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## **BC Group Holding A/S**

Avderødvej 27 C 2980 Kokkedal Central Business Registration No 36475072

**Annual report 2016** 

The Annual General Meeting adopted the annual report on 22/5/2017

**Chairman of the General Meeting** 

Name: ESBEN TRIER LUNG

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## **Entity details**

### **Entity**

BC Group Holding A/S Avderødvej 27 C 2980 Kokkedal

Central Business Registration No: 36475072

Registered in: Fredensborg

Financial year: 01.01.2016 - 31.12.2016

### **Board of Directors**

Jens Kristensen, Chairman Lars Rytter Esben Refsgaard Trier Lund

### **Executive Board**

Esben Refsgaard Trier Lund

### **Auditors**

Deloitte Statsautoriseret Revisionspartnerselskab City Tower, Værkmestergade 2 8000 Aarhus C

## Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of BC Group Holding A/S for the financial year 01.01.2016 - 31.12.2016.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2016 and of the results of its operations and cash flows for the financial year 01.01.2016 - 31.12.2016.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Aarhus, 10.05.2017

#### **Executive Board**

Esben Refsgaard Trier Lund

**Board of Directors** 

Jens Kristensen

Chairman

Eshan Bafagaand Trian Lund

### Independent auditor's report

# To the shareholders of BC Group Holding A/S Opinion

We have audited the consolidated financial statements and the parent financial statements of BC Group Holding A/S for the financial year 01.01.2016 - 31.12.2016, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for the Group as well as the Parent, and the consolidated cash flow statement. The consolidated financial statements and the parent financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2016, and of the results of their operations and the consolidated cash flows for the financial year 01.01.2016 - 31.12.2016 in accordance with the Danish Financial Statements Act.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements section of this auditor's report. We are independent of the Group in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Management's responsibilities for the consolidated financial statements and the parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent financial statements, Management is responsible for assessing the Group's and the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements unless Management either intends to liquidate the Group or the Entity or to cease operations, or has no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exits. Misstatements

### Independent auditor's report

can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and the
  parent financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis
  for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than
  for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Group's and the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and the parent financial statements, including the disclosures in the notes, and whether the consolidated financial statements and the parent financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are
  responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Independent auditor's report

### Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the consolidated financial statements and the parent financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the consolidated financial statements and the parent financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the consolidated financial statements and the parent financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Aarhus, 10.05.2017

### **Deloitte**

Statsautoriseret Revisionspartnerselskab Central Business Registration No: 33963556

Jacob Nørmark State Authorised Public Accountant

	2016 DKK'000	2015 DKK'000
Financial highlights		
Key figures		
Revenue	418.603	386.687
Gross profit/loss	57.307	40.613
Operating profit/loss	9.632	1.524
Net financials	(3.271)	(3.906)
Profit/loss for the year	5.189	(3.731)
Total assets	186.235	220.626
Investments in property, plant and equipment	4.610	14.436
Equity	79.340	70.569
Cash flows from (used in) operating activities	37.455	26.851
Cash flows from (used in) investing activities	(7.456)	20.012
Cash flows from (used in) financing activities	(2.391)	(4.234)
Employees in average	438	598
Ratios		
Gross margin (%)	13,7	10,5
Net margin (%)	1,2	(1,0)
Return on equity (%)	6,9	(5,3)
Equity ratio (%)	42,6	32,0

Financial highlights are defined and calculated in accordance with "Recommendations & Ratios 2015" issued by the Danish Society of Financial Analysts.

Ratios	Calculation formula	Ratios
Gross margin (%)	<u>Gross profit/loss x 100</u> Revenue	The entity's operating gearing.
Net margin (%)	Profit/loss for the year x 100 Revenue	The entity's operating profitability.
Return on equity (%)	Profit/loss for the year x 100 Average equity	The entity's return on capital invested in the entity by the owners.
Equity ratio (%)	Equity x 100 Total assets	The financial strength of the entity.

### **Primary activities**

BC Group Holding A/S is the parent company of a number of companies. The parent's primary activity is to act as a holding company and to provide financing of the Group's activities.

The Group's primary activity is to develop and manufacture composite components to the wind industry. Products are delivered globally primarily to the major OEMs in the wind energy sector.

### **Development in activities and finances**

The underlying trend in the market for renewable energy sources is strong, which was supported by signing of COP 20 in Paris in late 2015, and the long-term forecast for wind energy is positive. Furthermore, the cost of energy from renewable energy sources is continuously becoming more competitive compared to fossil fuels, and in the past years costs per kWh for wind energy projects have decreased significantly.

