

NC NewCo A/S  
Grønningen 17,1  
1270 Copenhagen K  
Central Business Registration No: 37 29 69 37

Annual report 2018

The Annual General Meeting adopted the annual report on 21 March 2019

Chairman of the General Meeting Tine Kosmider Boye

# Contents

	Page
Entity details	3
Statement by Management on the annual report	4
Independent auditor’s report	5
Management commentary	7
Statement of comprehensive income for 2018	8
Balance sheet at 31 December 2018	9
Statement of changes in equity for 2018	10
Cash flow statement for 2018	11
Notes to the financial statements	12

## Entity details

### Entity

NC NewCo A/S  
Grønningen, 17, 1  
1270 Copenhagen K, Denmark

Business Registration No: 37 29 69 37  
Registered in: Copenhagen, Denmark

### Board of Directors

Claus Bo Jørgensen, Chairman  
Thomas Johansen  
Tine Kosmider Boye

### Executive Management

André Rafal Rogaczewski

### Entity auditors

Deloitte Statsautoriseret Revisionspartnerselskab

## Statement by Management on the annual report

The Board of Directors and the Executive Management have today considered and approved the annual report of NC NewCo A/S for the financial year 1 January to 31 December 2018.

The annual report is prepared in accordance with International Financial Reporting Standards as adopted by the EU and additional Danish disclosure requirements for annual reports.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31 December 2018 and of the results of the Entity's operations and cash flows for the financial year 1 January to 31 December 2018.

In our opinion, the management commentary contains a fair review of the development of the Entity's business and financial matters, the results for the year and the Entity's financial position, together with a description of the principal risks and uncertainties that the Entity face.

We recommend the annual report for adoption at the Annual General Meeting.

Copenhagen, 21 March 2019

### **Executive Management**

André Rafal Rogaczewski  
Chief Executive Officer

### **Board of Directors**

Claus Bo Jørgensen  
Chairman

Thomas Johansen

Tine Kosmider Boye

# Independent auditor's report

To the shareholder of NC NewCo A/S

## OPINION

We have audited the financial statements of NC NewCo A/S for the financial year 01.01.2018 - 31.12.2018, which comprise the statement of comprehensive income, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2018, and of the results of their operations and cash flows for the financial year 01.01.2018 - 31.12.2018 in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act.

## BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the financial statements section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## STATEMENT ON THE MANAGEMENT COMMENTARY

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

## MANAGEMENT'S RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Copenhagen, 21 March 2019

**Deloitte Statsautoriseret Revisionspartnerselskab**

Business Registration No 33 96 35 56

Kim Takata Mücke  
State Authorised Public Accountant  
MNE no 10944

Brian Schmit Jensen  
State Authorised Public Accountant  
MNE no 40050

## Management commentary

Financial highlights	2018	2017	2016	2015
Key figures	DKK'000	DKK'000	DKK'000	DKK'000
Revenue	2,700	6,480	5,940	0
Gross profit	2,700	6,480	5,940	0
Operating profit / loss (EBIT)	-1,272	-3,364	-29,752	0
Net financial costs	-87,375	-63,393	-56,281	0
Net profit/loss for the year	-24,627	41,384	24,347	0
Total comprehensive income/loss	-5,028	43,606	2,526	0
Balance sheet total	2,734,054	2,701,396	2,400,556	15,422
Equity	1,470,086	1,502,219	1,216,717	500
Investments in fixed assets	0	0	0	0
Average number of employees	1	2	2	0
<b>Ratios</b>				
EBIT margin (%)	-47.1%	-51.9%	-500.9%	0.0%
Return on assets (%)	-0.9%	1.5%	1.0%	0.0%
Return on equity (%)	-1.7%	3.0%	4.0%	0.0%
Solvency ratio (%)	53.8%	55.6%	50.7%	3.2%

Financial highlights are defined and calculated in accordance with "Recommendations & Financial Ratios" issued by the Danish Finance Society. The ratios have been compiled in accordance with the following calculation formulas:

$$\text{EBIT Margin} = \frac{\text{EBIT} \times 100}{\text{Revenue}}$$

$$\text{Return on assets} = \frac{\text{Net profit for the year} \times 100}{\text{Total assets}}$$

$$\text{Return on equity} = \frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$$

$$\text{Solvency ratio} = \frac{\text{Equity} \times 100}{\text{Total assets}}$$

## Management commentary

### Primary activities

The Entity's primary activity is to hold equity investments and to provide management services.

