The Group.

The distribution of men and women is highly influenced by our profession and industry. In most of the countries in which we operate, we experience a low ratio of female candidates among graduates within the engineering disciplines from where we mainly identify our candidates. This means that there are proportionally more male than female employees in The Group.

Even though we would like to see more gender equality, we are challenged by reality, where only few women choose the engineering career path. Naturally, we always hire the most qualified for the job - man or woman. The Group has, with reference to Danish Act no. 1883 of December 23rd of 2012, a goal of electing at least one female member of the Board of Directors at the general assembly 2024. This is a target for the Group but is not to be considered as a fixed quota. The most important condition when electing members of the board is the competences and relevant experience of the individual board member and the composition of the board in total.

The Board of Directors consists of 4 men and 0 women as of June 30, 2023. As of July 1, 2023 Mads-Ole Astrupgaard stepped into the position as Chairman of the Board, thereby replacing Søren Bunk. Søren Bunk continues his work as regular member of the Board.

The Board of Directors of The Group has also adopted a policy to increase the proportion of women at management levels in general, as the Board of Directors is aware that the proportion of women at management level is lower than the employee composition in general. The Group's companies must therefore make a targeted effort to ensure the best possible representation of women among the candidates when hiring at management positions. It is a goal that at least one of every gender is among the last three candidates in the recruitment process. The proportion of women at Group level for FY 2022-2023 was 16%

Management levels are the CEO and CFO and people reporting to the CEO or CFO. The current number of women on management levels are all located in DIS in Denmark

Management's review

Data ethics

The fundamental rights of individuals and confidentiality in handling information from customers, suppliers and other stakeholders are of great importance for The Group.

Thus, not only a legal perspective, but also an ethical perspective shall be applied.

The Group adheres to the guiding principles of EU Art. 5. GDPR not limited to processing of personal data, but also data towards customers and suppliers.

Data shall be:

- ▶ Processed lawfully, fairly and in a transparent manner
- ▶ Collected for specified, explicit and legitimate purposes
- ▶ Relevant and limited to what is necessary (data minimization)
- ▶ Accurate and, where necessary, kept up to date
- ▶ Kept for no longer than it is necessary for the purposes
- ▶ Appropriate secured

The statement is implemented through existing processes and announced in policies and procedures through our certified Management System. The documentation includes, but is not limited to The Group's Confidentiality policy, Employee Handbook - Processing of personal data in compliance with EU Art. 6 GDPR, Non-Disclosure Agreements towards Customers and Suppliers and Procedure for IT and data security.

We prioritize a high degree of knowledge to these policies, ensured through process audits and continuous training and education. Our work with data ethics is anchored in our Finance department. Decisions on the use of data and new technology are anchored in the Executive Management, which continuously evaluates data ethics with the involvement of relevant employees.

Events after the balance sheet date

No events have occurred after the balance sheet date which materially affect The Group's financial position.

Outlook

The initial quarter of FY 2023-2024 has continued to witness robust demand for our engineering services within the market. We are pleased to report growth in demand for our service offerings during this period. Our revenue guidance is 750.000 – 850.000 TDKK and EBITDA guidance is 65.000 – 75.000 TDKK. It's the aim is to meet the guidance set for the new financial year, but we must acknowledge rising uncertainties stemming from factors such as inflation, escalating interest rates, and the potential for a global economic downturn. Nonetheless, our primary objective remains achieving a greater performance compared to the previous financial year (2022-2023).

Emphasis on Quality and Performance:

We firmly believe that high-quality service delivery and exceptional performance are pivotal drivers for our future success, benefiting both our organization and our valued customers. Given the intensely competitive market conditions and the prevailing challenges posed by inflation, our Group anticipates that margin pressures will persist, especially as we operate on a global scale. However, we are optimistic that our scale and market presence will provide us with a competitive advantage, allowing us to effectively navigate these margin pressures in the year ahead.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Income statement

Note	DKK	Group		Parent company	
		2022/23	2021/22	2022/23	2021/22
2	Revenue	702,442	704,682	455	5,677
	Cost of sales	-206,837	-239,022	-420	-4,336
	Other operating income	148	2,115	0	0
3	Other external expenses	-82,120	-90,816	-451	-2,030
	Gross profit	413,633	376,959	-416	-689
4	Staff costs	-381,291	-352,001	0	0
	Amortisation/depreciation and impairment of intangible assets and property, plant and equipment	-15,155	-19,447	-2,721	-2,722
	Other operating expenses	-39	-187	0	0
	Profit/loss before net financials	17,148	5,324	-3,137	-3,411
	Income from investments in group enterprises	0	0	1,935	1,706
	Income from investments in Participating interests	5	0	0	0
5	Financial income	4,727	1,553	16,687	2,038
6	Financial expenses	-6,287	-6,586	-6,116	-4,881
	Profit/loss before tax	15,593	291	9,369	-4,548
7	Tax for the year	-5,887	-4,228	337	611
	Profit/loss for the year	9,706	-3,937	9,706	-3,937

