

Ferguson Nordic Holdings ApS

c/o Harbour House, Sundkrogsgade 21, DK-2100
Copenhagen
CVR no. 37 99 32 04

Annual report for 2020/21

Adopted at the annual general meeting
on 20 December 2021



Katrine Kofoed Hansen
chairman

Table of contents

	Page
Statements	
Statement by management on the annual report	1
Independent auditor's report	2
Management's review	
Company details	5
Management's review	6
Financial statements	
Income statement 1 August 2020 - 31 July 2021	7
Balance sheet at 31 July 2021	8
Statement of changes in equity	10
Notes to the annual report	11
Accounting policies	13

Statement by management on the annual report

The supervisory and executive boards have today discussed and approved the annual report of Ferguson Nordic Holdings ApS for the financial year 1 August 2020 - 31 July 2021.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the company's financial position at 31 July 2021 and of the results of the company's operations for the financial year 1 August 2020 - 31 July 2021.

In our opinion, management's review includes a fair review of the matters dealt with in the management's review.

Management recommends that the annual report should be approved by the company in general meeting.

Copenhagen, 20 December 2021

Executive board

Graham Middlemiss
Director

Board of directors

Robert Andrew Ross Smith
Chairman

Graham Middlemiss



Eric Arthur Gallo

Statement by management on the annual report

The supervisory and executive boards have today discussed and approved the annual report of Ferguson Nordic Holdings ApS for the financial year 1 August 2020 - 31 July 2021.

The annual report is prepared in accordance with the Danish Financial Statements Act.

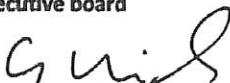
In our opinion, the financial statements give a true and fair view of the company's financial position at 31 July 2021 and of the results of the company's operations for the financial year 1 August 2020 - 31 July 2021.

In our opinion, management's review includes a fair review of the matters dealt with in the management's review.

Management recommends that the annual report should be approved by the company in general meeting.

Copenhagen, 20 December 2021

Executive board



Graham Middlemiss
Director

Board of directors

Robert Andrew Ross Smith
Chairman



Graham Middlemiss

Eric Arthur Gallo

Statement by management on the annual report

The supervisory and executive boards have today discussed and approved the annual report of Ferguson Nordic Holdings ApS for the financial year 1 August 2020 - 31 July 2021.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the company's financial position at 31 July 2021 and of the results of the company's operations for the financial year 1 August 2020 - 31 July 2021.

In our opinion, management's review includes a fair review of the matters dealt with in the management's review.

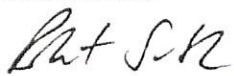
Management recommends that the annual report should be approved by the company in general meeting.

Copenhagen, 20 December 2021

Executive board

Graham Middlemiss
Director

Board of directors


Robert Andrew Ross Smith
Chairman

Graham Middlemiss

Eric Arthur Gallo

Independent auditor's report

To the shareholder of Ferguson Nordic Holdings ApS

Opinion

We have audited the financial statements of Ferguson Nordic Holdings ApS for the financial year 1 August 2020 - 31 July 2021, which comprise a summary of significant accounting policies, income statement, balance sheet, statement of changes in equity and notes. The financial statements are prepared under the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the company's financial position at 31 July 2021 and of the results of the company's operations for the financial year 1 August 2020 - 31 July 2021 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements, that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent auditor's report

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on management's review

Management is responsible for management's review.

Our opinion on the financial statements does not cover management's review, and we do not express any form of assurance conclusion thereon.

Independent auditor's report

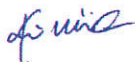
In connection with our audit of the financial statements, our responsibility is to read management's review and, in doing so, consider whether management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of management's review.

Copenhagen, 20 December 2021

Deloitte
Statsautoriseret Revisionspartnerselskab
CVR no. 33 96 35 56



Kim Takata Mücke
state authorized public accountant
MNE no. mne10944

Company details

The company	<p>Ferguson Nordic Holdings ApS c/o Harbour House, Sundkrogsgade 21 DK-2100 Copenhagen</p> <p>CVR no.: 37 99 32 04</p> <p>Reporting period: 1 August 2020 - 31 July 2021</p> <p>Domicile: Copenhagen</p>
Board of directors	<p>Robert Andrew Ross Smith, chairman Graham Middlemiss Eric Arthur Gallo</p>
Executive board	<p>Graham Middlemiss</p>
Auditors	<p>Deloitte Statsautoriseret Revisionspartnerselskab Weidekampsgade 6 DK-2300 Copenhagen</p>
Consolidated financial statements	<p>The company is included in the consolidated financial statements of Ferguson plc.</p> <p>The consolidated financial statements can be obtained at the following address:</p> <p>1020 Eskdale Road Winnersh Triangle Wokingham Berkshire RG41 5TS United Kingdom</p>

Management's review

Business review

The object of the company is - directly or through portfolio investments in other companies - to carry on commercial business as well as investment activity.