### Development in activities and finances

The Entity's main priority is to hold equity investments and support subsidiaries in providing business critical IT solutions and related consulting services, maintenance and operation.

The Entity's income statement for 2018 shows a loss of DKK 5,028k, and its balance sheet at 31 December 2018 shows equity of DKK 1,470,086k. Loss is a result of refinancing the Group and meet the expectations for the year.

The Entity expects to merge with the parent company of the Group during 2019.

### Investments

No investments during 2018.

### Particular risks

#### Financial exposures

The Entity's objective, at all times, is to limit the financial risks.

The interest-bearing liabilities in the Entity relates to the loan obtained in 2016 to finance the purchase of Netcompany A/S, which bears interest according to OTC Rate Floor Transaction agreement made. Interest-bearing assets also relate to the cash balances, which bears negative interest due to the current low interest environment.

In connection with the IPO of the Group on June 7 2018, the Entity's loan agreement was terminated. A new loan agreement was established in the parent company of the Group.

The Entity has a limited foreign exchange exposure. The main parts of purchases and sales are executed in DKK.

### Intellectual capital resources

In connection with the IPO of the Group on June 7 2018, all employees of the Entity was relocated to parent company of the Group. Hence the Entity has no employees in 2019 and going forward.

### Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

## Statement of comprehensive income for 2018

	Notes	2018 DKK'000	2017 DKK'000
Revenue		2,700	6,480
<b>Gross profit</b>		<b>2,700</b>	<b>6,480</b>
Sales and marketing costs		-40	-339
Administrative costs	4	-3,933	-7,785
Special items	6	0	-1,719
<b>Operating profit (EBIT)</b>		<b>-1,272</b>	<b>-3,363</b>
Income from investments in subsidiaries	11	55,000	104,000
Financial income	8	11,252	542
Financial expenses	8	-98,627	-63,935
<b>Profit / loss before tax</b>		<b>-33,648</b>	<b>37,244</b>
Tax on profit / loss for the year	9	9,020	4,140
<b>Profit / loss for the year</b>		<b>-24,627</b>	<b>41,384</b>
<b>Other comprehensive income</b>			
<b>Items that may be reclassified subsequently to profit or loss:</b>			
Cash flow hedging, net fair value gain		38,475	12,564
Change in deferred cost of hedging		-13,348	-9,716
Tax of other comprehensive income		-5,528	-627
<b>Other comprehensive income</b>		<b>19,599</b>	<b>2,222</b>
<b>Comprehensive income / loss for the year</b>		<b>-5,028</b>	<b>43,606</b>

## Balance sheet at 31 December 2018

Assets	Notes	2018 DKK'000	2017 DKK'000
Right of use assets	10	0	497
<b>Property, plant and equipment</b>		<b>0</b>	<b>497</b>
Investments in subsidiaries	11	2,679,342	2,676,448
<b>Financial assets</b>		<b>2,679,342</b>	<b>2,676,448</b>
<b>Non-current assets</b>		<b>2,679,342</b>	<b>2,676,946</b>
Receivables from Group entities		47,890	0
Other receivables	12	0	11,169
Income tax receivables		349	6,776
<b>Receivables</b>		<b>48,239</b>	<b>17,944</b>
Cash	13	6,473	6,506
<b>Current assets</b>		<b>54,712</b>	<b>24,450</b>
<b>Assets</b>		<b>2,734,054</b>	<b>2,701,396</b>
Equity and liabilities	Notes	2018 DKK'000	2017 DKK'000
Share capital	14	10,000	10,000
Fair value adjustment, interest rate swap		0	-30,011
Deferred cost of hedging reserve		0	10,411
Retained earnings		1,460,086	1,486,819
Proposed dividend		0	25,000
<b>Equity</b>		<b>1,470,086</b>	<b>1,502,219</b>
Borrowings	15	0	1,055,154
Leasing		0	244
<b>Non-current liabilities</b>		<b>0</b>	<b>1,055,398</b>
Borrowings	15	0	22,408
Leasing		0	261
Payables to Group entities		1,263,934	78,672
Other payables	16	35	42,438
<b>Current liabilities</b>		<b>1,263,969</b>	<b>143,779</b>
<b>Liabilities</b>		<b>1,263,969</b>	<b>1,199,177</b>
<b>Equity and liabilities</b>		<b>2,734,054</b>	<b>2,701,396</b>

