Barritskov Holding ApS

Barritskovvej 36, 7150 Barrit

CVR no. 35 81 41 24

Annual report 2019

Approved at the Company's annual general meeting on 26 June 2020

Chairman:

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Building a better working world

Contents

Statement by the Executive Board

Today, the Executive Board has discussed and approved the annual report of Barritskov Holding ApS for the financial year 1 January - 31 December 2019.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In my opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Company at 31 December 2019 and of the results of the Group's and the Company's operations and of the consolidated cash flows for the financial year 1 January - 31 December 2019.

Further, in my opinion, the Management's review gives a fair review of the development in the Group's and the Company's operations and financial matters and the results of the Group's and the Company's operations and financial position.

I recommend that the annual report be approved at the annual general meeting.

Barrit, 26 June 2020
Executive Board:

Thomas Harttung

Independent auditor's report

To the shareholder of Barritskov Holding ApS

Opinion

We have audited the consolidated financial statements and the parent company financial statements of Barritskov Holding ApS for the financial year 1 January - 31 December 2019, which comprise income statement, balance sheet, statement of changes in equity and notes, including accounting policies, for the Group and the Parent Company, and a consolidated cash flow statement. The consolidated financial statements and the parent company financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2019, and of the results of the Group's and Parent Company's operations as well as the consolidated cash flows for the financial year 1 January - 31 December 2019 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent Company financial statements" (herinafter collectively referred to as "the financial statements") section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements.

Management's responsibilities for the financial statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

Independent auditor's report

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Aarhus, 26 June 2020
ERNST & YOUNG
Godkendt Revisionspartnerselskab
CVR no. 30 70 02 28

Tom B. Lassen	Nikolai Holm Pedersen
State Authorised Public Accountant	State Authorised Public Accountant
mne24820	mne45896

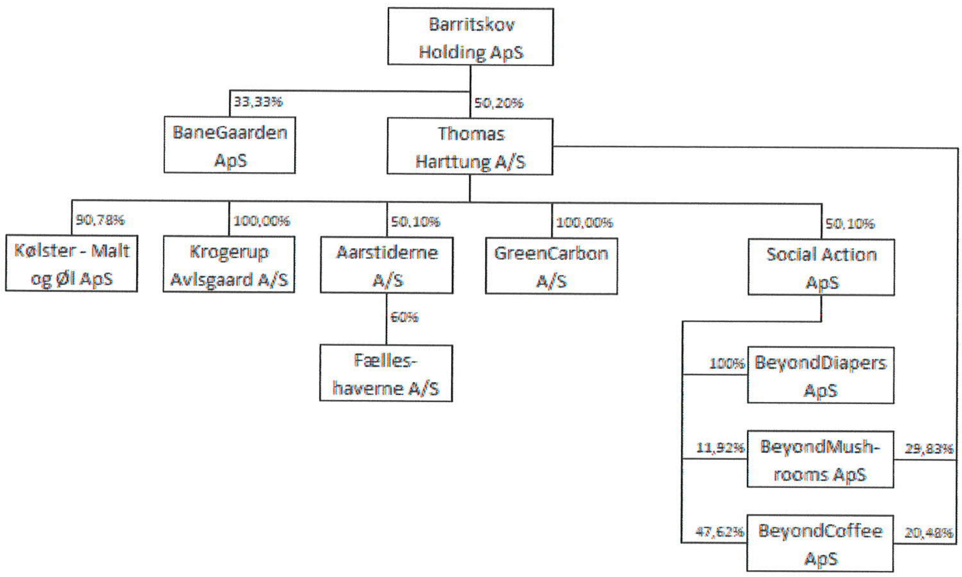
Management's review

Company details

Name	Barritskov Holding ApS
Address, Postal code, City	Barritskovvej 36, 7150 Barrit
CVR no.	35 81 41 24
Established	24 March 2014
Registered office	Hedensted
Financial year	1 January - 31 December
Executive Board	Thomas Harttung
Auditors	Ernst & Young Godkendt Revisionspartnerselskab Værkmestergade 25, P.O. Box 330, 8100 Aarhus C, Denmark

Management's review

Group chart



Management's review

Financial highlights for the Group

DKK'000	2019	2018	2017	2016	2015
Key figures					
Revenue	671,162	692,973	677,797	569,795	453,619
Gross profit	185,977	173,145	178,485	153,242	123,524
Earnings before interest, taxes, depreciation and amortisation (EBITDA)	32,372	31,661	58,724	55,004	46,074
Operating profit/loss	8,050	9,825	44,606	43,666	37,096
Net financials	-1,510	-1,041	-961	-1,253	-436
Profit for the year	**7,842**	**10,801**	**59,738**	**35,267**	**29,117**
Total assets	240,386	230,081	245,348	212,995	182,509
Share capital	251	251	13,279	251	251
Equity	**110,091**	**108,007**	**184,093**	**96,951**	**84,108**
Cash flows from operating activities	22,734	21,769	73,478	46,659	16,972
Net cash flows from investing activities	-12,797	-28,752	-16,201	-41,976	-9,428
Investment in property, plant and equipment	-4,509	-25,247	0	0	0
Cash flows from financing activities	-2,582	-14,485	-44,917	-11,429	5,883
Total cash flows	**7,355**	**-21,468**	**12,360**	**-6,746**	**13,427**
Financial ratios					
Operating margin	1.9%	1.9%	6.8%	7.8 %	7.7 %
Gross margin	27.7%	25.0%	26.3%	26.9%	27.2%
Equity ratio	19.3%	19.8%	48.9%	23.0%	27.4%
Return on equity	1.5%	2.4%	24.1%	15.8%	0.0%
Return on capital employed	0.0%	23.8%	86.5%	109.3%	115.8%
Average number of employees	**306**	**281**	**234**	**196**	**155**