In terms of overall installations, the market for wind energy measured as annual grid connected capacity decreased by approx. 13% compared to 2015, which was the strongest year ever for wind energy installations. This was primarily due to contraction in the Chinese market.

In 2016, the Company has completed a number of new customer projects, and this along with a satisfactory order entry secured an acceptable activity level.

Increased integration between supplier's and customer's technology departments, the platform owners, and the shared teams created a number of cost optimized solutions with a high degree of intelligent logistic advantages built into the products.

Early supplier involvement in designing future wind turbine platforms plays an important role for the preferred suppliers of this industry going forward, along with the design for manufacturing approach in early stages of the lifecycle of the products.

The Company is continuously focusing on optimizing and aligning production capacity and global footprint as well as implementing new production technology and improving productivity in all factories. During the year, a production line was closed down in Hurup, Denmark. This had a significant impact on earnings for the year due to one-off extraordinary costs, and the Company is now well positioned to service customer demand from the main production facilities in Lithuania, China and Spain.

On 30 January 2017, BWB Partners, which is the ultimate majority shareholder in the Company, signed a business combination agreement with Verdane Capital Advisores AS whereby Verdane acquires the majority of the shares in BC Group Holding A/S. Closing of the transaction was completed on April 28 2017.

### Performance for the year

Revenue in 2016 year increased by 8% to DKK 418.6m (2015: DKK 386.7m).

Profit before tax was DKK 6.4m (2015: DKK -2.4m). Profit before tax was negatively affected by one-off costs of DKK 13.8m relating to future lease commitments on production facilities in Denmark, where production was ceased during 2016.

The financial results of the Company are considered acceptable.

### **Currency risks**

The Company's overall currency exposure is primarily to USD. No systematic hedging transactions are made in this respect.

#### Interest-rate risks

It is estimated that fluctuations in interest rates do not pose a significant risk to the Company's earnings. Therefore, no hedging transactions have been made in this respect.

### **Environmental performance**

The Company continues to work actively with quality and environmental management. Quality management certification under ISO 9001, environmental management certification under ISO 14001 and occupational, health and safety management certification under OHSAS 18001 are maintained in one management system. These certifications form part of the Group's overall strategy for quality, environ-mental and occupational, health and safety management.

### Intellectual capital resources

The Company has solid and up-to-date knowledge about composites and ways of using them.

### Research and development activities

In 2016, the Company capitalized DKK 3.4m related to several development projects.

### Investments

Investments amounted to DKK 8.0m, primarily related to investments in production.

### **Financial resources**

The equity ratio of the Company was 42.6% (2015: 32,0%), which corresponds to an equity value of DKK 79.3m (2015: DKK 70.6m).

#### Outlook

Strong underlying trends towards wind as one of the most cost competitive renewable energy source are considered very positive. The wind energy industry has now matured to a point where it is a recognizable share of the world's energy supply with a share that is expected to increase further as the world's energy demand grows.

At the same time, the wind energy industry is expected to deliver even more cost efficient and innovative energy solutions to decrease LCOE (Levelized Cost of Energy), and the major OEMs of the industry are looking to create scale to support the race for the lowest cost. In return they are seeking long-term partners to match their own league and deliver innovative platform based solutions worldwide. It is expected that the development seen in recent years in respect to the decrease in prices for installations will continue over the next years driving further innovation to optimize cost in the entire supply chain.

The global market in terms of installed GW is expected to grow over the next years.

Emerging markets will become increasingly important during the coming years, and local requirements may have to be met to support the political drivers. Wind is a cost efficient and fast way to add capacity to the grid in a large number of markets, making wind energy an attractive option.

The Company is with its global production footprint and core competencies within development well positioned to participate in the next stage of evolution within the wind energy market where technology continues to develop and improve, and customer demands for smarter, better, and cheaper solutions keep the entire supply chain on its toes. New technology means more development in all parts of the world.

Based on above the Company works diligently to serve the next generation of OEMs, which is becoming larger as a consequence of the announced mergers in the industry.

The Company's aim is to be the customers' preferred business partner in a global and competitive market. The extension of the Production Tax Credit (PTC) incentive in the USA and the global agreement on climate change signed in Paris in December 2015 will support the positive trend in demand for the Company's products and services. Many countries now have a stated target as to how they want to proceed up until 2020-2025, and in future many new markets will become active.

Trends are still pointing to wind as one of the fastest and most cost-effective way of renewable energy supply. Volumes are going up and together with the spreading of demand into new and growing markets, this places heavy demands on the Company's ability to adjust and respond rapidly and accurately.

