Unisport Holding SNG ApS

c/o Unisport A/S, Bådehavnsgade 38, DK-2450 København SV CVR no. 35 65 06 79

Annual Report 2016

Approved at the Company's annual general meeting on 29 May 2017

Chairman:

Chris Bigler

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Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of Unisport Holding SNG ApS for the financial year 1 January - 31 December 2016.

The consolidated financial statements are prepared in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act, and the parent company financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements give a true and fair view of the financial position of the Group at 31 December 2016 and of the results of the Group's operations and cash flows for the financial year 1 January - 31 December 2016 in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act.

Further, in our opinion the parent company financial statements give a true and fair view of the financial position of the Parent Company at 31 December 2016 and of the results of the Parent Company's operations for the financial year 1 January - 31 December 2016 in accordance with the Danish Financial Statements Act.

Further, in our opinion, the Management's review gives a fair review of the development in the Group's and the Parent Company's operations and financial matters and the results of the Group's and the Parent Company's operations and financial position.

We recommend that the annual report be approved at the annual general meeting.

Copenhagen, 27 April 2017

Executive Board:

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Board of Directors:

Michael Christiansen

Jønck

Chairman

Jess Ørgaard Libak Tropp

Martin Lumbye Hansen

Independent auditor's report

To the shareholders of Unisport Holding SNG ApS

Opinion

We have audited the consolidated financial statements and the parent company financial statements of Unisport Holding SNG ApS for the financial year 1 January – 31 December 2016, comprising statement of comprehensive income, balance sheet, cash flow statement, statement of changes in equity and notes, including accounting policies for the Group and income statement, balance sheet, statement of changes in equity and notes, including accounting policies for the Parent Company. The consolidated financial statements are prepared in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act, and the parent company financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements give a true and fair view of the financial position of the Group at 31 December 2016 and of the results of the Group's operations and cash flows for the financial year 1 January – 31 December 2016 in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act.

Further, in our opinion the parent company financial statements give a true and fair view of the financial position of the Parent Company at 31 December 2016 and of the results of the Parent Company's operations for the financial year 1 January – 31 December 2016 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent company financial statements" section of our report. As required by the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and additional requirements applicable in Denmark, we are independent of the Group, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the consolidated financial statements and the parent company financial statements does not cover the Management's review, and we do not express any assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent company financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the consolidated financial statements or the parent company financial statements, or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on our procedures, we concluded that the Management's review is in accordance with the consolidated financial statements and the parent company financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Independent auditor's report

Management's responsibilities for the consolidated financial statements and the parent company financial statements

Management is responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act and for the preparation of parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act

Moreover, Management is responsible for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent company financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent company financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the consolidated financial statements and the parent company financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements and the parent company financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent company financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent company financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain an attitude of professional scepticism throughout the audit. We also:

- ldentify and assess the risk of material misstatement of the consolidated financial statements and the parent company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent company financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent company financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusion is based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may imply that the Group and the Parent Company to cease to continue as a going concern.

Independent auditor's report

- Evaluate the overall presentation, structure and contents of the consolidated financial statements and the parent company financial statements, including the note disclosures, and whether the consolidated financial statements and the parent company financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Dobtain sufficient and appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Copenhagen, 27 April 2017

ERNST & YOUNG

Godkendt Revisionspartnerselskab

CVR no. 30 70 02 28

Henrik Kronborg Iversen

State Authorised Public Accountant Søren Christiansen State Authorised

Public Accountant

Management's review

Company details

Name Unisport Holding SNG ApS

Address, zip code, city

Bådehavnsgade 38, DK-2450 København SV

CVR no. 35 65 06 79
Established 29 January 2014
Registered office Copenhagen

Financial year 1 January - 31 December

Board of Directors Michael Christiansen (Chairman)