The financial ratios stated in the survey of financial highlights have been calculated as follows:

Ordinary operating profit/loss: Profit/loss before financial items adjusted for other operating income and other operating expenses

Operating margin: $\frac{\text{Operating profit (EBIT) x 100}}{\text{Revenue}}$

Gross margin ratio: $\frac{\text{Gross margin x 100}}{\text{Revenue}}$

Equity ratio: $\frac{\text{Equity excl. non-controlling interests, year-end x 100}}{\text{Total equity and liabilities, year-end}}$

Return on equity: $\frac{\text{Profit/loss excl. non-controlling interests x 100}}{\text{Average equity excl. non-controlling interests}}$

Return on capital employed: $\frac{\text{Operating profit x 100}}{\text{Average operating assets}}$

Management's review

Business review

The primary activity of the Company is to act as a holding company and as a long-term owner of sustainably managed forests and agricultural land.

The principal activities of the Group are to deliver organic products and meal solutions directly to private households, offices, catering companies and other businesses and institutions.

Objective

The Group recreates the close links between the work of the organic farmer and the work in every kitchen - transforming the bounties of the land into feasts of good, nutritious, seasonal and inspired food.

Financial review

Revenue from forestry and farming decreased by 3% to DKK 3.0 million and EBIT came in at DKK 1.8 million after a profit of DKK 1.3 million in 2018. The improved performance is expected to continue in 2020.

Mortgage loans have been refinanced which has led to future annual savings of DKK 0.3 million. Refinancing also resulted in DKK 0.7 million in one-off costs that have been fully expensed in 2019.

At Group level, revenue decreased by DKK 22 million to DKK 671 million, and net profit dropped from DKK 11 million to DKK 8 million, mainly driven by changes in market conditions. The balance sheet at 31 December 2019 showed equity of DKK 46.4 million, compared to the balance sheet at 31 December 2018, which showed equity of DKK 45.7 million.

The Parent Company's equity ratio was 43% at the end of 2019 compared to 43% in 2018.

The Parent Company's share of the Group's net profit was DKK 1 million.

Non-financial matters

Special risks

Price risks

The Group maintains comprehensive cooperation with growers inside and outside of Denmark. Consequently, the forward price situation is well known within a 12-month perspective. This unique collaboration was strengthened during 2019 through continued concerted efforts and developed further with regard to sustainability issues.

Currency risks

More than 80% of revenue is received in DKK.

The Group pays its foreign suppliers predominantly in EUR, DKK and SEK.

While impacting immediate profitability of the Swedish branch, fluctuations in the DKK/SEK exchange rate are not seen to pose any material risk to the Group. The Group hedges its exposure to SEK on a rolling 12-month basis.

Knowledge resources

The Group continuously accumulates internal knowledge about its business model, customers, and suppliers. Throughout 2019, emphasis was put on developing the cooperation with suppliers, expanding the diversity and the level of cooperation with farmers and producers of organic food. In 2019, emphasis has also been put on the continuing development and further deepening of the relationship with the customers among others through a line of initiatives such as invitations to communal eating and educational sessions.

At the end of 2019, the customers were introduced to a repositioning of the sustainability work done in Aarstiderne under the headline Planetar®.

Management's review

Co workers' commitment and ability to take charge of their situation is encouraged through cross cutting work groups and development projects. The Aarstiderne Academy is a structured way to work with this and improves the education and development level of co workers in the form of short courses. The Academy is run solely with an internal teaching staff, i.e. managers and specialists, and the starting points of the courses are always in real and relevant day-to-day issues.

Impact on the external environment

As an organically certified entity and due to our Articles of Association, Aarstiderne is committed to minimising its energy consumption, avoiding any unnecessary negative impact on the environment, and using local resources as much as possible. This is reflected in a comprehensive Environmental Assessment report, which governs company policy in this area and establishes frameworks for engagement and action plans.

The Group engages in carbon accounting, emissions are monitored, and reduction projects are assessed.

The Group maintained its organic certification throughout the financial year.

Research and development activities

At the two host farms Barritskov and Krogerup Avlsgaard, test fields are used to gain knowledge and test new varieties of vegetables, herbs, flowers, etc. to be incorporated in the composition of the Group's mealboxes.

The Group continuously initiates and participates in various research projects focusing on lowering carbon emissions, minimising food waste, increasing the Danish share of mealbox content etc. The 17 Sustainable Development Goals (SDGs) as set forth by the UN have become the guiding principles, however, the sustainability focus has always been an integrated part of the DNA of Aarstiderne.

In 2019, one of the new initiatives taken has been the establishment of a project focusing on growing various crops during all seasons in non-heated greenhouses in Eastern Zealand in Denmark. The object of the project is to prolong the availability of Danish crops through the seasons where they are normally not available due to the cold weather conditions - and thus being able to minimise transportation of crops from Southern Europe. The first crops have already found their way to the Group's mealboxes, and the project will continue through 2020.

Foreign branches

The Group maintains a branch in Sweden.

Statutory CSR report

The statutory CSR report is published on the Company's website:
www.aarstiderne.com/barritskov-holding-csr-report-2019

Account of the gender composition of Management

The Company has no Board of Directors and it's Executive Board has only one member, so the Company is not covered by the requirements on target figures and giving an explanation.

The main subsidiary, Thomas Harttung A/S, has adopted a policy of gender diversity at the Board of Directors level and throughout its majority-owned subsidiaries.

Events after the balance sheet date

Subsequent to the financial year end, the Corona pandemic has affected the whole world and also also the main portfolio company Aarstiderne, which has experienced higher demand, especially in the beginning of the lock-down period in Denmark. Revenue has been higher than budgeted in the spring months, and the business has been able to handle this thanks to a dedicated and sustained performance by all key employees. Also, revenue in Sweden has been higher for Aarstiderne, but the growth came later due to differences in the handling of the pandemic in the two countries.

