

# **Belgravia Topco ApS**

**CVR No 38 99 39 76**

## **Annual report for**

**01.01.2018**

**-**

**31.12.2018**

The Annual Report was presented and adopted at the Annual General Meeting of the Company on:  
29/5 2019

**Chairman**

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Kevin Kristoffer Ehnhuus Iermiin

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## **Company Information**

### **Company**

Belgravia Topco ApS  
Englandsvej 14  
DK-5700 Svendborg

Central Business Registration No 38 99 39 76  
Registered in Svendborg

### **Executive Board**

Kevin Kristoffer Ehnhuus Iermiin  
Martin Nicholas Calderbank  
Liam Stuart Goddard

### **Auditors**

PricewaterhouseCoopers  
Statsautoriseret Revisionspartnerselskab  
Rytterkasernen 21  
DK-5000 Odense C

## Key figures

|   | 2018<br>TDKK | 6/10 -31/12<br>2017<br>TDKK |
|---|--------------|-----------------------------|
| <b>Financial highlights</b>   |              |                             |
| <b>Profit and loss accounts</b>   |              |                             |
| Revenue   | 650.529      | 83.238                      |
| Gross profit  | 82.383       | (14.359)                    |
| Earnings Before Interest, Taxes,<br>Depreciation and Amortisation<br>(EBITDA) | 39.763       | (17.819)                    |
| Operating profit  | 22.581       | (19.568)                    |
| Net financials  | (30.462)     | (1.323)                     |
| Profit/loss before tax  | (7.881)      | (20.891)                    |
| Profit for the period   | (8.345)      | (22.846)                    |
| <b>Balance sheet</b>  |              |                             |
| Total assets  | 507.215      | 513.985                     |
| Total equity  | 59.591       | 97.472                      |
| <b>Cash flows</b>   |              |                             |
| Cash flows from:  |              |                             |
| - operating activities  | 76.433       | -5.905                      |
| - investing activities  | -1.446       | -235.410                    |
| including investment in property,<br>plant and equipment                      | -1.446       | -600                        |
| - financing activities  | 15.791       | 209.971                     |
| Change in cash and cash equivalents<br>for the year                           | 90.778       | -31.344                     |
| <b>Empolyees</b>  |              |                             |
| Average number of employees   | 66           | 60                          |
| <b>Key Ratios</b>   |              |                             |
| Gross margin (%)  | 12,7%        | -17,3%                      |
| EBITDA margin (%)   | 6,1%         | -21,4%                      |
| Profit margin (%)   | 3,5%         | -23,5%                      |
| Return on assets (%)  | 4,5%         | -3,8%                       |
| Solvency ratio (%)  | 11,7%        | 19,0%                       |
| Return on equity (%)  | -10,6%       | -21,0%                      |

The ratios have been prepared in accordance with the recommendations and guidelines issued by the Danish Society of Financial Analysts. For definitions, see under accounting policies.

## **Management's Review**

### **Primary activities**

Belgravia Topco ApS is a holding company which primary activity is owning shares in Danoffice IT Group. The Group's principal activities comprise of providing IT infrastructure and other high-technology solutions to international institutions and international B2B customers.

### **Development in activities and finances**

The groups revenue in 2018 amounted to DKK 650.529 thousand. The growth primarily derives from increasing sales within the groups established markets.

Adjusted for non-recurring costs according to group policy, the 2018 EBITDA is DKK 45.472 thousand.

In 2018, the Group realized a loss of DKK 8.345 thousand, compared to a loss in 2017 of DKK 22.846 thousand.

At 31 December 2018 the Equity amounts to DKK 59.591 thousand compared to an equity of DKK 68,231 thousand 31 December 2017.

Including the loans from shareholders of DKK 67.303 thousand, the shareholder capital amounts to DKK 126.894 thousand, which corresponds to a ratio of 25% of the total liabilities.

### **Uncertainty relating to recognition and measurement**

The group does not have any special uncertainties relating to recognition and measurement.

### **Unusual events**

The group has not been affected by any unusual events in the financial year ending 31 December 2018.

### **Outlook**

The company expects a positive development in 2019 and a profit level above the level achieved in 2018.

### **Risks**

#### **Currency risks**

The majority of the Group's sales are invoiced in USD. The goods sold in USD are, however, also purchased in USD resulting in a natural hedge to some extent. The Group does currently not hedge the resulting net exposure arising from the sales being higher than the purchases and the different payment terms for sales and purchases in USD.

#### **Trade receivables**

The Group is exposed to credit risk from the sale of goods. The majority of the Group's trade receivables are vs. UN organizations, NGO's and large corporate organizations. UN is funded by national states and the credit risk is therefore considered very limited. The remaining trade receivable arise from sale to various corporates and IGO's.

### **Corporate Social Responsibility**

The Group's policies, actions and results concerning human rights, labour, environment and anti-bribe are described in our Communication on progress reports which is submitted to UN's Global Compact and is available at the company web site [www.danofficeit.com](http://www.danofficeit.com) under [www.danofficeit.com/corporate-information/corporate-responsibility.aspx](http://www.danofficeit.com/corporate-information/corporate-responsibility.aspx)

### **Goal and policies regarding gender quotation**

The supreme management body of Belgravia Topco ApS is the executive board, which include three male members. According to section 99b of the Danish Financial Statements Act concerning the statement of the underrepresented gender, Belgravia Topco ApS has set a target number to obtain a female member of the executive board before the end of 2022. This target number has not been achieved in 2018, which is due to the fact that there were no qualified female candidates in the owner group.

In the day-to-day Management of the Group, 25% are female and 75% are male. The Group has implemented a policy to have continues focus on the underrepresented gender in the management.

It is our policy, that the underrepresented gender should represent 50% of the Group's total members of the Executive Board and Day-to-day business management.

To balance the gender, the Group strive at having minimum one of each gender represented among the last three candidates in the hiring process.

### **Environmental performance**

The Group strives to respect the environment to fulfil the legal requirements at any time.

### **Research and development activities**

The Group does not have any research and development activities.

### **Events after the balance sheet date**

No events have occurred after the balance sheet date affecting considerably the 2018 annual report.

## **Management's Statement**

The Executive Board have today considered and adopted the Annual Report of Belgravia Topco ApS for the financial year 1 January - 31 December 2018.

The Consolidated Financial Statements have been prepared in accordance with International Financial Reporting Standards as adopted by the EU and further requirements in the Danish Financial Statements Act, and the Parent Company Financial Statements have been prepared in accordance with the Danish Financial Statements Act. Management's Review has been prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position at 31 December 2018 of the Group and the Parent Company and of the results of the Group and Parent Company operations and consolidated cash flows for the financial year 1 January - 31 December 2018.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Svendborg, 29 may 2019

## **Executive Board**

Kevin Kristoffer Ehnhuus Iermiin

Martin Nicholas Calderbank

Liam Stuart Goddard

## Independent Auditor's Report

To the Shareholders of Belgravia Topco ApS Group

### Opinion

In our opinion, the Consolidated Financial Statements give a true and fair view of the Group's financial position at 31 December 2018 and of the results of the Group's operations and cash flows for the financial year 1 January to 31 December 2018 in accordance with International Financial Reporting Standards as adopted by the EU and further requirements in the Danish Financial Statements Act.

Moreover, in our opinion, the Parent Company Financial Statements give a true and fair view of the Parent Company's financial position at 31 December 2018 and of the results of the Parent Company's operations for the financial year 1 January to 31 December 2018 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of Belgravia Topco ApS Group for the financial year 1 January - 31 December 2018, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as statement of comprehensive income and cash flow statement for the Group ("financial statements").

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.



Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement in Management's Review.

