

# **FlyGAC A/S**

Åstvej 10 B, 7190 Billund  
CVR no. 38 06 37 82

## **Annual report for 2019**

Årsrapporten er godkendt på den  
ordinære generalforsamling, d. 22.04.20

Morten Bendesgaard Pedersen  
Dirigent

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**The company**

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FlyGAC A/S  
Åstvej 10 B  
7190 Billund  
Registered office: Billund  
CVR no.: 38 06 37 82  
Financial year: 01.01 - 31.12

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**Executive Board**

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Morten Bendesgaard Pedersen

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**Board of Directors**

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Kaj Thomsen  
Tage Thomsen  
Morten Bendesgaard Pedersen

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**Auditors**

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Beierholm  
Statsautoriseret Revisionspartnerselskab

## **Statement of the Board of Directors and Executive Board on the annual report**

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We have on this day presented the annual report for the financial year 01.01.19 - 31.12.19 for FlyGAC A/S.

The annual report is presented in accordance with Danish Financial Statements Act (Årsregnskabsloven).

In our opinion, the financial statements give a true and fair view of the the company's assets, liabilities and financial position as at 31.12.19 and of the results of the the company's activities and cash flows for the financial year 01.01.19 - 31.12.19.

We believe that the management's review includes a fair review of the matters dealt with in the management's review.

The annual report is submitted for adoption by the general meeting.

Billund, April 22, 2020

### **Executive Board**

Morten Bendesgaard Pedersen

### **Board Of Directors**

Kaj Thomsen  
Chairman

Tage Thomsen

Morten Bendesgaard  
Pedersen

**To the Shareholder of FlyGAC A/S****Opinion**

We have audited the financial statements of FlyGAC A/S for the financial year 01.01.19 - 31.12.19, which comprise the income statement, balance sheet, statement of changes in equity, cash flow statement and notes to the financial statements, including a summary of significant accounting policies. The financial statements are prepared in accordance with Danish Financial Statements Act (Årsregnskabsloven).

In our opinion the financial statements give a true and fair view of the company's assets, liabilities and financial position at 31.12.19 and of the results of the company's operations and cash flows for the financial year 01.01.19 - 31.12.19 in accordance with the Danish Financial Statements Act (Årsregnskabsloven).

**Basis for conclusion**

We conducted our audit in accordance with International Standards on Auditing and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Statement regarding the management's review**

Management is responsible for management's review.

Our opinion on the financial statements does not cover management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read management's review and, in doing so, consider whether management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Acts. We did not identify any material misstatement of management's review.

**Management's responsibility for the financial statements**

The Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act. Furthermore the Management is responsible for the internal control as the Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with International Standards on Auditing and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Vejle, April 22, 2020

**Beierholm**

Statsautoriseret Revisionspartnerselskab  
CVR no. 32 89 54 68

Boye Graversen

State Authorized Public Accountant  
MNE-no. mne44109

**Primary activities**

The company's activities comprises international business aviation and related activity.

**Development in activities and financial affairs**

The income statement for the period 01.01.19 - 31.12.19 shows a profit/loss of DKK -170,311 against DKK 648,937 for the period 01.01.18 - 31.12.18. The balance sheet shows equity of DKK 1,104,813.

The management does not consider the net profit for the year to be satisfactory.

**Subsequent events**

The company is adversely affected by the general market downturn due to COVID-19. This decline has to some extent been offset by cost reductions.