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Balance sheet

Note	DKK	Group		Parent company		
		2022/23	2021/22	2022/23	2021/22	
ASSETS						
Fixed assets						
8	Intangible assets					
	Acquired intangible assets	3,719	124	85	2,426	
	Goodwill	145,385	152,472	0	0	
	Development projects in progress and prepayments for intangible assets	728	0	0	0	
		149,832	152,596	85	2,426	
9	Property, plant and equipment					
	Land and buildings	65,456	65,061	0	0	
	Plant and machinery	0	0	0	380	
	Fixtures and fittings, other plant and equipment	11,171	11,843	0	0	
	Leasehold improvements	0	0	0	0	
	Property, plant and equipment under construction	980	0	0	0	
		77,607	76,904	0	380	
10	Investments					
	Investments in group enterprises	0	0	258,407	259,268	
	Investments in Participating interests	1,230	0	0	0	
	Deposits, investments	3,452	2,379	0	0	
		4,682	2,379	258,407	259,268	
	Total fixed assets	232,121	231,879	258,492	262,074	
Non-fixed assets						
Inventories						
	Finished goods and goods for resale	356	157	0	0	
		356	157	0	0	
	to be carried forward	356	157	0	0	

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Balance sheet (continued)

Note	DKK	Group		Parent company	
		2022/23	2021/22	2022/23	2021/22
	brought forward	356	157	0	0
	Receivables				
	Trade receivables	174,874	199,631	0	0
11	Construction contracts	12,578	25,549	0	0
	Receivables from group enterprises	0	0	48,419	19,321
14	Deferred tax assets	0	0	981	642
	Joint taxation contribution receivable	0	0	281	294
	Other receivables	1,839	1,390	67	0
12	Prepayments	10,852	7,954	0	0
		200,143	234,524	49,748	20,257
	Cash	14,216	16,105	745	208
	Total non-fixed assets	214,715	250,786	50,493	20,465
	TOTAL ASSETS	446,836	482,665	308,985	282,539

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Balance sheet

Note	DKK	Group		Parent company		
		2022/23	2021/22	2022/23	2021/22	
EQUITY AND LIABILITIES						
Equity						
13	Share capital	500	500	500	500	
	Translation reserve	382	603	382	603	
	Retained earnings	172,366	189,660	172,366	189,660	
	Dividend proposed	8,000	0	8,000	0	
	Total equity	181,248	190,763	181,248	190,763	
Provisions						
14	Deferred tax	10,256	8,118	0	0	
	Other provisions	7,758	14,603	0	0	
10	Provision, investments in group enterprises	0	0	2,229	9,849	
16	Total provisions	18,014	22,721	2,229	9,849	
Liabilities other than provisions						
Non-current liabilities other than provisions						
	Mortgage debt	28,647	30,462	0	0	
	Lease liabilities	0	377	0	0	
	Corporate income tax payable	4,100	6,184	0	0	
	Other payables	18,600	18,138	0	0	
		51,347	55,161	0	0	
Current liabilities other than provisions						
15	Short-term part of long-term liabilities other than provisions	1,815	1,806	0	0	
	Bank debt	44,347	35,541	0	0	
	Lease liabilities	0	631	0	0	
11	Construction contracts	23,073	32,659	0	0	
	Trade payables	42,795	45,249	564	715	
	Payables to group enterprises	0	0	110,108	73,664	
	Corporation tax payable	6,223	420	0	11	
	Payables to shareholders and management	12,300	15,027	0	0	
	Other payables	63,034	80,492	14,836	7,517	
17	Deferred income	2,640	2,195	0	20	
		196,227	214,020	125,508	81,927	
	Total liabilities other than provisions	247,574	269,181	125,508	81,927	
	TOTAL EQUITY AND LIABILITIES	446,836	482,665	308,985	282,539	

- 1 Accounting policies
- 18 Contractual obligations and contingencies, etc.
- 19 Contingent assets
- 20 Collateral
- 21 Appropriation of profit/loss

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Statement of changes in equity

Note	DKK	Group				
		Share capital	Translation reserve	Retained earnings	Dividend proposed	Total
	Equity at 1 July 2021	500	0	193,597	10,000	204,097
	Transfer through appropriation of loss	0	0	-3,937	0	-3,937
	Adjustment of investments through foreign exchange adjustments	0	603	0	0	603
	Dividend distributed	0	0	0	-10,000	-10,000
	Equity at 1 July 2022	500	603	189,660	0	190,763
	Transfer through appropriation of profit	0	0	1,706	8,000	9,706
	Adjustment of investments through foreign exchange adjustments	0	-221	0	0	-221
	Proposed extraordinary dividend recognised under equity	0	0	-19,000	0	-19,000
	Equity at 30 June 2023	500	382	172,366	8,000	181,248

Note	DKK	Parent company				
		Share capital	Translation reserve	Retained earnings	Dividend proposed	Total
	Equity at 1 July 2021	500	0	193,597	10,000	204,097
21	Transfer, see "Appropriation of profit/loss"	0	0	-3,937	0	-3,937
	Adjustment of investments through foreign exchange adjustments	0	603	0	0	603
	Dividend distributed	0	0	0	-10,000	-10,000
	Equity at 1 July 2022	500	603	189,660	0	190,763
21	Transfer, see "Appropriation of profit/loss"	0	0	1,706	8,000	9,706
	Adjustment of investments through foreign exchange adjustments	0	-221	0	0	-221
	Proposed extraordinary dividend recognised under equity	0	0	-19,000	0	-19,000
	Equity at 30 June 2023	500	382	172,366	8,000	181,248