### **Management's Responsibilities for the Financial Statements**

Management is responsible for the preparation of Consolidated Financial Statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the EU and further requirements in the Danish Financial Statements Act and for the preparation of Parent Company Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Odense, 29 May 2019

**PricewaterhouseCoopers**

Statsautoriseret Revisionspartnerselskab

*CVR No 33 77 12 31*

Line Hedam  
State Authorised Public Accountant  
mne27768

Bo Damgaard Hansen  
State Authorised Public Accountant  
mne34543

## Consolidated statement of profit and loss

|   | Notes | 2018<br>TDKK   | 6/10 - 31/12<br>2017<br>TDKK |
|---|-------|----------------|------------------------------|
| Revenue   | 4     | 650.529        | 83.238                       |
| Costs of goods sold   |       | (551.358)      | (70.656)                     |
| Other operating income  |       | 0              | 61                           |
| Other external expenses   |       | (16.788)       | (27.002)                     |
| <b>Gross profit</b>   |       | <b>82.383</b>  | <b>(14.359)</b>              |
| Employee benefits expense   | 5     | (42.620)       | (3.460)                      |
| <b>Earnings Before Interest, Taxes, Depreciation<br/>and Amortisation</b> |       | <b>39.763</b>  | <b>(17.819)</b>              |
| Depreciation, amortisation and impairment losses                          | 6     | (17.170)       | (1.655)                      |
| Other operating expenses  |       | (12)           | (94)                         |
| <b>Operating profit</b>   |       | <b>22.581</b>  | <b>(19.568)</b>              |
| Finance income  | 7     | 7.325          | 1.429                        |
| Finance costs   | 8     | (37.787)       | (2.752)                      |
| <b>Profit before tax</b>  |       | <b>(7.881)</b> | <b>(20.891)</b>              |
| Income tax expense  | 9     | (464)          | (1.955)                      |
| <b>Profit for the period</b>  |       | <b>(8.345)</b> | <b>(22.846)</b>              |
| Profit is attributable to:  |       |                |                              |
| Owners of Belgravia Topco ApS   |       | (4.396)        | (12.156)                     |
| Non-controlling interests   |       | (3.949)        | (10.691)                     |
|   |       | <b>(8.345)</b> | <b>(22.846)</b>              |

## Consolidated statement of comprehensive income

|   | Notes | 2018<br>TDKK    | 6/10 - 31/12<br>2017<br>TDKK |
|---|-------|-----------------|------------------------------|
| Profit for the period   |       | (8.345)         | (22.846)                     |
| <b><i>Other comprehensive income</i></b>                                |       |                 |                              |
| <i>Items that may be subsequently reclassified to profit or loss</i>    |       |                 |                              |
| Exchange differences on translation of subsidiaries (net)               |       | (1.836)         | 0                            |
| Hedging gains/losses transferred to the income statement, finance costs |       | (1.319)         | 0                            |
| Income tax relating to these items                                      |       | 290             | 0                            |
| <b>Other comprehensive income for the period, net of tax</b>            |       | <b>(2.865)</b>  | <b>0</b>                     |
| <b>Total comprehensive income for the period</b>                        |       | <b>(11.210)</b> | <b>(22.846)</b>              |
| Total comprehensive income for the period is attributable to:           |       |                 |                              |
| Owners of Belgravia Topco ApS   |       | (5.905)         | (12.156)                     |
| Non-controlling interests   |       | (5.305)         | (10.691)                     |
|   |       | <b>(11.210)</b> | <b>(22.846)</b>              |

## Consolidated balance sheet

|                                 | Notes | 2018<br>TDKK   | 2017<br>TDKK   | 6/10 2017<br>TDKK |
|---------------------------------|-------|----------------|----------------|-------------------|
| Goodwill                        | 10    | 227.366        | 227.366        | 0                 |
| Customer contracts              | 10    | 7.290          | 20.640         | 0                 |
| Software                        | 10    | 4.308          | 4.960          | 0                 |
| Property, plant and equipment   | 11    | 7.416          | 9.138          | 0                 |
| Deferred tax asset              | 15    | 0              | 428            | 0                 |
| <b>Total non-current assets</b> |       | <b>246.380</b> | <b>262.532</b> | <b>0</b>          |
| Inventories                     | 16    | 51.938         | 71.315         | 0                 |
| Trade receivables               | 17    | 82.676         | 140.996        | 0                 |
| Other receivables               |       | 17.844         | 21.427         | 0                 |
| Prepayments                     |       | 19             | 136            | 0                 |
| Cash and cash equivalents       |       | 108.358        | 17.579         | 50                |
| <b>Total current assets</b>     |       | <b>260.835</b> | <b>251.453</b> | <b>50</b>         |
| <b>Total assets</b>             |       | <b>507.215</b> | <b>513.985</b> | <b>50</b>         |

## Consolidated balance sheet

|   | Notes | 2018<br>TDKK   | 2017<br>TDKK   | 6/10 2017<br>TDKK |
|---|-------|----------------|----------------|-------------------|
| Share capital   | 19    | 1.618          | 1.618          | 50                |
| Reserves  |       | (18.062)       | (12.156)       | 0                 |
| Equity attributable to equity holders of the parent       |       | (16.444)       | (10.538)       | 50                |
| Non-controlling interests                                 |       | 76.035         | 108.009        | 0                 |
| <b>Total equity</b>                                       |       | <b>59.591</b>  | <b>97.472</b>  | <b>50</b>         |
| <br>Borrowings  | 20    | 225.744        | 115.611        | 0                 |
| Lease obligations   | 12    | 4.930          | 6.339          |                   |
| Payables to owner and Management                          | 20    | 67.303         | 128.610        | 0                 |
| Deferred tax liabilities                                  | 15    | 4.135          | 6.931          | 0                 |
| <b>Total non-current liabilities</b>                      |       | <b>302.112</b> | <b>257.491</b> | <b>0</b>          |
| <br>Borrowings  | 20    | 8.797          | 13.780         | 0                 |
| Lease obligations   | 12    | 1.765          | 1.738          |                   |
| Trade payables  |       | 122.829        | 133.190        | 0                 |
| Corporation tax   |       | 121            | 6.000          | 0                 |
| Payables to group enterprises relating to corporation tax |       | 2.474          | 842            | 0                 |
| Other payables  |       | 9.526          | 3.472          | 0                 |
| <b>Total current liabilities</b>                          |       | <b>145.512</b> | <b>159.022</b> | <b>0</b>          |
| <br><b>Total liabilities</b>                              |       | <b>447.624</b> | <b>416.513</b> | <b>0</b>          |
| <br><b>Total equity and liabilities</b>                   |       | <b>507.215</b> | <b>513.985</b> | <b>50</b>         |

## Consolidated statement of changes in equity

|   |       |                          |                              | Equity<br>Foreign<br>currency<br>translation<br>reserve | attributable<br>to share-<br>holders of<br>the parent | Non-<br>controlling<br>interests | Total         |
|---|-------|--------------------------|------------------------------|---|---|----------------------------------|---------------|
|   | Notes | Share<br>capital<br>TDKK | Retained<br>earnings<br>TDKK | TDKK  | TDKK  | TDKK                             | TDKK          |
| Equity at 06.10.2017  |       | 50                       | 0                            | 0   | 50  | 118.700                          | 118.750       |
| Loss for the period   |       | 0                        | (12.156)                     | 0   | (12.156)  | (10.691)                         | (22.846)      |
| Other comprehensive income                                  |       | 0                        | 0                            | 0   | 0   | 0                                | 0             |
| <b>Total comprehensive income for the period</b>            |       | 50                       | (12.156)                     | 0   | (12.106)  | 108.009                          | 95.904        |
| <i>Transactions with owners in their capacity as owners</i> |       |                          |                              |   |   |                                  |               |
| Capital increase  |       | 1.568                    | 0                            | 0   | 1.568   | 0                                | 1.568         |
| <b>Equity at 31.12.2017</b>                                 |       | <b>1.618</b>             | <b>(12.156)</b>              | <b>0</b>  | <b>(10.538)</b>                                       | <b>108.009</b>                   | <b>97.472</b> |
| Profit for the period                                       |       | 0                        | (4.396)                      | 0   | (4.396)   | (3.949)                          | (8.345)       |
| Fair value adjustment of hedging instruments, end of year   |       | 0                        | (695)                        | 0   | (695)   | (624)                            | (1.319)       |
| Tax on adjustment of hedging instruments for the year       |       | 0                        | 153                          | 0   | 153   | 137                              | 290           |
| Exchange adjustments relating to foreign entities           |       | 0                        | 0                            | (968)   | (968)   | (868)                            | (1.836)       |
| <b>Total comprehensive income for the period</b>            |       | 0                        | (4.938)                      | (968)   | (5.906)   | (5.304)                          | (11.210)      |
| Capital increase  |       | 0                        | 0                            | 0   | 0   | 1.200                            | 1.200         |
| Extraordinary dividend paid                                 |       | 0                        | 0                            | 0   | 0   | (27.871)                         | (27.871)      |
| <b>Equity at 31.12.2018</b>                                 |       | <b>1.618</b>             | <b>(17.094)</b>              | <b>(968)</b>  | <b>(16.444)</b>                                       | <b>76.035</b>                    | <b>59.591</b> |