Recognition and measurement uncertainties

The recognition and measurement of items in the annual report is not associated with any uncertainty.

Unusual matters

The company's financial position at 31 July 2021 and the results of its operations for the financial year ended 31 July 2021 are not affected by any unusual matters.

Financial review

The company's income statement for the year ended 31 July 2021 shows a profit of USD 25.384.898, and the balance sheet at 31 July 2021 shows equity of USD 29.045.650.

Significant events occurring after the end of the financial year

Management expects to start the dissolution process in the financial year 2021/22.

Besides from this, no other events have occurred after the balance sheet date which could significantly affect the company's financial position.

Income statement
1 August 2020 - 31 July 2021

	Note	2020/21 USD	2019/20 USD
Gross profit		-175.765	-328.814
Gain and loss disposal of subsidiaries		25.637.696	-2.689.533
Income from investments in subsidiaries		0	7.136.881
Financial income		17.615	229.873
Financial expenses	2	<u>-94.648</u>	<u>-243.206</u>
Profit/loss before tax		25.384.898	4.105.201
Tax on profit/loss for the year	3	<u>0</u>	<u>-685.512</u>
Profit/loss for the year		<u>25.384.898</u>	<u>3.419.689</u>
 Distribution of profit			
Proposed dividend for the year		0	19.750.000
Retained earnings		<u>25.384.898</u>	<u>-16.330.311</u>
		<u>25.384.898</u>	<u>3.419.689</u>

Balance sheet at 31 July 2021

	Note	2020/21 USD	2019/20 USD
Assets			
Investments in group companies	4	0	12.663.808
Fixed asset investments		<u>0</u>	<u>12.663.808</u>
Total non-current assets		<u>0</u>	<u>12.663.808</u>
Other receivables	5	26.647.641	3.043.320
Corporation tax		<u>0</u>	<u>35.905</u>
Receivables		<u>26.647.641</u>	<u>3.079.225</u>
Cash at bank and in hand		<u>2.832.300</u>	<u>7.726.853</u>
Total current assets		<u>29.479.941</u>	<u>10.806.078</u>
Total assets		<u><u>29.479.941</u></u>	<u><u>23.469.886</u></u>

Balance sheet at 31 July 2021

	Note	2020/21 USD	2019/20 USD
Equity and liabilities			
Share capital		8.516	8.516
Retained earnings		29.037.134	3.652.235
Proposed dividend for the year		0	19.750.000
Equity		29.045.650	23.410.751
Other payables		434.291	59.135
Total current liabilities		434.291	59.135
Total liabilities		434.291	59.135
Total equity and liabilities		29.479.941	23.469.886
Staff expenses	1		
Subsequent events	6		
Contingencies, etc.	7		

Statement of changes in equity

	<u>Share capital</u>	<u>Retained earnings</u>	<u>Proposed dividend for the year</u>	<u>Total</u>
Equity at 1 August 2020	8.516	3.652.236	19.750.000	23.410.752
Ordinary dividend paid	0	0	-19.750.000	-19.750.000
Net profit/loss for the year	0	25.384.898	0	25.384.898
Equity at 31 July 2021	8.516	29.037.134	0	29.045.650

Notes

	<u>2020/21</u>	<u>2019/20</u>
1 Staff expenses		
Average number of employees	<u>0</u>	<u>0</u>
	<u>2020/21</u>	<u>2019/20</u>
	USD	USD
2 Financial expenses		
Financial expenses, group companies	0	243.206
Exchange adjustments costs	<u>94.648</u>	<u>0</u>
	<u>94.648</u>	<u>243.206</u>
3 Tax on profit/loss for the year		
Current tax for the year	0	-35.905
Adjustment of tax concerning previous years	<u>0</u>	<u>721.417</u>
	<u>0</u>	<u>685.512</u>
4 Investments in group companies		
Cost at 1 August	12.926.329	24.920.104
Disposals for the year	<u>-12.926.329</u>	<u>-11.993.775</u>
Cost at 31 July	<u>0</u>	<u>12.926.329</u>
Revaluations at 1 August	-262.521	-9.506.938
Revaluations for the year, net	0	1.085.979
Disposals for the year	<u>262.521</u>	<u>8.158.438</u>
Revaluations at 31 July	<u>0</u>	<u>-262.521</u>
Carrying amount at 31 July	<u>0</u>	<u>12.663.808</u>