**Consolidated financial statements and parent company financial statements 1 July 2022 -
30 June 2023**

Cash flow statement

Note	DKK	Group	
		2022/23	2021/22
	Profit/loss for the year	9,706	-3,937
22	Adjustments	20,085	45,794
	Cash generated from operations (operating activities)	29,791	41,857
23	Changes in working capital	1,625	7,133
	Cash generated from operations (operating activities)	31,416	48,990
	Interest received, etc.	4,727	1,553
	Interest paid, etc.	-6,287	-6,586
	Income taxes paid	-5,825	-8,214
	Cash flows from operating activities	24,031	35,743
	Additions of intangible assets	-4,714	-474
	Additions of property, plant and equipment	-10,715	-12,083
	Disposals of property, plant and equipment	2,582	2,035
	Purchase of financial assets	-1,073	-629
	Cash flows to investing activities	-13,920	-11,151
	Dividends paid	-19,000	-10,000
	Repayments, long-term liabilities	-1,806	-1,797
	Cash flows from financing activities	-20,806	-11,797
	Net cash flow	-10,695	12,795
	Cash and cash equivalents at 1 July	-19,436	-32,231
	Cash and cash equivalents at 30 June	-30,131	-19,436

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

1 Accounting policies

The annual report of DIS Group II A/S for 2022/23 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to large reporting class C entities.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

Reporting currency

The financial statements are presented in Danish kroner (DKK'000).

Consolidated financial statements

Control

The consolidated financial statements comprise the Parent Company and group entities controlled by the Parent Company.

Control means a parent company's power to direct a group entity's financial and operating policy decisions. Besides the above power, the parent company should also be able to yield a return from its investment.

In assessing if the parent company controls an entity, de facto control is taken into consideration as well.

The existence of potential voting rights which may currently be exercised or converted into additional voting rights is considered when assessing if an entity can become empowered to direct another entity's financial and operating decisions.

External business combinations

Recently acquired entities are recognised in the consolidated financial statements from the date of acquisition. Entities sold or otherwise disposed of are recognised up to the date of disposal.

Comparative figures are not restated to reflect newly acquired entities. Discontinued operations are presented separately, see below.

The date of acquisition is the date when the group actually obtains control of the acquiree.

The acquisition method is applied to the acquisition of new entities of which the group obtains control. The acquirees' identifiable assets, liabilities and contingent liabilities are measured at fair value at the date of acquisition. Identifiable intangible assets are recognised if they are separable or arise from a contractual right. Deferred tax related to the revaluations is recognised.

Positive differences (goodwill) between, on the one hand, the consideration for the acquiree, the value of non-controlling interests in the acquired entity and the fair value of any previously acquired equity investments and, on the other hand, the fair value of the assets, liabilities and contingent liabilities acquired are recognised as goodwill under "Intangible assets". Goodwill is amortised on a straight-line basis in the income statement based on an individual assessment of the economic life of the asset.

Negative differences (negative goodwill) are recognised in the income statement at the date of acquisition.

Upon acquisition, goodwill is allocated to the cash-generating units, which subsequently form the basis for impairment testing. Goodwill and fair value adjustments in connection with the acquisition of a foreign entity with a functional currency different from the presentation currency used in the consolidated financial statements are accounted for as assets and liabilities belonging to the foreign entity and are, on initial recognition, translated into the foreign entity's functional currency using the exchange rate at the transaction date.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

1 Accounting policies (continued)

The consideration paid for an entity consists of the fair value of the agreed consideration in the form of assets transferred, liabilities assumed and equity instruments issued. If part of the consideration is contingent on future events or compliance with agreed terms, such part of the consideration is recognised at fair value at the date of acquisition. Subsequent adjustments of contingent considerations are recognised in the income statement.

Expenses incurred to acquire entities are recognised in the income statement in the year in which they are incurred.

Where, at the date of acquisition, the identification or measurement of acquired assets, liabilities or contingent liabilities or the determination of the consideration is associated with uncertainty, initial recognition will take place on the basis of provisional amounts. If it turns out subsequently that the identification or measurement of the consideration transferred, acquired assets, liabilities or contingent liabilities was incorrect on initial recognition, the statement will be adjusted retrospectively, including goodwill, until 12 months after the acquisition, and comparative figures will be restated. Hereafter, any adjustments are recognised as misstatements.

Gains or losses from disposal of group entities which result in loss of control are calculated as the difference between, on the one hand, the fair value of the selling price less selling expenses and, on the other hand, the carrying amount of net assets.

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rate at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the most recent financial statements is recognised in the income statement as financial income or financial expenses.

Foreign group entities

Foreign group entities and associates are considered separate entities. Items in such entities' income statements are translated at an average exchange rate for the month, and balance sheet items are translated at closing rates. Foreign exchange differences arising on translation of the opening equity of foreign group entities to closing rates and on translation of the income statements from average exchange rates to closing rates are taken directly to equity.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

1 Accounting policies (continued)

Income statement

Revenue

The Company has chosen IAS 11/IAS 18 as interpretation for revenue recognition.

Income from the rendering of services is recognised as revenue as the services are rendered. Accordingly, revenue corresponds to the market value of the services rendered during the year (percentage-of-completion method).

Income from construction contracts involving a high degree of customisation is recognised as revenue by reference to the stage of completion. Accordingly, revenue corresponds to the market value of the contract work performed during the year (percentage-of-completion method). This method is used where the total income and expenses and the degree of completion of the contract can be measured reliably.

