

Deloitte Statsautoriseret Revisionspartnerselskab CVR-nr. 33963556 Dokken 8 Postbox 200 6701 Esbjerg

Phone 79 12 84 44 Fax 79 12 84 55 www.deloitte.dk

Heco International A/S

Hecovej 1 8722 Hedensted Business Registration No 37660612

Annual report 01.07.2018 - 30.06.2019

The Annual General Meeting adopted the annual report on 09.09.2019

Chairman of the General Meeting Name: Karsten Lindved

Contents

	<u>Page</u>
Entity details	1
Statement by Management on the annual report	2
Independent auditor's report	3
Management commentary	6
Income statement for 2018/19	7
Balance sheet at 30.06.2019	8
Statement of changes in equity for 2018/19	10
Notes	11
Accounting policies	14

Entity details

Entity

Heco International A/S Hecovej 1 8722 Hedensted

Central Business Registration No (CVR): 37660612

Registered in: Hedensted

Financial year: 01.07.2018 - 30.06.2019

Phone: 75892122 Fax: 75890050

Board of Directors

Søren Klarskov Vilby, Chairman Thomas Marstrand Kristian la Cour Bo Kristensen

Executive Board

Bo Kristensen Karsten Lindved Oscar William Gunner

Auditors

Deloitte Statsautoriseret Revisionspartnerselskab Dokken 8 Postbox 200 6701 Esbjerg

Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Heco International A/S for the financial year 01.07.2018 - 30.06.2019.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 30.06.2019 and of the results of its operations for the financial year 01.07.2018 - 30.06.2019.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Hedensted, 06.09.2019

Executive Board

Bo Kristensen	Karsten Lindved	Oscar William Gunner
Board of Directors		

Kristian la Cour

Thomas Marstrand

Bo Kristensen

Chairman

Søren Klarskov Vilby

Independent auditor's report

To the shareholders of Heco International A/S Opinion

We have audited the financial statements of Heco International A/S for the financial year 01.07.2018 - 30.06.2019, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 30.06.2019 and of the results of its operations for the financial year 01.07.2018 - 30.06.2019 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the financial statements section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent auditor's report

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as
 fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
 internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent auditor's report

Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Esbjerg, 06.09.2019

Deloitte

Statsautoriseret Revisionspartnerselskab Central Business Registration No (CVR) 33963556

Jørn Jepsen State Authorised Public Accountant Identification No (MNE) mne24824

Management commentary

Primary activities

As in previous years, the Company's main activity has been to manufacture, deliver and sell piston rod stuffing boxes and rings for crosshead diesel engines.

Development in activities and finances

Result for the year 2018/19 amounted to a profit of DKK 11,831k compared to a profit of DKK 7,031k for the year 2017/18. Management considers the performance for the year acceptable.

Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

Income statement for 2018/19

	<u>Notes</u>	2018/19 DKK'000	2017/18 DKK'000
Gross profit		35.000	23.531
Staff costs	1	(14.800)	(10.840)
Depreciation, amortisation and impairment losses	2	(4.800)	(3.419)
Operating profit/loss		15.400	9.272
Other financial income from group enterprises		225	165
Other financial income		61	0
Financial expenses from group enterprises		(65)	(72)
Other financial expenses		(451)	(350)
Profit/loss before tax		15.170	9.015
Tax on profit/loss for the year	3	(3.339)	(1.984)
Profit/loss for the year		11.831	7.031
Proposed distribution of profit/loss			
Ordinary dividend for the financial year		0	6.000
Retained earnings		11.831	1.031
		11.831	7.031

Balance sheet at 30.06.2019

	Notes	2018/19 DKK'000	2017/18 DKK'000
Land and buildings		8.141	7.232
Plant and machinery		10.336	6.755
Other fixtures and fittings, tools and equipment		1.066	772
Property, plant and equipment	4	19.543	14.759
Fixed assets		19.543	14.759
Raw materials and consumables		18.767	11.298
Work in progress		1.552	407
Manufactured goods and goods for resale		4.650	3.803
Prepayments for goods		597	239
Inventories		25.566	15.747
Trade receivables		7.581	7.309
Receivables from group enterprises		15.120	19.527
Other receivables		109	184
Prepayments		41	35
Receivables		22.851	27.055
Cash		0	3
Current assets		48.417	42.805
Assets		67.960	57.564