## Income statement

Note		2019 DKK	2018 DKK
	<b>Gross profit</b>	<b>1,072,638</b>	<b>1,547,972</b>
2	Staff costs	-1,234,123	-691,916
	<b>Profit/loss before depreciation, amortisation, write-downs and impairment losses</b>	<b>-161,485</b>	<b>856,056</b>
	Depreciation and impairments losses of property, plant and equipment	-2,640	0
	<b>Profit/loss before net financials</b>	<b>-164,125</b>	<b>856,056</b>
	Financial income	0	11,361
3	Financial expenses	-53,997	-35,000
	<b>Total net financials</b>	<b>-53,997</b>	<b>-23,639</b>
	<b>Profit/loss before tax</b>	<b>-218,122</b>	<b>832,417</b>
	Tax on profit or loss for the year	47,811	-183,480
	<b>Profit/loss for the year</b>	<b>-170,311</b>	<b>648,937</b>
	<b>Proposed appropriation account</b>		
	Retained earnings	-170,311	648,937
	<b>Total</b>	<b>-170,311</b>	<b>648,937</b>

<b>ASSETS</b>		31.12.19	31.12.18
		DKK	DKK
Note			
	Other fixtures and fittings, tools and equipment	50,160	0
	<b>Total property, plant and equipment</b>	<b>50,160</b>	<b>0</b>
	Deposits	28,200	28,200
	<b>Total investments</b>	<b>28,200</b>	<b>28,200</b>
	<b>Total non-current assets</b>	<b>78,360</b>	<b>28,200</b>
4	Work in progress for third parties	68,692	0
	Trade receivables	78,469	98,307
	Income tax receivable	50,134	0
	Other receivables	56,095	41,963
	Prepayments	10,737	6,894
	<b>Total receivables</b>	<b>264,127</b>	<b>147,164</b>
	<b>Cash</b>	<b>2,273,710</b>	<b>2,566,527</b>
	<b>Total current assets</b>	<b>2,537,837</b>	<b>2,713,691</b>
	<b>Total assets</b>	<b>2,616,197</b>	<b>2,741,891</b>

<b>EQUITY AND LIABILITIES</b>		31.12.19	31.12.18
		DKK	DKK
Note			
	Share capital	1,000,000	500,000
	Retained earnings	104,813	275,124
	<b>Total equity</b>	<b>1,104,813</b>	<b>775,124</b>
	Provisions for deferred tax	2,323	0
	<b>Total provisions</b>	<b>2,323</b>	<b>0</b>
	Other payables	35,850	0
	<b>Total long-term payables</b>	<b>35,850</b>	<b>0</b>
	Payables to other credit institutions	130,126	164,362
	Trade payables	87,680	280,657
	Payables to group enterprises	1,123,847	1,338,268
	Income taxes	0	183,480
	Other payables	131,558	0
	<b>Total short-term payables</b>	<b>1,473,211</b>	<b>1,966,767</b>
	<b>Total payables</b>	<b>1,509,061</b>	<b>1,966,767</b>
	<b>Total equity and liabilities</b>	<b>2,616,197</b>	<b>2,741,891</b>

5 Contingent liabilities

6 Charges and security

## Statement of changes in equity

Figures in DKK	Share capital	Retained earnings	Total equity
Statement of changes in equity for 01.01.18 - 31.12.18			
Balance as at 01.01.18	500,000	-373,813	126,187
Net profit/loss for the year	0	648,937	648,937
Balance as at 31.12.18	500,000	275,124	775,124
Statement of changes in equity for 01.01.19 - 31.12.19			
Balance pr. 01.01.19	500,000	275,124	775,124
Capital increase	500,000	0	500,000
Net profit/loss for the year	0	-170,311	-170,311
Balance as at 31.12.19	1,000,000	104,813	1,104,813