**Consolidated statement of cash flows**

|   | <b>Notes</b> | <b>2018<br/>TDKK</b> | <b>2017<br/>TDKK</b> |
|---|--------------|----------------------|----------------------|
| Profit for the period                               |              | (8.345)              | (22.846)             |
| Financial income                                    |              | (7.325)              | (1.429)              |
| Financial expenses                                  |              | 37.787               | 2.752                |
| Depreciation and amortisation expense               |              | 17.170               | 1.655                |
| Tax on profit/loss for the year                     |              | 464                  | 1.955                |
| Change in net working capital                       | 27           | 73.954               | 13.331               |
| Cash flows from primary operating activities        |              | 113.705              | (4.582)              |
| Interests received                                  |              | 7.325                | 1.429                |
| Interests paid                                      |              | (37.787)             | (2.752)              |
| Income taxes paid                                   |              | (6.810)              | 0                    |
| <b>Net cash flow from operating activities</b>      |              | <b>76.433</b>        | <b>(5.905)</b>       |
| Purchase of business                                | 14           | 0                    | (234.810)            |
| Purchase of property, plant and equipment           |              | (1.446)              | (600)                |
| <b>Net cash flow from investing activities</b>      |              | <b>(1.446)</b>       | <b>(235.410)</b>     |
| Proceeds from borrowings                            |              | 118.930              | 115.611              |
| Repayment of borrowings                             |              | (61.306)             | (47.862)             |
| Proceeds from other long-term debt                  |              | 0                    | 128.610              |
| Minority interests                                  |              | 1.200                | 0                    |
| Lease instruments                                   |              | (1.382)              | (168)                |
| Dividend non-controlling interest                   |              | (27.871)             | 0                    |
| Net change in overdraft facility                    |              | (13.780)             | 13.780               |
| <b>Cash flow from financing activities</b>          | 20           | <b>15.791</b>        | <b>209.971</b>       |
| <b>Net cash flow for the year</b>                   |              | <b>90.778</b>        | <b>(31.344)</b>      |
| Cash and cash equivalents, beginning of the year    |              | 17.579               | 48.923               |
| <b>Cash and cash equivalents at end of the year</b> |              | <b>108.357</b>       | <b>17.579</b>        |



## Notes

1. Corporate information
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## Notes

### 1. Corporate information

Belgravia Topco ApS was formed in October 2017 to effect the acquisition of the Danoffice IT Group. The company is a Danish incorporated entity with a paid in capital of 1,618 TDKK.

The Group's principal activities comprise of providing IT infrastructure and other high-technology solutions to international public institutions and international B2B customers.

### 2. Accounting policies

This note provides a list of the significant accounting policies adopted in the preparation of these consolidated financial statements to the extent they have not already been disclosed in the other notes above. These policies have been consistently applied to all the years presented, unless otherwise stated. The financial statements are for the group consisting of Belgravia Topco ApS and its subsidiaries.

#### **Basis of preparation**

##### ***Compliance with IFRS***

The consolidated financial statements of the Belgravia Topco ApS group have been prepared in accordance with International Financial Reporting Standards (IFRS) and interpretations issued by the IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The financial statements comply with IFRS as issued by the International Accounting Standards Board (IASB) and as adopted by the European Union as well as additional Danish disclosure requirements applying to large enterprises of reporting class C.

##### ***Rounding of amounts***

All amounts disclosed in the financial statements and notes have been rounded off to the nearest thousand currency units unless otherwise stated.

##### ***First time adoption of IFRS***

The Annual Report is the first financial statements presented in accordance with IFRS. Standards and interpretations applicable for reporting periods beginning of 1 January 2018 have been applied. The figures for 2017 have been restated to IFRS.

The impact on the reported figures for 2017 and related disclosures required by IFRS 1 are provided in note 28.

##### **Early adoption of IFRS 16**

Belgravia Topco ApS has early adopted IFRS 16 "Leases" which mandatory should have been adopted 1 January 2019. Comparative amounts have been restated by meaning the leased assets at the same amount as the lease liability as of 6 October 2017.

IFRS 16 was issued in January 2016. It will result in almost all leases being recognised on the balance sheet by lessees, as the distinction between operating and finance leases is removed. Under the new standard, an asset (the right to use the leased item) and a financial liability to pay rentals are recognised. The only exceptions are short-term and low-value leases.

***New standards and interpretations not yet adopted***

There are no other standards that are not yet effective and that are expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.

**Principles of consolidation*****Subsidiaries***

The consolidated financial statement comprise the parent company and entities over which it has control.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit or loss, statement of comprehensive income, statement of changes in equity and balance sheet respectively. As further described in note 12 the non controlling interests hold preference shares in the Danoffice Group. The terms are equal to the term under the loan from the parent company, and profit/loss is attributed between the owners of the parent company and the non controlling taking into economic effect of the loan.

***Business combinations******Acquisitions***

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred
- liabilities incurred to the former owners of the acquired business
- fair value of non-controlling interests. Refer to note 13 for information about the acquisition of the Danoffice Group.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.

Acquisition-related costs are expensed as incurred.

The excess of the consideration transferred and carrying amount of non controlling interests over the fair value of the net assets and the liabilities assumed is recognised as goodwill

***Foreign currency translation****Functional and presentation currency*

Items included in the financial statements of each of the group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in Danish Kroner (DKK), which is Belgravia Topco ApS's functional currency.

*Transactions and balances*

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss. They are deferred in equity if they relate to qualifying cash flow hedges and qualifying net investment hedges or are attributable to part of the net investment in a foreign operation.

Foreign exchange gains and losses that relate to borrowings are presented in the statement of profit or loss, within finance costs. All other foreign exchange gains and losses are presented in the statement of profit or loss on a net basis within other gains/(losses).

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss and translation differences on non-monetary assets such as equities classified as at fair value through other comprehensive income are recognised in other comprehensive income.

*Hedge accounting*

Derivates financial instruments are recognised on the trade date and measured at fair value on initial recognition. They are subsequently, measured at fair value. The effective portion of fair value changes on derivate financial instruments designated as cash flow hedges is recognized in other comprehensive income and classified in a separate reserve. The gain or loss in transferred from this reserve to the income statement along with recognition of the hedged item.

***Foreign currency translation (continued)******Group companies***

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- a) assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet
- b) income and expenses for each statement of profit or loss and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions), and
- c) all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

***Revenue recognition***

Revenue consist primarily of sale of goods. Revenue is measured at the transaction price which is the consideration agreed exclusive VAT and less discounts, if any. Revenue is recognized when the customer obtains control over the goods which is typically on transfer of risk to the customer.

***Costs of goods sold***

Costs of goods sold comprises the carrying amount of inventories sold during the year.

***Other external expenses***

Other external expenses comprise expenses for premises, sales and distribution as well as office expenses, etc.

***Employee benefits expense***

Employee benefits expenses comprise wages and salaries as well as other payroll expenses.

Fair value of equity instrument granted as compensation is recognised as an expense over the period in which the participants become entitled to the instruments. If the instruments vest immediately, the expense is recognised at grant date.

***Depreciation, amortisation and impairment losses***

Depreciation, amortisation and impairment losses comprise the year's amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

***Financial income and expenses***

Financial income and expenses include interest, financial gains and expenses with respect to debt, realised and unrealised exchange adjustments, amortisation of mortgage loans as well as additional payments and repayment under the tax prepayment scheme.

***Income tax and deferred tax***

The company is jointly taxed with the Danish subsidiaries. The Danish income tax payable is allocated between the jointly taxed Danish companies based on their proportion of taxable income (full absorption including reimbursement of tax deficits). The jointly taxed companies are taxed under the Danish Tax Payment Scheme. Additions, deductions and allowances are recognised under financial income or financial costs.

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions, where appropriate, on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the Consolidated Financial Statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill; deferred income tax is not accounted for if it arises from the initial recognition of an asset or liability in a transaction other than a business combination that, at the time of the transaction, affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available, against which the temporary differences can be utilised.

Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

***Intangible assets***

Goodwill is measured at cost less impairment losses. Goodwill is tested for impairment annually or in case of indications of an impairment.

Customer contracts on business combinations are measured at cost less accumulated amortisation. Customer relations are amortised over the expected useful life of 1-6 years.

Software is measured at cost less accumulated amortisation. Software is amortised over the expected useful life of 3-5 years.

***Property, plant and equipment***

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use.

Depreciation on other assets is calculated using the straight-line method to allocate their cost or revalued amounts, net of their residual values over their estimated useful lives, as follows:

|                              |           |
|------------------------------|-----------|
| Leased assets                | 1-6 years |
| Other fixtures and equipment | 3-5 years |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

***Impairment of assets***

The carrying amount of intangible assets, property, plant and equipment are reviewed for impairment, other than what is reflected through normal amortisation and depreciation, on an annual basis.

Where there are indications of impairment, an impairment test is performed for each individual asset or group of assets, respectively. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

***Inventory***

Inventories comprise of goods for resale and are measured at the lower of cost under the FIFO method and net realisable value.

