

Osram A/S

CVR-no. 37 22 97 33

Dybendalsvænget 3
2630 Taastrup

Annual Report 2020/21

(Financial year 1 October 2020 - 30 September 2021)

The Annual Report is presented and
adopted at the Annual General Meeting of
shareholders on the

Andrew Ian Edger
Chairman of the meeting

Table of Contents

	<u>Side</u>
Statements and reports	
Management's Statement	3
Independent auditor's report	4
Management's Review	
Company details	7
Management's Review	8
Financial Statements	
Income Statement	9
Balance Sheet	10
Statement of changes in equity	12
Notes	13
Accounting policies	16

Management's Statement

The Board of Directors and the Executive Board have today considered and approved the Annual Report of 1 October 2020 - 30 September 2021 for Osram A/S

The Annual Report has been prepared in accordance with the Danish Financial Statements Act

In our opinion the Financial Statements give a true and fair view of the Company's assets and liabilities, financial position and results of operations for the financial year ended 30 September 2021.


In our opinion the Management's Review gives a true and fair statement regarding the content in the Management's Review.

We recommend the Annual Report approved at the Annual General Meeting.

Taastrup,


2nd March 2022

Executive Board



Victoria Elisabet Widén

Board of Directors



Andrew Ian Edger



Michael Steffen Pamer



Victoria Elisabet Widén

Independent auditor's report

To the shareholders of Osram A/S

Opinion

We have audited the financial statements of Osram A/S for the financial year 1 October 2019 – 30 September 2020, which comprise income statement, balance sheet, statement of changes in equity and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 30 September 2020 and of the results of the Company's operations for the financial year 1 October 2019 – 30 September 2020 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Independent Auditor's Reports (-continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- ▶ Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

Independent Auditor's Reports (-continued)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

København,

EY Godkendt Revisionspartnerselskab

CVR. no.: 30 70 02 28



Søren Skov Larsen

State Authorised Public Accountant

mne26797



Allan Nørgaard

State Authorised Public Accountant

mne35501

Company details

Company details	Osram A/S Dybendalsvænget 3 2630 Taastrup
	CVR-no.: 37 22 97 33
	Website: www.osram.com
	Registered office: Taastrup
	Financial year: 1. oktober - 30. september
Executive Board	Victoria Elisabet Widén
Board of Directors	Andrew Ian Edger Michael Steffen Pamer Victoria Elisabet Widén
Auditor	EY Godkendt Revisionspartnerselskab Dirch Passers Allé 36 2000 Frederiksberg CVR-nr.: 30 70 02 28

Management's Review

Primary activities of the Company

The Company's main activity is sale of lighting products, systems and solutions on the Danish market incl. Greenland and the Faroe Islands.

Development in activities and financial affairs

In Financial Year 2021 (FY21) the OSRAM A/S Automotive Business was negatively impacted by a 3 month lock down of the Retail Sector in Denmark due to COVID that reduced its automotive sales compared to prior year. Total sales of Entertainment and Industry products also reduced in FY21 as sales of Cinema products were affected by the COVID pandemic. Against these negative developments the sales in its Digital Systems business grew well in the year, supported by a solid customer base. As a result, total sales increased, whilst gross margins reduced slightly following the changed sales structure in FY21 compared to prior year.

Continued tight management of its indirect costs, and the maintenance of strong credit management processes helped ensure that the company continued to trade profitability in FY21.

Overall the business development of the company in FY21 was positive with a profit before tax of tDKK 954, whilst the results remains influenced by the general economic development in Denmark and the strong competition from Asia.

Expected development

There is a moderate net sales growth forecasted for the current and future years providing stable profit levels, based on the continued development of innovative products and ongoing cost

Events after the balance sheet date

No events materially affecting the Company's financial position have occurred subsequent to the financial year-end.