## Statement of changes in equity for 2018

	Share	Fair value adjust. Interest rate swap	Deferred cost of hedging reserve	Retained earnings	Proposed dividend	Total
	DKK'000	DKK'000	DKK'000	DKK'000	DKK'000	DKK'000
Equity at 1 January 2017	10,000	-39,811	17,990	1,124,538	104,000	1,216,717
Payment of dividends	0	0	0	0	-104,000	-104,000
Capital contribution	0	0	0	345,898	0	345,898
Profit / loss for the year	0	0	0	16,383	25,000	41,383
Other comprehensive income / loss for the year	0	9,800	-7,578	0	0	2,222
<b>Equity at 31 December 2017</b>	<b>10,000</b>	<b>-30,011</b>	<b>10,412</b>	<b>1,486,819</b>	<b>25,000</b>	<b>1,502,220</b>
Equity at 1 January 2018	10,000	-30,011	10,412	1,486,819	25,000	1,502,220
Interim dividend for 2018	0	0	0	-5,000	5,000	0
Payment of dividends	0	0	0	0	-30,000	-30,000
Share-based remuneration	0	0	0	2,894	0	2,894
Profit / loss for the year	0	0	0	-24,627	0	-24,627
Other comprehensive income / loss for the year	0	30,011	-10,412	0	0	19,599
<b>Equity at 31 December 2018</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>1,460,086</b>	<b>0</b>	<b>1,470,086</b>

## Cash flow statement for 2018

	Notes	2018 DKK'000	2017 DKK'000
Operating profit (EBIT)		-1,272	-3,363
Depreciation	7	195	458
Working capital changes	17	-5,591	105,450
		<b>-6,669</b>	<b>102,544</b>
Income taxes received		9,918	0
Financial income received		10,109	542
<b>Cash flows from operating activities</b>		<b>13,358</b>	<b>103,086</b>
Payments to acquire subsidiaries		0	-10,105
Dividend received		55,000	104,000
<b>Cash flows from investing activities</b>		<b>55,000</b>	<b>93,895</b>
Net loan to Group entities		1,137,372	0
Repayment of borrowings		-1,108,000	0
Financial expenses paid		-67,562	-59,569
Dividends paid		-30,000	-104,000
Repayment of leasing debt		-201	-375
<b>Cash flows from financing activities</b>		<b>-68,390</b>	<b>-163,944</b>
<b>Increase in cash and cash equivalents</b>		<b>-33</b>	<b>33,038</b>
Cash and cash equivalents at 1 January		6,508	-26,530
<b>Cash and cash equivalents at 31 December</b>		<b>6,475</b>	<b>6,508</b>

	Borrowings 2018 DKK'000	Leasing 2018 DKK'000	Interest rate swaps fair value hedging or economically hedging financing liabilities 2018 DKK'000	Total 2018 DKK'000
Reconciliation of liabilities arising from financing activities				
Opening balance at 1 January	1,077,562	505	28,007	1,106,074
Repayment	-1,108,000	-201	-22,743	-1,130,944
Fair value adjustments (non-cash)	0	0	-5,264	-5,264
Leasing (non-cash)	0	-304	0	-304
Amortisation loan costs (non-cash)	30,438	0	0	30,438
<b>Closing balance at 31 December</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Notes to the financial statements