The cost of goods for resale comprise of landed cost after deducting rebates and discounts.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

***Trade receivables***

Trade receivables are recognised initially at fair value . Subsequently, receivables are measured at amortised cost which is usually equal to the nominal amount less allowance for expected credit losses. The Group applies the simplified approach and measures all credit losses as the life time expected credit losses.

***Other receivables***

Other receivables are initially recognised at fair value adjusted for any transaction costs. Subsequently, receivables are measured at amortised cost, which usually corresponds to the nominal value. Write-down is made to net realisable value to provide for expected losses.

***Prepayments***

Prepayments, sorted under current assets, comprise costs incurred concerning subsequent financial years.

***Equity******Retained earnings***

Retained earnings comprises of cumulative earnings less dividend distributed.

***Foreign currency translation reserve***

Exchange differences arising on translation of the foreign controlled entity are recognised in other comprehensive income as described in note 2, Foreign currency translation and accumulated in a separate reserve within equity. The cumulative amount is reclassified to profit or loss when the net investment is disposed of.

***Cash flow hedge reserve***

Cash flow hedge reserve comprises of the effective part of fair value changes on derivate financial instruments qualifying for cash flow hedge accounting.

***Non-controlling interests***

Non-controlling interests comprises of the proportion of equity in subsidiaries held by non-controlling owners.

***Trade and other payables***

These amounts represent liabilities for goods and services provided to the group prior to the end of financial year which are unpaid. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost which is generally equal to the nominal amount of the liability.



***Borrowings***

Borrowings are initially recognised at fair value, net of transaction costs incurred. On subsequent recognition, the borrowings are measured at amortised cost, corresponding to the capitalised value, using the effective interest method, so that the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan.

Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

***Leases and lease obligations***

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments
- the exercise price of a purchase or extension option if the lessee is reasonably certain to exercise that option

The lease payments are discounted using the group's incremental borrowing rate.

Right-of-the-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease obligation
- any lease payments made at or before the commencement date less any lease incentives received
- any initial direct costs, and restoration costs.

***Statement of cash flow***

The cash flow statement shows the Company's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Company's cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt, lease payments (excluding interest) as well as payments to and from shareholders.

***Cash and cash equivalents***

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand and current bank deposits.

**Consolidated Key Figures**

The key figures and financial ratios have been prepared on a consolidated basis. The financial ratios have been computed in accordance with the latest Guidelines issued by the Danish Finance Society.

|                  |  |
|------------------|--|
| Gross margin     | $\frac{\text{Gross profit} \times 100}{\text{Revenue}}$                        |
| Profit margin    | $\frac{\text{Operating profit} \times 100}{\text{Revenue}}$                    |
| Return on assets | $\frac{\text{Operating profit} \times 100}{\text{Total assets}}$               |
| Solvency ratio   | $\frac{\text{Equity at year end} \times 100}{\text{Total assets at year end}}$ |
| Return on equity | $\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$      |

**3. Critical accounting estimates and judgements**

The group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

The judgments, estimates and assumptions made are based on historical experience and other factors that Management considers to be reliable, but which by their very nature are associated with uncertainty and unpredictability. These assumptions may prove incomplete or incorrect, and unexpected events or circumstances may arise. The most critical judgments, estimates and assumptions for the individual items are described below.

The Group is also subject to risks and uncertainties that may lead to actual results differing from these estimates, both positively and negatively.

**3. Critical accounting estimates and judgements (continued)****Impairment test**

Determining the value in use of goodwill is associated with significant estimation uncertainty. As of 31 December 2018, the impairment test shows that no reasonably possible adverse change in the key assumptions applied to determine the cash flows would lead to an impairment. Consequently, the estimation uncertainty related to determining the carrying amount of goodwill is limited as of 31 December 2018. Refer to note 10.

## Notes

|                                | 2018<br>TDKK   | 6/10 - 31/12<br>2017<br>TDKK |
|--------------------------------|----------------|------------------------------|
| <b>4. Revenue</b>              |                |                              |
| Asia Pacific                   | 29.696         | 7.642                        |
| Europe, Middle East and Africa | 533.428        | 64.926                       |
| North and South America        | 87.405         | 10.670                       |
|                                | <b>650.529</b> | <b>83.238</b>                |

The revenue is divided based on the geographical delivery destination.

The group has entered into long term supply agreements with customers. The agreements are framework agreements and consequently, no amount for unsatisfied performance obligations at the balance sheet date is disclosed.

## 5. Employee benefits expense

|                                |               |              |
|--------------------------------|---------------|--------------|
| Wages and salaries             | 38.313        | 2.493        |
| Pensions                       | 2.024         | 132          |
| Other social security expenses | 541           | 11           |
| Other staff expenses           | 1.742         | 824          |
|                                | <b>42.620</b> | <b>3.460</b> |
| Average number of employees    | 66            | 60           |

## Key Management Compensation

Key Management consists of Executive Board and other key personnel. The compensation paid or payables to key management for employee services is shown below:

Remuneration of management in total:

|                      |              |          |
|----------------------|--------------|----------|
| Wages and salaries   | 3.974        | 0        |
| Pension costs        | 145          | 0        |
| Share-based payments | 150          | 0        |
|                      | <b>4.269</b> | <b>0</b> |

## Share incentive plan for key management

Key management and certain other employees holds shares in the group, cf. note 13

In order to retain the Groups Key management personnel, Key management personnel has been offered to become shareholders of the Belgravia Midco Group to value of TDKK 150.

The scheme set-forth that shares are traded on market values. Reference is made to note 13 Share based payments.

|  | 2018<br>TDKK  | 6/10 - 31/12<br>2017<br>TDKK |
|--|---------------|------------------------------|
| <b>6. Amortisation, depreciation and impairment losses</b> |               |                              |
| Amortisation   | 14.471        | 1.351                        |
| Depreciation   | 2.699         | 304                          |
|  | <b>17.170</b> | <b>1.655</b>                 |
| <b>7. Financial income</b>                                 |               |                              |
| Interest income  | 165           | 0                            |
| Exchange rate adjustments                                  | 7.160         | 1.429                        |
|  | <b>7.325</b>  | <b>1.429</b>                 |
| <b>8. Financial expenses</b>                               |               |                              |
| Interest expenses  | 29.431        | 2.752                        |
| Exchange rate adjustments                                  | 8.356         | 0                            |
|  | <b>37.787</b> | <b>2.752</b>                 |

|  | 2018<br>TDKK   | 6/10 - 31/12<br>2017<br>TDKK |
|--|----------------|------------------------------|
| <b>9. Income tax expense</b>   |                |                              |
| <i>Current tax</i>   |                |                              |
| Current tax on profits for the year                                  | 2.773          | 804                          |
| Adjustment for current tax of prior periods                          | 59             | 0                            |
| <b>Total current tax expense</b>                                     | <b>2.832</b>   | <b>804</b>                   |
| <i>Deferred tax</i>  |                |                              |
| Decrease/(increase) in deferred tax assets                           | 428            | 0                            |
| Decrease/(increase) in deferred tax liabilities                      | (2.796)        | 1.151                        |
| Other adjustments  | 0              | 0                            |
| <b>Total deferred tax expense/(benefit)</b>                          | <b>(2.368)</b> | <b>1.151</b>                 |
| <b>Income tax expenses</b>   | <b>464</b>     | <b>1.955</b>                 |
| <b>The effective tax rate is determed as follows:</b>                |                |                              |
| <b>Calculated 22.0% tax on profit for the year before income tax</b> | <b>(1.734)</b> | <b>(4.596)</b>               |
| <b>Tax effects of:</b>   |                |                              |
| Non-taxable income   |                | 0                            |
| Non-deductible expenses  | 1.305          | 6.515                        |
| Deferred tax assets for the year not recognised                      | 612            | 36                           |
| Effect of tax rates in foreign jurisdictions                         | 281            | 0                            |
|  | <b>464</b>     | <b>1.955</b>                 |
| <b>Effective tax rate</b>  | <b>-6%</b>     | <b>-9%</b>                   |