Close partnerships with customers are needed to be able to act appropriately in this market. Competition is steadily increasing, and there are enormous requirements on tomorrow's subsuppliers both financially and measured by all other parameters. The demands by the large international players in the industrial sector

require constant development and alertness, and initiatives to reduce the cost of energy (LCOE) for our customers are in continuous focus.

Composites are part of and constitute an increasing share of future easy solutions, and the Company intends to work on expanding the use of this material by continuing to develop competitive solutions for the industrial sector.

The order forecast is satisfactory, and a profit is expected for 2017.

### Particular risks

### **Exchange rate risks**

The Company's overall currency exposure is primarily to USD. No systematic hedging transactions are made in this respect.

### Interest-rate risks

It is estimated that fluctuations in interest rates do not pose a significant risk to the Company's earnings. Therefore, no hedging transactions have been made in this respect.

### **Capital structure**

BC Group Holding a/s' share capital is divided into share classes.

Management assesses whether the Group has an adequate capital structure and whether the capital structure supports and is consistent with the long-term objectives of the Company.

At the balance sheet date, the Company's net interest-bearing debt amounted to DKK 17.9m (2015: DKK 52.1m, which is considered reasonable, and in Management's opinion, the current capital structure is adequate to support the development of the activities in the Company.

### Intellectual capital resources

The Company has solid and up-to-date knowledge about composites and ways of using them, which constitutes the platform for future earnings of the Company.

### Research and development activities

In 2015, the Group formally established a development department. In 2016 DKK 3.4m was capitalized related to a number of development projects.

### Statutory report on corporate social responsibility

The company works actively with CSR especially with focus on quality, environment and employee health and safety.

Quality management certification under DS/EN ISO 9001, environmental management certification under DS/EN ISO 14001 and occupational, health and safety certification under DS/OHSAS 18001 which are all managed in one management system.

In respect to environmental management specific focus is on waste management and energy consumption which also has a positive influence on the climate and in 2016 part of the Group's energy consumption has been analyzed which will bring down energy consumption. Furthermore, the Group aim to improve occupational health and safety by having special focus areas during the year as for example correct use of protective gear and initiatives that actively promotes employee exercise habits. In 2016 the company won the County of Thisted's health price.

These certifications are part of the Group's overall strategy, which also ensures observance of international conventions and special customer requirements with CSR, including human rights and climate impact/energy consumption. The company does not explicitly have a stated policy for human rights besides what is embedded under the certifications mentioned above.

Implementation of the overall strategy in the quality, environmental and working environment area is ensured by the local facility management. Depending on local conditions, the policy and focus areas vary across facilities in the Group.

### Gender diversity in management bodies

The Company has a gender diversity policy in accordance with § 99b of the Danish Accounting Act with the aim to ensure female representatives on the Board of Directors. Men currently hold all of the three seats on the Board of Directors and the objective is to have at least one seat (33.3%) occupied by a woman in 2020.

The management in Bach Group a/s consists of two members of which both are male. The group policy is to encourage gender diversity at all management levels. In 2016 one middle management position was filled in the Danish company. The position was filled by a woman.

### Events after the balance sheet date

No events have occurred after the balance sheet date to this date which would influence the evaluation of this annual report.

## Consolidated income statement for 2016

	_Notes	2016 DKK	2015 DKK
Revenue	1	418.603.285	386.687.004
Production costs	2	(361.296.011)	(346.073.979)
Gross profit/loss		57.307.274	40.613.025
Distribution costs	2	(8.792.713)	(7.172.015)
Administrative costs	2	(39.165.291)	(32.861.931)
Other operating income		282.245	945.012
Operating profit/loss		9.631.515	1.524.091
Other financial income		1.471.962	2.032.872
Other financial expenses		(4.742.760)	(5.939.341)
Profit/loss before tax		6.360.717	(2.382.378)
Tax on profit/loss for the year	3	(1.171.316)	(1.348.582)
Profit/loss for the year	4	5.189.401	(3.730.960)

## Consolidated balance sheet at 31.12.2016

	Notes	2016 DKK	2015 DKK
Completed development projects		697.902	404.777
Acquired intangible assets		31.938	79.364
Goodwill		22.528.748	25.287.707
Development projects in progress		4.993.657	3.213.093
Intangible assets	5	28.252.245	28.984.941
Land and buildings		3.874.140	4.385.003
Plant and machinery		16.445.715	12.674.382
Other fixtures and fittings, tools and equipment		2.913.656	4.371.680
Leasehold improvements		6.329.746	7.779.258
Property, plant and equipment in progress		270.992	5.054.508
Property, plant and equipment	6	29.834.249	34.264.831
Fixed assets		58.086.494	63.249.772
Raw materials and consumables		26.112.327	31.496.896
Work in progress		3.801.714	7.128.590
Manufactured goods and goods for resale		23.636.353	29.375.933
Prepayments for goods		465.004	0
Inventories		54.015.398	68.001.419
Trade receivables		29.811.941	55.881.063
Deferred tax		9.868.624	7.658.356
Other receivables		4.302.799	7.896.824
Income tax receivable		805.168	1.601.721
Prepayments	7	1.590.043	1.695.247
Receivables		46.378.575	74.733.211
Other investments		130.438	137.431
Other investments		130.438	137.431
Cash		27.623.913	14.504.653
Current assets		128.148.324	157.376.714
Assets		186.234.818	220.626.486