Note	Page
1 Accounting policies	14
2 Significant accounting estimates, assumptions and uncertainties	16
3 Effect of the change in accounting policies	17
4 Administrative costs	18
5 Staff costs	18
6 Special items	18
7 Depreciation	18
8 Financial income and expenses	19
9 Tax	19
10 Right of use assets	19
11 Investments in subsidiaries	20
12 Other receivables	20
13 Cash and cash equivalents	20
14 Share capital	20
15 Borrowings	21
16 Other payables	21
17 Working capital changes	21
18 Financial risks and financial instruments	22
19 Related parties	23
20 Collateral provided and contingent liabilities	23
21 Consolidation	23
22 Events after the balance sheet date	23

# Notes to the financial statements

## 1 Accounting policies

NC NewCo A/S presents the financial statements in accordance with the International Financial Reporting Standards as adopted by the EU and additional Danish disclosure requirements for financial statements governing reporting class C (medium) enterprises, see the Danish Executive Order on IFRS issued according to the Danish Financial Statements Act.

NC NewCo A/S is a company with its registered office in Denmark.

The financial statements are presented in DKK, which is considered the functional currency of the Entity's activities.

The financial statements are prepared in accordance with IFRS standards and interpretations applicable to the 2018 financial year. NC NewCo A/S has early adopted IFRS 9, 15 and 16 in 2017. For further description, please refer to the Annual Report of 2017 for NC NewCo A/S.

### Consolidation

Pursuant to section 112(1) of the Danish Financial Statements Act, the Entity has not prepared any consolidated financial statements. Reference is made to the consolidated financial statement of Netcompany Group A/S, which includes NC NewCo A/S and its subsidiaries.

### Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the one in effect at the payment date or the rate at the balance sheet date are recognised in the statement of comprehensive income as financial income or financial expenses. Non-current assets and other non-monetary assets that have been purchased in foreign currencies and are measured based on historical costs are translated using historical rates.

### Statement of comprehensive income

#### Revenue

The Entity provides management services and revenue comprises management fee for the services rendered for the year.

#### Sales and marketing costs

Sales and marketing costs comprise advertising costs, travelling and similar expenses.

#### Administrative costs

Administrative costs comprise staff costs and other external expenses. Staff costs comprise salaries and wages as well as social security costs, pension contributions etc for the Entity's staff.

#### Special Items

Special items comprises of IPO and M&A activities

#### Financial income and expenses

These items comprise interest income and expenses, realised and unrealised capital gains and losses on foreign currency transactions and tax surcharge and tax relief under the Danish Tax Prepayment Scheme.

## Notes to the financial statements

### 1 Accounting policies (continued)

#### Income taxes

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the profit/loss for the year by the portion attributable to the profit/loss for the year and recognised directly in other comprehensive income or equity by the portion attributable to entries recognised directly in other comprehensive income or equity.

Current tax payable and current tax receivable are recognised in the balance sheet, calculated as tax on taxable income for the year, adjusted for prepaid tax.

On calculation of current tax, the tax rates and rules applicable at the balance sheet date are used. Deferred tax is recognised on all temporary differences between the carrying amount and tax-based value of assets and liabilities using the balance sheet liability method.

Deferred tax is calculated on the basis of the planned use of each asset and the settlement of each liability, respectively.

Deferred tax is measured using the tax rates and tax rules which – based on acts in force or acts actually in force at the balance sheet date – are expected to apply when the deferred tax is expected to crystallise as current tax. Changes in deferred tax resulting from changed tax rates or tax rules are recognised in profit/loss unless the deferred tax is attributable to transactions previously recognised directly in equity or other comprehensive income. In the latter case, such changes are also recognised directly in equity or other comprehensive income.