## Notes

### 10. Intangible assets

|   | <b>Goodwill<br/>TDKK</b> | <b>Customer<br/>contracts<br/>TDKK</b> | <b>Software<br/>TDKK</b> | <b>Total<br/>TDKK</b> |
|---|--------------------------|--|--------------------------|-----------------------|
| Cost:                                   |                          |  |                          |                       |
| At 01.01.2018                           | 227.366                  | 21.900                                 | 5.051                    | 254.317               |
| Additions during the year               | 0                        | 0                                      | 469                      | 469                   |
| At 31.12.2018                           | 227.366                  | 21.900                                 | 5.520                    | 254.786               |
| Depreciation and impairment:            |                          |  |                          |                       |
| At 01.01.2018                           | 0                        | 1.260                                  | 91                       | 1.351                 |
| Depreciation for the year               | 0                        | 13.350                                 | 1.121                    | 14.471                |
| At 31.12.2018                           | 0                        | 14.610                                 | 1.212                    | 15.822                |
| <b>Carrying amount 31.12.2018</b>       | <b>227.366</b>           | <b>7.290</b>                           | <b>4.308</b>             | <b>238.964</b>        |
| Cost:                                   |                          |  |                          |                       |
| At 06.10.2017                           | 0                        | 0                                      | 0                        | 0                     |
| Additions through business combinations | 227.366                  | 21.900                                 | 5.051                    | 254.317               |
| At 31.12.2017                           | 227.366                  | 21.900                                 | 5.051                    | 254.317               |
| Depreciation and impairment:            |                          |  |                          |                       |
| At 06.10.2017                           | 0                        | 0                                      | 0                        | 0                     |
| Depreciation for the year               | 0                        | 1.260                                  | 91                       | 1.351                 |
| At 31.12.2017                           | 0                        | 1.260                                  | 91                       | 1.351                 |
| <b>Carrying amount 31.12.2017</b>       | <b>227.366</b>           | <b>20.640</b>                          | <b>4.960</b>             | <b>252.966</b>        |

### Impairment test for goodwill

The Group's activities comprises of sales of IT equipment and software primarily to UN organizations. No part of the Group's activities are managed and monitored separately financially, and consequently, the Group has only one operation segment comprising all activities of the Group. Accordingly, goodwill is non monitored separately at any level, and consequently, goodwill is tested for impairment at Group level. The carrying amount of goodwill is 227 MDKK as of 31 December 2018.

The Group determines value in use based on a 7 year forecast period based on a 2019 budget approved by Management. A 7 year forecast period is applied due to the relatively stable business based on long term customer contracts.

## 10. Intangible assets (continued)

### Impairment test for goodwill (continued)

The key assumptions for determining the forecasted cash flows are:

1. Revenue development
2. Gross margin

Management expects a moderate increase in revenue in the first years of the forecast period with a decrease down to terminal period growth rate of 1.5%.

Management expects a stable gross margin in the forecast period.

The expectations to revenue growth and the gross margin are primarily based on the current portfolio of long term customer contracts, expectations to additional sales, the renewal rate of such contracts and expectations regarding obtaining new contracts in tenders. The expectations to the development in these assumptions are based on historical experience. The terminal period growth rate is determined on the basis of general global growth expectations. The Management has applied a discount rate of 8% after tax (approx. 10.25% before tax) based on what market participants would require in return for investments in similar entities.

As of 31 December 2018, no reasonably possible change in one of the key assumptions for determining future cash flows will result in an impairment.

## 11. Property, plant and equipment

|                                   | Leased<br>assets<br>TDKK | Other<br>fixtures and<br>fittings,<br>tools and<br>equipment<br>TDKK | Total<br>TDKK |
|-----------------------------------|--------------------------|--|---------------|
| Cost:                             |                          |  |               |
| At 01.01.2018                     | 8.245                    | 1.197  | 9.442         |
| Additions during the year         | 521                      | 478  | 999           |
| Disposals during the year         |                          | (22)   | (22)          |
| At 31.12.2018                     | 8.766                    | 1.653  | 10.419        |
| Depreciation and impairment:      |                          |  |               |
| At 01.01.2018                     | 182                      | 122  | 304           |
| Depreciation for the year         | 2.044                    | 655  | 2.699         |
| At 31.12.2018                     | 2.226                    | 777  | 3.003         |
| <b>Carrying amount 31.12.2018</b> | <b>6.540</b>             | <b>876</b>   | <b>7.416</b>  |

**11. Property, plant and equipment (continued)**

|   | <b>Leased<br/>assets<br/>TDKK</b> | <b>Other<br/>fixtures and<br/>fittings,<br/>tools and<br/>equipment<br/>TDKK</b> | <b>Total<br/>TDKK</b> |
|---|-----------------------------------|--|-----------------------|
| Cost:                                   |                                   |  |                       |
| At 06.10.2017                           | 0                                 | 0  | 0                     |
| Additions through business combinations | 8.245                             | 597  | 8.842                 |
| Additions during the year               | 0                                 | 600  | 600                   |
| At 31.12.2017                           | 8.245                             | 1.197  | 9.442                 |
| Depreciation and impairment:            |                                   |  |                       |
| At 06.10.2017                           | 0                                 | 0  | 0                     |
| Depreciation for the year               | 182                               | 122  | 304                   |
| At 31.12.2017                           | 182                               | 122  | 304                   |
| <b>Carrying amount 31.12.2017</b>       | <b>8.063</b>                      | <b>1.075</b>   | <b>9.138</b>          |

**12. Leases**

*Amounts recognised in the balance sheet*

The balance show the following amounts relating to leases:

|                            | <b>2018<br/>TDKK</b> | <b>2017<br/>TDKK</b> |
|----------------------------|----------------------|----------------------|
| <b>Right-of-use assets</b> |                      |                      |
| Land and buildings         | 5.964                | 7.675                |
| Equipment                  | 576                  | 387                  |
|                            | <b>6.540</b>         | <b>8.062</b>         |
| <b>Lease liability</b>     |                      |                      |
| Current                    | 1.765                | 1.738                |
| Non-current                | 4.930                | 6.339                |
|                            | <b>6.695</b>         | <b>8.077</b>         |



## 12 . Leases (continued)

*Amounts recognised in the statement of profit or loss*

The statement of profit or loss shows the following amounts relating to leases:

|   | 2018<br>TDKK | 2017<br>TDKK |
|---|--------------|--------------|
| <b>Depreciation charge of right-of-use assets</b>                               |              |              |
| Land and buildings  | 1.712        | 165          |
| Equipment   | 332          | 18           |
|   | <b>2.044</b> | <b>183</b>   |
| <br>Interest expenses relating to recognised leases at the balance sheet        | <br>338      | <br>31       |
| Expenses relating to short-term leases  | 0            | 0            |
| Expenses relating to low-value-assets (that are not short-term leases)          | 0            | 0            |
| Expense relating to variable lease payments (not included in lease liabilities) | 0            | 0            |
|   | <b>338</b>   | <b>31</b>    |

The group does not have significant short-term leases or low-value assets related to lease agreements.

*Amounts recognised in the balance sheet*

The balance show the following amounts relating to leases:

|   | Land and<br>buildings<br>TDKK | Equipment<br>TDKK | Total<br>TDKK |
|---|-------------------------------|-------------------|---------------|
| <b>Right-of-use assets</b>              |                               |                   |               |
| Carrying amount 1 January 2018          | 7.675                         | 387               | 8.062         |
| Effect of adoption of IFRS 16           | 0                             | 0                 | 0             |
| Additions                               | 0                             | 522               | 522           |
| Depreciation for the year               | -1.712                        | -332              | -2.044        |
| <b>Carrying amount 31 December 2018</b> | <b>5.963</b>                  | <b>577</b>        | <b>6.540</b>  |
|   |                               |                   |               |
|   | Land and<br>buildings<br>TDKK | Equipment<br>TDKK | Total<br>TDKK |
| <b>Right-of-use assets</b>              |                               |                   |               |
| Carrying amount 6 October 2017          | 0                             | 0                 | 0             |
| Effect of adoption of IFRS 16           | 7.840                         | 405               | 8.245         |
| Additions                               | 0                             | 0                 | 0             |
| Depreciation for the year               | -165                          | -18               | -183          |
| <b>Carrying amount 31 December 2017</b> | <b>7.675</b>                  | <b>387</b>        | <b>8.062</b>  |

### 13. Investments i subsidiaries

Investments in subsidiaries are specified as follows:

| Name                  | Place of Registered Office   | Vote and Owner-ship | Share Capital |
|-----------------------|------------------------------|---------------------|---------------|
| Belgravia Midco ApS   | Svendborg, Denmark           | 74% <sup>1)</sup>   | TDKK 2,273    |
| Belgravia Midco 2 ApS | Svendborg, Denmark           | 74% <sup>1)</sup>   | TDKK 2,273    |
| Belgravia Bidco ApS   | Svendborg, Denmark           | 74% <sup>1)</sup>   | TDKK 2,273    |
| Danoffice IT ApS      | Svendborg, Denmark           | 74% <sup>1)</sup>   | TDKK 250      |
| Danoffice Inc.        | Silver Spring, Maryland, USA | 74% <sup>1)</sup>   | TDKK 1        |
| Danoffice IT SA       | Rolle, Switzerland           | 74% <sup>1)</sup>   | TDKK 692      |
| Danoffice IT Inc.     | Sterling, Virginia, USA      | 74% <sup>1)</sup>   | TDKK 1        |

1) Belgravia Midco holds 100% of the shares in Belgravia Bidco, which holds 100% of the shares in Danoffice IT and its fully owned subsidiaries.

