

**Coach Solutions ApS**  
Sundkrogsgade 19  
2100 København Ø  
Business Registration No  
37692263

## **Annual report 2018**

The Annual General Meeting adopted the annual report on 31.05.2019

### **Chairman of the General Meeting**

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Name: Thomas Martinussen

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## Entity details

### Entity

Coach Solutions ApS  
Sundkrogsgade 19  
2100 København Ø

Central Business Registration No (CVR): 37692263

Registered in: København

Financial year: 01.01.2018 - 31.12.2018

### Board of Directors

Frank Gülnar Jensen  
Peter Norborg  
Anders Peter Specht Bruun

### Executive Board

Anders Peter Specht Bruun

### Auditors

Deloitte Statsautoriseret Revisionspartnerselskab  
Weidekampsgade 6  
Postboks 1600  
0900 København C

## Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Coach Solutions ApS for the financial year 01.01.2018 - 31.12.2018.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2018 and of the results of its operations for the financial year 01.01.2018 - 31.12.2018.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Copenhagen, 31.05.2019

### Executive Board

Anders Peter Specht Bruun

### Board of Directors

Frank Gülnar Jensen

Peter Norborg

Anders Peter Specht Bruun

# Independent auditor's report

## To the shareholder of Coach Solutions ApS

### Opinion

We have audited the financial statements of Coach Solutions ApS for the financial year 01.01.2018 - 31.12.2018, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2018 and of the results of its operations for the financial year 01.01.2018 - 31.12.2018 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the financial statements section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

## Independent auditor's report

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

## Independent auditor's report

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Copenhagen, 31.05.2019

### **Deloitte**

Statsautoriseret Revisionspartnerselskab  
Central Business Registration No (CVR)  
33963556

Kim Takata Mücke  
State Authorised Public Accountant  
Identification No (MNE) mne10944

Bjarne Iver Jørgensen  
State Authorised Public Accountant  
Identification No (MNE) mne35659

## Management commentary

### Primary activities

The Company's primary activities involve acting as a provider of performance management and voyage optimization services to vessel owners, operators and technical managers.

The Company is owner, developer and provider of a vessel software "COACH" that collects and provides information on the fuel efficiency of vessels based on data retrieved from the vessels using this software.

### Development in activities and finances

The profit for the year is USD 336k and the Company has a equity of USD 568k on December 31, 2018.

The result of the year is considered satisfying.

Through 2018 COACH Solutions continued the strong journey by increasing our product portfolio. With the inclusion of COACH Voyage Optimization, the combined product offering can now assist our clients both in reviewing the actual performance of their vessels back in time and simultaneously making sure their vessels operationally performs most environmentally friendly when planning for future voyages. With COACH being utilized by an increasing number of owners, technical managers and operators we have become a recognized solution in the shipping industry and are now an approved data provider for the increasing number of regulatory emission reports.

During 2018 we were happy to welcome many new users to our systems and connecting with an increasing number of shipping systems for automating our client's workflow and continue minimizing the time spent for our clients on manual tasks. We are very pleased to see COACH being utilized in many different vessel segments such as Bulk, Multi-Purpose, Product Tankers, Chemical Tankers, Gas Tankers and Container vessels.

The satisfactory result for 2018 were the outcome of the innovative and highly dedicated work from the entire COACH organization. With the constant focus on improving user experience and helping both vessel crew and shore-based employees with their busy working hours COACH Solutions is well positioned for the upcoming challenges and opportunities in 2019. The continued growth is expected to continue and the result for 2019 is anticipated to be in line with the 2018 result as we continue to develop our product offering.

### Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.



## Income statement for 2018

	<u>Notes</u>	<u>2018 USD</u>	<u>2017 USD</u>
<b>Gross profit/loss</b>		<b>436.440</b>	<b>(93.826)</b>
Other financial income		18.688	13.874
Other financial expenses	1	<u>(23.718)</u>	<u>(3.777)</u>
<b>Profit/loss before tax</b>		<b>431.410</b>	<b>(83.729)</b>
Tax on profit/loss for the year	2	<u>(95.025)</u>	<u>18.420</u>
<b>Profit/loss for the year</b>		<b><u>336.385</u></b>	<b><u>(65.309)</u></b>
<b>Proposed distribution of profit/loss</b>			
Retained earnings		<u>336.385</u>	<u>(65.309)</u>
		<b><u>336.385</u></b>	<b><u>(65.309)</u></b>

## Balance sheet at 31.12.2018

	<u>Notes</u>	<u>2018 USD</u>	<u>2017 USD</u>
Completed development projects		40.786	0
Development projects in progress		0	35.518
<b>Intangible assets</b>	3	<b>40.786</b>	<b>35.518</b>
 <b>Fixed assets</b>		 <b>40.786</b>	 <b>35.518</b>
Trade receivables		390.616	192.201
Receivables from group enterprises		217.070	908.352
Other receivables		2.879	140.604
Prepayments		1.331	2.154
<b>Receivables</b>		<b>611.896</b>	<b>1.243.311</b>
 <b>Cash</b>		 <b>61.502</b>	 <b>50.746</b>
 <b>Current assets</b>		 <b>673.398</b>	 <b>1.294.057</b>
 <b>Assets</b>		 <b>714.184</b>	 <b>1.329.575</b>