## Consolidated balance sheet at 31.12.2016

	Notes	2016 DKK	2015 DKK
Contributed capital		1.058.503	1.000.000
Retained earnings		78.281.174	69.569.040
Equity		79.339.677	70.569.040
Deferred tax		0	414.200
Other provisions	8	13.836.204	7.037.990
Provisions		13.836.204	7.452.190
Bank loans		3.899.178	6.698.023
Finance lease liabilities		2.512.309	3.564.430
Other payables		7.686.147	12.329.910
Non-current liabilities other than provisions	9	14.097.634	22.592.363
Current portion of long-term liabilities other than provisions Bank loans	9	8.839.015 22.690.850	7.759.999 36.288.933
Trade payables		34.616.816	58.991.574
Payables to associates		0	50.000
Income tax payable		317.174	505.622
Other payables		12.074.285	14.304.362
Deferred income		423.163	2.112.403
Current liabilities other than provisions		78.961.303	120.012.893
Liabilities other than provisions		93.058.937	142.605.256
Equity and liabilities		186.234.818	220.626.486
Unrecognised rental and lease commitments	11		
Contingent liabilities	12		
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Group relations	14		
Subsidiaries	15		

# Consolidated statement of changes in equity for 2016

	Contributed capital DKK	Retained earnings DKK	Total DKK
Equity beginning of year	1.000.000	69.569.040	70.569.040
Effect of mergers and business combinations	3	476.572	476.575
Increase of capital	58.500	4.713.500	4.772.000
Purchase of treasury shares	0	(224.000)	(224.000)
Value adjustments	0	(1.443.339)	(1.443.339)
Profit/loss for the year	0	5.189.401	5.189.401
Equity end of year	1.058.503	78.281.174	79.339.677

## Consolidated cash flow statement for 2016

	Notes	2016 DKK	2015 DKK
Operating profit/loss		9.631.515	1.524.091
Amortisation, depreciation and impairment losses		12.353.972	9.776.895
Other provisions		6.798.214	5.912.990
Working capital changes	10	15.129.877	23.656.588
Cash flow from ordinary operating activities		43.913.578	40.870.564
Financial income received		1.471.962	2.032.872
Financial income paid		(4.742.760)	(5.939.341)
Income taxes refunded/(paid)		(3.187.679)	(2.326.162)
Other cash flows from operating activities		0	(7.787.237)
Cash flows from operating activities		37.455.101	26.850.696
Acquisition etc of intangible assets		(3.408.417)	(3.776.345)
Sale of intangible assets		18.891	0
Acquisition etc of property, plant and equipment		(4.610.457)	(14.436.197)
Sale of property, plant and equipment		544.011	38.224.445
Cash flows from investing activities		(7.455.972)	20.011.903
Loans raised		0	3.710.225
Instalments on loans etc		(7.415.713)	(39.032.880)
Acquisition of treasury shares		(224.000)	0
Cash increase of capital		5.248.575	31.088.373
Cash flows from financing activities		(2.391.138)	(4.234.282)
Increase/decrease in cash and cash equivalents		27.607.991	42.628.317
Cash and cash equivalents beginning of year		(21.784.280)	(64.412.597)
Currency translation adjustments of cash and cash equivalents		(890.648)	0
Cash and cash equivalents end of year		4.933.063	(21.784.280)
Cash and cash equivalents at year-end are composed of:			
Cash		27.623.913	14.504.653
Short-term debt to banks		(22.690.850)	(36.288.933)
Cash and cash equivalents end of year		4.933.063	(21.784.280)

	2016 DKK	2015 DKK
1. Revenue		
Denmark	172.946.854	137.422.000
Other EU-countries	150.512.960	160.225.000
Other countries outside EU	95.143.471	89.040.004
	418.603.285	386.687.004

The Group's segments comprise business areas and geographical markets.

The Group's primary activities are to manufacture components from composites. Referring to § 96 of the Danish Financial Statements Act, Management does not want to further disclose the geographical distribution of revenue as a detailed distribution of the Group's revenue by geographical area will be of considerable damage to the competitive situation.

