# ICEpower Holding ApS

Vandtårnsvej 62 A, 3. b., DK-2860 Søborg

Annual Report for 1 June 2018 - 31 May 2019

CVR No 37 58 46 73

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 26/8 2019

Henrik Bjørn Rasmussen Chairman of the General Meeting



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## **Management's Statement**

The Executive Board and Board of Directors have today considered and adopted the Annual Report of ICEpower Holding ApS for the financial year 1 June 2018 - 31 May 2019.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 31 May 2019 of the Company and the Group and of the results of the Company and Group operations and of consolidated cash flows for 2018/19.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Copenhagen, 26 August 2019

### **Executive Board**

Keld Lindegaard Andersen Executive Officer

#### **Board of Directors**

Henrik Bjørn Rasmussen Chairman Henrik Lund-Nielsen

Ronnie Møller-Thorsøe



## **Independent Auditor's Report**

To the Shareholders of ICEpower Holding ApS

#### **Opinion**

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 31 May 2019 and of the results of the Group's and the Parent Company's operations and of consolidated cash flows for the financial year 1 June 2018 - 31 May 2019 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of ICEpower Holding ApS for the financial year 1 June 2018 - 31 May 2019, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("the Financial Statements").

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.



## **Independent Auditor's Report**

### Management's responsibilities for the Financial Statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
  material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.



## **Independent Auditor's Report**

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the
  disclosures, and whether the Financial Statements represent the underlying transactions and events
  in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 26 August 2019 **PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31* 

Niels Henrik B. Mikkelsen State Authorised Public Accountant mne16675



# **Company Information**

**The Company** ICEpower Holding ApS

Vandtårnsvej 62 A, 3. b.

DK-2860 Søborg

CVR No: 37 58 46 73

Financial period: 1 June - 31 May

Incorporated: 3 April 2016

Municipality of reg. office: Gladsaxe Kommune

**Board of Directors** Henrik Bjørn Rasmussen, Chairman

Henrik Lund-Nielsen Ronnie Møller-Thorsøe

**Executive Board** Keld Lindegaard Andersen

**Auditors** PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

Strandvejen 44 DK-2900 Hellerup



# **Financial Highlights**

Seen over a four-year period, the development of the Group is described by the following financial highlights:

|   | Group   |         |         |         |  |
|---|---------|---------|---------|---------|--|
|   | 2018/19 | 2017/18 | 2016/17 | 2015/16 |  |
|   | '000    | '000    | '000    | '000    |  |
| Key figures   |         |         |         |         |  |
| Profit/loss   |         |         |         |         |  |
| Gross profit/loss                                     | 55,546  | 46,141  | 46,128  | 5,111   |  |
| Profit/loss before financial income and expenses      | 10,795  | 1,883   | 13,611  | 3,877   |  |
| Net financials  | -3,824  | -547    | -1,112  | 17,355  |  |
| Net profit/loss for the year                          | 5,398   | 791     | 10,386  | 20,331  |  |
| Balance sheet   |         |         |         |         |  |
| Balance sheet total                                   | 111,847 | 95,950  | 93,471  | 83,659  |  |
| Equity  | 47,600  | 42,202  | 41,411  | 30,331  |  |
| Cash flows  |         |         |         |         |  |
| Cash flows from:                                      |         |         |         |         |  |
| - operating activities                                | 35,568  | 22,579  | 25,544  | -155    |  |
| - investing activities                                | -20,082 | -15,733 | -23,858 | -24,779 |  |
| including investment in property, plant and equipment | -1,835  | 87      | -3,201  | -1,189  |  |
| - financing activities                                | 523     | 463     | 1,108   | 25,000  |  |
| Change in cash and cash equivalents for the year      | 16,009  | 7,309   | 2,794   | 66      |  |
| Number of employees                                   | 39      | 35      | 31      | 31      |  |
| Ratios  |         |         |         |         |  |
| Return on assets                                      | 9.7%    | 2.0%    | 14.6%   | 4.6%    |  |
| Solvency ratio  | 42.6%   | 44.0%   | 44.3%   | 36.3%   |  |
| Return on equity                                      | 12.0%   | 1.9%    | 29.0%   | 21.6%   |  |

The ratios have been prepared in accordance with the recommendations and guidelines issued by the Danish Society of Financial Analysts. For definitions, see under accounting policies.



## **Management's Review**

Consolidated and Parent Company Financial Statements of ICEpower Holding ApS for 2018/19 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The Consolidated and Parent Company Financial Statements have been prepared under the same accounting policies as last year.

### **Key activities**

The Group develops, manufactures and markets products based on highly effective amplifier technologies for the global audio industry.