Balance sheet at 30.06.2019

	<u>Notes</u>	2018/19 DKK'000	2017/18 DKK'000
Contributed capital	5	3.000	3.000
Retained earnings		24.642	12.811
Proposed dividend		0	6.000
Equity		27.642	21.811
Deferred tax		2.088	1.270
Provisions		2.088	1.270
Mortgage debt		7.824	8.578
Finance lease liabilities		554	1.134
Non-current liabilities other than provisions	6	8.378	9.712
Current portion of long-term liabilities other than			
provisions	6	1.335	1.313
Bank loans		6.272	624
Prepayments received from customers		798	1.333
Trade payables		4.882	6.098
Payables to group enterprises		9.380	10.005
Income tax payable		4.435	3.422
Other payables		2.750	1.976
Current liabilities other than provisions		29.852	24.771
Liabilities other than provisions		38.230	34.483
Equity and liabilities		67.960	57.564
Contingent liabilities	7		
Assets charged and collateral	8		

Statement of changes in equity for 2018/19

	Contributed	Retained	Proposed	
	capital	earnings	dividend	Total
	DKK'000	DKK'000	DKK'000	DKK'000
Equity				
beginning of				
year	3.000	12.811	6.000	21.811
Ordinary				
dividend paid	0	0	(6.000)	(6.000)
Profit/loss for				
the year	0	11.831	0	11.831
Equity end				
of year	3.000	24.642	0	27.642

Notes

	2018/19 DKK'000	2017/18 DKK'000
1. Staff costs		
Wages and salaries	13.294	9.676
Pension costs	1.011	750
Other social security costs	272	208
Other staff costs	223	206
	14.800	10.840
Average number of employees	32_	26
	2018/19 DKK'000	2017/18 DKK'000
2. Depreciation, amortisation and impairment losses Depreciation of property, plant and equipment Profit/loss from sale of intangible assets and property, plant and	4.825	3.460
equipment	(25)	(41)
	4.800 2018/19 DKK'000	3.419 2017/18 DKK'000
3. Tax on profit/loss for the year		
Current tax	2.521	1.914
Change in deferred tax	818	70
	3.339	1.984

Notes

			Other fixtures and fittings,
	Land and	Plant and	tools and
	buildings	machinery	equipment
	DKK'000	DKK'000	DKK'000
4. Property, plant and equipment			
Cost beginning of year	25.197	43.853	2.075
Transfers	175	(175)	0
Additions	1.784	7.272	553
Disposals	0	(949)	0
Cost end of year	27.156	50.001	2.628
Depreciation and impairment losses beginning			
of year	(17.965)	(37.098)	(1.303)
Depreciation for the year	(1.050)	(3.516)	(259)
Reversal regarding disposals	0	949	0
Depreciation and impairment losses end			
of year	(19.015)	(39.665)	(1.562)
Carrying amount end of year	8.141	10.336	1.066
Recognised assets not owned by entity		1.489	
		Number	Nominal value DKK'000
5. Contributed capital	-	Hambel	DICK COO
Aktiekapital	_	6.000	3.000
	_	6.000	3.000

Notes

			Due after more	
	Due within 12	Due within 12	than 12	
	months	months	months	Outstanding
	2018/19	2017/18	2018/19	after 5 years
	DKK'000	DKK'000	DKK'000	DKK'000
6. Liabilities				
other than				
provisions				
Mortgage debt	755	748	7.824	4.729
Finance lease				
liabilities	580	565	554	0
	1.335	1.313	8.378	4.729
			2018/1	9 2017/18
			DKK'00	_
7. Contingent lia	bilities			
_	recourse guarantee	commitments	112.80	34.000
Contingent liabilities in total			112.80	34.000
Recourse and non-	recourse guarantee	commitments	112.80	34.000
Contingent liabilities to group enterprises			112.80	34.000

Guarantees and other financial commitments for bank loans in group enterprises.