Management and investors holds a non controlling interest in the Group through ownership of non voting preference shares in Belgravia Midco ApS, cf. note 14. The activities of this subgroup comprises in all material respect the activities of the Group as a whole. Consequently, no summarized financial information is provided for subsidiaries with significant non controlling interests.

If a Management member lead the Group, the parent company is entitled but not obligated to buy the shares held by the leaving member or arrange purchase by another party. If the Group elects not to exercise its option, other management members will be entitled to buy the shares. The repurchase price is generally fair value but in some instances lower of fair value and cost price. The arrangement has no incremental value for the participants in the arrangement, and consequently, no remuneration expense has been recognized.

#### 14. Business combination

On 30 November 2017, the parent company obtained control over the Danoffice Group through the formation of the subsidiary Belgravia Midco ApS and acquisition of the Danoffice Group through Belgravia Midco's fully owned subsidiary Belgravia Bidco ApS. The purpose of the acquisition is to further develop Danoffice Group.

The parent company holds 84% of the voting rights of Belgravia Midco ApS through C shares. Further, the parent company holds 48% of the non voting B-shares, whereas the former owners hold a non controlling interest through the balance of B and C shares, and all non voting A-shares.

The acquisition is accounted for under the acquisition method by measuring the non controlling interest at the acquisition date at fair value. A-shares bear a preference entitling them to a fixed internal rate of return prior to the parent company's sharing of returns. The parent company has a similar preference through a loan to Belgravia Midco. For the purpose of attributing consolidated profit or loss to owners of the parent company and non-controlling interests, the loan is treated as preference shares.

The goodwill of 227 MDKK is attributable to non recognized intangible assets and an assembled workforce.

The following table summarises the consideration paid for the Danoffice Group and the fair value of assets acquired and liabilities assumed as of the acquisition date.

Fair value of the shares was determined on the basis of the equity value of the Danoffice group forming the basis for the purchase price.

Details of the purchase consideration, the net assets acquired and goodwill are as follows:

|  | Fair value<br>TDKK |
|--|--------------------|
| Purchase consideration:  |                    |
| Cash paid  | 190.325            |
| interest   | 118.700            |
| <b>Total consideration</b>   | <b>309.025</b>     |
| The assets and liabilities recognised as a result of the acquisition are as follows: |                    |
| Property, plant and equipment and intangible assets                                  | 6.144              |
| Customer contracts   | 21.900             |
| Deferred tax related to customer contracts   | (4.820)            |
| Inventories  | 83.275             |
| Trade receivables, other receivables and prepayments                                 | 153.135            |
| Cash and cash equivalents  | 48.923             |
| Loans  | (47.862)           |
| Bank overdraft   | (45.546)           |
| Other liabilities  | (133.490)          |
| Net identifiable assets acquired   | 81.659             |
| Add: goodwill  | 227.366            |
| <b>Total consideration</b>   | <b>309.025</b>     |

**14. Business combination (continued)****Purchase consideration - cash outflow**

Outflow of cash to acquire subsidiary, net of cash acquired

Cash consideration

190.325

Less: Balances acquired

Cash less bank overdraft

(3.377)

Settlement of loans

47.862

**44.485****Net outflow of cash - investing activities****234.810***Acquired receivables*

The nominal value of acquired receivables amounts to TDKK 153,235 compared to the carrying amount of TDKK 153,235.

*Revenue and profit contribution*

Due to the fact that the Danoffice Group comprises substantially all activities of the Group, the contribution to the Group's revenue is equal to reported revenue for 2017 (1 December to 31 December 2017). The Danoffice Group contributed with a profit of 3,7 MDKK.

Had the Danoffice Group been owned from 1 January 2017, it would have contributed to revenue with 600 MDKK and contributed to profit with 22 MDKK.

*Acquisition-related costs*

Costs incurred to effect the business combinations amounts to 25 MDKK. The costs are included in the line item Other external expenses.

|   | 2018<br>TDKK | 2017<br>TDKK |
|---|--------------|--------------|
| <b>15. Deferred tax</b>                         |              |              |
| Deferred tax at 01.01.2018                      | 6.503        | 5.352        |
| Deferred tax recognised in the income statement | (2.368)      | 1.151        |
| <b>Deferred tax at 31.12.2018</b>               | <b>4.135</b> | <b>6.503</b> |
| <b>Deferred tax relates to:</b>                 |              |              |
| Property, plant and equipment                   | 9            | 65           |
| Intangible assets                               | 2.548        | 5.631        |
| Tax loss carry-forwards                         | (448)        | (428)        |
| Other liabilities                               | 2.026        | 1.235        |
|   | <b>4.135</b> | <b>6.503</b> |
| Of which presented as deferred tax assets       | 0            | 428          |
| Of which presented as deferred tax liabilities  | 4.135        | 6.931        |

The group did not recognise deferred income tax assets of TDKK 612.

|                        | 2018<br>TDKK  | 2017<br>TDKK  |
|------------------------|---------------|---------------|
| <b>16. Inventories</b> |               |               |
| Goods for resale       | 51.938        | 71.315        |
|                        | <b>51.938</b> | <b>71.315</b> |

### 17. Trade receivables

During 2018, the Group entered into a trade receivable transfer arrangement under which certain trade receivables are legally transferred to a financial counterparty. The buyer takes on 90% on the credit risk whereas the Group retains remaining 10% credit risk and the full late payment risk up until a deemed default date. Management has determined that the Group has neither transferred nor substantially retained all risks and rewards related to the transferred receivables. Consequently, an amount of 58 MDKK have been transferred to the financial counterparty. The part which remains to be recognized being the 10% credit risk and the interest up until the deemed default date amounts to 5,8 MDKK.

## 18. Categories of financial instruments and fair values

The table below sets out the financial instruments held by the Group at the carrying amount:

|  | 2018<br>TDKK   | 2017<br>TDKK   |
|--|----------------|----------------|
| Trade receivables  | 82.676         | 140.996        |
| Other receivables  | 17.844         | 21.427         |
| Cash and cash equivalents  | 108.358        | 17.579         |
| <b>Financial assets at amortised cost</b>                                | <b>208.878</b> | <b>180.002</b> |
| Credit institutions  | 225.744        | 115.611        |
| Payable to owner and Management  | 67.303         | 128.610        |
| Borrowings (current)   | 8.797          | 13.780         |
| Trade payables   | 122.829        | 133.190        |
| Payables to Group enterprises relating to corporation tax                | 2.474          | 842            |
| <b>Financial liabilities at amortised cost</b>                           | <b>427.147</b> | <b>392.033</b> |
| Interest rate swaps  | 1.319          | 0              |
| <b>Financial assets/liabilities at fair value through profit or loss</b> | <b>1.319</b>   | <b>0</b>       |

Financial instruments measured at fair value can be divided into three levels:

Level 1 - Quoted prices in active markets for identical assets or liabilities

Level 2 - Inputs other than quoted prices included in level 1 that are observable for the asset or liability

Level 3 - Inputs for the asset or liability that are not based on observable market data.

Fair values are approximately corresponding to the carrying amounts. All financial instruments are classified within level 2.

## 19. Share capital

The share capital consists of 1 share of a nominal value of TDKK 1.618. No shares carry any special rights.

### *Capital management*

The Group's objectives when managing capital are to safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders and maintain an optimal capital structure to reduce the cost of capital. Similar to other investments held by venture capital organizations, this results in a relatively high leverage. Capital is managed on a debt to equity ratio.