## Development in the year

The income statement of the Group for 2018/19 shows a profit of kDKK 5,398, and at 31 May 2019 the balance sheet of the Group shows equity of kDKK 47,600.

#### The past year and follow-up on development expectations from last year

Management considers the result satisfactory as it exceed expectations for the year.

#### **Intellectual capital resources**

The Group operates in a very specialized market and great emphasis is placed on recruiting and retaining the best employees. Focus is on the continued development and training of the employees via ongoing feedback on performance and by offering relevant courses to the associates.

#### Special risks - operating risks and financial risks

## Operating risks

The Group's revenue is primarily in USD, which results in the Group being sensitive to fluctuations in the USD exchange rate. This is partially met with currency hedging.

## Targets and expectations for the year ahead

Management expect a revenue growth at the same level as 2018/19 and an improved result compared with the result for 2018/19.



## **Management's Review**

## Research and development

In line with its strategy, the Company continuously focuses on the development of its product portfolio inorder to create value for both customers and consumers. The Company has an ongoing dialogue with itspartners and sees this as an essential driver for future success in the market.

The company has closed new contracts with customers during FY 2018/19. This has resulted in an increased activity level in R&D, including new products and an increased level of capitalizations. On behalf of this ICEpower expects an increasing revenue and earning during FY 2019/20 and FY 2020/21.

#### **External environment**

ICEpower is making a continuous effort to limit the environmental impact of the company's activities.

The main environmental impacts related to ICEpower's activities occur in connection with the consumption of energy, raw material and related material waste.

It is ICEpower's policy to comply with applicable laws and regulations as well as on its own initiative to make progress on environmental impact. When introducing new processes, and investing in new production equipment, consideration is given to the level of safety and environmental impact, such as energy consumption and waste volumes. This ensures the least possible impact on the internal and external environment and compliance with the relevant legal requirements.

Environmental, safety and health considerations are an important part of ICEpower's business policy, and ICEpower's production partners are environmentally certified according to ISO 14 001 and Occupational Health Safety certified by OHSAS18001.

### **Foreign Branches**

Through subsidiaries the Group is represented with branches in Taiwan and Japan.

## Uncertainty relating to recognition and measurement

Recognition and measurement in the Annual Report have not been subject to any uncertainty.

#### **Unusual events**

The financial position at 31 May 2019 of the Group and the results of the activities and cash flows of the Group for the financial year for 2018/19 have not been affected by any unusual events.



# **Income Statement 1 June - 31 May**

|  |      | Group   |         | Group   |         |  | mpany |
|--|------|---------|---------|---------|---------|--|-------|
|  | Note | 2018/19 | 2017/18 | 2018/19 | 2017/18 |  |       |
|  |      | kDKK    | kDKK    | kDKK    | kDKK    |  |       |
| Gross profit/loss  |      | 55,546  | 46,141  | -21     | -20     |  |       |
| Staff expenses  Depreciation, amortisation and impairment of intangible assets and | 1    | -27,229 | -27,037 | 0       | 0       |  |       |
| property, plant and equipment  | 2    | -17,522 | -17,221 | 0       | 0       |  |       |
| Profit/loss before financial income  |      |         |         |         |         |  |       |
| and expenses   |      | 10,795  | 1,883   | -21     | -20     |  |       |
| Income from investments in   |      |         |         |         |         |  |       |
| subsidiaries   | 3    | 0       | 0       | 5,834   | 1,287   |  |       |
| Financial income   | 4    | 4,469   | 4,289   | 0       | 0       |  |       |
| Financial expenses   | 5    | -8,293  | -4,836  | -538    | -476    |  |       |
| Profit/loss before tax   |      | 6,971   | 1,336   | 5,275   | 791     |  |       |
| Tax on profit/loss for the year  | 6    | -1,573  | -545    | 123     | 0       |  |       |
| Net profit/loss for the year   |      | 5,398   | 791     | 5,398   | 791     |  |       |