Notes

	<u>2020/21</u>	<u>2019/20</u>
	USD	USD
5 Other receivables		
Receivable from sale of group company	26.645.578	3.043.320
Other receivables	<u>2.063</u>	<u>0</u>
	<u>26.647.641</u>	<u>3.043.320</u>

6 Subsequent events

Management expects to start the dissolution process of the company in 2021/22.

Besides from this, no other events have occurred after the balance sheet date which could significantly affect the company's financial position.

7 Contingencies, etc.

The Danish group companies are jointly and severally liable for tax on the jointly taxed income etc of the group. Moreover, the Danish group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the company's liability.

Accounting policies

The annual report of Ferguson Nordic Holdings ApS for 2020/21 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to enterprises of reporting class B, as well as provisions applying to reporting class C entities.

The accounting policies applied are consistent with those of last year.

The annual report for 2020/21 is presented in USD.

Currency exchange rate (USD/DKK):

31/07/2020: 667,59

31/07/2021: 626,65

Pursuant to sections §112, of the Danish Financial Statements Act, the company has not prepared consolidated financial statements.

Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including amortisation, depreciation and impairment losses, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the company and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the company and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. On subsequent recognition, assets and liabilities are measured as described below for each individual accounting item.

Certain financial assets and liabilities are measured at amortised cost using the effective interest method. Amortised cost is calculated as the historic cost less any installments and plus/less the accumulated amortisation of the difference between the cost and the nominal amount.

On recognition and measurement, allowance is made for predictable losses and risks which occur before the annual report is presented and which confirm or invalidate matters existing at the balance sheet date.

Income statement

Gross profit

In pursuance of section 32 of the Danish Financial Statements Act, the company does not disclose its revenue.

Accounting policies

Gross profit reflects an aggregation of revenue and other operating income less other external expenses.

Other external expenses

Other external expenses include miscellaneous corporate expenses.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year. Net financials include interest income and expenses, realised and unrealised exchange gains and losses and surcharges and allowances under the advance-payment-of-tax scheme, etc.

Profit / loss from investment in subsidiaries and associates

Dividend from investments is recognised in the reporting year in which the dividend is declared.

Tax on profit/loss for the year

Tax for the year, which comprises the current tax charge for the year and changes in the deferred tax charge, is recognised in the income statement as regards the portion that relates to the profit/loss for the year and directly in equity as regards the portion that relates to entries directly in equity.

Balance sheet

Investments in group companies

Investment in group companies are measured at cost.

Impairment of fixed assets

The carrying amount of investments in subsidiaries is tested for impairment.

Where there is evidence of impairment, an impairment test is performed for each individual asset or group of assets. Write-down is made to the lower of the recoverable amount and the carrying amount.

The recoverable amount is the higher of the net present value and the value in use less expected costs to sell. The net present value is determined as the present value of the anticipated net cash flows from the use of the asset or group of assets and the anticipated net cash flows from the disposal of the asset or group of assets after the end of their useful life.

Receivables

Receivables are measured at amortised cost.

Cash and cash equivalents

Cash and cash equivalents comprise cash and deposits at banks.

Accounting policies

Income tax and deferred tax

Current tax liabilities and current tax receivables are recognised in the balance sheet as the estimated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and tax paid on account.

Deferred tax is measured according to the liability method in respect of temporary differences between the carrying amount of assets and liabilities and their tax base, calculated on the basis of the planned use of the asset and settlement of the liability, respectively. Deferred tax is measured at net realisable value.

Deferred tax assets, including the tax base of tax losses allowed for carry forward, are measured at the value to which the asset is expected to be realised, either as a set-off against tax on future income or as a set-off against deferred tax liabilities within the same legal tax entity. Any deferred net tax assets are measured at net realisable value.

Liabilities

Liabilities, which include trade payables, payables to group companies and other payables, are measured at amortised cost, which is usually equivalent to nominal value.

Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as financial income or financial expenses. If foreign currency instruments are considered cash flow hedges, any unrealised value adjustments are taken directly to a fair value reserve under 'Equity'.