The Group has no discontinued operations.

	2016 DKK	2015 DKK
2. Staff costs		
Wages and salaries	92.371.924	102.348.555
Pension costs	5.061.221	4.969.024
Other social security costs	16.070.949	12.425.607
	113.504.094	119.743.186
Average number of employees	478	598
3. Tax on profit/loss for the year	2016 DKK	2015 DKK
Tax on current year taxable income	3.806.631	1.352.289
Change in deferred tax for the year	(2.635.315)	(3.707)
	1.171.316	1.348.582
	2016 DKK	2015 DKK
4. Proposed distribution of profit/loss		
Retained earnings	5.189.401	(3.730.960)
	5.189.401	(3.730.960)

	Completed develop- ment projects DKK	Acquired intangible assets DKK	Goodwill DKK	Develop- ment projects in progress DKK
5. Intangible assets				
Cost beginning of year	485.732	99.565	27.586.589	3.213.093
Exchange rate adjustments	0	(392)	0	0
Transfers	1.627.853	0	0	(1.627.853)
Additions	0	0	0	3.408.417
Disposals	0	(18.891)	0	0
Cost end of year	2.113.585	80.282	27.586.589	4.993.657
Amortisation and impairment losses beginning of year	(80.955)	(20.201)	(2.298.882)	0
Exchange rate adjustments	0	93	0	0
Amortisation for the year	(1.334.728)	(28.236)	(2.758.959)	0
Amortisation and impairment losses end of year	(1.415.683)	(48.344)	(5.057.841)	0
Carrying amount end of year	697.902	31.938	22.528.748	4.993.657

	Land and	Plant and	Other fixtures and fittings, tools	Leasehold
	buildings DKK	machinery DKK	and equipment DKK	improve- ments DKK
6. Property, plant and equipment				
Cost beginning of year	5.903.488	18.107.619	5.654.248	9.220.707
Exchange rate adjustments	(36.736)	171.471	(13.121)	(47.904)
Transfers	0	2.988.175	(2.968.957)	0
Additions	0	7.697.504	1.373.608	146.117
Disposals	0	(12.655.821)	(1.751.025)	0
Cost end of year	5.866.752	16.308.948	2.294.753	9.318.920
Depreciation and impairment losses beginning of the year	(1.518.485)	(5.433.237)	(1.282.568)	(1.441.449)
Exchange rate adjustments	20.223	(220.505)	(3.571)	22.690
Transfers	0	(1.435.560)	1.435.560	0
Depreciation for the year	(494.350)	(4.989.460)	(1.177.824)	(1.570.415)
Reversal regarding disposals	0_	12.215.529	1.647.306	0
Depreciation and impairment losses end of the year	(1.992.612)	136.767	618.903	(2.989.174)
Carrying amount end of year	3.874.140	16.445.715	2.913.656	6.329.746
Recognised assets not owned by entity	_	5.555.923	-	

	Property, plant and equipment in progress DKK
6. Property, plant and equipment	
Cost beginning of year	5.054.508
Exchange rate adjustments	(176.744)
Transfers	0
Additions	270.991
Disposals	(4.877.763)
Cost end of year	270.992
Depreciation and impairment losses beginning of the year	0
Exchange rate adjustments	0
Transfers	0
Depreciation for the year	0
Depreciation and impairment losses end of the year	0
Depreciation and impairment losses end of the year	0
Carrying amount end of year	270.992
Recognised assets not owned by entity	

### 7. Prepayments

Prepayment comprise prepaid expenses.

### 8. Other provisions

Other provisions in the comparative figures comprise provisions for rent in the residual period for terminated leaseholds that are no longer used in the enterprise.

Furthermore, other provisions in 2015 comprise restructuring costs relating to the adopted and initiated restructurings.

	Instalments within 12 months 2016 DKK	Instalments within 12 months 2015 DKK	Instalments beyond 12 months 2016 DKK
9. Liabilities other than provisions			
Bank loans	2.735.898	2.591.559	3.899.178
Finance lease liabilities	1.341.117	1.487.440	2.512.309
Other payables	4.762.000	3.681.000	7.686.147
	8.839.015	7.759.999	14.097.634
		2016 DKK	2015 DKK
10. Change in working capital		Total Control of Contr	
Increase/decrease in inventories		13.923.726	(11.072.656)
Increase/decrease in receivables		29.735.671	2.247.965
Increase/decrease in trade payables etc		(28.529.520)	32.481.279
		15.129.877	23.656.588
44 Ummaaaniaad wantal and laass seem	:h	2016 DKK	2015 DKK
11. Unrecognised rental and lease comm		- total	24 225 255
Hereof liabilities under rental or lease agreen	nents until maturity ir	13.619.843	24.986.000

### 12. Contingent liabilities

None.