# **Balance Sheet 31 May**

# Assets

|                                      | Group |        |        | Parent Company |        |  |
|--------------------------------------|-------|--------|--------|----------------|--------|--|
|                                      | Note  | 2019   | 2018   | 2019           | 2018   |  |
|                                      |       | '000   | '000   | '000           | '000   |  |
| Completed development projects       |       | 24,464 | 31,600 | 0              | 0      |  |
| Acquired patents                     |       | 300    | 400    | 0              | 0      |  |
| Acquired software                    |       | 1,340  | 1,604  | 0              | 0      |  |
| Acquired licens agreements           |       | 3,315  | 4,219  | 0              | 0      |  |
| Acquired rights                      |       | 0      | 0      | 0              | 0      |  |
| Goodwill                             |       | 724    | 921    | 0              | 0      |  |
| Development projects in progress     | _     | 19,824 | 8,615  | 0              | 0      |  |
| Intangible assets                    | 7 _   | 49,967 | 47,359 | 0              | 0      |  |
| Plant and machinery                  |       | 3,982  | 3,588  | 0              | 0      |  |
| Other equipment                      |       | 582    | 586    | 0              | 0      |  |
| Leasehold improvements               |       | 1,094  | 1,442  | 0              | 0      |  |
| Property, plant and equipment in pro | )-    |        |        |                |        |  |
| gress                                | _     | 0      | 90     | 0              | 0      |  |
| Property, plant and equipment        | 8 _   | 5,658  | 5,706  | 0              | 0      |  |
| Investments in subsidiaries          | 9     | 0      | 0      | 66,783         | 60,949 |  |
| Deposits                             | 10    | 554    | 554    | 0              | 0      |  |
| Fixed asset investments              | -     | 554    | 554    | 66,783         | 60,949 |  |
| Fixed assets                         | -     | 56,179 | 53,619 | 66,783         | 60,949 |  |
| Inventories                          |       | 10,983 | 8,976  | 0              | 0      |  |



# **Balance Sheet 31 May**

# Assets

|                                    |          | Grou    | p      | Parent Cor | mpany  |
|------------------------------------|----------|---------|--------|------------|--------|
|                                    | Note     | 2019    | 2018   | 2019       | 2018   |
|                                    |          | '000    | '000   | '000       | '000   |
| Trade receivables                  |          | 15,432  | 21,119 | 0          | 0      |
| Receivables from group enterprises |          | 0       | 0      | 166        | 0      |
| Other receivables                  |          | 1,043   | 796    | 0          | 0      |
| Deferred tax asset                 | 14       | 516     | 393    | 516        | 393    |
| Corporation tax                    |          | 790     | 0      | 0          | 111    |
| Prepayments                        | 11       | 726     | 878    | 0          | 0      |
| Receivables                        | -        | 18,507  | 23,186 | 682        | 504    |
| Cash at bank and in hand           | -        | 26,178  | 10,169 | 3,014      | 3,202  |
| Currents assets                    | -        | 55,668  | 42,331 | 3,696      | 3,706  |
| Assets                             | <u>-</u> | 111,847 | 95,950 | 70,479     | 64,655 |



# **Balance Sheet 31 May**

# Liabilities and equity

|                                       |      | Group   |        | Parent Company |        |  |
|---------------------------------------|------|---------|--------|----------------|--------|--|
|                                       | Note | 2019    | 2018   | 2019           | 2018   |  |
|                                       |      | '000    | '000   | '000           | '000   |  |
| Share capital                         |      | 1,130   | 1,130  | 1,130          | 1,130  |  |
| Reserve for net revaluation under the | ne   |         |        |                |        |  |
| equity method                         |      | 0       | 0      | 32,313         | 25,007 |  |
| Retained earnings                     |      | 46,470  | 41,072 | 9,157          | 16,065 |  |
| Proposed dividend for the year        |      | 0       | 0      | 5,000          | 0      |  |
| Equity                                | 12   | 47,600  | 42,202 | 47,600         | 42,202 |  |
| Provision for deferred tax            | 14   | 9,028   | 6,630  | 0              | 0      |  |
| Other provisions                      | 15   | 467     | 469    | 0              | 0      |  |
| Provisions                            |      | 9,495   | 7,099  | 0              | 0      |  |
| Payables to owners and                |      |         |        |                |        |  |
| Management                            |      | 16,473  | 15,950 | 16,473         | 15,950 |  |
| Other payables                        |      | 6,387   | 6,385  | 6,387          | 6,385  |  |
| Long-term debt                        | 16   | 22,860  | 22,335 | 22,860         | 22,335 |  |
| Trade payables                        |      | 24,486  | 15,006 | 19             | 18     |  |
| Payables to group enterprises         |      | 0       | 0      | 0              | 100    |  |
| Corporation tax                       |      | 0       | 2,218  | 0              | 0      |  |
| Deposits                              |      | 252     | 144    | 0              | 0      |  |
| Other payables                        | 17   | 7,154   | 6,946  | 0              | 0      |  |
| Short-term debt                       |      | 31,892  | 24,314 | 19             | 118    |  |
| Debt                                  |      | 54,752  | 46,649 | 22,879         | 22,453 |  |
| Liabilities and equity                |      | 111,847 | 95,950 | 70,479         | 64,655 |  |
|                                       | •    |         |        |                |        |  |
| Distribution of profit                | 13   |         |        |                |        |  |
| Contingent assets, liabilities and    |      |         |        |                |        |  |
| other financial obligations           | 20   |         |        |                |        |  |
| Subsequent events                     | 21   |         |        |                |        |  |
| Accounting Policies                   | 22   |         |        |                |        |  |