Income statement 1 October - 30 September

	Notes	2020/21	2019/20
Revenue		38.794.859	37.361.948
Cost of sales		-28.188.587	-25.572.277
Other operating income		20.511	20.287
Other external expenses		-2.557.236	-3.023.965
Gross profit		8.069.547	8.785.993
Staff costs	1	-4.527.585	-4.294.642
Depreciation, amortisation expense and impairment losses of property, plant and equipment and intangible assets recognised in profit or loss	2	-2.582.045	-2.592.366
Operating profit		959.917	1.898.985
Financial income		6.010	5.138
Financial expenses	3	-11.566	-18.041
Profit before tax		954.361	1.886.082
Tax on profit for the year	4	-184.807	-403.365
Profit for the year		769.554	1.482.717
Proposed distribution of results			
Retained earnings		0	0
Proposed dividend recognised in equity		769.554	1.482.717
Total distribution		769.554	1.482.717

Balance sheet at 30 September

Assets

	Notes	2021	2020
Goodwill	5	11.960.500	14.478.500
Intangible assets		11.960.500	14.478.500
Leasehold improvements	6	219.494	276.157
Fixtures, fittings, tools and equipment	7	2.518	9.900
Property, plant and equipment		222.012	286.057
Fixed assets		12.182.512	14.764.557
Trade receivables		5.493.315	7.631.566
Receivables from group enterprises		14.867.084	10.649.530
Other receivables	8	213.402	63.402
Prepayments		258.186	286.455
Receivables		20.831.987	18.630.953
Cash and cash equivalents		1.342.201	2.084.249
Current assets		22.174.188	20.715.202
Assets		34.356.700	35.479.759

Balance sheet at 30 September

Equity and liabilities

	Notes	2021	2020
		<u> </u>	<u> </u>
Share capital		510.000	510.000
Retained earnings		25.371.662	25.371.662
Proposed dividend recognised in equity		769.554	1.482.717
Equity		<u>26.651.216</u>	<u>27.364.379</u>
Provisions for deferred tax	9	1.921.139	1.710.108
Provisions		<u>1.921.139</u>	<u>1.710.108</u>
Long-term tax payables		0	121.770
Other payables		434.092	434.092
Long-term liabilities other than provisions		<u>434.092</u>	<u>555.862</u>
Trade payables		397.320	728.075
Other payables		4.952.933	5.121.335
Short-term liabilities other than provisions		<u>5.350.253</u>	<u>5.849.410</u>
Liabilities other than provisions		<u>5.350.253</u>	<u>5.849.410</u>
Equity and liabilities		<u>34.356.700</u>	<u>35.479.759</u>
Other provisions	10		
Contingent liabilities	11		
Consolidated accounts	12		

Statement of changes in equity 1 October - 30 September

	2021	2020
Share capital		
Beginning balance	510.000	510.000
End balance	510.000	510.000
Retained earnings		
Beginning balance	25.371.662	25.371.662
Profit (loss)	0	0
End balance	25.371.662	25.371.662
Proposed dividend recognized in equity		
Beginning balance	1.482.717	1.376.473
Dividend paid	-1.482.717	-1.376.473
Profit (loss)	769.554	1.482.717
End balance	769.554	1.482.717
Equity, ending balance	26.651.216	27.364.379

Notes

	<u>2020/21</u>	<u>2019/20</u>
1 Staff costs		
Wages and salaries	4.090.739	3.827.460
Post-employment benefit expense	370.331	399.327
Social security contributions	66.515	67.855
	<u>4.527.585</u>	<u>4.294.642</u>
Average number of full time employees	<u>6</u>	<u>6</u>
2 Depreciation, amortisation expense and impairment losses of property, plant and equipment and intangible assets recognised in profit or loss		
Amortization, goodwill	2.518.000	2.518.000
Depreciation, leasehold improvements	56.663	59.538
Depreciation, fixtures, fittings, tools and equipment	7.382	14.828
	<u>2.582.045</u>	<u>2.592.366</u>
3 Financial expenses		
Finance expenses arising from group enterprises	4.758	0
Other financial expenses	6.808	18.041
	<u>11.566</u>	<u>18.041</u>
4 Tax on profit for the year		
Tax on profit from ordinary activities	0	121.770
Adjustment of deferred tax	211.031	235.320
Adjustment tax, previous years	-26.224	46.275
	<u>184.807</u>	<u>403.365</u>