## Cash flow statement

Note	2019 DKK	2018 DKK
<b>Net profit/loss for the year</b>	<b>-170,311</b>	<b>648,937</b>
7 Adjustments	8,826	207,119
Change in working capital:		
Receivables	-17,975	1,709
Trade payables	-48,854	96,178
Other payables relating to operating activities	-239,990	1,108,637
<b>Cash flows from operating activities before net financials</b>	<b>-468,304</b>	<b>2,062,580</b>
Interest income and similar income received	0	35,000
Interest expenses and similar expenses paid	-53,997	-11,361
Income tax paid	-183,480	0
<b>Cash flows from operating activities</b>	<b>-705,781</b>	<b>2,086,219</b>
Purchase of property, plant and equipment	-52,800	0
Purchase of investments	0	-28,200
Disposal of investments	0	17,600
<b>Cash flows from investing activities</b>	<b>-52,800</b>	<b>-10,600</b>
Raising of additional capital	500,000	0
<b>Cash flows from financing activities</b>	<b>500,000</b>	<b>0</b>
<b>Total cash flows for the year</b>	<b>-258,581</b>	<b>2,075,619</b>
Cash, beginning of year	2,566,527	345,247
Short-term payables to credit institutions, beginning of year	-164,362	-18,701
<b>Cash, end of year</b>	<b>2,143,584</b>	<b>2,402,165</b>
Cash, end of year, comprises:		
Cash	2,273,710	2,566,527
Short-term payables to credit institutions	-130,126	-164,362
<b>Total</b>	<b>2,143,584</b>	<b>2,402,165</b>

### 1. Subsequent events

The company is adversely affected by the general market downturn due to COVID-19. This decline has to some extent been offset by cost reductions.

	2019	2018
	DKK	DKK
<b>2. Staff costs</b>		
Wages and salaries	1,067,456	552,755
Pensions	91,530	0
Other social security costs	13,907	0
Other staff costs	61,230	139,161
<b>Total</b>	<b>1,234,123</b>	<b>691,916</b>
Average number of employees during the year	2	1

### 3. Financial expenses

Interest, group enterprises	48,000	35,000
Other interest expenses	2,190	0
Foreign exchange losses	3,807	0
Other financial expenses total	5,997	0
<b>Total</b>	<b>53,997</b>	<b>35,000</b>

	31.12.19 DKK	31.12.18 DKK
<b>4. Work in progress for third parties</b>		
Work in progress for third parties	68,692	0
On-account invoicing	0	0
Work in progress for third parties	68,692	0

## 5. Contingent liabilities

### *Lease commitments*

The company has concluded lease agreements with terms to maturity of 1 and 10 months and average lease payments of t.DKK 5 and t.DKK 6, a total of t.DKK 69.

### *Other contingent liabilities*

The company is taxed jointly with the other Danish companies in the group and is liable for income taxes on a pro rata basis for the jointly taxed companies. The maximum liability totals an amount corresponding to the share of the capital in the company which is owned directly or indirectly by the ultimate parent. The total tax liability for the jointly taxed companies at the balance sheet date has not yet been determined. For further information, please see the financial statements of the management company V1VR ApS.

A former employee have instituted legal proceedings against the company with a claim for compensation of DKK 163.000. However, it is the management's opinion that the company has acted in accordance with applicable rules in the area. If the company loses the case, it is expected to have a financial cost of DKK 248.000.

## 6. Charges and security

The company has not provided any other security over assets.

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	2019	2018
	DKK	DKK
<b>7. Adjustments for the cash flow statement</b>		
Depreciation, amortisation, impairment losses and write-downs	2,640	0
Financial income	0	-11,361
Financial expenses	53,997	35,000
Tax on profit or loss for the year	-47,811	183,480
Total	8,826	207,119

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## 8. Accounting policies

### GENERAL

The annual report is presented in accordance with the provisions of the Danish Financial Statements Act (*Årsregnskabsloven*) for enterprises in reporting class B with application of provisions for a higher reporting class.

The accounting policies have been applied consistently with previous years.

### Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including depreciation, amortisation, impairment losses and write-downs, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the company, and the value of such assets can be measured reliably. Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the company, and the value of such liabilities can be measured reliably. On initial recognition, assets and liabilities are measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

On recognition and measurement, account is taken of foreseeable losses and risks arising before the date at which the annual report is presented and proving or disproving matters arising on or before the balance sheet date.

### CURRENCY

The annual report is presented in Danish kroner (DKK).