# **Statement of Changes in Equity**

## Group

| Cloup                        |               | Reserve for     |          |              |        |
|------------------------------|---------------|-----------------|----------|--------------|--------|
|                              |               | net revaluation |          | Proposed     |        |
|                              |               | under the       | Retained | dividend for |        |
|                              | Share capital | equity method   | earnings | the year     | Total  |
|                              | '000          | '000            | '000     | '000         | '000   |
| Equity at 1 June             | 1,130         | 0               | 41,072   | 0            | 42,202 |
| Net profit/loss for the year | 0             | 0               | 5,398    | 0            | 5,398  |
| Equity at 31 May             | 1,130         | 0               | 46,470   | 0            | 47,600 |
| Parent Company               |               |                 |          |              |        |
| Equity at 1 June             | 1,130         | 25,007          | 16,065   | 0            | 42,202 |
| Net profit/loss for the year | 0             | 7,306           | -6,908   | 5,000        | 5,398  |
| Equity at 31 May             | 1,130         | 32,313          | 9,157    | 5,000        | 47,600 |



# Cash Flow Statement 1 June - 31 May

|  |      | Grou    | u <b>p</b> |  |
|--|------|---------|------------|--|
|  | Note | 2018/19 | 2017/18    |  |
|  |      | kDKK    | kDKK       |  |
| Net profit/loss for the year                                     |      | 5,398   | 791        |  |
| Adjustments  | 18   | 22,954  | 18,173     |  |
| Change in working capital  | 19   | 13,382  | 8,085      |  |
| Cash flows from operating activities before financial income and |      |         |            |  |
| expenses   |      | 41,734  | 27,049     |  |
| Financial income   |      | 4,469   | 4,288      |  |
| Financial expenses   |      | -8,293  | -4,836     |  |
| Cash flows from ordinary activities                              |      | 37,910  | 26,501     |  |
| Corporation tax paid   |      | -2,342  | -3,922     |  |
| Cash flows from operating activities                             |      | 35,568  | 22,579     |  |
| Purchase of intangible assets                                    |      | -18,247 | -15,154    |  |
| Purchase of property, plant and equipment                        |      | -1,835  | 87         |  |
| Fixed asset investments made etc                                 |      | 0       | -666       |  |
| Cash flows from investing activities                             |      | -20,082 | -15,733    |  |
| Repayment of payables to associates                              |      | 523     | 463        |  |
| Cash flows from financing activities                             |      | 523     | 463        |  |
| Change in cash and cash equivalents                              |      | 16,009  | 7,309      |  |
| Cash and cash equivalents at 1 June                              |      | 10,169  | 2,860      |  |
| Cash and cash equivalents at 31 May                              |      | 26,178  | 10,169     |  |
| Cash and cash equivalents are specified as follows:              |      |         |            |  |
| Cash at bank and in hand   | ,    | 26,178  | 10,169     |  |
| Cash and cash equivalents at 31 May                              |      | 26,178  | 10,169     |  |



|   |   | Group     |         | Parent Company |         |  |
|---|---|-----------|---------|----------------|---------|--|
|   |   | 2018/19   | 2017/18 | 2018/19        | 2017/18 |  |
| 4 | Staff expenses  | kDKK      | kDKK    | kDKK           | kDKK    |  |
| 1 | Stan expenses   |           |         |                |         |  |
|   | Wages and salaries  | 25,032    | 24,936  | 0              | 0       |  |
|   | Pensions  | 1,888     | 1,869   | 0              | 0       |  |
|   | Other social security expenses  | 309       | 232     | 0              | 0       |  |
|   |   | 27,229    | 27,037  | 0              | 0       |  |
|   | Average number of employees   | 39        | 35      | 0              | 0       |  |
| 2 | Depreciation, amortisation<br>and impairment of intangible<br>assets and property, plant and<br>equipment |           |         |                |         |  |
|   | Amortisation of intangible assets  Depreciation of property, plant and                                    | 15,639    | 15,133  | 0              | 0       |  |
|   | equipment   | 1,883     | 2,088   | 0              | 0       |  |
|   |   | 17,522    | 17,221  | 0              | 0       |  |
| 3 | Income from investments in subs   | sidiaries |         |                |         |  |
|   | Share of profits of subsidiaries  |           |         | 6,769          | 2,488   |  |
|   | Amortisation of goodwill  |           |         | -1,201         | -1,201  |  |
|   | Other equity movements  |           |         | 266            | 0       |  |
|   |   |           |         | 5,834          | 1,287   |  |