The Entity participates in a Danish joint taxation arrangement where G&O Investment A/S serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore liable for income taxes etc. for the jointly taxed entities, and for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed entities. The jointly taxed entities' total known net liability under the joint taxation arrangement is disclosed in the administration company's financial statements.

8. Assets charged and collateral

Mortgage debt is secured by way of mortgage on properties. The mortgage also comprises the plant and machinery deemed part of the property.

Bank loans are secured by way of a deposited mortgage deed registered to the mortgagor on plant of DKK 5,000k nominal.

The carrying amount of mortgaged properties is DKK 8,141k.

Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class B enterprises with addition of certain provisions for report-ing class C.

The accounting policies applied to these financial statements are consistent with those applied last year.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date, are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other non-monetary assets that have been purchased in foreign currencies are translated using historical rates.

Income statement

Gross profit or loss

Gross profit or loss comprises revenue, changes in inventories of finished goods and work in progress, own work capitalised, other operating income, cost of raw materials and consumables and external expenses.

Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

Changes in inventories of finished goods and work in progress

Changes in inventories of finished goods and work in progress comprise decreases or increases for the financial year in inventories of finished goods and work in progress. This item includes ordinary writedowns of such inventories. Changes in inventories of raw materials are included in costs of raw materials and consumables.

Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

Staff costs

Staff costs comprise salaries and wages as well as social security contributions, pension contributions, etc. for entity staff.

Depreciation, amortisation and impairment losses

Depreciation, amortisation and impairment losses relating to property, plant and equipment comprise depreciation, amortisation and impairment losses for the financial year, as well as gains and losses from the sale of property, plant and equipment.

Other financial income from group enterprises

Other financial income from group enterprises comprises interest income etc. on receivables from group enterprises.

Other financial income

Other financial income comprises interest income, net capital or exchange gains on securities, payables and transactions in foreign currencies, amortisation of financial assets as well as tax relief under the Danish Tax Prepayment Scheme etc.

Financial expenses from group enterprises

Financial expenses from group enterprises comprise interest expenses etc. from payables to group enterprises.

Other financial expenses

Other financial expenses comprise interest expenses, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with all Danish group enterprises. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

Balance sheet

Property, plant and equipment

Land and buildings, plant and machinery as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For assets held under finance leases, cost is the lower of the asset's fair value and present value of future lease payments.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings 10-15 years
Plant and machinery 5-10 years
Other fixtures and fittings, tools and equipment 3-5 years

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials, consumables, direct labour costs and indirect production costs.

Indirect production costs comprise indirect materials and labour costs, costs of maintenance of, depreciation of and impairment losses relating to machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management. Finance costs are not included in cost.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Cash

Cash comprises cash in hand and bank deposits.

Dividend

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for the financial year is disclosed as a separate item in equity.

Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset or the planned settlement of each liability.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

Mortgage debt

At the time of borrowing, mortgage debt to mortgage credit institutions is measured at cost which corresponds to the proceeds received less transaction costs incurred. Mortgage debt is subsequently measured at amortised cost. This means that the difference between the proceeds at the time of borrowing and the nominal repayable amount of the loan is recognised in the income statement as a financial expense over the term of the loan applying the effective interest method.

Finance lease liabilities

Lease commitments relating to assets held under finance leases are recognised in the balance sheet as liabilities other than provisions, and, at the time of inception of the lease, measured at the present value of future lease payments. Subsequent to initial recognition, lease commitments are measured at amortised cost. The difference between present value and nominal amount of the lease payments is recognised in the income statement as a financial expense over the term of the leases.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

Prepayments received from customers

Prepayments received from customers comprise amounts received from customers prior to delivery of the goods agreed or completion of the service agreed.

Income tax receivable or payable

Current tax receivable or payable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.