Management's review

Some of the smaller portfolio companies have experienced more difficult trading conditions and have applied for and received government support. All portfolio companies expect to come out on the other side of the pandemic.

Outlook

The agricultural and forestry assets will deliver strong returns in 2020, due to favorable market and weather conditions.

Net profit in 2020 from operating companies at Group level, is expected to reach DKK 35-40 million.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Income statement

Note	DKK'000	Group 2019	Group 2018	Parent company 2019	Parent company 2018
2	**Revenue**	671,162	692,973	2,968	3,084
	Other operating income	4,621	3,619	0	0
	Raw materials and consumables	-312,275	-339,097	-665	-1,215
	Other external expenses	-177,531	-184,350	-380	-422
	Gross profit	185,977	173,145	1,923	1,447
3	Staff costs	-153,513	-141,484	0	-124
	Amortisation/depreciation and impairment of intangible assets and property, plant and equipment	-19,794	-18,218	-150	-59
	Other operating expenses	-92	0	0	0
	Profit before net financials	12,578	13,443	1,773	1,264
	Income from investments in group entities	113	1,197	946	1,818
	Income from investments in associates	-485	190	-380	0
	Financial income	650	1,131	0	1
4	Financial expenses	-2,160	-2,172	-1,675	-1,096
	Profit before tax	10,696	13,789	664	1,987
5	Tax for the year	-2,854	-2,988	38	25
	Profit for the year	7,842	10,801	702	2,012
	Specification of the Group's results of operations:				
	Shareholder in Barritskov Holding ApS	702	2,012		
	Non-controlling interests	7,140	8,789		
		7,842	10,801		

Consolidated financial statements and parent company financial statements 1 January - 31 December

Balance sheet

		Group		Parent company	
Note	DKK'000	2019	2018	2019	2018
	ASSETS				
	Fixed assets				
6	**Intangible assets**				
	Group goodwill	9,008	10,384	0	0
	IT platform	10,535	9,875	0	0
	Intellectual property rights and trademarks	6,008	5,521	0	0
	Goodwill	1,261	1,463	0	0
		26,812	27,243	0	0
7	**Property, plant and equipment**				
	Land and buildings	69,420	69,509	69,420	69,509
	Other fixtures and fittings, tools and equipment	33,954	38,854	59	116
	Leasehold improvements	3,762	4,254	0	0
	Property, plant and equipment in progress	0	1,549	0	0
		107,136	114,166	69,479	69,625
8	**Investments**				
	Investments in group entities, net asset value	0	0	36,436	35,419
	Investments in associates, net asset value	464	20	120	20
	Deposits, investments	135	0	0	0
		599	20	36,556	35,439
	Total fixed assets	134,547	141,429	106,035	105,064
	Non-fixed assets				
	Inventories				
	Raw materials and consumables	4,787	2,723	0	0
	Finished goods and goods for resale	16,273	16,177	320	435
		21,060	18,900	320	435
	Receivables				
	Trade receivables	22,040	21,610	1	5
	Receivables from group entities	0	0	208	150
	Receivables from associates	202	0	202	0
10	Deferred tax assets	0	0	33	151
	Income taxes receivable	2,236	0	1,203	0
	Joint taxation contribution receivable	0	579	0	0
	Other receivables	13,424	9,317	1,002	509
	Contributed capital in arrears	80	0	0	0
9	Prepayments	5,842	4,656	1	1
		43,824	36,162	2,650	816
	Securities and investments				
	Other securities and investments	115	105	0	0
		115	105	0	0
	Cash	40,840	33,485	241	90
	Total non-fixed assets	105,839	88,652	3,211	1,341
	TOTAL ASSETS	240,386	230,081	109,246	106,405

Consolidated financial statements and parent company financial statements 1 January - 31 December

Balance sheet

Note	DKK'000	Group 2019	Group 2018	Parent company 2019	Parent company 2018
	EQUITY AND LIABILITIES				
	Equity				
	Share capital	251	251	251	251
	Net revaluation reserve according to the equity method	0	0	0	0
	Retained earnings	46,131	45,412	46,131	45,412
	Dividend proposed for the year	55	0	55	0
	Shareholders in Barritskov Holding ApS' share of equity	46,437	45,663	46,437	45,663
	Non-controlling interests	63,654	62,344	0	0
	Total equity	110,091	108,007	46,437	45,663
	Provisions				
10	Deferred tax	3,167	3,006	0	0
	Total provisions	3,167	3,006	0	0
	Liabilities other than provisions				
11	**Non-current liabilities other than provisions**				
	Mortgage debt	34,424	33,894	34,424	33,894
	Lease liabilities	2,963	4,973	0	0
	Deposits	0	12	0	12
	Other payables	5,324	0	0	0
		42,711	38,879	34,424	33,906
	Current liabilities other than provisions				
11	Current portion of long-term liabilities	2,464	2,488	171	294
	Prepayments received from customers	1,258	843	0	0
	Trade payables	52,952	40,574	66	53
	Payables to group entities	0	0	24,728	19,038
	Income taxes payable	0	503	0	503
	Joint taxation contribution payable	1,048	577	1,048	577
	Payables to shareholders and management	0	3	0	3
	Deposits	820	972	0	0
	Other payables	25,875	34,066	2,372	6,368
	Deferred income	0	163	0	0
		84,417	80,189	28,385	26,836
	Total liabilities other than provisions	127,128	119,068	62,809	60,742
	TOTAL EQUITY AND LIABILITIES	240,386	230,081	109,246	106,405

1 Accounting policies
12 Contractual obligations and contingencies, etc.
13 Collateral
14 Currency risks
15 Related parties
16 Fee to the auditors appointed by the Company in general meeting