|   |                                       | Group   |         | Parent Company |         |  |
|---|---------------------------------------|---------|---------|----------------|---------|--|
|   |                                       | 2018/19 | 2017/18 | 2018/19        | 2017/18 |  |
|   | T                                     | kDKK    | kDKK    | kDKK           | kDKK    |  |
| 4 | Financial income                      |         |         |                |         |  |
|   | Other financial income                | 692     | 0       | 0              | 0       |  |
|   | Exchange adjustments                  | 3,777   | 4,289   | 0              | 0       |  |
|   |                                       | 4,469   | 4,289   | 0              | 0       |  |
| 5 | Financial expenses                    |         |         |                |         |  |
|   | Other financial expenses              | 1,505   | 1,776   | 538            | 476     |  |
|   | Exchange adjustments, expenses        | 6,788   | 3,060   | 0              | 0       |  |
|   |                                       | 8,293   | 4,836   | 538            | 476     |  |
| 6 | Tax on profit/loss for the year       |         |         |                |         |  |
|   | Current tax for the year              | 49      | -52     | 0              | 0       |  |
|   | Deferred tax for the year             | 2,411   | 500     | -123           | 0       |  |
|   | Adjustment of tax concerning previous |         |         |                |         |  |
|   | years                                 | 10      | -2,499  | 0              | 0       |  |
|   | Adjustment of deferred tax concerning |         |         | _              | _       |  |
|   | previous years                        | -897    | 2,596   | 0              | 0       |  |
|   |                                       | 1,573   | 545     | -123           | 0       |  |



## 7 Intangible assets

Carrying amount at 31 May

| Group                              | Completed   |          |          |                 |          |          | Development |         |
|------------------------------------|-------------|----------|----------|-----------------|----------|----------|-------------|---------|
|                                    | development | Acquired | Acquired | Acquired licens | Acquired |          | projects in |         |
|                                    | projects    | patents  | software | agreements      | rights   | Goodwill | progress    | Total   |
|                                    | '000        | '000     | '000     | '000            | '000     | '000     | '000        | '000    |
| Cost at 1 June                     | 94,310      | 500      | 2,302    | 6,027           | 1,533    | 1,315    | 8,615       | 114,602 |
| Additions for the year             | 3,850       | 0        | 232      | 0               | 0        | 0        | 14,165      | 18,247  |
| Transfers for the year             | 2,956       | 0        | 0        | 0               | 0        | 0        | -2,956      | 0       |
| Cost at 31 May                     | 101,116     | 500      | 2,534    | 6,027           | 1,533    | 1,315    | 19,824      | 132,849 |
| Impairment losses and amortisation |             |          |          |                 |          |          |             |         |
| at 1 June                          | 62,710      | 100      | 698      | 1,808           | 1,533    | 394      | 0           | 67,243  |
| Amortisation for the year          | 13,942      | 100      | 496      | 904             | 0        | 197      | 0           | 15,639  |
| Impairment losses and amortisation |             |          |          |                 |          |          |             |         |
| at 31 May                          | 76,652      | 200      | 1,194    | 2,712           | 1,533    | 591      | 0           | 82,882  |

The Group's development projects relate to development of new products, as well as continued development, improvements and upgrading of the Group's existing products.

300

24,464

The development, improvement and upgrading is completed on an ongoing basis and the projects are ready for use upon completion. The products form the basis of a large part of the Group's existing business, hence, there are markets and customers for the products. Projects in progress, consist of supplementary products as well as customer-specific products; hence, there is a market herefore.

1,340

3,315

724

19,824

49,967

The improvements and upgrades are expected to have lives of three to five years which are considered to reflect the useful lives.

The projects are progressing according to plan through the use of the resources allocated by Management to the development.



## 8 Property, plant and equipment

## Group

|  |           |           |              | Property, plant |        |
|--|-----------|-----------|--------------|-----------------|--------|
|  | Plant and | Other     | Leasehold    | and equipment   |        |
|  | machinery | equipment | improvements | in progress     | Total  |
|  | '000      | '000      | '000         | '000            | '000   |
| Cost at 1 June                           | 7,043     | 5,967     | 1,851        | 90              | 14,951 |
| Additions for the year                   | 1,606     | 229       | 0            | 0               | 1,835  |
| Transfers for the year                   | 0         | 90        | 0            | -90             | 0      |
| Cost at 31 May                           | 8,649     | 6,286     | 1,851        | 0               | 16,786 |
| Impairment losses and depreciation at 1  |           |           |              |                 |        |
| June                                     | 3,455     | 5,381     | 409          | 0               | 9,245  |
| Depreciation for the year                | 1,212     | 323       | 348          | 0               | 1,883  |
| Impairment losses and depreciation at 31 |           |           |              |                 |        |
| May                                      | 4,667     | 5,704     | 757          |                 | 11,128 |
| Carrying amount at 31 May                | 3,982     | 582       | 1,094        | 0               | 5,658  |