### 13. Mortgages and securities

Bach Composite Industry A/S's bank debt has been secured on a floating charge of a nominal value of DKK 20,000k. The floating charge comprises unsecured claims, operating equipment, inventories and intellectual property rights.

Bank debt secured on the floating charge amounts to DKK 16,811k at 31.12.2016.

The bank debt in Lithuania is secured on the Group's properties, production plant, machinery, inventories and land lease rights in Lithuania. Bank debt in Lithuania amounts to DKK 5,881k at 31.12.2016.

### 14. Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group: BWB Partners

Name and registered office of the Parent preparing consolidated financial statements for the smallest group: BC Group A/

15. Subsidiaries	Registered in	Corpo- rate form	Equity inte- rest
BC Group A/S	Danmark	A/S	100,0

## Parent income statement for 2016

	Notes	2016 DKK	2015 DKK
Administrative costs		0	(30.000)
Operating profit/loss		0	(30.000)
Income from investments in group enterprises		5.494.090	(3.381.164)
Other financial expenses	1	(382.239)	(427.246)
Profit/loss before tax		5.111.851	(3.838.410)
Tax on profit/loss for the year	2	77.550	107.450
Profit/loss for the year	3	5.189.401	(3.730.960)

## Parent balance sheet at 31.12.2016

	Notes	2016 DKK	2015 DKK
Investments in group enterprises		88.936.586	84.885.835
Fixed asset investments	4	88.936.586	84.885.835
Fixed assets		88.936.586	84.885.835
Deferred tax		185.000	107.450
Receivables		185.000	107.450
Cash		2.689.988	56.665
Current assets		2.874.988	164.115
Assets		91.811.574	85.049.950

## Parent balance sheet at 31.12.2016

	Notes	2016 DKK	2015 DKK
Contributed capital	5, 6	1.058.503	1.000.000
Reserve for net revaluation according to the equity method		669.587	0
Retained earnings		77.611.587	69.569.040
Equity		79.339.677	70.569.040
Other payables		10.067.147	12.069.910
Non-current liabilities other than provisions	7	10.067.147	12.069.910
Current portion of long-term liabilities other than provisions	7	2.381.000	2.381.000
Other payables		23.750	30.000
Current liabilities other than provisions		2.404.750	2.411.000
Liabilities other than provisions		12.471.897	14.480.910
Equity and liabilities		91.811.574	85.049.950
Contingent liabilities	8		
Mortgages and securities	9		
Related parties with controlling interest	10		

## Parent statement of changes in equity for 2016

	Contributed capital DKK	Reserve for net revaluation according to the equity method	Retained earnings DKK	Total DKK
Equity beginning of year Effect of mergers	1.000.000	0	69.569.040	70.569.040
and business combinations	3	0	476.572	476.575
Increase of capital	58.500	0	4.713.500	4.772.000
Purchase of treasury shares	0	0	(224.000)	(224.000)
Exchange rate adjustments	0	(1.443.339)	0	(1.443.339)
Profit/loss for the year	0	2.112.926	3.076.475	5.189.401
Equity end of year	1.058.503	669.587	77.611.587	79.339.677

A share option scheme has been established according to which a right to subscribe for up to 31.244 new C-shares in the Company, a total of DKK 31.244 nominal, is earned and subscibed in 2016. The rights of option scheme are provided if certain objectives are met.

On the presentation of the annual report for 2016, a total right of subscription for 31.244 new shares was earned. The share option was exercised in April 2017.

## **Notes to parent financial statements**

	2016 DKK	2015 DKK
1. Other financial expenses		
Other financial expenses	382.239	427.246
	382.239	427.246
	2016 DKK	2015 DKK
2. Tax on profit/loss for the year		
Change in deferred tax for the year	(77.550)	(107.450)
	(77.550)	(107.450)
	2016 DKK	2015 DKK
3. Proposed distribution of profit/loss		
Transferred to reserve for net revaluation according to the equity method	2.112.926	(3.381.164)
Retained earnings	3.076.475	(349.796)
	5.189.401	(3.730.960)
		Investment s in group enterprises DKK
4. Fixed asset investments		
Cost beginning of year		88.266.999
Cost end of year		88.266.999
Revaluations beginning of year		(3.381.164)
Exchange rate adjustments		(1.443.339)
Amortisation of goodwill		(2.758.959)
Share of profit/loss for the year		8.253.049
Revaluations end of year		669.587
Carrying amount end of year		88.936.586