Deferred tax assets, including the tax base of tax loss carry-forwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets to be set off against future positive taxable income. At each balance sheet date, it is considered whether sufficient taxable income is likely to arise in the future for the deferred tax asset to be used.

The Entity is part of a joint taxation arrangement. The current income tax is allocated among the jointly taxed companies in proportion to their taxable income (“full allocation method”).

#### Balance sheet

##### Investments in subsidiaries

Investments in subsidiaries are recognised and measured at cost. Dividend is recognised as income when the right to receive payment is established.

The carrying amount of investments in subsidiaries is examined at the balance sheet date in order to determine if there is any indication of impairment.

##### Receivables

Receivables include receivables from sale of services and other receivables.

Receivables are measured at fair value on initial recognition and subsequently at amortised cost, usually equalling nominal value less write-downs for bad debts.

##### Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

##### Dividend

Dividend is recognised as a liability at the time of adoption at the general meeting.

# Notes to the financial statements

## 1 Accounting policies (continued)

### Share Based Remuneration

In connection with the IPO of the Group, a Long term incentive program was established. The Group parent company is granting RSU's (Restricted Stock Units), in the operating entities. This effects all companies in the Group.

In 2018 a total of 142,055 RSU's were granted to Executive Management and Key Management Personnel and other employees. The fair value of the RSU's at grant date was DKK 22 million. The cost associated herewith is expensed over the vesting period. Cost related to RSU's recognised in 2018 is presented in the Statement of Change in Equity and note 11, as an addition to investments in subsidiaries. The numbers of shares granted is determined by the stock price on the current day, measured against the value of grant for each person. The share-based incentive program based on RSU's will continue in 2019.

### Financial liabilities

Financial liabilities are measured at amortised cost.

### Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes as well as financial income and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, as well as dividends received from subsidiary.

Cash flows from financing activities comprise changes in the size or composition of the Entity's share capital and related costs as well as the raising of loans, installments on interest-bearing debt, purchase of treasury shares and dividends paid to the shareholder.

Cash and cash equivalents comprise bank deposits.

## 2 Significant accounting estimates, assumptions and uncertainties

When applying the Entity's accounting policies, Management has to make judgements and estimates of and assumptions about the carrying amount of assets and liabilities that cannot be directly derived from other sources. Such estimates and assumptions are based on historical experience and other relevant factors. The actual results may deviate from such estimates.

Estimates made and the underlying assumptions are reassessed on a regular basis. Any changes in the accounting estimates made are recognised in the accounting period in which the change was made as well as in future accounting periods if the change affects the period in which it was made as well as subsequent accounting periods.

In the financial statements for 2018, it is particularly important to note the following assumptions and uncertainties:

### Fair value measurement

The Entity measures a number of derivative financial instruments, at fair value.

Derivative financial instruments in the form of interest rate and currency swaps are measured by discounting future cash flows to net present value that are based on relevant swap curves and discounted using a discount rate which reflects the credit risk of relevant counterparties (level 2 of the IFRS fair value hierarchy). The Entity has settled all derivative financial instruments during 2018.

## Notes to the financial statements

### 3 Effect of the change in accounting policies

Revised and new standards and interpretations issued, but not yet effective or approved by the EU at the time of publication of this Annual Report 2018, have not been incorporated into this report. There have been no changes in accounting policies in 2018. NC NewCo A/S early adopted IFRS 9, 15 and 16 in 2017. For further description, please refer to the Annual Report of 2017 for NC NewCo A/S.