|   |  | Parent Company |        |  |
|---|--|----------------|--------|--|
|   |  | 2019           | 2018   |  |
| 9 | Investments in subsidiaries  | '000           | '000   |  |
|   | Cost at 1 June   | 34,470         | 34,470 |  |
|   | Cost at 31 May   | 34,470         | 34,470 |  |
|   | Value adjustments at 1 June  | 26,479         | 25,193 |  |
|   | Exchange adjustment  | 0              | 0      |  |
|   | Net profit/loss for the year   | 6,769          | 2,487  |  |
|   | Other equity movements, net  | 266            | 0      |  |
|   | Amortisation of goodwill   | -1,201         | -1,201 |  |
|   | Value adjustments at 31 May  | 32,313         | 26,479 |  |
|   | Carrying amount at 31 May  | 66,783         | 60,949 |  |
|   | Positive differences arising on initial measurement of subsidiaries at net |                |        |  |
|   | asset value  | 3,439          | 5,540  |  |

Investments in subsidiaries are specified as follows:

|                     | Place of          |               | Votes and |            | Net profit/loss |
|---------------------|-------------------|---------------|-----------|------------|-----------------|
| Name                | registered office | Share capital | ownership | Equity     | for the year    |
|                     | Lyngby,           |               |           |            |                 |
| ICEpower A/S        | Denmark           | DKK 1.940k    | 100%      | 61,564,957 | 5,972,510       |
|                     | Helsingborg,      |               |           |            |                 |
| Bolecano Holding AB | Sverige           | SEK 100k      | 100%      | 1,778,552  | 797,125         |



## 10 Other fixed asset investments

|                           | Group    |
|---------------------------|----------|
|                           | Deposits |
|                           | '0000    |
| Cost at 1 June            | 554      |
| Cost at 31 May            | 554      |
| Carrying amount at 31 May | 554      |

## 11 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions and interest as well.

## 12 Equity

The share capital is broken down as follow:

|          | Number  | Nominal value |  |
|----------|---------|---------------|--|
|          |         | '000          |  |
| A-shares | 872,000 | 872           |  |
| B-shares | 109,000 | 218           |  |
| C-shares | 148,636 | 149           |  |
|          |         | 1,239         |  |

The B-shares have extended rihts.

The C-shares have no voting rights.

The share capital has developed as follows:

|                         | 2018/19 | 2017/18 | 2016/17 | 2015/16 |
|-------------------------|---------|---------|---------|---------|
|                         | '000    | '000    | '000    | '000    |
| Share capital at 1 June | 1,130   | 1,130   | 981     | 100     |
| Capital increase        | 0       | 0       | 149     | 881     |
| Capital decrease        | 0       | 0       | 0       | 0       |
| Share capital at 31 May | 1,130   | 1,130   | 1,130   | 981     |



|    |   |             |       | Parent Company |         |
|----|---|-------------|-------|----------------|---------|
|    |   |             |       | 2018/19        | 2017/18 |
| 13 | Distribution of profit  |             |       | kDKK           | kDKK    |
|    | Proposed dividend for the year  |             |       | 5,000          | 0       |
|    | Reserve for net revaluation under the equ                             | uity method |       | 7,306          | 1,286   |
|    | Retained earnings   |             |       | -6,908         | -495    |
|    |   |             |       | 5,398          | 791     |
|    |   | Grou        | o     | Parent Co      | mpany   |
|    |   | 2019        | 2018  | 2019           | 2018    |
| 14 | Provision for deferred tax  | '000        | '000  | '000           | '000    |
|    | Provision for deferred tax at 1 June Amounts recognised in the income | 6,237       | 4,253 | -393           | -393    |
|    | statement for the year  | 2,411       | 500   | -123           | 0       |
|    | Amounts recognised in equity for the                                  |             |       |                |         |
|    | Amounts recognised in equity for the year                             | -136        | 1,484 | 0              | 0       |

The Group provides warranties of 1 to 5 years on some of its products and is therefore obliged to repair or replace goods which are not satisfactory. Based on previous experience in respect of the level of repairs and returns, other provisions of kDKK 467 (2018: kDKK 469) have been recognised for expected warranty claims.