## **Notes to parent financial statements**

		Number	Nominal value DKK
5. Contributed capital		14 diring di	
A-shares		300.000	300.000
C-shares		58.500	58.500
D-shares		408.937	408.937
E-shares		265.863	265.863
F-shares		25.200	25.200
G-shares		1	1
H-shares		1	1
I-share		1	1
		1.058.503	1.058.503
Num	Nominal value Iber DKK	Share of contributed capital %	Purchase / (selling)- price DKK
6. Treasury shares			DRK
Treasury shares acquired:			
C-shares 2.	.659 2.659	0,3	224.000
2.	659 2.659	0,3	
Holding of treasury shares:			
•	659 2.659	0,3	
	659 2.659	0,3	
	Instalments	Instalments	Instalments
	within 12 months 2016 DKK	within 12 months 2015 DKK	beyond 12 months 2016 DKK
7. Liabilities other than provisions			
Other payables	2.381.000	2.381.000	10.067.147
	2.381.000	2.381.000	10.067.147

### 8. Contingent liabilities

The Company serves as the administration company in a Danish joint taxation arrangement. According to the joint taxation agreement of the Danish Corporation Tax Act, the Entity is therefore liable for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed entities.

### 9. Mortgages and securities

None.

## **Notes to parent financial statements**

### 10. Related parties with controlling interest

Jupiter Group A/S, Copenhagen holds the controlling shares in the Company and thus has a controlling interest in the Company.

### Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

The accounting policies applied for this consolidated financial statements and parent financial statements are consistent with those applied last year.

### Non-comparability

Last year's financial year comprised the period from 18.12.2014 to 31.12.2015, and the comparative figures are therefore not comparable.

### Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

### **Consolidated financial statements**

The consolidated financial statements comprise the Parent and the group enterprises (subsidiaries) that are controlled by the Parent. Control is achieved by the Parent, either directly or indirectly, holding more than 50% of the voting rights or in any other way possibly or actually exercising controlling influence. Enterprises in which the Group, directly or indirectly, holds between 20% and 50% of the voting rights and exercises significant, but not controlling influence are regarded as associates.

### **Basis of consolidation**

The consolidated financial statements are prepared on the basis of the financial statements of Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements. Minority interests' pro rata shares of the profit/loss and the net assets are disclosed as separate items in the income statement and the balance sheet, respectively.

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the takeover date, with net assets having been calculated at fair value.

#### **Business combinations**

Newly acquired or newly established enterprises are recognised in the consolidated financial statements from the time of acquiring or establishing such enterprises. Divested or wound-up enterprises are recognised in the consolidated income statement up to the time of their divestment or winding-up.

The purchase method is applied at the acquisition of new enterprises, under which identifiable assets and liabilities of these enterprises are measured at fair value at the acquisition date. On acquisition of enterprises, provisions are made for costs relating to decided and published restructurings in the acquired enterprise. Allowance is made for the tax effect of restatements.

### Profits or losses from divestment of equity investments

Profits or losses from divestment or winding-up of subsidiaries are calculated as the difference between selling price or settlement price and the carrying amount of the net assets at the time of divestment or winding-up, inclusive of non-amortised goodwill and estimated divestment or winding-up expenses

### Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the one in effect at the payment date, or the rate at the balance sheet date are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other non-monetary assets that have been purchased in foreign currencies are translated using historical rates.

### **Income statement**

### Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

### **Production costs**

Production costs comprise expenses incurred to earn revenue for the financial year. Production costs comprise direct and indirect costs for raw materials and consumables, wages and salaries, rent and lease as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment included in the production process. In addition, the item includes ordinary write-down of inventories.

#### **Distribution costs**

Distribution costs comprise costs incurred for sale and distribution of the Entity's products, including wages and salaries for sales staff, advertising costs, travelling and entertainment expenses, etc as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment attached to the distribution process.

#### **Administrative costs**

Administrative expenses comprise expenses incurred for the Entity's administrative functions, including wages and salaries for administrative staff and Management, stationary and office supplies as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment used for administration of the Entity.

### Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities.

#### Other financial income

Other financial income comprises dividends etc received on other investments, interest income, including interest income on receivables from group enterprises, net capital gains on securities, payables and transactions in foreign currencies etc.

### Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital losses on securities, payables and transactions in foreign currencies etc.

### Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

### **Balance sheet**

### Goodwill

Goodwill is the positive difference between cost and value in use of assets and liabilities taken over as part of the acquisition. Goodwill is amortised straight-line over its estimated useful life which is fixed based on the experience gained by Management for each business area. Useful life is determined based on an assessment of whether the enterprises are strategically acquired enterprises with a strong market position and a long-term earnings profile and whether the amount of goodwill includes intangible resources of a temporary nature that cannot be separated and recognised as separate assets. If it is not possible to estimate the useful life reliably, it is set at 10 years. Useful lives are reassessed on an annual basis. The amortisation periods used are 10 years.