Jess Ørgaard Libak Tropp Martin Lumbye Hansen Jakob Nordenhof Jønck

Executive Board Jens Høgsted

Auditors Ernst & Young Godkendt Revisionspartnerselskab

Osvald Helmuths Vej 4, P.O. Box 250, DK-2000 Frederiksberg

Management's review

Financial highlights for the Group

	2016	2015*	2014**
Key figures (DKK'000)			
Revenue	319,811	246,682	0
Gross profit	99,004	77,013	0
Operating profit/loss before depreciation and			
amortisation (EBITDA)	18,564	8,196	-6
Operating profit/loss before special items,			
depreciation and			
amortisation (Adjusted EBITDA)	18,564	16,245	-6
Operating profit/loss before special items	11,861	11,205	-6
Operating profit/loss	11,861	3,156	-6
Profit/loss from financial income and ex-			
pense	-3,533	-3,121	0
Profit/loss for the year	6,426	-1,396	-6
Total assets	286,111	274,452	50
Investment in property, plant and equipment	767	6,574	0
Equity	200,335	193,019	44
Cash flows from operating activities	14,672	7,400	0
Cash flows from investing activities	-3,762	-165,808	0
Cash flows from financing activities	644	181,313	50
Total cash flows	11,554	22,905	50
Financial ratios (%)			
Gross margin	30.0	31.2	-
Operating margin	3.7	1.3	-
Solvency ratio	70.1	70.3	88
Return on equity	3.3	-1.4	-
FTE (employees)	110	89	0
r i L (employees)	110	09	0

Financial ratios are calculated in accordance with the Danish Finance Society's guidelines on the calculation of financial ratios "Recommendations and Financial Ratios 2015". For terms and definitions, please see the accounting policies.

^{*} Unisport A/S is included from the date of acquisition, 19 January 2015.
** Comparative figures for 2014 only include the parent company as the group was established in 2015.

Management's review

Operating review

Primary activities

The primary activity of Unisport Holding SNG ApS is trade of football equipment from leading brands and clubs, mainly through the internet (e-commerce) in the subsidiary, Unisport A/S.

The parent company has changed its name to Unisport Holding SNG ApS.

Unusual conditions

The Group has not been influenced by unusual conditions in the financial year.

Development in activities and finances

At 19 January 2015, Unisport Holding SNG ApS acquired the shares in Unisport A/S.

The revenue amounted to DKK 319.8 million (2015: DKK 246.7 million) and was positively impacted by high growth from sales and marketing activities that has led to a net increase in number of customers.

Unisport A/S has during the last two years entered new markets. Investments in these markets have had a negative impact to gross profit in 2015 and 2016.

Gross profit for 2016 amounted to DKK 99.0 million (2015: DKK 77.0 million).

The Group's profit after tax amounted to DKK 6.4 million (2015: DKK -1.4 million), which is considered satisfactory given the above mentioned conditions.

Outlook

The Group expects to grow revenue as well as profits in 2017.

Events after the balance sheet date

No events have occurred after the balance sheet date to this date which would significantly influence the evaluation of this annual report.

Currency risks

The Group´s revenue is generated in DKK, SEK, NOK and EUR. Purchases and other costs are primarily made in DKK.

According to an approved risk policy, the currency risk is not hedged.

Research and development activities

A substantial part of the business IT-system is developed and managed internally.

Branches abroad

The Group has a registered branch in Sweden without permanent establishment.

Statement of comprehensive income

Note	DKK'000	2016	2015
	Revenue Cost of goods sold	319,811 -220,807	246,682 -169,669
3 4 8 10 5	Gross profit Other external costs Staff costs Amortisation Depreciation Special items	99,004 -38,329 -42,111 -4,415 -2,288	77,013 -28,160 -32,608 -3,934 -1,106 -8,049
6	Operating profit Financial expenses	11,861 -3,533	3,156 -3,121
7	Profit before tax Tax on the profit for the year	8,328 -1,902	35 -1,431
	Profit for the year	6,426	-1,396
	Other comprehensive income after tax	0	0
	Total comprehensive income	6,426	-1,396

Balance sheet

				Opening balance
Note	DKK'000	2016	2015	1/1 2015
8,9	ASSETS Non-current assets Intangible assets			
	Goodwill	195,312	195,312	0
	Brand value	4,625	6,125	0
	Customer rights	2,492	4,792	0
	Development costs	3,033	1,108	0
		205,462	207,337	0
10	Property, plant and equipment			
	Plant and equipment	917	848	0
	Leasehold improvements	5,013	6,646	0
		5,930	7,494	0
	Other non-current assets			
	Deposits	2,400	1,855	0
		2,400	1,855	0
	Total non-current assets	213,792	216,686	0
	Current assets			
11	Inventories	36,384	31,605	0
	Trade receivables	851	2,570	0
	Prepayments Other receivables	323 252	419 217	0
	Cash at bank and in hand	34,509	22,955	50
	Total current assets	72,319	57,766	50
	TOTAL ASSETS	286,111	274,452	50