Where income from a construction contract cannot be estimated reliably, contract revenue corresponding to the expenses incurred is recognised only in so far as it is probable that such expenses will be recoverable from the counterparty.

Revenue is measured at the fair value of the agreed consideration excluding VAT and taxes charged on behalf of third parties. All discounts and rebates granted are recognised in revenue.

Other operating income

Other operating income comprise items of a secondary nature relative to the Company's core activities, including gains on the sale of fixed assets.

Cost of sales

Cost of sales includes the cost of goods used in generating the year's revenue.

Other external expenses

Other external expenses include the year's expenses relating to the Company's core activities, including expenses relating to distribution, sale, advertising, administration, premises, bad debts, payments under operating leases, etc.

Staff costs

Staff costs include wages and salaries, including compensated absence and pension to the Company's employees, as well as other social security contributions, etc. The item is net of refunds from public authorities.

Amortisation/ depreciation

The item comprises amortisation/ depreciation of intangible assets and property, plant and equipment.

Goodwill is amortised over the expected economic life of the asset, measured by reference to Management's experience in the individual business segments.

The basis of amortisation, which is calculated as cost less any residual value, is amortised on a straight line basis over the expected useful life. The expected useful lives of the assets are as follows:

Acquired intangible assets	10 years
Goodwill	10-20 years

Investments in subsidiaries, that are considered to be strategically important to the entity, considering the entity's expected plans for an increase in activities and earnings, the useful life of goodwill is fixed at 20 years.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

1 Accounting policies (continued)

The basis of depreciation, which is calculated as cost less any residual value, is depreciated on a straight line basis over the expected useful life. The expected useful lives of the assets are as follows:

Land and buildings	25 years
Fixtures and fittings, other plant and equipment	3-4 years
Leasehold improvements	5 years

Other operating expenses

Other operating expenses comprise items of a secondary nature relative to the Company's core activities, including losses on the sale of fixed assets.

Profit/loss from investments in group entities and participating interests

The income statement includes the proportional share of the underlying companies' profit or loss after elimination of internal profit/loss and after tax. In group entities, the full elimination of internal profit and loss is carried out without regard to ownership shares. In participating interests, only proportional elimination of profit and loss is carried out, taking into account ownership shares.

The proportionate share of the individual group entities' profit/loss after tax after full elimination of internal gains/losses are recognised in the parent company's income statement.

The item includes dividend received from group entities.

Financial income and expenses

Financial income and expenses are recognised in the income statements at the amounts that concern the financial year. Net financials include interest income and expenses as well as allowances and surcharges under the advance-payment-of-tax scheme, etc.

Tax

Tax for the year includes current tax on the year's expected taxable income and the year's deferred tax adjustments. The portion of the tax for the year that relates to the profit/loss for the year is recognised in the income statement, whereas the portion that relates to transactions taken to equity is recognised in equity.

The Company and its Danish group entities are jointly taxed. The total Danish income tax charge is allocated between profit/loss-making Danish entities in proportion to their taxable income (full absorption).

Jointly taxed entities entitled to a tax refund are reimbursed by the management company based on the rates applicable to interest allowances, and jointly taxed entities which have paid too little tax pay a surcharge according to the rates applicable to interest surcharges to the management company.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

1 Accounting policies (continued)

Balance sheet

Intangible assets

Goodwill is measured at cost less accumulated amortisation and impairment losses.

Other intangible assets include development projects and other acquired intangible rights.

Other intangible assets are measured at cost less accumulated amortisation and impairment losses.

Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes the acquisition price and costs directly related to the acquisition until the time at which the asset is ready for use.

Gains or losses are calculated as the difference between the selling price less selling costs and the carrying amount at the date of disposal. Gains and losses from the disposal of property, plant and equipment are recognised in the income statement as other operating income or other operating expenses.

Leases

The Company has chosen IAS 17 as interpretation for classification and recognition of leases.

On initial recognition, leases for assets that transfer substantially all the risks and rewards incident to the ownership to the Company (finance leases) are measured in the balance sheet at the lower of fair value and the present value of the future lease payments. In calculating the net present value, the interest rate implicit in the lease or the incremental borrowing rate is used as the discount factor. Assets held under finance leases are subsequently accounted for in the same way as the Company's other assets.

The capitalised residual lease liability is recognised in the balance sheet as a liability, and the interest element of the lease payment is recognised in the income statement over the term of the lease.

Leases that do not transfer substantially all the risks and rewards incident to the ownership to the Company are classified as operating leases. Payments relating to operating leases and any other rent agreements are recognised in the income statement over the term of the lease. The Company's aggregate liabilities relating to operating leases and other rent agreements are disclosed under "Contingent liabilities".

Investments in group entities and participating interests

On initial recognition, investments in subsidiaries and associates are measured at cost and subsequently at the proportionate share of the enterprises' net asset values calculated in accordance with the parent company's accounting policies less or plus any residual value of positive or negative goodwill determined in accordance with the acquisition method. Subsidiaries and associates with a negative net asset value are measured at DKK 0, and any amounts owed by such enterprises are written down by the parent company's share of the net asset value if the amount owed is deemed irrecoverable. If the negative net asset value exceeds the amounts owed, the remaining amount is recognised under provisions if the parent company has a legal or a constructive obligation to cover the enterprise's deficit. Net revaluations of investments in subsidiaries and associates are transferred to the net revaluation reserve according to the equity method in so far as the carrying amount exceeds the acquisition cost.