Goodwill is written down to the lower of recoverable amount and carrying amount.

### Intellectual property rights etc

Intellectual property rights etc comprise development projects completed and in progress and acquired intellectual property rights.

Development projects on clearly defined and identifiable products and processes, for which the technical rate of utilisation, adequate resources and a potential future market or development opportunity in the enterprise can be established, and where the intention is to manufacture, market or apply the product or process in question, are recognised as intangible assets. Other development costs are recognised as costs in the income statement as incurred.

The cost of development projects comprises costs such as salaries and amortisation that are directly attributable to the development projects.

Completed development projects are amortised on a straight-line basis using the estimated useful lives of the assets. The amortisation period is three years. For development projects protected by intellectual property rights, the maximum amortisation period is the remaining duration of the relevant rights. Development projects are written down to the lower of recoverable amount and carrying amount.

Intellectual property rights acquired are measured at cost less accumulated amortisation. Patents are amortised over their remaining duration, and licences are amortised over the term of the agreement. The amortisation period is three years.

Intellectual property rights etc are written down to the lower of recoverable amount and carrying amount.

### Property, plant and equipment

Land and buildings, plant and machinery as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For assets held under finance leases, cost is the lower of the asset's fair value and present value of future lease payments.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings 20 years
Plant and machinery 5-10 years
Other fixtures and fittings, tools and equipment 3-10 years
Leasehold improvements 10 years

For leasehold improvements and assets subject to finance leases, the depreciation period cannot exceed the contract period.

Estimated useful lives and residual values are reassessed annually.

Property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

### **Investments in group enterprises**

Investments in group enterprises are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity minus or plus unrealised intragroup profits or losses.

Group enterprises with negative equity are measured at DKK 0, and any receivables from these enterprises are written down by the Parent's share of such negative equity value if it is deemed irrecoverable. If the negative equity value exceeds the amount receivable, the remaining amount is recognised under provisions if the Parent has a legal or constructive obligation to cover the liabilities of the relevant enterprise.

Upon distribution of profit or loss, net revaluation of investments in group enterprises is transferred to Reserve for net revaluation according to the equity method under equity.

Investments in group enterprises are written down to the lower of recoverable amount and carrying amount.

### **Inventories**

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials, consumables, direct labour costs and indirect production costs.

Indirect production costs comprise indirect materials and labour costs, costs of maintenance of, depreciation on and impairment losses relating to machinery, factory buildings and equipment applied for the manufacturing process as well as costs of factory administration and management. Financing costs are not included in cost.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

### Receivables

Receivables are measured at amortised cost, usually equalling nominal value less write-downs for bad and doubtful debts.

### **Deferred tax**

Deferred tax is recognised on all temporary differences between the carrying amount and tax-based value of assets and liabilities, for which the tax-based value of assets is calculated based on the planned use of each asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

### Income tax payable or receivable

Current tax payable or receivable is recognised in the balance sheet, stated as tax calculated on this year's taxable income, adjusted for prepaid tax.

#### **Prepayments**

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

### Other investments

Securities recognised under current assets comprise listed bonds and investments measured at fair value (market price) at the balance sheet date.

#### Cash

Cash comprises cash in hand and bank deposits.

### Other provisions

Other provisions in the comparative figures comprise provisions for rent in the residual period for terminated leaseholds that are no longer used in the enterprise.

Furthermore, other provisions in 2015 comprise restructuring costs relating to the adopted and initiated restructurings.

Other provisions are recognised and measured as the best estimate of the expenses required to settle the liabilities at the balance sheet date. Provisions that are estimated to mature more than one year after the balance sheet date are measured at their discounted value.

### Finance lease liabilities

Lease commitments relating to assets held under finance leases are recognised in the balance sheet as liabilities other than provisions, and, at the time of inception of the lease, measured at the present value of future lease payments. Subsequent to initial recognition, lease commitments are measured at amortised cost. The difference between present value and nominal amount of the lease payments is recognised in the income statement as a financial expense over the term of the leases.

### **Operating leases**

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

### Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

### **Deferred income**

Deferred income comprises received income for recognition in subsequent financial years. Deferred income is measured at cost.

### **Cash flow statement**

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments as well as purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, instalments on interest-bearing debt, purchase of treasury shares, and payment of dividend.

Cash and cash equivalents comprise cash less short-term bank debt.