Consolidated financial statements and parent company financial statements 1 January - 31 December

Statement of changes in equity

		Group					
Note	DKK'000	Share capital	Retained earnings	Dividend proposed for the year	Total	Non-controlling interests	Total equity
	Equity at 1 January 2018	251	54,004	0	54,255	64,234	118,489
	Transfer through appropriation of profit	0	2,012	0	2,012	8,789	10,801
	Other value adjustments of equity	0	-2,604	0	-2,604	-6,579	-9,183
	Extraordinary dividend distributed	0	-8,000	0	-8,000	-4,100	-12,100
	Equity at 1 January 2019	251	45,412	0	45,663	62,344	108,007
	Transfer through appropriation of profit	0	718	55	702	7,140	7,842
	Other value adjustments of equity	0	1	0	72	-5,830	-5,758
	Equity at 31 December 2019	251	46,131	55	46,437	63,654	110,091

Consolidated financial statements and parent company financial statements 1 January - 31 December

Statement of changes in equity (continued)

		Parent company				
Note	DKK'000	Share capital	Net revaluation reserve according to the equity method	Retained earnings	Dividend proposed for the year	Total
	Equity at 1 January 2018	251	0	54,004	0	54,255
17	Transfer, see "Appropriation of profit"	0	1,818	194	0	2,012
	Other value adjustments of equity	0	-1,818	-786	0	-2,604
	Extraordinary dividend distributed	0	0	-8,000	0	-8,000
	Equity at 1 January 2019	251	0	45,412	0	45,663
17	Transfer, see "Appropriation of profit"	0	566	81	55	702
	Other value adjustments of equity	0	-566	638	0	72
	Equity at 31 December 2019	251	0	46,131	55	46,437

Consolidated financial statements and parent company financial statements 1 January - 31 December

Cash flow statement

Note	DKK'000	Group 2019	Group 2018
	Profit for the year	7,842	10,801
18	Adjustments	21,477	19,350
	Cash generated from operations (operating activities)	29,319	30,151
19	Changes in working capital	-4,571	-9,133
	Cash generated from operations (operating activities)	24,748	21,018
	Interest received, etc.	649	764
	Interest paid, etc.	-2,160	-1,807
	Income taxes paid	-503	1,794
	Cash flows from operating activities	22,734	21,769
	Additions of intangible assets	-8,134	-5,547
	Additions of property, plant and equipment	-4,509	-25,247
	Disposals of intangible assets and property, plant and equipment	262	30
	Purchase of financial assets	-8	0
	Changes in investments in subsidiaries	372	2,032
	Changes in investments in associates	-780	-20
	Cash flows to investing activities	-12,797	-28,752
	Dividends distributed	-6,470	-12,100
	Proceeds of long-term liabilities	395	9,956
	Repayments, long-term liabilities	-1,910	-2,504
	Acquisition of treasury shares	0	-10,002
	Cash capital increase	80	165
	Raising of loan in the Employees' Fund for Residual Holiday Funds	5,323	0
	Cash flows from financing activities	-2,582	-14,485
	Net cash flow	7,355	-21,468
	Cash and cash equivalents at 1 January	33,485	54,953
20	**Cash and cash equivalents at 31 December**	40,840	33,485

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 **Accounting policies**

The annual report of Barritskov Holding ApS for 2019 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to large reporting class C entities.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

Reporting currency

The financial statements are presented in Danish kroner (DKK'000).

Consolidated financial statements

Control

The consolidated financial statements comprise the Parent Company and subsidiaries controlled by the Parent Company.

Control means a parent company's power to direct a subsidiary's financial and operating policy decisions. Besides the above power, the parent company should also be able to yield a return from its investment.

In assessing if the parent company controls an entity, de facto control is taken into consideration as well.

The existence of potential voting rights which may currently be exercised or converted into additional voting rights is considered when assessing if an entity can become empowered to direct another entity's financial and operating decisions.

Significant influence

Entities over whose financial and operating policy decisions the group exercises significant influence are classified as associates. Significant influence is assumed to exist if the Parent Company directly or indirectly holds or controls 20% or more of the voting power of the investee, but does not control the investee.

The existence of potential voting rights which may presently be exercised or be converted into additional voting rights in considered when assessing if significant influence exists.

Preparation of consolidated financial statements

The consolidated financial statements are prepared as a consolidation of the parent company's and the individual subsidiaries' financial statements, which are prepared according to the group's accounting policies. On consolidation, intra-group income and expenses, shareholdings, intra-group balances and dividends, and realised and unrealised gains on intra-group transactions are eliminated. Unrealised gains on transactions with associates are eliminated in proportion to the group's interest in the entity. Unrealised losses are eliminated in the same way as unrealised gains if they do not reflect impairment.

In the consolidated financial statements, the accounting items of subsidiaries are recognised in full. Non-controlling interests' share of the profit/loss for the year and of the equity of subsidiaries which are not wholly-owned are included in the group's profit/loss and equity, respectively, but are disclosed separately.

Acquisitions and disposals of non-controlling interests which are still controlled are recognised directly in equity as a transaction between shareholders.

Investments in associates and joint ventures are recognised in the consolidated financial statements using the equity method.

The group's activities in joint operations are recognised on a line-by-line basis.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Non-controlling interests

On initial recognition, non-controlling interests are measured at the fair value of the non-controlling interests' equity interest.

Goodwill relating to the non-controlling interests' share of the acquiree is thus recognised.

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rate at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the most recent financial statements is recognised in the income statement as financial income or financial expenses.

Derivative financial instruments

On initial recognition, derivative financial instruments are recognised at cost in the balance sheet and are subsequently measured at fair value. Positive and negative fair values of derivative financial instruments are included in "Other receivables" and "Other payables", respectively.