On initial recognition, equity investments in group entities and participating interests are measured at cost, i.e. plus transaction costs. The cost is allocated in accordance with the acquisition method; see the accounting policies regarding business combinations.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

1 Accounting policies (continued)

The cost is adjusted by shares of profit/loss after tax calculated in accordance with the Group's accounting policies less or plus unrealised intra-group gains/losses.

Identified increases in value and goodwill, if any, compared to the underlying entity's net asset value are amortised in accordance with the accounting policies for the assets and liabilities to which they can be attributed. Negative goodwill is recognised in the income statement.

Dividend received is deducted from the carrying amount.

Equity investments in group entities and participating interests measured at net asset value are subject to impairment test requirements if there is any indication of impairment.

Impairment of fixed assets

The carrying amount of intangible assets, property, plant and equipment and investments in group entities and associates is assessed for impairment on an annual basis.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists. Impairment losses on goodwill are not reversed.

Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value. The net realisable value of inventories is calculated as the sales amount less costs of completion and expenses required to effect the sale and is determined taking into account marketability, obsolescence and development in the expected selling price.

Receivables

The Company has chosen IAS 39 as interpretation for impairment write-down of financial receivables.

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired. If there is objective evidence that an individual receivable has been impaired, an impairment loss is recognised on an individual basis.

Receivables in respect of which there is no objective evidence of individual impairment are tested for objective evidence of impairment on a portfolio basis. The portfolios are primarily based on the debtors' domicile and credit ratings in line with the Company's risk management policy. The objective evidence applied to portfolios is determined based on historical loss experience.

Construction contracts

Service supplies and contract work in progress for third parties are measured at the market value of the work performed less progress billings. The market value is calculated based on the stage of completion at the balance sheet date and the total expected income from the relevant contract. The stage of completion is calculated based on the expenses incurred relative to the expected total expenses relating to the relevant contract.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

1 Accounting policies (continued)

Where the outcome of contract work in progress cannot be estimated reliably, the market value is measured at the expenses incurred in so far as they are expected to be paid by the purchaser.

Where the total expenses relating to the work in progress are expected to exceed the total market value, the expected loss is recognised as a loss-making agreement under "Provisions" and is expensed in the income statement.

The value of work in progress less progress billings is classified as assets when the selling price exceeds progress billings and as liabilities when progress billings exceed the market value.

Prepayments

Prepayments recognised under "Assets" comprise prepaid expenses regarding subsequent financial reporting years.

Equity

Proposed dividends

Dividend proposed for the year is recognised as a liability once adopted at the annual general meeting (declaration date). Dividends expected to be distributed for the financial year are presented as a separate item under "Equity".

Provisions

Provisions comprise anticipated expenses relating to warranty commitments, onerous contracts, restructurings, etc. Provisions are recognised when the Company has a legal or constructive obligation at the balance sheet date as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

Provisions are measured at net realisable value or at fair value if the obligation is expected to be settled far into the future.

Warranty commitments include expenses for remedial action in respect of the contract work within the warranty period of # years. Provisions for warranty commitments are measured at net realisable value and recognised based on past experience. Provisions that are expected to mature more than one year after the balance sheet date are discounted at average bond yields.

Income taxes

Current tax payables and receivables are recognised in the balance sheet as the estimated income tax charge for the year, adjusted for prior-year taxes and tax paid on account.

Deferred tax is measured according to the liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax is measured according to the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax assets are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity. Changes in deferred tax due to changes in the tax rate are recognised in the income statement.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

1 Accounting policies (continued)

As management company for all the entities in the joint taxation arrangement, the parent company is liable for payment of the group entities' income taxes vis à vis the tax authorities as the group entities pay their joint taxation contributions. Joint taxation contributions payable or receivable are recognised in the balance sheet as income tax receivables or payables.

Other payables

Other payables are measured at net realisable value.

Lease liabilities

Lease liabilities are measured at the net present value of the remaining lease payments including any guaranteed residual value based on the interest rate implicit in the lease.

Deferred income

Deferred income recognised as a liability comprises payments received concerning income in subsequent financial reporting years.

Cash flow statement

The cash flow statement shows the Company's net cash flows broken down according to operating, investing and financing activities, the year's changes in cash and cash equivalents as well as the cash and cash equivalents at the beginning and the end of the year.

Cash flows from operating activities are calculated as the profit/loss for the year adjusted for non cash operating items, changes in working capital and paid corporate income tax.

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of entities and activities and of intangible assets, property, plant and equipment and investments.

Cash flows from financing activities comprise changes in the size or composition of the Company's share capital and related expenses as well as raising of loans, repayment of interest bearing debt and payment of dividends to shareholders.

Cash and cash equivalents comprise cash, short term bank loans and short term securities which are readily convertible into cash and which are subject only to insignificant risks of changes in value.

Segment information

The allocation of revenue to activities and geographical markets is disclosed where these activities and markets differ significantly in the organisation of sales of goods and services.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

1 Accounting policies (continued)

Financial ratios

The financial ratios stated under "Financial highlights" have been calculated as follows:

Operating profit/loss	Profit/loss before net financials +/- Other operating income and other operating expenses
Return on assets	Profit/loss from operating activities x 100 Average assets
Current ratio	Current assets x 100 Current liabilities
Equity ratio	Equity, year-end x 100 Total equity and liabilities, year-end

The financial ratios for the years 2019/20 and 2018/19 only consists of The Parent Company's figures cf. The Danish Companies Act §128, stk. 4.