## Notes to the financial statements

	<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>4 Administrative costs</b>		
Administrative costs	826	1,166
Staff costs, see note 5	2,912	6,161
Depreciation, see note 7	195	458
<b>Total administrative costs</b>	<u>3,933</u>	<u>7,785</u>
	<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>5 Staff costs</b>		
Salary and wages	2,910	6,151
Other social security costs	2	12
<b>Total staff costs</b>	<u>2,912</u>	<u>6,162</u>
<b>Staff costs enclosed under following account balances:</b>		
Administrative costs	<u>2,912</u>	<u>6,161</u>
<b>Total staff costs</b>	<u>2,912</u>	<u>6,161</u>
<b>Average number of employees</b>	<b>1</b>	<b>2</b>
<p>All employees hold management positions in the Entity.            Board of Directors are being compensated in another group entity.            In connection with the IPO all employees were relocated to            Netcompany Group A/S</p>		
	<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>6 Special items</b>		
Expenses cover M&A activities	<u>0</u>	<u>1,719</u>
<b>Total special items</b>	<u>0</u>	<u>1,719</u>
	<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>7 Depreciation</b>		
Depreciation of right of use assets	<u>195</u>	<u>458</u>
<b>Total depreciation</b>	<u>195</u>	<u>458</u>

## Notes to the financial statements

	2018 DKK'000	2017 DKK'000
<b>8 Financial income and expenses</b>		
<b>Financial income</b>		
Interest on corporate income tax	0	149
Intra-group interest income	557	388
Settlement of deferred cost of hedging reserve	10,649	0
Other interest income	46	5
	<u>11,252</u>	<u>542</u>
<b>Financial expenses</b>		
Income tax surcharge	0	30
Interest expenses on bank loan	19,368	48,339
Interest expenses, leasing	0	19
Exchange rate adjustments	0	2,162
Intra-group interest expenses	14,807	1,117
Settlement of interest rate swap	33,392	0
Other loan cost	25,645	0
Other financial costs	5,416	12,268
	<u>98,627</u>	<u>63,935</u>
	<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>9 Tax</b>		
Current tax	9,020	4,140
	<u>9,020</u>	<u>4,140</u>
Profit/loss before tax	-33,648	37,244
Tax at a rate of 22%	7,402	-8,194
Tax-based value of non-deductible expenses	-10,482	-10,547
Tax-based value of non-taxable income (dividends)	12,100	22,880
	<u>9,020</u>	<u>4,139</u>
<b>Effective tax rate</b>	<b>-26.8%</b>	<b>11.1%</b>
	<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>10 Right of use assets</b>		
Cost at 1 January	807	353
Additions	0	807
Disposals	-807	-353
<b>Cost at 31 December</b>	<u>0</u>	<u>807</u>
Depreciation at 1 January	-310	-206
Depreciation for the year	-195	-457
Disposals	505	353
<b>Depreciation at 31 December</b>	<u>0</u>	<u>-310</u>
<b>Carrying amount at 31 December</b>	<u>0</u>	<u>497</u>

## Notes to the financial statements

			<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>11 Investments in subsidiaries</b>				
Cost at 1 January			2,676,448	2,320,445
Additions			2,894	356,003
Cost at 31 December			<u>2,679,342</u>	<u>2,676,448</u>
Carrying amount at 31 December			<u>2,679,342</u>	<u>2,676,448</u>
			<u>2018</u> Equity DKK'000	<u>2018</u> Result DKK'000
Subsidiaries:	Form of enterprise	Owner-ship		
Netcompany Holding I A/S	A/S	100%	542,804	191,021
			<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>Income from investments in subsidiaries</b>				
Dividend income			55,000	104,000
			<u>55,000</u>	<u>104,000</u>
			<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>12 Other receivables</b>				
Currency swap, fair value			0	10,469
Other receivables			0	700
			<u>0</u>	<u>11,169</u>
			<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>13 Cash and cash equivalents</b>				
Deposits at bank			6,473	6,506
			<u>6,473</u>	<u>6,506</u>

The carrying amounts for cash and cash equivalents assumed to equal the fair value. The Entity's cash and cash equivalents consist of deposits in well-reputed banks. Therefore, cash and cash equivalents are not subject to credit risk.

## 14 Share capital

The share capital equals DKK 10,000,000 divided into shares of DKK 1 each or multiples hereof. The shares have not been divided into classes.