Fair value adjustments of derivative financial instruments designated as and qualifying for hedging of future assets or liabilities are recognised in other receivables or other payables, respectively, and in equity. If the hedged forecast transaction results in the recognition of assets or liabilities, amounts previously recognised in equity are transferred to the cost of the asset or liability, respectively. If the hedged forecast transaction results in income or expenses, amounts previously deferred in equity are transferred to the income statement in the period in which the hedged item affects the profit/loss for the year.

Leases

On initial recognition, leases for assets that transfer substantially all the risks and rewards incident to the ownership to the Company (finance leases) are measured in the balance sheet at the lower of fair value and the present value of the future lease payments. In calculating the net present value, the interest rate implicit in the lease or the incremental borrowing rate is used as the discount factor. Assets held under finance leases are subsequently accounted for in the same way as the Company's other assets.

The capitalised residual lease liability is recognised in the balance sheet as a liability, and the interest element of the lease payment is recognised in the income statement over the term of the lease.

Leases that do not transfer substantially all the risks and rewards incident to the ownership to the Company are classified as operating leases. Payments relating to operating leases and any other rent agreements are recognised in the income statement over the term of the lease. The Company's aggregate liabilities relating to operating leases and other rent agreements are disclosed under "Contingent liabilities".

Public grants

Public grants to cover expenses are recognised in the income statement when it is deemed likely that all grant criteria have been met. Grants which must be repaid under certain circumstances are recognised only where they are not expected to be repaid.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Income statement

Revenue

Revenue from the sale of goods for resale is recognised in the income statement provided that delivery and transfer of risk to the buyer have taken place before year end and that the income can be reliably measured and is expected to be received.

Revenue is measured at the fair value of the agreed consideration excluding VAT and taxes charged on behalf of third parties. All discounts and rebates granted are recognised in revenue.

Other operating income and operating expenses

Other operating income and operating expenses comprise items of a secondary nature relative to the Company's core activities, including gains or losses on the sale of fixed assets.

Raw materials and consumables, etc.

Raw materials and consumables include expenses relating to raw materials and consumables used in generating the year's revenue.

Other external expenses

Other external expenses include the year's expenses relating to the Company's core activities, including expenses relating to distribution, sale, advertising, administration, premises, bad debts, payments under operating leases, etc.

Staff costs

Staff costs include wages and salaries, including compensated absence and pension to the Company's employees, as well as other social security contributions, etc. The item is net of refunds from public authorities.

Amortisation/depreciation

The item comprises amortisation/depreciation of intangible assets and property, plant and equipment.

The cost net of the expected residual value for completed development projects and acquired IP rights is amortised over the expected useful life. Acquired IP rights include patents, rights and licences.

Amortisation is recognised in the income statement.

The basis of amortisation, which is calculated as cost less any residual value, is amortised on a straight line basis over the expected useful life. The expected useful lives of the assets are as follows:

IT platform	3-5 years
Intellectual property rights and trademarks	3-20 years
Acquired other similar rights	20 years
Goodwill	20 years
Group goodwill	10-20 years

Where individual components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items, which are depreciated separately.

Buildings	50 years
Other fixtures and fittings, tools and equipment	3-10 years
Leasehold improvements	5-20 years

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

The residual value is determined at the time of acquisition and are reassessed every year. Where the residual value exceeds the carrying amount of the asset, no further depreciation charges are recognised. In case of changes in the residual value, the effect on the depreciation charges is recognised prospectively as a change in accounting estimates.

Land is not depreciated.

Profit/loss from investments in subsidiaries and associates

A proportionate share of the underlying entities' profit/loss after tax is recognised in the income statement according to the equity method. Shares of profit/loss after tax in subsidiaries and associates are presented as separate line items in the income statement. Full elimination of intra-group gains/losses is made for equity investments in subsidiaries. Only proportionate elimination of intra-group gains/losses is made for equity investments in associates.

Financial income and expenses

Financial income and expenses are recognised in the income statements at the amounts that concern the financial year. Net financials include interest income and expenses as well as allowances and surcharges under the advance-payment-of-tax scheme, etc.

Tax

The parent company is covered by the Danish rules on mandatory joint taxation of the Group's Danish subsidiaries. Subsidiaries are included in the joint taxation arrangement from the date at which they are included in the consolidated financial statements and up to the date when they are no longer consolidated.

The parent company acts as management company for the joint taxation arrangement and consequently settles all corporate income tax payments with the tax authorities.

On payment of joint taxation contributions, the Danish corporate income tax charge is allocated between the jointly taxed entities in proportion to their taxable income. Entities with tax losses receive joint taxation contributions from entities that have been able to use the tax losses to reduce their own taxable income.

Tax for the year, which comprises the current income tax charge, joint taxation contributions and deferred tax adjustments, including adjustments arising from changes in tax rates, is recognised in the income statement as regards the portion that relates to the profit/loss for the year and directly in equity as regards the portion that relates to entries directly in equity.

Balance sheet

Intangible assets

Goodwill is amortised over the estimated useful life determined on the basis of Management's experience of the specific business areas. Goodwill is amortised over a period of 20 years or less, as this amortisation period is considered the best way to reflect the utility of the resources in question.

Other intangible assets comprise the IT platform, ongoing development projects, intellectual property rigths and trademarks.

Other intangible assets are measured at cost less accumulated amortisation and impairment losses.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Development projects regarding products and processes that are clearly defined and identifiable, where the technical utilisation degree, sufficient resources and a potential future market or development opportunities in the Company are evidenced, and where the Company intends to produce, market or use the project or the process in question, are recognised as intangible assets. Other development costs are recognised in the income statement when incurred.

Development costs comprise costs, including salaries and travelling expenses that are directly and indirectly attributable to the development projects.