DKK	Group		Parent company	
	2022/23	2021/22	2022/23	2021/22
2 Segment information				
Breakdown of revenue by business segment:				
Consultancy	473,216	478,305	307	3,853
Solutions	229,226	226,377	148	1,824
	702,442	704,682	455	5,677
Breakdown of revenue by geographical segment:				
Denmark	591,299	590,760	352	4,678
EU	39,678	60,616	103	935
Other	71,465	53,306	0	64
	702,442	704,682	455	5,677
3 Fee to the auditors appointed in general meeting				
Total fees to EY	979	973	170	235
Statutory audit	437	346	103	89
Assurance engagements	0	15	0	0
Tax assistance	465	156	35	0
Other assistance	77	456	32	146
	979	973	170	235

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

DKK	Group		Parent company	
	2022/23	2021/22	2022/23	2021/22
4 Staff costs				
Wages/salaries	347,789	316,537	0	0
Pensions	20,459	19,867	0	0
Other social security costs	12,185	5,329	0	0
Other staff costs	858	10,268	0	0
	381,291	352,001	0	0
Average number of full-time employees	639	640	0	0

Group

Total remuneration to group Management : DKK 1,352 thousand (2021/22: DKK 1,540 thousand)

Parent company

The parent Company has no employees.

DKK	Group		Parent company	
	2022/23	2021/22	2022/23	2021/22
5 Financial income				
Interest receivable, group entities	0	0	3,180	558
Other financial income	4,727	1,553	13,507	1,480
	4,727	1,553	16,687	2,038
6 Financial expenses				
Interest expenses, group entities	0	0	6,114	1,421
Other financial expenses	6,287	6,586	2	3,460
	6,287	6,586	6,116	4,881
7 Tax for the year				
Estimated tax charge for the year	3,748	6,683	0	0
Deferred tax adjustments in the year	2,139	-2,455	-339	-328
Refund in joint taxation	0	0	2	-283
	5,887	4,228	-337	-611

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

8 Intangible assets

	Group		
	Acquired intangible assets	Goodwill	Development projects in progress and prepayments for intangible assets
DKK			
Cost at 1 July 2022	224	224,593	0
Additions	3,986	0	728
Cost at 30 June 2023	4,210	224,593	728
Impairment losses and amortisation at 1 July 2022	100	72,121	0
Amortisation for the year	391	7,087	0
Impairment losses and amortisation at 30 June 2023	491	79,208	0
Carrying amount at 30 June 2023	3,719	145,385	728
Amortised over	<u>10 years</u>	<u>20 years</u>	

The Group's investments in subsidiaries are considered to be strategically important to the entity. Considering the entity's expected plans for an increase in activities and earnings, the useful life of goodwill is fixed at 20 years.

9 Property, plant and equipment

	Group		
	Land and buildings	Fixtures and fittings, other plant and equipment	Leasehold improvements
DKK			
Cost at 1 July 2022	70,200	18,235	836
Foreign exchange adjustments	0	251	0
Additions	2,409	7,326	0
Disposals	0	-2,716	0
Transferred	-809	809	0
Cost at 30 June 2023	71,800	23,905	836
Impairment losses and depreciation at 1 July 2022	5,139	6,392	836
Foreign exchange adjustments	0	150	0
Depreciation	1,589	6,090	0
Reversal of accumulated depreciation and impairment of assets disposed	0	-282	0
Transferred	-384	384	0
Impairment losses and depreciation at 30 June 2023	6,344	12,734	836
Carrying amount at 30 June 2023	65,456	11,171	0
Depreciated over	<u>25 years</u>	<u>3-4 years</u>	<u>5 years</u>

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

10 Investments

Group

	Parent company
DKK	Investments in group enterprises
Cost at 1 July 2022	259,220
Additions	13,406
Transferred	28,526
Cost at 30 June 2023	<u>301,152</u>
Value adjustments at 1 July 2022	48
Exchange adjustment	-15
Dividend received	-22,000
Profit/loss for the year	17,671
Offsetting negative value, in receivables from group enterprises	987
Transferred	-39,436
Value adjustments at 30 June 2023	<u>-42,745</u>
Carrying amount at 30 June 2023	258,407

The Group's investments in subsidiaries are considered to be strategically important to the entity. Considering the entity's expected plans for an increase in activities, earnings and marked position, the useful life of goodwill is fixed at 20 years.

The carrying amount of the investment in group enterprises comprises a share of the entities' net asset value of DKK 110,018 thousand, goodwill with a carrying amount of DKK 147,402 thousand, and offset in receivables from group enterprises with a carrying amount of DKK 987 thousand.

Parent company

Name	Legal form	Domicile	Interest
Dansk IngeniørService mpeople	A/S	Denmark	100%
DIS House	ApS	Denmark	100%
Creadis Wind Solutions inqba2r	ApS	Denmark	100%
CREADIS	GmbH	Germany	100%
CREADIS	Inc.	USA	100%
CREADIS	sp. z.o.o	Poland	100%
CREADIS	S.A	Spain	100%
mpeople	SASU	France	100%
CREADIS	sp. z.o.o	Poland	100%
	Ltd.	UK	100%

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

DKK	Group		Parent company	
	2022/23	2021/22	2022/23	2021/22
11 Construction contracts				
Selling price of work performed	145,450	161,588	0	0
Progress billings	-155,945	-168,698	0	0
	-10,495	-7,110	0	0
recognised as follows:				
Construction contracts (assets)	12,578	25,549	0	0
Construction contracts (liabilities)	-23,073	-32,659	0	0
	-10,495	-7,110	0	0

12 Prepayments

Group

Prepayments include accrual of expenses relating to subsequent financial years, including rent, insurance policies and licenses.