Other provisions

## 16 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

|                        | Group  |        | Parent Company |        |
|------------------------|--------|--------|----------------|--------|
|                        | 2019   | 2018   | 2019           | 2018   |
|                        | '000   | '000   | '000           | '000   |
| Payables to owners and |        |        |                |        |
| Management             |        |        |                |        |
| Between 1 and 5 years  | 16,473 | 15,950 | 16,473         | 15,950 |
| Long-term part         | 16,473 | 15,950 | 16,473         | 15,950 |
| Within 1 year          | 0      | 0      | 0              | 0      |
|                        | 16,473 | 15,950 | 16,473         | 15,950 |
| Other payables         |        |        |                |        |
| Between 1 and 5 years  | 6,387  | 6,385  | 6,387          | 6,385  |
| Long-term part         | 6,387  | 6,385  | 6,387          | 6,385  |
| Within 1 year          | 0      | 0      | 0              | 0      |
|                        | 6,387  | 6,385  | 6,387          | 6,385  |

Settlement of the amount payable is subject to financial developments in the subsidiary.

## 17 Other payables

Deferred income consists of payments received in respect of income in subsequent years.



|  | Group   |         |
|--|---------|---------|
|  | 2018/19 | 2017/18 |
| 40. Cook flow statement a live structure                               | kDKK    | kDKK    |
| 18 Cash flow statement - adjustments                                   |         |         |
| Financial income   | -4,469  | -4,289  |
| Financial expenses   | 8,293   | 4,836   |
| Depreciation, amortisation and impairment losses, including losses and |         |         |
| gains on sales   | 17,522  | 17,221  |
| Tax on profit/loss for the year  | 1,573   | 545     |
| Other adjustments  | 35      | -140    |
|  | 22,954  | 18,173  |
| 19 Cash flow statement - change in working capital                     |         |         |
| Change in inventories  | -2,007  | 2,426   |
| Change in receivables  | 5,592   | -1,564  |
| Change in other provisions   | -2      | -12     |
| Change in trade payables, etc  | 9,799   | 7,235   |
|  | 13,382  | 8,085   |



|                                       | Group           |             | Parent Company |      |
|---------------------------------------|-----------------|-------------|----------------|------|
|                                       | 2019            | 2018        | 2019           | 2018 |
|                                       | '000            | '000        | '000           | '000 |
| 20 Contingent assets, liabilities and | other financial | obligations |                |      |
|                                       |                 |             |                |      |
| Rental and lease obligations          |                 |             |                |      |
| Lease obligations under operating     |                 |             |                |      |
| leases. Total future lease payments:  |                 |             |                |      |
| Within 1 year                         | 1,614           | 1,891       | 0              | 0    |
| Between 1 and 5 years                 | 6,284           | 6,019       | 0              | 0    |
|                                       | 7,898           | 7,910       | 0              | 0    |

### Other contingent liabilities

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable by the Group amounts to DKK 0. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

For assurance of all accounts with the Company's Financial Institute, credit facility totalling DKK 15,000k, are given floating charge.

Inventory totalling DKK 10,983k at external partner will be subject to a lien for any unpaid charges and advances.

The Parent Company's shares in ICEpower A/S are collateral for all accounts with ICEpower A/S' financial institutes.

At 31 May 2019 ICEpower A/S has a negative pledge regarding receivables, which have been factored. The receivables amount to DKK 15,325k at 31 May 2019.

There are no further security and contingent liabilitites at 31 May 2019, other than what is normal in the line of business.

### 21 Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.



## 22 Accounting Policies

The Annual Report of ICEpower Holding ApS for 2018/19 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

Consolidated and Parent Company Financial Statements for 2018/19 are presented in TDKK.

### **Recognition and measurement**

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

#### **Basis of consolidation**

The Consolidated Financial Statements comprise the Parent Company, ICEpower Holding ApS, and subsidiaries in which the Parent Company directly or indirectly holds more than 50% of the votes or in which the Parent Company, through share ownership or otherwise, exercises control. Enterprises in which the Group holds between 20% and 50% of the votes and exercises significant influence but not control are classified as associates.

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

The Parent Company's investments in the consolidated subsidiaries are set off against the Parent Company's share of the net asset value of subsidiaries stated at the time of consolidation.



22 Accounting Policies (continued)

#### **Business combinations**

#### **Acquisitions**

On acquisition of subsidiaries, the difference between cost and net asset value of the enterprise acquired is determined at the date of acquisition after the individual assets and liabilities having been adjusted to fair value (the purchase method). Cost comprises the fair value of the consideration paid as well as expenses for consultants etc directly related to the acquisition. Any remaining positive differences are recognised in intangible assets in the balance sheet as goodwill, which is amortised in the income statement on a straightline basis over its estimated useful life. Any remaining negative differences are recognised as income in the income statement at the date of acquisition.