Following the completion of the development work, development costs are amortised on a straight line basis over the estimated useful life. The amortisation period is usually five years.

The IT platform is measured at cost less accumulated amortisation and impairment. Cost comprises the acquisition price and any costs directly attributable to the acquisition until the date when the asset is available for use.

Intellectual property rights and trademarks are measured at cost less accumulated amortisation and impairment. Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use.

Gains and losses on the sale of intangible assets are recognised in the income statement under "Other operating income" or "Other operating expenses", respectively. Gains and losses are calculated as the difference between the selling price less selling expenses and the carrying amount at the time of sale.

Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes the acquisition price and costs directly related to the acquisition until the time at which the asset is ready for use.

Gains or losses are calculated as the difference between the selling price less selling costs and the carrying amount at the date of disposal. Gains and losses from the disposal of property, plant and equipment are recognised in the income statement as other operating income or other operating expenses.

Investments in subsidiaries and associates

Equity investments in subsidiaries and associates are measured according to the equity method. Equity investments in joint ventures are also measured according to the equity method in the consolidated financial statements.

On initial recognition, equity investments in subsidiaries and associates are measured at cost, i.e. plus transaction costs. The cost is allocated in accordance with the acquisition method; see the accounting policies regarding business combinations.

The cost is adjusted by shares of profit/loss after tax calculated in accordance with the Group's accounting policies less or plus unrealised intra-group gains/losses.

Identified increases in value and goodwill, if any, compared to the underlying entity's net asset value are amortised in accordance with the accounting policies for the assets and liabilities to which they can be attributed. Negative goodwill is recognised in the income statement.

Dividend received is deduced from the carrying amount.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Impairment of fixed assets

The carrying amount of intangible assets, property, plant and equipment and investments in subsidiaries and associates is assessed for impairment on an annual basis.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists. Impairment losses on goodwill are not reversed.

Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value. The net realisable value of inventories is calculated as the sales amount less costs of completion and expenses required to effect the sale and is determined taking into account marketability, obsolescence and development in the expected selling price.

The cost of raw materials and consumables comprises the cost of acquisition plus delivery costs.

Goods for resale are measured at cost, which comprises the cost of acquisition plus delivery costs as well as other expenses directly attributable to the acquisition.

Receivables

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired. If there is objective evidence that an individual receivable has been impaired, an impairment loss is recognised on an individual basis.

Prepayments

Prepayments recognised under "Assets" comprise prepaid expenses regarding subsequent financial reporting years.

Securities and investments

Securities and investments consisting in listed shares and bonds are measured at fair value (market price) at the balance sheet date. Investments not admitted to trading on an active market are measured at cost.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Cash

Cash comprise cash and short term securities which are readily convertible into cash and subject only to minor risks of changes in value.

Equity

Reserve for net revaluation according to the equity method

The net revaluation reserve according to the equity method includes net revaluations of investments in subsidiaries and associates relative to cost. The reserve can be eliminated in case of losses, realisation of investments or a change in accounting estimates. The reserve cannot be recognised at a negative amount.

Proposed dividends

Dividend proposed for the year is recognised as a liability once adopted at the annual general meeting (declaration date). Dividends expected to be distributed for the financial year are presented as a separate item under "Equity".

Income taxes

Current tax payables and receivables are recognised in the balance sheet as the estimated income tax charge for the year, adjusted for prior-year taxes and tax paid on account.

Deferred tax is measured according to the liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax is measured according to the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax assets are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity. Changes in deferred tax due to changes in the tax rate are recognised in the income statement.

As management company for all the entities in the joint taxation arrangement, the parent company is liable for payment of the subsidiaries' income taxes vis à vis the tax authorities as the subsidiaries pay their joint taxation contributions. Joint taxation contributions payable or receivable are recognised in the balance sheet as income tax receivables or payables.

Liabilities

Financial liabilities are recognised at the date of borrowing at the net proceeds received less transaction costs paid. On subsequent recognition, financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan. Financial liabilities also include the capitalised residual lease liability in respect of finance leases.

Other liabilities are measured at net realisable value.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Lease liabilities

Lease liabilities are measured at the net present value of the remaining lease payments including any guaranteed residual value based on the interest rate implicit in the lease.

Prepayments received from customers

Prepayments from customers comprise payments received concerning income invoiced in the following year.

Deferred income

Advance invoicing of revenue comprises revenue excluding VAT on goods invoiced, but not yet delivered.

Deposits from customers comprise deposits invoiced to the subscribers.

Cash flow statement

The cash flow statement shows the Company's net cash flows broken down according to operating, investing and financing activities, the year's changes in cash and cash equivalents as well as the cash and cash equivalents at the beginning and the end of the year.

Cash flows from operating activities are calculated as the profit/loss for the year adjusted for non cash operating items, changes in working capital and paid corporate income tax.

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of entities and activities and of intangible assets, property, plant and equipment and investments.

Cash flows from financing activities comprise changes in the size or composition of the Company's share capital and related expenses as well as raising of loans, repayment of interest bearing debt and payment of dividends to shareholders.

Cash and cash equivalents comprise cash, short term bank loans and short term securities which are readily convertible into cash and which are subject only to insignificant risks of changes in value.

Segment information

The allocation of revenue to activities and geographical markets is disclosed where these activities and markets differ significantly in the organisation of sales of goods and services.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

2 **Segment information**

Group revenue relates to the delivery of organic meal solutions and vegetable boxes to private households in Denmark and Sweden, to the supply of organic fresh produce to restaurants, caterers and businesses, to the brewing of Demeter beer and Cider at Krogerup and to the production of oyster mushrooms from spent coffee grounds in Greater Copenhagen. Management consider the activity as one segment.