13 Share capital

The share capital consists of 500 A shares of DKK 1,000 nominal value each.

The parent's share capital has remained DKK 500 over the past 5 years.

DKK	Group		Parent company	
	2022/23	2021/22	2022/23	2021/22
14 Deferred tax				
Deferred tax at 1 July	8,118	10,574	-642	-314
Adjustment of the year	4,435	-2,456	-339	-328
Other deferred tax	-2,297	0	0	0
Deferred tax at 30 June	10,256	8,118	-981	-642
Deferred tax relates to:				
Intangible assets	-971	-584	-875	-58
Property, plant and equipment	4,101	5,058	-106	-584
Receivables	7,646	6,641	0	0
Liabilities	1,691	-204	0	0
Tax loss	-3,192	-2,793	0	0
Other taxable temporary differences	981	0	0	0
	10,256	8,118	-981	-642

Besides the tax loss recognised in the statement of deferred tax, the Group has additional tax loss carry-forwards at a carrying amount of DKK 7,543 thousand. As it is uncertain if these tax losses can be utilised within a foreseeable future, the carrying amount has not been recognised in the financial statements. See note 16 for further details.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

15 Non-current liabilities other than provisions

DKK	Group			
	Total debt at 30/6 2023	Repayment, next year	Long-term portion	Outstanding debt after 5 years
Mortgage debt	30,462	1,815	28,647	21,292
Corporate income tax payable	4,100	0	4,100	0
Other payables	18,600	0	18,600	0
	53,162	1,815	51,347	21,292

16 Provisions

Group

Other provisions comprise provisions for construction contracts which has been identified as loss-making, totalling DKK 7,758 thousand.

The provision is calculated by The Company for each project based on expected gross margin and total contract value. The uncertainty in the calculation regards the expected gross margin for the projects. The provision is expected to be utilised in the coming financial year.

Parent company

17 Deferred income

Deferred income, consists of payments received from customers that may not be recognised until the subsequent financial year.

18 Contractual obligations and contingencies, etc.

Other financial obligations

Rent and lease liabilities vis-à-vis the parent company and its other group entities:

DKK	Group		Parent company	
	2022/23	2021/22	2022/23	2021/22
Rent and lease liabilities	23,816	25,239	0	0

Group

Rent and lease liabilities include a rent obligation totalling DKK 22,436 thousand in interminable rent agreements with remaining contract terms of 1-5 years. Furthermore, the Company has liabilities under operating leases for cars and IT equipment, totalling DKK 1,380 thousand, with remaining contract terms of 1-4 year.

Parent company

As management company, the Company is jointly taxed with other Danish group entities. The Company has joint and several liability with other jointly taxed group entities for payment of income taxes and withholding taxes.

Consolidated financial statements and parent company financial statements 1 July 2022 - 30 June 2023

Notes to the financial statements

19 Contingent assets

The Group has tax loss carry-forwards totalling DKK 25,832 thousand in foreign subsidiaries. The nominal value thereof is 29.13% totalling DKK 7,524 thousand. The amount has not been recognised in the balance sheet due to the uncertainty as to the utilisation of the tax losses.

20 Collateral

Group

As security for DIS House ApS' and DPX A/S' debt to mortgage credit institutions the Group has provided security. The total carrying amount of the bank debt is DKK 77,315 thousand.

The Group's mortgage credit institutions have provided guarantees at a carrying amount of DKK 2,071 thousand for the fulfilment of the commitments of the Company.

As security for the groups' debt to mortgage credit institutions, DIS Group II A/S has provided security in its shares in Dansk Ingeniør Service A/S and DIS House ApS.

Land and buildings with a carrying amount of DKK 65,456 thousand at 30 June 2023 have been provided as collateral for debt to mortgage credit institutions of DKK 30,462 thousand. An owner's mortgage of DKK 37,380 thousand has been issued and provided as collateral for debt to credit institutions. As collateral for bank institutions, mortgages have been issued and provided for DKK 15,000 thousand in property with a carrying amount of DKK 65,456 thousand.

Parent company

The Parent Company's shares in Dansk Ingeniørservice A/S and DIS House ApS have been provided as collateral for all bank balances.

The Parent Company has provided suretyship to the bank for other group entities' debt.