## 20. Borrowings

The borrowings comprise of acquisition related loans as well as revolving facilities to fund the ongoing operations. The group is funded by external bank loans and by shareholder loans. There are covenants attached to the bank facilities.

|   | <b>Beginning<br/>of year</b> | <b>Cash flows</b> | <b>Foreign<br/>currency<br/>changes</b> | <b>Year end</b> |
|---|------------------------------|-------------------|---|-----------------|
| Non-current borrowings                              | 67.749                       | 110.133           | 0                                       | 177.882         |
| Current borrowings                                  | 13.780                       | (4.983)           | 0                                       | 8.797           |
| Payables to owner and Management                    | 128.610                      | (61.307)          | 0                                       | 67.303          |
| <b>Cash flow from financing activities at 31.12</b> | <b>210.139</b>               | <b>43.843</b>     | <b>0</b>                                | <b>253.982</b>  |

|   | <b>Beginning<br/>of year</b> | <b>Cash flows</b> | <b>Foreign<br/>currency<br/>changes</b> | <b>Year end</b> |
|---|------------------------------|-------------------|---|-----------------|
| Non-current borrowings                              | 0                            | 67.749            | 0                                       | 67.749          |
| Current borrowings                                  | 0                            | 13.780            | 0                                       | 13.780          |
| Payables to owner and Management                    | 0                            | 128.610           | 0                                       | 128.610         |
| <b>Cash flow from financing activities at 31.12</b> | <b>0</b>                     | <b>210.139</b>    | <b>0</b>                                | <b>210.139</b>  |

## 21. Related parties

The group is controlled by the following entities:

|  | <b>Basis</b>   |
|--|----------------|
| Belgravia Holding S  rl, Luxembourg                    | Majority owner |
| Agilitas 2015 Private Equity Fund L.P., United Kingdom | Ultimate owner |

## 22. Related parties (continued)

The party exercising control of Belgravia Topco ApS' is its majority shareholder Agilitas 2015 private Equity Fund L.P. via its holding in Belgravia Holding S.a.r.l. (Luxembourg)

Other related parties comprise Belgravia Topco ApS' Executive Board and key management.

*The following transactions were carried through in 2018 with related parties:*

The group has expensed DKK 2,1m in fees for services rendered to Agilitas Private Equity LLP. Agilitas Private Equity LLP is the general partner of Agilitas 2015 Private Equity Fund L.P, majority shareholder of Belgravia Topco ApS.

The group has expensed DKK 1,1m in fees for services rendered to other minority shareholders.

The group has expensed Interest DKK 15,1m on loans to Agilitas 2015 Private Equity Fund L.P. and other minority shareholders. Paid instalments on the loans in 2018 amounts to DKK 61,3m. The balance of the loans December 31<sup>st</sup> 2019 is DKK 67,3m

Transactions with key management personnel consist of remuneration, which is disclosed in note 5.

Transaction with key management personnel related to sale of shares and 7P program amounts to DKK 0,3m

No other transactions have taken place during the year with Executive Board, major shareholders or other related parties.

## 23. Fee to auditors appointed at the general meeting

|                               | 2018<br>TDKK | 2017<br>TDKK |
|-------------------------------|--------------|--------------|
| <b>PricewaterhouseCoopers</b> |              |              |
| Audit fee                     | 155          | 124          |
| Other assurance engagements   | 0            | 0            |
| Tax advisory services         | 53           | 48           |
| Non-audit services            | 667          | 63           |
|                               | <b>875</b>   | <b>235</b>   |



## 24. Commitments and contingent liabilities

### Contingent liabilities

#### Group

As part of the group's ordinary business procedures, bank guarantees have been provided to third parties. At 31 December 2018, bank guarantees amounted to TDKK 27,544 (2017: TDKK 33,923).

The following assets have been placed as security with bankers (credit facilities totaling TDKK 237.008 as per 31th December 2018).

|  | 2018<br>TDKK | 2017<br>TDKK |
|--|--------------|--------------|
| Net assets in the companies Danoffice IT ApS, Belgravia Bidco ApS and Belgravia Midco 2 ApS with a carrying value of | 310.668      | 188.210      |

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

## Notes

### 25. Financial risk management

The group's activities expose it to a variety of financial risks: market risk (currency and interest risk), credit risk and liquidity risk.

The Financial risks of the group are managed centrally. The overall risk management guidelines and policies have been approved by the board of directors. The board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity. The CFO manages contracts and risk exposures in accordance with the guidelines and policies and reports to the board of directors on a regular basis.

#### *Currency risk*

The majority of the Group's sales are invoiced in USD. The goods sold in USD are, however, also purchased in USD resulting in a natural hedge to some extent. The Group does currently not hedge the resulting net exposure arising from the sales being higher than the purchases and the different payment terms for sales and purchases in USD.

As of 31 December 2018 and 2017 respectively, the Group's borrowings are mainly in USD. It is the Group's policy not to hedge these loans. The loans form a "natural hedge" of the unhedged commercial exposure discussed above.

As of 31 December, a 10% increase in USD vs. DKK would have a (negative) impact on profit before tax of 19,9 MDKK.

The Group has no significant exposures to any other currencies.

#### *Interest rate risk EUR*

The Group is exposed to interest rate risk through its floating rate borrowings. As of 31 December 2018 and 2017 respectively, all borrowing are floating rate borrowings.

The group generally hedges floating interest rate into fixed rate.

During 2018, the Group entered into two interest rate swaps under which the interest rate on part of the borrowings was fixed for the remaining term.

As of 31 December 2018, an 1% increase in interest rates would have a negative impact on profit with 0,6 MDKK and affect other comprehensive income positively with 0,0 TDKK.

The notional amount on the interest swaps as of 31 December 2018 is 14,625 MUSD. In the period 2019-2023 the notional amount will be reduced by 3.75 MUSD.

*Credit risk*

The Group is exposed to credit risk from the sale of goods. The majority of the Group's trade receivables are vs. UN organisations. Due to the fact that UN is funded by national states, the credit risk is considered very limited. The remaining trade receivable arise from sale to various corporates.

The credit risk vs. financial counter parties is limited as the group is primarily borrower.

*Liquidity risk*

The Group manages is liquidity risk by monitoring the changes in working capital and by ensuring adequate funding is in place. Based on the Group's cash management principle - cash concentration.

The Group has loans which is subject to covenant compliance. The includes that the Group has to comply with debt ratios. Management continuously monitor abd forecast on the ratios. No breach of covenants have occured.

The group has undrawn borrowing facilities of 50,6 MDKK that may be available for future operating activities and to settle capital commitments.

## Notes

### 25. Financial risk management (continued)

The table below analyses the group's non-derivative and derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

For floating rate borrowings, the rate at the balance sheet date has been applied.

|                                   | Less than 1<br>year<br>TDKK | 1-5 years<br>TDKK | >5 years<br>TDKK | Total<br>TDKK  |
|-----------------------------------|-----------------------------|-------------------|------------------|----------------|
| <b>As at 31.12.2018</b>           |                             |                   |                  |                |
| <b>Non-derivatives</b>            |                             |                   |                  |                |
| Credit institutions               | 8.797                       | 27.399            | 198.345          | 234.541        |
| Trade payables                    | 122.829                     | 0                 | 0                | 122.829        |
| Payables to shareholders          | 0                           | 0                 | 67.303           | 67.303         |
| Lease obligations                 | 1.765                       | 4.930             | 0                | 6.695          |
| Other payables                    | 9.526                       | 0                 | 0                | 9.526          |
|                                   | <b>142.917</b>              | <b>32.329</b>     | <b>265.648</b>   | <b>440.894</b> |
| <b>Derivatives</b>                |                             |                   |                  |                |
| Interest rate swaps               | 1.319                       | 0                 | 0                | 1.319          |
| <b>As at 31.12.2017</b>           |                             |                   |                  |                |
| <b>Non-derivatives</b>            |                             |                   |                  |                |
| Credit institutions               | 6.208                       | 28.528            | 87.083           | 121.819        |
| Other credit institutions         | 7.572                       | 0                 | 0                | 7.572          |
| Trade payables                    | 133.190                     | 0                 | 0                | 133.190        |
| Payables to owners and Management | 0                           | 0                 | 128.610          | 128.610        |
| Lease obligations                 | 1.738                       | 6.339             | 0                | 8.077          |
| Other payables                    | 3.472                       | 0                 | 0                | 3.472          |
|                                   | <b>152.180</b>              | <b>34.867</b>     | <b>215.693</b>   | <b>402.740</b> |
| <b>Derivatives</b>                |                             |                   |                  |                |
| Interest rate swaps               | 0                           | 0                 | 0                | 0              |

### 26. Events after the balance sheet date

No events have occurred after the balance sheet date of importance to the Annual Report.

|   | <b>2018<br/>TDKK</b> | <b>2017<br/>TDKK</b> |
|---|----------------------|----------------------|
| <b>27. Changes in net working capital</b> |                      |                      |
| Changes in inventories                    | 19.377               | 11.960               |
| Changes in trade receivables              | 58.086               | (9.850)              |
| Changes in other receivables              | 3.583                | 0                    |
| Changes in prepayments                    | 117                  | 0                    |
| Changes in trade and other payables       | (5.891)              | 11.221               |
| Derivater                                 | (1.318)              | 0                    |
|   | <b>73.954</b>        | <b>13.331</b>        |

## 28. First time adoption of IFRS

The group has adopted IFRS for its consolidated financial accounts with effect from 1 January 2018. The comparative figures for 2017 have been restated.