	Group		Parent company	
DKK'000	2019	2018	2019	2018
3 Staff costs				
Wages/salaries	140,266	129,572	0	123
Pensions	11,396	10,330	0	0
Other social security costs	1,837	1,629	0	1
Other staff costs	59	69	0	0
Staff costs transferred to non-current assets	-45	-116	0	0
	153,513	141,484	0	124

	Group		Parent company	
	2019	2018	2019	2018
Average number of full-time employees	306	281	0	1

Group

By reference to section 98b(3), (ii), of the Danish Financial Statements Act, remuneration to group Management is not disclosed.

Parent company

By reference to section 98b(3), (ii), of the Danish Financial Statements Act, remuneration to Management is not disclosed.

	Group		Parent company	
DKK'000	2019	2018	2019	2018
4 Financial expenses				
Interest expenses, group entities	0	0	347	303
Other financial expenses	2,160	2,172	1,328	793
	2,160	2,172	1,675	1,096

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

DKK'000	Group 2019	Group 2018	Parent company 2019	Parent company 2018
5 Tax for the year				
Estimated tax charge for the year	2,771	2,967	-156	-20
Deferred tax adjustments in the year	85	21	118	-5
Tax adjustments, prior years	-2	0	0	0
	2,854	2,988	-38	-25

6 Intangible assets

DKK'000	Group: Group goodwill	IT platform	Intellectual property rights and trademarks	Goodwill	Total
Cost at 1 January 2019	28,159	25,302	14,725	3,818	72,004
Additions in the year	73	6,799	1,335	0	8,207
Disposals in the year	0	-431	0	0	-431
Cost at 31 December 2019	28,232	31,670	16,060	3,818	79,780
Impairment losses and amortisation at 1 January 2019	17,775	15,427	9,204	2,355	44,761
Amortisation/depreciation in the year	1,449	5,950	848	202	8,449
Reversal of depreciation and impairment of disposals	0	-242	0	0	-242
Impairment losses and amortisation at 31 December 2019	19,224	21,135	10,052	2,557	52,968
Carrying amount at 31 December 2019	9,008	10,535	6,008	1,261	26,812
Amortised over	10-20 years	3-5 years	3-20 years	20 years	

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

7 Property, plant and equipment

DKK'000	Group: Land and buildings	Other fixtures and fittings, tools and equipment	Leasehold improvements	Property, plant and equipment in progress	Total
Cost at 1 January 2019	69,597	82,614	12,408	1,549	166,168
Additions in the year	3	4,370	239	0	4,612
Disposals in the year	0	-1,287	0	0	-1,287
Transfer from other accounts	0	1,549	0	-1,549	0
Cost at 31 December 2019	69,600	87,246	12,647	0	169,493
Impairment losses and depreciation at 1 January 2019	88	43,760	8,154	0	52,002
Depreciation in the year	92	10,523	731	0	11,346
Reversal of amortisation/depreciation and impairment of disposals	0	-991	0	0	-991
Impairment losses and depreciation at 31 December 2019	180	53,292	8,885	0	62,357
Carrying amount at 31 December 2019	69,420	33,954	3,762	0	107,136
Property, plant and equipment include finance leases with a carrying amount totalling	0	5,755	0	0	5,755
Depreciated over	50 years	2-10 years			

DKK'000	Parent company: Land and buildings	Other fixtures and fittings, tools and equipment	Total
Cost at 1 January 2019	69,597	224	69,821
Additions in the year	3	0	3
Cost at 31 December 2019	69,600	224	69,824
Impairment losses and depreciation at 1 January 2019	88	108	196
Depreciation in the year	92	57	149
Impairment losses and depreciation at 31 December 2019	180	165	345
Carrying amount at 31 December 2019	69,420	59	69,479
Depreciated over	50 years	3 years	

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Notes to the financial statements

8 **Investments**

DKK'000	Group		
	Investments in associates, net asset value	Deposits, investments	Total
Cost at 1 January 2019	20	0	20
Additions in the year	780	135	915
Disposals on demerger and sale of other enterprise	15	0	15
Transfer from other accounts	36	0	36
Cost at 31 December 2019	851	135	986
Value adjustments at 1 January 2019	0	0	0
Share of the profit/loss for the year	-485	0	-485
Other adjustments, investments	98	0	98
Value adjustments at 31 December 2019	-387	0	-387
Carrying amount at 31 December 2019	464	135	599

Group

Name	Domicile	Interest
Associates		
BaneGaarden ApS	Copenhagen	33.33%
BeyondMushrooms ApS	Copenhagen	35.80%

DKK'000	Parent company		
	Investments in group entities, net asset value	Investments in associates, net asset value	Total
Cost at 1 January 2019	41,762	20	41,782
Additions in the year	0	480	480
Cost at 31 December 2019	41,762	500	42,262
Value adjustments at 1 January 2019	-6,343	0	-6,343
Share of the profit/loss for the year	1,045	-380	665
Other adjustments, investments	72	0	72
Impairment losses	-100	0	-100
Value adjustments at 31 December 2019	-5,326	-380	-5,706
Carrying amount at 31 December 2019	36,436	120	36,556

The carrying amount of group entities comprises a share of the entities' net asset value, DKK 35,044 thousand and goodwill at a carrying amount of DKK 1,392 thousand.

Parent company

Name	Domicile	Interest
Subsidiaries		
Thomas Harttung A/S	Hedensted	50.20%
Associates		
BaneGaarden ApS	Copenhagen	33.33%

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Notes to the financial statements

9 Prepayments

Group

Prepayments comprise prepaid costs regarding rent, insurance premium, subscriptions and returnable packages and boxes.