DKK	Parent company	
	2022/23	2021/22
21 Appropriation of profit/loss		
Recommended appropriation of profit/loss		
Proposed dividend recognised under equity	8,000	0
Extraordinary dividend distributed in the year	19,000	0
Retained earnings/accumulated loss	-17,294	-3,937
	<hr/>	<hr/>
	9,706	-3,937
	<hr/>	<hr/>
22 Adjustments		
Amortisation/depreciation and impairment losses	15,155	19,446
Impairment of current assets	7,758	17,596
Gain/loss on the sale of non-current assets	-148	-2,115
Reversal of impairment of current assets	-13,607	0
Financial income	-4,727	-1,553
Financial expenses	6,287	6,586
Tax for the year	6,092	4,228
Other adjustments	3,275	1,606
	<hr/>	<hr/>
	20,085	45,794
	<hr/>	<hr/>

**Consolidated financial statements and parent company financial statements 1 July 2022 -
30 June 2023**

Notes to the financial statements

DKK	Group	
	2022/23	2021/22
23 Changes in working capital		
Change in inventories	-199	-72
Change in receivables	34,381	-50,173
Change in trade and other payables	-32,557	57,378
	1,625	7,133

PENNEO

Underskrifterne i dette dokument er juridisk bindende. Dokumentet er underskrevet via Penneo™ sikker digital underskrift. Underskrivernes identiteter er blevet registereret, og informationerne er listet herunder.

"Med min underskrift bekræfter jeg indholdet og alle datoer i dette dokument."

Søren Bunk Jensen

Board of Directors

På vegne af: DIS Group II A/S

Serienummer: 5bfe07d9-e5d0-4a4e-bc9b-c2ca9fddfa44

IP: 212.98.xxx.xxx

2023-10-30 15:13:13 UTC



ANDERS GRØNLUND

Board of Directors

På vegne af: DIS Group II A/S

Serienummer: 19660602xxxx

IP: 31.208.xxx.xxx

2023-10-30 17:42:22 UTC



Michael Carsten Christian Gadeberg

Executive Board

På vegne af: DIS Group II A/S

Serienummer: 772103c0-854d-4174-bf0d-35809ef7b38e

IP: 178.157.xxx.xxx

2023-10-31 14:59:07 UTC



Mads-Ole Astrupgaard

Bestyrelsesformand

På vegne af: DIS Group II A/S

Serienummer: 70cd7910-c408-4d7c-acab-0edf586028d8

IP: 80.162.xxx.xxx

2023-10-30 15:25:24 UTC



Eske Mathias Ulsted Sørensen

Chair of the meeting

På vegne af: DIS Group II A/S

Serienummer: 914d7877-78b9-4e87-9b1e-1f456e78c51a

IP: 87.56.xxx.xxx

2023-10-31 06:11:38 UTC



Michael Carsten Christian Gadeberg

Board of Directors

På vegne af: DIS Group II A/S

Serienummer: 772103c0-854d-4174-bf0d-35809ef7b38e

IP: 178.157.xxx.xxx

2023-10-31 14:59:07 UTC



Dette dokument er underskrevet digitalt via **Penneo.com**. Signeringsbeviserne i dokumentet er sikret og valideret ved anvendelse af den matematiske hashværdi af det originale dokument. Dokumentet er låst for ændringer og tidsstemplet med et certifikat fra en betroet tredjepart. Alle kryptografiske signeringsbeviser er indlejret i denne PDF, i tilfælde af de skal anvendes til validering i fremtiden.

Sådan kan du sikre, at dokumentet er originalt

Dette dokument er beskyttet med et Adobe CDS certifikat. Når du åbner dokumentet

i Adobe Reader, kan du se, at dokumentet er certificeret af **Penneo e-signature service <penneo@penneo.com>**. Dette er din garanti for, at indholdet af dokumentet er uændret.

Du har mulighed for at efterprøve de kryptografiske signeringsbeviser indlejret i dokumentet ved at anvende Penneos validator på følgende websted: <https://penneo.com/validator>

PENNEO

Underskrifterne i dette dokument er juridisk bindende. Dokumentet er underskrevet via Penneo™ sikker digital underskrift. Underskrivernes identiteter er blevet registereret, og informationerne er listet herunder.

"Med min underskrift bekræfter jeg indholdet og alle datoer i dette dokument."

Tobias Oppermann Kristensen

EY Godkendt Revisionspartnerselskab CVR: 30700228

State Authorised Public Accountant

På vegne af: EY Godkendt Revisionspartnerselskab

Serienummer: 7340cd43-c7be-4291-9021-9c0f8f85d07a

IP: 194.182.xxx.xxx

2023-11-01 08:50:40 UTC



Peter Ulrik Faurschou

EY Godkendt Revisionspartnerselskab CVR: 30700228

State Authorised Public Accountant

På vegne af: EY Godkendt Revisionspartnerselskab

Serienummer: 4a896e38-9731-42bd-abad-34eec4d34b82

IP: 194.182.xxx.xxx

2023-11-03 10:17:51 UTC



Dette dokument er underskrevet digitalt via **Penneo.com**. Signeringsbeviserne i dokumentet er sikret og valideret ved anvendelse af den matematiske hashværdi af det originale dokument. Dokumentet er låst for ændringer og tidsstemplet med et certifikat fra en betroet tredjepart. Alle kryptografiske signeringsbeviser er indlejret i denne PDF, i tilfælde af de skal anvendes til validering i fremtiden.

Sådan kan du sikre, at dokumentet er originalt

Dette dokument er beskyttet med et Adobe CDS certifikat. Når du åbner dokumentet

i Adobe Reader, kan du se, at dokumentet er certificeret af **Penneo e-signature service <penneo@penneo.com>**. Dette er din garanti for, at indholdet af dokumentet er uændret.

Du har mulighed for at efterprøve de kryptografiske signeringsbeviser indlejret i dokumentet ved at anvende Penneos validator på følgende websted: <https://penneo.com/validator>