Under IFRS, goodwill is not amortised. Therefore, amortisation of goodwill reported under Danish GAAP is reversed. Part of the goodwill amount reported under Danish GAAP is allocated to customer relations which are amortised over the expected useful life.

Part of the costs reported as acquisition costs in the income statement as reported under Danish GAAP is treated as transaction costs related to borrowings under IFRS and included as part of the effective interest over the expected term of the loans.

The below tables set out the effect on equity as of 1 January 2018 and on the income statement for 2017. There is no impact on equity as of the date of transition, 6 October 2017, which is the date of incorporation of the parent company.

|  | <b>Equity<br/>attribu-table<br/>to the<br/>owners of<br/>the parent<br/>company<br/><br/>TDKK</b> | <b>Non<br/>control-ling<br/>interests<br/><br/>TDKK</b> | <b>Total<br/>equity<br/><br/>TDKK</b> |
|--|---|---|---------------------------------------|
| <b>Group reconciliation of equity as at 1 January 2018</b> |   |   |                                       |
| Equity as reported under DFSA                              | (13.424)  | 105.471   | 92.047                                |
| Reversal of goodwill amortisation                          | 1.084   | 953   | 2.037                                 |
| Amortization of customer relations                         | (527)   | (464)   | (991)                                 |
| Transaction costs reclassified to transaction costs loans  | 2.330   | 2.049   | 4.379                                 |
| Equity under IFRS  | <b>(10.538)</b>   | <b>108.010</b>  | <b>97.472</b>                         |

**28. First time adoption of IFRS (continued)**

| <b>Group reconciliation of total<br/>comprehensive income for the year<br/>ended 31 December 2017</b> | <b>Total<br/>compre-<br/>hensive<br/>income<br/>TDKK</b> |                 |                 |
|---|--|-----------------|-----------------|
| Loss of the year according to Danish GAAP   | (15.042)   | (13.229)        | (28.271)        |
| Reversal goodwill amortisation  | 1.084  | 953             | 2.037           |
| Amortization of customer relations  | (527)  | (464)           | (991)           |
| Reversal of transaction costs   | 2.330  | 2.049           | 4.379           |
| Loss according to IFRS  | <b>(12.156)</b>  | <b>(10.690)</b> | <b>(22.846)</b> |

Under IFRS, the Group's bank overdrafts do not qualify for being negative cash in the cash flow statement under IFRS. Under Danish GAAP, these bank overdrafts were treated as negative cash. The 2017 comparative figures for the cash flow statement have been adjusted accordingly. Bank overdrafts classified as negative cash amount to 13.8 MDKK

**Statement of profit and loss (Parent company)**  
**1 January - 31 December**

|                                 | <b>Notes</b> | <b>2018<br/>TDKK</b> | <b>6/10 - 31/12<br/>2017<br/>TDKK</b> |
|---------------------------------|--------------|----------------------|---------------------------------------|
| <b>Gross profit</b>             |              | <b>(338)</b>         | <b>(38)</b>                           |
| Other operating expenses        |              | (12)                 | 0                                     |
| <b>Operating profit</b>         |              | <b>(350)</b>         | <b>(38)</b>                           |
| Finance income                  | 2            | 15.308               | 1.297                                 |
| Finance costs                   | 3            | (15.081)             | (1.298)                               |
| <b>Profit before tax</b>        |              | <b>(123)</b>         | <b>(39)</b>                           |
| Income tax expense              | 4            | 27                   | 8                                     |
| <b>Profit for the period</b>    |              | <b>(96)</b>          | <b>(31)</b>                           |
| <b>Distribution of profit</b>   |              |                      |                                       |
| Proposed distribution of profit |              |                      |                                       |
| Retained earnings               |              | (96)                 | (31)                                  |

## Balance Sheet (Parent company) 31 December

| Assets   | Notes | 2018<br>TDKK  | 2017<br>TDKK   |
|--|-------|---------------|----------------|
| Investments in subsidiaries                                    |       | 1.562         | 1.621          |
| Receivables from group enterprises                             |       | 67.675        | 128.555        |
| <b>Fixed asset investments</b>                                 |       | <b>69.237</b> | <b>130.176</b> |
| <b>Fixed assets</b>  |       | <b>69.237</b> | <b>130.176</b> |
| Receivables from group enterprises                             |       | 0             | 50             |
| Corporation tax receivable from group enterprises              |       | 28            | 8              |
| <b>Receivables</b>   |       | <b>28</b>     | <b>58</b>      |
| Cash at bank and in hand                                       |       | 19            | 0              |
| <b>Currents assets</b>   |       | <b>47</b>     | <b>58</b>      |
| <b>Assets</b>  |       | <b>69.284</b> | <b>130.234</b> |
| <b>Liabilities and equity</b>                                  |       |               |                |
| Share capital  |       | 1.618         | 1.618          |
| Retained earnings  |       | (127)         | (31)           |
| <b>Equity</b>  |       | <b>1.491</b>  | <b>1.587</b>   |
| Payables to owners and Management                              |       | 67.303        | 128.610        |
| <b>Long-term debt</b>  | 6     | <b>67.303</b> | <b>128.610</b> |
| Payables to group enterprises                                  |       | 162           | 0              |
| Other payables   |       | 328           | 37             |
| <b>Short-term debt</b>   |       | <b>490</b>    | <b>37</b>      |
| <b>Debt</b>  |       | <b>67.793</b> | <b>128.647</b> |
| <b>Liabilities and equity</b>                                  |       | <b>69.284</b> | <b>130.234</b> |
| Key activities   | 2     |               |                |
| Contingent assets, liabilities and other financial obligations | 7     |               |                |
| Accounting Policies  | 1     |               |                |



### Statement of Changes in Equity (Parent company)

|                              | Share capital<br>TDKK | Retained earnings<br>TDKK | Total<br>TDKK |
|------------------------------|-----------------------|---------------------------|---------------|
| Equity at 1 January          | 1.618                 | (31)                      | 1.587         |
| Net profit/loss for the year | 0                     | (96)                      | (96)          |
| <b>Equity at 31 December</b> | <b>1.618</b>          | <b>(127)</b>              | <b>1.491</b>  |

## **Notes (Parent company)**

1. Accounting Policies
2. Key activities
3. Financial income
4. Financial expenses
5. Tax on profit/loss for the year
6. Long-term debt
7. Contingent assets, liabilities and other financial obligations

## Notes to the Financial Statements

### 1. Accounting Policies

The Annual Report of Belgravia Topco ApS for 2018 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to enterprises of reporting class B.

The Financial Statements for 2018 are presented in TDKK.

#### Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

## Income Statement

#### Other external expenses

Other external expenses comprise office expenses, etc.

#### Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of other external expenses.

#### Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Company, including gains and losses on the sale of intangible assets and property, plant and equipment.

## **1. Accounting Policies (continued)**

### **Financial income and expenses**

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

### **Tax on profit/loss for the year**

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with wholly owned Danish and foreign subsidiaries. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

## **Balance Sheet**

### **Investments in subsidiaries**

Investments in subsidiaries are recognised and measured under the equity method.

The item "Investments in subsidiaries" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition.

The total net revaluation of investments in subsidiaries is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries.

### **Other fixed asset investments**

Other fixed asset investments consist of loans to subsidiaries.

### **Receivables**

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

### **Financial debts**

Loans are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

## Notes

### 2. Key activities

The purpose of the company is to invest in and own shares in other companies and related activities.

### 3. Financial income

Interest received from group enterprises

| 2018<br>TDKK  | 6/10 - 31/12<br>2017<br>TDKK |
|---------------|------------------------------|
| 15.308        | 1.297                        |
| <b>15.308</b> | <b>1.297</b>                 |

### 4. Financial expenses

Other financial expenses

|               |              |
|---------------|--------------|
| 15.081        | 1.298        |
| <b>15.081</b> | <b>1.298</b> |

### 5. Tax on profit/loss for the year

Current tax for the year

|             |            |
|-------------|------------|
| (27)        | (8)        |
| <b>(27)</b> | <b>(8)</b> |

### 6. Long-term debt

Debt falling due after 5 years

| 2018<br>TDKK  | 2017<br>TDKK   |
|---------------|----------------|
| 67.303        | 128.610        |
| <b>67.303</b> | <b>128.610</b> |

### 7. Contingent assets, liabilities and other financial obligations

#### Contingent liabilities

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable by the Group amounts to TDKK 2.474. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.