## Balance sheet at 31.12.2018

	<u>Notes</u>	<u>2018 USD</u>	<u>2017 USD</u>
Contributed capital		7.608	7.608
Reserve for development expenditure		35.518	0
Retained earnings		524.849	32.938
<b>Equity</b>		<b>567.975</b>	<b>40.546</b>
Trade payables		6.495	3.836
Payables to group enterprises		39.281	1.210.769
Joint taxation contribution payable		96.733	0
Other payables		3.700	74.424
<b>Current liabilities other than provisions</b>		<b>146.209</b>	<b>1.289.029</b>
<b>Liabilities other than provisions</b>		<b>146.209</b>	<b>1.289.029</b>
<b>Equity and liabilities</b>		<b>714.184</b>	<b>1.329.575</b>
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## Statement of changes in equity for 2018

	Contributed capital USD	Reserve for development expenditure USD	Retained earnings USD	Total USD
Equity beginning of year	7.608	35.518	(2.580)	40.546
Group contributions etc	0	0	191.044	191.044
Profit/loss for the year	0	0	336.385	336.385
<b>Equity end of year</b>	<b>7.608</b>	<b>35.518</b>	<b>524.849</b>	<b>567.975</b>

## Notes

	<b>2018</b>	<b>2017</b>
	<b>USD</b>	<b>USD</b>
<b>1. Other financial expenses</b>		
Other interest expenses	69	170
Exchange rate adjustments	23.649	3.607
	<b>23.718</b>	<b>3.777</b>
	<b>2018</b>	<b>2017</b>
	<b>USD</b>	<b>USD</b>
<b>2. Tax on profit/loss for the year</b>		
Current tax	96.733	(18.420)
Adjustment concerning previous years	(1.708)	0
	<b>95.025</b>	<b>(18.420)</b>
	<b>Completed develop- ment projects USD</b>	<b>Develop- ment projects in progress USD</b>
<b>3. Intangible assets</b>		
Cost beginning of year	0	35.518
Transfers	35.518	(35.518)
Additions	15.465	0
<b>Cost end of year</b>	<b>50.983</b>	<b>0</b>
Amortisation for the year	(10.197)	0
<b>Amortisation and impairment losses end of year</b>	<b>(10.197)</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>40.786</b>	<b>0</b>

### Development projects

COACH has during 2017 developed a new sales site to increase its online presence in order to increase sales volume.

The new sales site was launched in January 2018 and has already increased the number of leads generated for our sales team. It is estimated that the site is app. 70% done and some further development is expected relating to the interaction with our clients.

## Notes

### **4. Contingent liabilities**

The Company participates in a Danish joint taxation arrangement in which Clipper Group Ltd. serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act, the Company is therefore liable for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed companies and for income taxes for the joint taxed companies.

### **5. Assets charged and collateral**

Receivables from group enterprises totaling USD 217k has been provided as security for group loans.

The Group's previous banking facilities expired at the beginning of 2018. In 2017, the Group has entered into an agreement in principle for a new framework agreement where the documentation is expected to be finalised in 2018. In accordance with the agreement in principle, the Company's assets will be provided as security for the Group's banking facilities.

### **6. Group relations**

Name and registered office of the Parent preparing consolidated financial statements for the smallest group:

Clipper Group A/S  
Clipper House  
Sundkrogsgade 19  
2100 Copenhagen Ø

## Accounting policies

### Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class B enterprises with addition of certain provisions for reporting class C.

The accounting policies applied to these financial statements are consistent with those applied last year. As the Company's functional currency is USD, the annual report has been presented using USD as the reporting currency. The exchange rate used for DKK against USD is 6.52 at December 31, 2018 (2017: 6.21).

### Income statement

#### Gross profit or loss

Gross profit or loss comprises revenue and external expenses.

#### Revenue

Revenue from COACH and consultancy are recognized when the Company obtains right to the remunerations.

#### Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

#### Other financial income

Other financial income comprises interest income, including interest income on receivables from group enterprises, exchange gains on securities, payables and transactions in foreign currencies

#### Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, exchange losses on securities, payables and transactions in foreign currencies.

#### Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with all Danish subsidiaries. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

### Balance sheet

#### Intellectual property rights etc

Intellectual property rights etc comprise development projects in progress.

Development projects on clearly defined and identifiable products and processes, for which the technical rate of utilisation, adequate resources and a potential future market or development opportunity in the enterprise

## Accounting policies

can be established, and where the intention is to manufacture, market or apply the product or process in question, are recognised as intangible assets. Other development costs are recognised as costs in the income statement as incurred. When recognising development projects as intangible assets, an amount equalling the costs incurred is taken to equity under Reserve for development costs that is reduced as the development projects are amortised and written down.

The cost of development projects comprises costs such as salaries and amortisation that are directly and indirectly attributable to the development projects.

### Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

### Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

### Cash

Cash comprises bank deposits.

### Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

### Joint taxation contributions payable or receivable

Current joint taxation contributions receivable or joint taxation contributions payable are recognised in the balance sheet, calculated as tax computed on the taxable income of the year, which has been adjusted for prepaid tax. For tax losses, joint taxation contributions receivable are only recognised if such losses are expected to be used under the joint taxation arrangement.