Balance sheet

Note	DKK'000	2016	2015	Opening balance 1/1 2015
12	EQUITY AND LIABILITIES Equity			
	Share capital Retained earnings	19,313 181,022	19,287 173,732	50 -6
	Total equity	200,335	193,019	44
13 14 7	Liabilities Non-current liabilities Provisions Amounts owed to former owners Deferred tax	1,228 45,671 6,360	1,228 42,683 6,147	0 0 0
	Total non-current liabilities	53,259	50,058	0
15	Current liabilities Prepayments from customers Trade payables Corporation tax Other payables Deferred income	1,475 10,128 1,635 15,358 3,921	1,206 8,632 2,657 12,913 5,967	0 0 0 6 0
	Total current liabilities	32,517	31,375	6
	Total liabilities	85,776	81,433	6
	TOTAL EQUITY AND LIABILITIES	286,111	274,452	50

Cash flow statement

DKK'000	Note	2016	2015
Profit/loss for the year Depreciation and amortisation Other adjustments of non-cash operating items, etc.	17	6,426 6,703 5,635	-1,396 5,040 4,727
Cash generated from operations (operating activities) before changes in working capital Changes in working capital	18	18,764 -959	8,371 2,659
Cash generated from operations Interest paid Corporation tax paid		17,805 -422 -2,711	11,030 -438 -3,192
Cash flows from operating activities		14,672	7,400
Acquisition of other intangible assets Acquisition of property, plant and equipment Disposals of property, plant and equipment Acquisition of other non-current assets Acquisition of subsidiaries and activities	8 10 19	-2,539 -767 89 -545	-550 -6,574 0 -1,060 -157,624
Cash flows from investing activities		-3,762	-165,808
External financing: Repayment of long-term debt Shareholders:		0	-12,883
Capital increase		258	192,373
Proceeds from issue of warrants		386	1,823
Cash flows from financing activities		644	181,313
Net cash flows from operating, investing and financing activities Cash and cash equivalents at 1 January		11,554 22,955	22,905 50
Cash and cash equivalents at 31 December		34,509	22,955

The cash flow statement cannot be directly derived from the other components of the consolidated financial statements.

Statement of changes in equity

	Share	Retained	
DKK'000	Capital	earnings	Total
Equity 1 January 2016	19,287	173,732	193,019
Comprehensive income in 2016 Profit for the year	0	6,426	6,426
Total comprehensive income for the period	0	6,426	6,426
Transactions with owners Capital increase Issue of warrants Incentive program Total transactions with owners Equity 31 December 2016	26 0 0 26 19,313	232 386 246 793 181,022	258 386 246 890 200,335
DKK'000	Share Capital	Retained earnings	Total
Equity 1 January 2015	50	-6	44
Comprehensive income in 2015			
Profit for the year	0	-1,396	-1,396
	0	-1,396 -1,396	-1,396 -1,396
Profit for the year Total comprehensive income for the period Transactions with owners Capital increase Issue of warrants Incentive program	19,237 0 0	-1,396 173,136 1,823 175	-1,396 192,373 1,823 175
Profit for the year Total comprehensive income for the period Transactions with owners Capital increase Issue of warrants Incentive program Total transactions with owners	19,237 0 0 19,237	-1,396 173,136 1,823 175 175,134	-1,396 192,373 1,823 175 194,371
Profit for the year Total comprehensive income for the period Transactions with owners Capital increase Issue of warrants Incentive program	19,237 0 0	-1,396 173,136 1,823 175	-1,396 192,373 1,823 175

Costs related to capital increase in 2015 amounted to DKK 200 thousand.