DKK'000	Group 2019	Group 2018	Parent company 2019	Parent company 2018
10 Deferred tax				
Deferred tax at 1 January	3,006	3,048	-151	-146
Deferred tax adjustment in the year, income statement	85	21	118	-5
Deferred tax adjustment in the year, income statement, adjustment prior years	-2	0	0	0
Deferred tax adjustment in the year, equity	77	-63	0	0
Deferred tax at 31 December	3,166	3,006	-33	-151

Deferred tax relates to:

DKK'000	Group 2019	Group 2018	Parent company 2019	Parent company 2018
Intangible assets	3,536	3,342	0	0
Property, plant and equipment	-1,321	-851	5	16
Inventories	778	676	0	0
Receivables	165	138	0	0
Liabilities	126	88	0	0
Tax loss	-80	-220	0	0
Other non-taxable temporary differences	-38	-167	-38	-167
	3,166	3,006	-33	-151

11 Non-current liabilities other than provisions

Group

DKK'000	Total debt at 31/12 2019	Repayment, next year	Long-term portion	Outstanding debt after 5 years
Mortgage debt	34,595	171	34,424	33,772
Lease liabilities	5,257	2,294	2,963	0
Other payables	5,324	0	5,324	0
	45,176	2,465	42,711	33,772

Parent company

DKK'000	Total debt at 31/12 2019	Repayment, next year	Long-term portion	Outstanding debt after 5 years
Mortgage debt	34,595	171	34,424	33,772
	34,595	171	34,424	33,772

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Notes to the financial statements

12 Contractual obligations and contingencies, etc.

Other contingent liabilities

	Group		Parent company	
DKK'000	2019	2018	2019	2018
Guarantee commitments	400	300	0	0
Other contingent liabilities	2,333	1,592	0	0
	2,733	1,892	0	0

Group

The Group has entered into a lease, which is interminable by the lessor until termination at 31 August 2048 with a yearly leasehold fee of DKK 967 thousand. During the contract period, the Company may terminate the contract with 12 months' notice with termination on 31 August of the following calendar year. The total obligation amounts to DKK 1,612 thousand.

The Group has entered into a lease, which is interminable until 31 August 2048 with a yearly leasehold fee of DKK 83 thousand. The total obligation amounts to DKK 721 thousand.

Other financial obligations

Other rent and lease liabilities:

	Group		Parent company	
DKK'000	2019	2018	2019	2018
Rent and lease liabilities	35,672	39,062	0	0

Group

The Group has entered into leases for office space, warehouses, terminals and warehousing with a rent commitment for 2020-2029 of DKK 30,575 thousand (2018: DKK 33,273 thousand).

Operating lease commitment totals DKK 5,097 thousand (2018: DKK 5,789 thousand).

Parent company

As management company, the Company is jointly taxed with other Danish group entities. Together with other jointly taxed group entities, the Company has joint and several liability for payment of income taxes and withholding taxes.

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Notes to the financial statements

13 Collateral

Group

As collateral for the Group's debt to mortgage credit institutions and other credit institutions, the Group has placed assets or other items as collateral worth a total of DKK 59,594 thousand. The total carrying amount of the assets having been provided as security is DKK 153,743 thousand. Breakdown of the collateral and the carrying amount:

Land and buildings at a carrying amount of DKK 69,420 thousand at 31 December 2019 have been provided as collateral for debt to mortgage credit institutions, totalling DKK 34,594 thousand.

Amounts owed to Sydbank are secured by a letter of indemnity, DKK 17,000 thousand (2018: DKK 17,000 thousand), secured on trade receivables, inventories, operating equipment, goodwill and intellectual property rights.

The Group has issued letters of indemnity totalling DKK 8,000 thousand secured on fixtures and fittings, tools and equipment.

Parent company

Land and buildings at a carrying amount of DKK 69,420 thousand at 31 December 2019 have been provided as collateral for debt to mortgage credit institutions, totalling DKK 34,595 thousand.

14 Currency risks

The Group uses forward exchange contracts to hedge currency risks relating to revenue in the coming year. Contractual value at 31 December 2019 totalled a positive DKK 73 thousand. The revaluation is recognised in equity.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

15 Related parties

Group

Barritskov Holding ApS' related parties comprise the following:

Parties exercising control

Related party	Domicile	Basis for control
Thomas Harttung	Hedensted	Majority shareholder

Related party transactions

There are no intra-group transactions that have not been carried out on normal market terms.

All transactions have been carried out on an arm's length basis.

Parent company

Parties exercising control

Related party	Domicile	Basis for control
Thomas Harttung	Hedensted	Majority shareholder

Transactions with related parties

There are no intra-group transactions that have not been carried out on normal market terms.

All transactions have been carried out on an arm's length basis.

	Group	
DKK'000	2019	2018
16 Fee to the auditors appointed by the Company in general meeting		
Total fees to EY	376	376
Statutory audit	190	185
Tax assistance	34	31
Other assistance	152	160
	376	376

	Parent company	
DKK'000	2019	2018
17 Appropriation of profit		
Recommended appropriation of profit		
Proposed dividend recognised under equity	55	0
Extraordinary dividend distributed in the year	0	8,000
Net revaluation reserve according to the equity method	566	1,818
Retained earnings/accumulated loss	81	-7,806
	702	2,012

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Notes to the financial statements

DKK'000		Group	
		2019	2018
18	**Adjustments**		
	Amortisation/depreciation and impairment losses	19,794	18,219
	Gain/loss on the sale of non-current assets	121	108
	Financial income	-649	-764
	Financial expenses	2,160	1,807
	Deferred tax	51	-20
		21,477	19,350
19	**Changes in working capital**		
	Change in inventories	-2,161	698
	Change in receivables	-12,838	-5,161
	Change in trade and other payables	10,231	-4,411
	Other changes in working capital	197	-259
		-4,571	-9,133
20	**Cash and cash equivalents at year-end**		
	Cash according to the balance sheet	40,840	33,485
		40,840	33,485