On initial recognition, transactions denominated in foreign currencies are translated using the exchange rates applicable at the transaction date. Exchange rate differences between the exchange rate applicable at the transaction date and the exchange rate at the date of payment are recognised in the income statement as a financial item. Receivables, payables and other monetary items denominated in foreign currencies are translated using the exchange rates applicable at the balance sheet date. The difference between the exchange rate applicable at the balance sheet date and at the date at which the receivable or payable arose or was recognised in the latest annual report is recognised under financial income or expenses in the income statement. Fixed assets and other non-monetary assets acquired in foreign currencies are translated using historical exchange rates.

### LEASES

Lease payments relating to operating leases are recognised in the income statement on a straight-line basis over the lease term.

**8. Accounting policies** - continued -**INCOME STATEMENT****Gross profit**

Gross profit comprises revenue and cost of sales and other external expenses.

**Revenue**

Income from the delivery of services is recognised as delivery takes place, which means that revenue corresponds to the selling price of the work performed for the year stated on the basis of the stage of completion at the balance sheet date (percentage of completion method).

**Cost of sales**

Cost of sales comprises cost of sales for the year measured at cost plus any changes in inventories, including write-downs to the extent that these do not exceed normal write-downs.

**Other external expenses**

Other external expenses comprise costs relating to distribution, sales and advertising and administration, premises and bad debts to the extent that these do not exceed normal write-downs.

**Staff costs**

Staff costs comprise wages and salaries as well as other staff-related costs.

**Depreciation and impairment losses**

The depreciation of property, plant and equipment aim at systematic depreciation over the expected useful lives of the assets. Assets are depreciated according to the straight-line method based on the following expected useful lives and residual values:

**8. Accounting policies** - continued -

	Useful life, year per cent	Residual value, year per cent
Other plant, fixtures and fittings, tools and equipment	5	0

The basis of depreciation is the cost of the asset less the expected residual value at the end of the useful life. Moreover, the basis of depreciation is reduced by any impairment losses. The useful life and residual value are determined when the asset is ready for use and reassessed annually.

Property, plant and equipment are impaired in accordance with the accounting policies referred to in the 'Impairment losses on fixed assets' section.

**Other net financials**

Interest income and interest expenses, foreign exchange gains and losses on transactions denominated in foreign currencies etc. are recognised in other net financials.

**Tax on profit/loss for the year**

The current and deferred tax for the year is recognised in the income statement as tax on the profit/loss for the year with the portion attributable to the profit/loss for the year, and directly in equity with the portion attributable to amounts recognised directly in equity.

The company is jointly taxed with Danish consolidated enterprises.

In connection with the settlement of joint taxation contributions, the current Danish income tax is allocated between the jointly taxed enterprises in proportion to their taxable incomes. This means that enterprises with a tax loss receive joint taxation contributions from enterprises which have been able to use this loss to reduce their own taxable profit.

**BALANCE SHEET****Property, plant and equipment**

Property, plant and equipment comprise other fixtures and fittings, tools and equipment.

Property, plant and equipment are measured in the balance sheet at cost less accumulated depreciation and impairment losses.

## 8. Accounting policies - continued -

Cost comprises the purchase price and expenses resulting directly from the purchase until the asset is ready for use. Interest on loans arranged to finance production is not included in the cost.

Property, plant and equipment are depreciated using the straight-line method based on useful lives and residual values, which are stated in the 'Depreciation and impairment losses' section.

Gains and losses on the disposal of property, plant and equipment are determined as the difference between the selling price, if any, less selling costs and the carrying amount at the date of disposal less any costs of disposal.

### **Impairment losses on fixed assets**

The carrying amount of fixed assets which are not measured at fair value is assessed annually for indications of impairment over and above what is reflected in depreciation.

If the company's realised return on an asset or a group of assets is lower than expected, this is considered an indication of impairment.