## Notes to the financial statements

	<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>15 Borrowings</b>		
Borrowings has been presented as follows in the balance sheet:		
Non-current liability	0	1,055,154
Current liability	<u>0</u>	<u>22,408</u>
	0	1,077,562
	<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>16 Other payables</b>		
Interest rate swap, negative fair value	0	38,475
Wages and salaries, personal income taxes, social security costs, etc payable	0	3
VAT and duties	0	320
Other costs payable	<u>35</u>	<u>3,640</u>
	35	42,438
	<u>2018</u> DKK'000	<u>2017</u> DKK'000
<b>17 Working capital changes</b>		
Change in receivables	700	64,208
Change in trade payables, etc.	<u>-6,291</u>	<u>41,241</u>
	-5,591	105,450

## Notes to the financial statements

	2018 DKK'000	2017 DKK'000
<b>18 Financial risks and financial instruments</b>		
<b>Categories of financial instruments</b>		
Receivables from subsidiaries	47,890	0
Other receivables	0	11,169
Cash	6,473	6,506
<b>Financial assets measured at amortised cost</b>	<b>54,363</b>	<b>17,675</b>
Payables to subsidiaries	1,263,934	78,672
Borrowings	0	1,055,154
Other payables	35	42,438
<b>Financial liabilities measured at amortised cost</b>	<b>1,263,969</b>	<b>1,176,264</b>
Fair value, Interest swap	0	-38,475
Fair value, Currency swap	0	10,468
<b>Financial assets/ liabilities measures at fair value</b>	<b>0</b>	<b>-28,007</b>

### Policy for management of financial risks

The Entity's objective at all times is to limit the Entity financial risks.

The Entity manages the financial risks and coordinates cash management and management of interest rate and currency risks based on financial risk policies agreed with the Board of Directors of the parent company.

### Liquidity risks

The Entity is part of the Group's credit facility. At 31 December 2018, the Group has unutilised credit facilities of a total of DKK 244,9m (2017: DKK 212.5m), which the Entity has the option to use.

### Credit risks

In 2018, the Entity has not had any bad debt losses and no credit risk is deemed to exist on the Entity's receivables at 31 December 2018.

### Currency risks

The Entity is only to a limited extent exposed to foreign currency risks. The main part of the Entity's transactions is in Danish kroner.

In connection with the IPO of the Group on June 7 2018, the Entity's loan agreement was terminated. A new loan agreement was establish in the parent company of the Group.

### Optimisation of the capital structure

The Entity regularly assesses whether the Entity's capital structure is in accordance with the Entity's and the owners' interests. The overall objective is to ensure a capital structure that supports long-term growth whilst maximising returns for the Entity's owners by optimising the equity-to-debt ratio.

## Notes to the financial statements

### 19 Related parties

#### Related parties with a controlling interest

Name of company	Registered office	Basis of control
NC TopCo A/S	Copenhagen	Immediate parent
Netcompany Group A/S	Copenhagen	Ultimate controlling shareholder

#### Transactions with related parties

There have not been any transactions other than Management fee, and interest income & expenses due to loans within the Group.

### 20 Collateral provided and contingent liabilities

The Entity is part of a Group credit facility, the total carrying amount at 31 December 2018 is DKK 1,105.7m (DKK 1,560.1m). The Entity provides full guarantee for the credit facility.

The Entity is part of a National Danish joint taxation with NC TopCo A/S as a management company. As a consequence, the Company is liable, as of 01.02.2016, until 05.06.2018 for any obligation to withhold tax on interest, royalties and dividends for jointly taxed companies. The liability only constitutes an amount to the share of the capital in the company which is owned directly or indirectly by ultimate parent.

The Entity is part of a National Danish joint taxation with Netcompany Group A/S as a management company. As a consequence, the Company is liable, as of 06.06.2018, for any obligation to withhold tax on interest, royalties and dividends for jointly taxed companies. The liability only constitutes an amount to the share of the capital in the company which is owned directly or indirectly by ultimate parent.

### 21 Consolidation

NC NewCo A/S and its subsidiaries are included in the consolidated financial statements of Netcompany Group A/S, Business Registration No. 39 48 89 14.

### 22 Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.