Positive and negative differences from enterprises acquired may, due to changes to the recognition and measurement of net assets, be adjusted until the end of the financial year following the year of acquisition. These adjustments are also reflected in the value of goodwill or negative goodwill, including in amortisation already made. Moreover, any change in contingent consideration is adjusted in the value of goodwill or negative goodwill.

Amortisation of goodwill is recognised in "Amortisation, depreciation and impairment losses".

#### Leases

All leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

#### **Translation policies**

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.



**22 Accounting Policies** (continued)

## **Income Statement**

#### Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Group.

Revenue from license and royalty agreements is recognised as risks and rewards transfer during the course of the underlying agreement.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

### Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

## Other external expenses

Other external expenses comprise administration costs as well as office expenses, etc.

## **Gross profit/loss**

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue, work on own account recognised in assets, other operating income, expenses for raw materials and consumables and other external expenses.

### Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

## Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

### Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Group, including gains and losses on the sale of intangible assets and property, plant and equipment.



### 22 Accounting Policies (continued)

#### Income from investments in subsidiaries

The item "Income from investments in subsidiaries" in the income statement includes the proportionate share of the profit for the year.

## Financial income and expenses

Financial income and expenses comprise interest, financial expenses, realised and unrealised exchange adjustments as well as extra payments and repayment under the on account taxation scheme.

## Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with wholly owned Danish subsidiaries. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

## **Balance Sheet**

## Intangible assets

### Development projects, patents, software, acqured rights and licence

Costs of development projects comprise salaries and other expenses directly or indirectly attributable to the Company's development activities.

Development projects that are clearly defined and identifiable and in respect of which technical feasibility, sufficient resources and a potential future market or development opportunity in the Group can be demonstrated, and where it is the intention to manufacture, market or use the project, are recognised as intangible assets. This applies if sufficient certainty exists that the value in use of future earnings can cover cost of sales, distribution and administrative expenses involved as well as the development costs.



### 22 Accounting Policies (continued)

Development projects that do not meet the criteria for recognition in the balance sheet are recognised as expenses in the income statement as incurred.

As of the date of completion, capitalised development costs are amortised on a straight-line basis over the period of the expected economic benefit from the development work. The amortisation period is 3-6 years.

Development projects, patents, software, acquired rights and licence are measured at cost less accumulated amortisation and less any accumulated impairment losses or at a lower value in use.

Patents are amortised over the remaining patent period or a shorter useful life. The amortisation period is 5 years. Software licences are amortised over the period of the agreement, however not exceeding 5 years.

#### Goodwill

Goodwill is amortised on a straight-line basis over the estimated useful life of 5 years. determined on the basis of Management's experience with the individual business areas. interest, financial expenses, realised and unrealised exchange adjustments as well as extra payments and repayment under the on account taxation scheme.

### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Interest expenses on loans raised directly for financing the construction of property, plant and equipment are recognised in cost over the period of construction. All indirectly attributable borrowing expenses are recognised in the income statement.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Plant and machinery 3 - 10 years
Other equipment 8 - 10 years
Leasehold improvements 3 - 10 years

Depreciation period and residual value are reassessed annually.



### 22 Accounting Policies (continued)

#### Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

#### **Investments in subsidiaries**

Investments in subsidiaries are recognised and measured under the equity method.

The item"Investments in subsidiaries" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with deduction or addition of unrealised intercompany profits or losses and with addition of the remaining value of any increases in value and goodwill calculated at the time of acquisition of the enterprises.

The total net revaluation of investments in subsidiaries is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries.

Subsidiaries with a negative net asset value are recognised at DKK o. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

### Other fixed asset investments

Other fixed asset investments consist of deposits.

#### **Inventories**

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour.



## 22 Accounting Policies (continued)

#### **Receivables**

Receivables are recognised in the balance sheet at amortised cost, which substantially corresponds to nominal value. Provisions for estimated bad debts are made.

#### **Prepayments**

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

## **Equity**

### Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

#### **Provisions**

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Group has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

#### Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

#### Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.



## 22 Accounting Policies (continued)

#### **Financial debts**

Debts are measured at amortised cost, substantially corresponding to nominal value.

### Other payables

Other payables comprises payments received in respect of income in subsequent years.

## **Cash Flow Statement**

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

## Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

## Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

### Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

### Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand".

The cash flow statement cannot be immediately derived from the published financial records.



22 Accounting Policies (continued)

## **Financial Highlights**

## **Explanation of financial ratios**

Return on assets Profit before financials x 100

Total assets

Solvency ratio Equity at year end x 100

Total assets at year end

Return on equity Net profit for the year x 100

Average equity