Notes

	<u>2020/21</u>	<u>2019/20</u>
5 Goodwill		
Cost at 1 October	<u>25.180.000</u>	<u>25.180.000</u>
Cost at 30 September	<u>25.180.000</u>	<u>25.180.000</u>
Amortization at 1 October	10.701.500	8.183.500
Amortization for the year	<u>2.518.000</u>	<u>2.518.000</u>
Amortization at 30 September	<u>13.219.500</u>	<u>10.701.500</u>
Carrying amount at 30 September	<u>11.960.500</u>	<u>14.478.500</u>
6 Leasehold improvements		
Cost at 1 October	495.117	495.117
Additions	<u>0</u>	<u>0</u>
Cost at 30 September	<u>495.117</u>	<u>495.117</u>
Depreciations at 1 October	218.960	159.422
Depreciation for the year	<u>56.663</u>	<u>59.538</u>
Depreciations at 30 September	<u>275.623</u>	<u>218.960</u>
Carrying amount at 30 September	<u>219.494</u>	<u>276.157</u>
7 Fixtures, fittings, tools and equipment		
Cost at 1 October	207.502	207.502
Additions	<u>0</u>	<u>0</u>
Cost at 30 September	<u>207.502</u>	<u>207.502</u>
Depreciations at 1 October	197.602	182.774
Depreciation for the year	<u>7.382</u>	<u>14.828</u>
Depreciations at 30 September	<u>204.984</u>	<u>197.602</u>
Carrying amount at 30 September	<u>2.518</u>	<u>9.900</u>

Notes

	<u>2020/21</u>	<u>2019/20</u>
8 Other receivables		
Deposits	0	0
Tax receivables	63.402	0
Tax receivables, in which time of payment is more than one year from balance sheet date	150.000	63.402
	<u>213.402</u>	<u>63.402</u>
9 Provisions for deferred tax		
Deferred tax at 1 October	1.710.108	1.474.788
Changes in deferred tax	211.031	235.320
Deferred tax at 30 September	<u>1.921.139</u>	<u>1.710.108</u>

10 Other provisions

Osram A/S offers a guarantee on certain products. No provision has been set aside for expected guarantee demands on basis of previous experiences.

11 Contingent liabilities

The Company has entered into contractual commitments regarding leases and operational leasing contracts for a total of DKK 331.556 up to 30 September 2022.

12 Consolidated accounts

The consolidated financial statements can be obtained from, which comprise the smallest and largest group:

OSRAM Licht AG
OSR T AC
Marcel-Breuer-Straße 6
80807 München, Deutschland
DE292281767

Accounting policies

The Annual Report has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to enterprises of reporting class B with election from reporting class C.

The accounting policies are consistent with those of last year.

General

Reporting currency

The Annual Report is presented in Danish kroner (DKK).

In general regarding accounting and measuring

Income is recognized in the income statement when they are earned. Furthermore are all costs, depreciations and write downs recognized in the income statement when incurred.

Assets are recognized in the balance sheet when it is probable that future economical benefits will accrue to the company and the assets value can be measured reliably.

Liabilities are recognized in the balance sheet when it is probable that future economical benefits will be deducted from the company and the value can be measured reliably.

On initial recognition assets and liabilities are measured to cost price. Thereafter assets and liabilities are measured as described for each entry.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Currency retranslation

Transactions denominated in foreign currency are translated into the functional currency at the exchange rates ruling at the date of the transaction. Exchange differences arising between the transaction date and the exchange rate at the date of actual payment are recognized in the income statement under financial income or financial expenses.

Receivables, payables and other monetary items denominated in foreign currencies are translated into the functional currency at the exchange rates ruling at the balance sheet date. The difference between the exchange rates ruling at the balance sheet date and at the date when the receivable or payable arose is recognized in the income statement under financial income or financial expenses.

Non-current assets acquired in foreign currency are measured to the exchange rate ruling at the date of the transaction.

Accounting policies

Income statement

Gross profit

With reference to section 32 of the Danish Financial Statement Act, the items "Revenue", Cost of sales", "Other operating income" and "Other external expenses" are consolidated into one item designated "Gross profit".

Revenue

Revenue includes invoiced sales of goods and rendering of services, recognition is done, when:

- delivery and transfer of risk to the buyer has taken place before year end
- a committing sales agreement exists
- sales price is determined, and
- payment is received, or there are reasonable security that it will be received

Revenue is recognized excluding value added tax and after deduction of provisions rebates and trade discounts relating to the sale.

Cost of sales

Cost of sales include costs incurred to achieve revenue for the year. Cost of sales include freight and forwarding costs.

Other external expenses

Other external expenses include expenses related to distribution, sale, advertising, administration, bad debt, premises, operating lease agreements etc.

Staff costs

Staff costs comprise costs such as wages and salaries, pension costs and other social security benefits ect. to the company's employees.

Other operating income and expenses

Other operating income and expenses includes items of a secondary nature relative to the enterprise's core business.