If there are indications of impairment, an impairment test is conducted of individual assets or groups of assets.

The assets or groups of assets are impaired to the lower of recoverable amount and carrying amount.

The higher of net selling price and value in use is used as the recoverable amount. The value in use is determined as the present value of expected net cash flows from the use of the asset or group of assets as well as expected net cash flows from the sale of the asset or group of assets after the expiry of their useful lives.

Impairment losses are reversed when the reasons for the impairment no longer exist.

### **Receivables**

Receivables are measured at amortised cost, which usually corresponds to the nominal value, less write-downs for bad debts.

Write-downs for bad debts are determined based on an individual assessment of each receivable if there is no objective evidence of individual impairment of a receivable.

## 8. Accounting policies - continued -

Deposits recognised under assets comprise deposits paid to the lessor under leases entered into by the company.

### Work in progress for third parties

Work in progress for third parties is measured at the selling price of the work performed less on-account invoicing made for each piece of work in progress.

The selling price is measured according to the stage of completion at the balance sheet date and total expected income from each piece of work in progress. The degree of completion for each piece of work in progress is normally calculated as the ratio between the resources spent and the total budgeted resource consumption. For some work in progress where the resource consumption cannot be used as a basis, the ratio between completed subactivities and the combined subactivities for the individual piece of work in progress is used instead.

When the selling price of a piece of work in progress cannot be determined reliably, the selling price is measured at the lower of costs incurred and net realisable value.

The individual piece of work in progress is recognised under receivables or payables in the balance sheet depending on whether the net value of the selling price less prepayments received is positive or negative.

When it is likely that the total costs of the individual piece of work in progress will exceed total sales income, the total expected loss is recognised as a provision.

### Prepayments

Prepayments recognised under assets comprise costs incurred in respect of subsequent financial years.

### Cash

Cash includes deposits in bank accounts as well as operating cash.

### Current and deferred tax

Current tax payable and receivable is recognised in the balance sheet as tax computed on the basis of the taxable income for the year, adjusted for tax paid on account.

Joint taxation contributions payable and receivable are recognised as income tax under

## 8. Accounting policies - continued -

receivables or payables in the balance sheet.

Deferred tax liabilities and tax assets are recognised on the basis of all temporary differences between the carrying amounts and tax bases of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is non-amortisable for tax purposes and other items where temporary differences, except for acquisitions, have arisen at the date of acquisition without affecting the net profit or loss for the year or the taxable income. In cases where the tax value can be determined according to different taxation rules, deferred tax is measured on the basis of management's intended use of the asset or settlement of the liability.

Deferred tax assets are recognised, following an assessment, at the expected realisable value through offsetting against deferred tax liabilities or elimination in tax on future earnings.

Deferred tax is measured on the basis of the tax rules and at the tax rates which, according to the legislation in force at the balance sheet date, will be applicable when the deferred tax is expected to crystallise as current tax.

### Payables

Long-term payables are measured at cost at the time of contracting such liabilities (raising of the loan). The payables are subsequently measured at amortised cost where capital losses and loan expenses are recognised in the income statement as a financial expense over the term of the payable on the basis of the calculated effective interest rate in force at the time of contracting the liability.

Short-term payables are measured at amortised cost, normally corresponding to the nominal value of such payables.

### CASH FLOW STATEMENT

The cash flow statement is prepared using the indirect method, showing cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities comprise the net profit or loss for the year, adjusted for non-cash operating items, income tax paid and changes in working capital.

Cash flows from investing activities comprise payments in connection with the acquisition and divestment of companies and financial assets as well as the purchase, development, improvement and sale of intangible assets and property, plant and equipment.

**8. Accounting policies** - continued -

Cash flows from financing activities comprise changes in the company's share capital and associated costs and financing from and dividends paid to shareholders as well as the arrangement and repayment of long-term payables.

Cash and cash equivalents at the beginning and end of the year comprise cash and short-term payables to credit institutions.