Financial items

Financial income and expenses are recognized in the income statement with the amounts related to the year. Financial income and expenses comprise interest receivable and payable, realised and unrealised capital gains on securities and currency translation adjustments.

Accounting policies

Tax expense

Tax on income for the year, consisting of the year's current tax and deferred tax, is recognized in the income statement to the extent that it relates to the income or loss for the year and on equity to the extent that it relates there to.

Balance sheet

Intangible assets

Acquired goodwill is measured at historic cost less accumulated amortization and impairment losses. Goodwill is amortized over the estimated useful economic life. When it is not possible to estimate an useful life of goodwill, goodwill is amortized over a period of 10 years according to section 43,3 in the new Danish Financial Statements Act.

Impairment of intangible assets

The carrying amount of intangible assets is every year reviewed in order to determine if there are indications of impairment exceeding the amount expressed by amortisations. If this is the case a impairment test is carried out in order to determine if the recoverable amount is lower than the carrying amount. The assets are written down to this lower value.

Recoverable amount for the asset is determined as the highest value of net sales price and the capital value. If it is not possible to determine the recoverable amount for the individual asset, assets are assessed together with the smallest group of assets where it is possible to determine a reliable evaluation of the recoverable amount.

Assets where it is not possible to determine an individual capital value because the asset does not generate future cash flows is assessed together with the group of assets which they can be attributed to.

Property, plant and equipment

Leasehold improvements, fixtures, fittings, tools and equipment are measured at historic cost less accumulated depreciation and impairment losses.

Historic cost comprise the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use.

Accounting policies

Assets are depreciated on a straight-line basis over the expected useful economic lives of the assets:

	<u>Useful life</u>	<u>Expected scrap value</u>
Leasehold improvements	3-10 years	0-20%
Fixtures, fittings, tools and equipment	3-10 years	0-20%

Asset acquisitions below the taxable limit is fully written off in the year of acquisition.

Gains and losses on disposals are determined as the difference between selling price less sales cost and carrying amount at time of disposal and are recognized in the income statement. Gain or loss is recognized under other operating income or expenses.

Impairment of property, plant and equipment

The carrying amount of property, plant and equipment is every year reviewed in order to determine if there are indications of impairment exceeding the amount expressed by depreciations and amortisations. If this is the case an impairment test is carried out in order to determine if the recoverable amount is lower than the carrying amount. The assets are written down to this lower value.

Recoverable amount for the asset is determined as the highest value of net sales price and the capital value. If it is not possible to determine the recoverable amount for the individual asset, assets are assessed together with the smallest group of assets where it is possible to determine a reliable evaluation of the recoverable amount.

Assets where it is not possible to determine an individual capital value because the asset does not generate future cash flows is assessed together with the group of assets which they can be attributed to.

Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value.

The net realisable value of inventories is determined taking into account marketability, obsolescence and development in expected sales price less completion costs and costs incurred to effectuate the sale.

Accounting policies

Receivables

Receivables are measured at amortized cost which corresponds in all material respects to nominal value. The value is reduced with provisions for expected bad debts.

Deferred income assets

Deferred income, recognized under assets, comprise costs incurred concerning subsequent financial years.

Cash and bank balances

Cash comprises cash balances and bank balances.

Dividends

Dividends expected to be paid in respect of the year are stated as a separate line item under equity.

Provisions

Liabilities are recognised if they are certain or probable at the balance sheet date, and if the size of the liability can be measured on a reliable basis. The liability is calculated as the amount expected to be paid.

Current tax and current deferred tax

Current tax liabilities and current tax assets are recognized in the balance sheet as estimated tax on the taxable income for the year, adjusted for change in tax on prior years' taxable income and for tax paid under the on-account tax scheme.

Deferred tax is measured according to the balance sheet liability method on all timing differences between the tax and accounting value of assets and liabilities.

Deferred tax assets including the tax value of tax loss carryforwards, are measured at the value at which the asset is expected to be realized, either by equalization in future income tax, or by offsetting deferred tax liabilities within the same legal tax entity. Any deferred net tax assets are measured at net realizable value.

Deferred income tax is measured using tax rules and tax rates that apply by the balance sheet date when the deferred tax asset is realised or the deferred income tax liability is settled. The change in deferred tax as a result of changes in tax rates is recognized in the income statement.

Liabilities

Other liabilities are measured at amortized cost, corresponding to the nominal value.