Summary of notes to the consolidated financial statements

Note

- 1 Accounting policies
- 2 Significant estimation uncertainty, assumptions and assessments
- 3 Fees paid to auditors appointed at the annual general meeting
- 4 Staff costs
- 5 Special items
- 6 Financial expenses
- 7 Tax
- 8 Intangible assets
- 9 Impairment test
- 10 Property, plant and equipment
- 11 Inventories
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- 13 Provisions
- 14 Amounts owed to former owners
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- 16 Contractual obligations and contingencies, etc.
- 17 Other adjustments of non-cash operations items, etc.
- 18 Changes in working capital
- 19 Acquisition of subsidiaries and activities
- Financial risks and financial instruments
- 21 Operating leases
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- 23 Events after the balance sheet date
- New financial reporting regulation
- The Board of Directors' executive functions

Notes

1 Accounting policies

Unisport Holding SNG ApS is a limited liability company registered in Denmark. The financial statements section of the annual report for the period 1 January – 31 December 2016 comprises both the consolidated financial statements of Unisport Holding SNG ApS and its subsidiary (the Group) and the separate parent company financial statements.

The consolidated financial statements for Unisport Holding SNG ApS for 2016 have been prepared in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements in the Danish Financial Statements Act for medium class C companies.

The annual report also fulfils the requirements laid down in International Financial Reporting Standards issued by the IASB.

The Board of Directors and the Executive Board have on 27 April 2017 discussed and approved the annual report for Unisport Holding SNG ApS for 2016. The annual report will be presented to the shareholders of Unisport Holding SNG ApS for adoption at the annual general meeting on 29 May 2017.

Change in accounting policies

This annual report is the first to be presented in accordance with IFRS as adopted by EU. On transition, IFRS 1, First-time Adoption of IFRS has been applied. The annual report is prepared based on the standards applicable at 31 December 2016.

On transition to IFRS, goodwill is no longer amortised. Moreover, for equity-settled programmes, the share options are measured at the fair value at the grant date and recognised in the income statement under staff costs over the vesting period and provisions for restoration of leasehold improvements regarding the Group's premises has been recognised following the transition to IFRS.

The transition to IFRS has had the below impact:

	1/1 2015	2015		31/12 2015	
DKK'000	Equity	Profit/loss for the year	Equity trans- actions in- cluding transactions with owners	Equity	
According to Danish Financial Statements Act	44	-7,843	194,197	186,398	
Goodwill amortisation Acquisition costs in relation to purchase of	0	12,597	0	12,597	
subsidiaries and activities Provisions for restoration of leasehold improve-		-5,251	0	-5,251	
ments, etc.	0	-429	0	-430	
Incentive program (share-based payment)	0	-175	175	0	
Deferred taxes on differences	0	-295	0	-295	
Total adjustments	0	6,447	175	6,621	
According to IFRS	44	-1,396	194,371	193,019	

In addition certain reclassifications have been made.

Notes

1 Accounting policies (continued)

Basis of preparation

The consolidated financial statements have been presented in Danish kroner, rounded to the nearest DKK thousand which is also the functional currency for the parent company.

The accounting policies set out below have been applied consistently in respect of the financial year and to comparative figures.

Summary of significant accounting policies

Consolidated financial statements

The consolidated financial statements comprise the Parent Company, Unisport Holding SNG ApS (the Company), and subsidiaries controlled by Unisport Holding SNG ApS.

The Group controls an entity if the Group is exposed to or is entitled to variable returns due to its interest in the entity and can impact these returns through its controlling interest in the entity.

In the assessment as to whether the Group exercises control, allowance is made for de facto control and potential voting rights that are real and of substance at the reporting date.

The consolidated financial statements have been prepared as a consolidation of the Parent Company's and the individual subsidiaries' financial statements prepared according to the Group's accounting policies. On consolidation, intra-group income and expenses, shareholdings, intra-group balances and dividends, and realised and unrealised gains on intra-group transactions are eliminated. Unrealised gains on transactions with associates are eliminated in proportion to the Group's interest in the entity. Unrealised losses are eliminated in the same way as unrealised gains in so far as they do not reflect impairment.

In the consolidated financial statements, the items of subsidiaries are recognised in full.

Business combinations

Enterprises acquired or formed during the year are recognised in the consolidated financial statements from the date of acquisition or formation. Enterprises disposed of are recognised in the consolidated financial statements up to the date of disposal. Comparative figures are not restated to reflect acquisitions. Discontinued operations and assets held for sale are presented separately, see below.

The purchase method is applied to acquisitions of new businesses over which Unisport Holding SNG ApS obtains control. The acquired businesses' identifiable assets, liabilities and contingent liabilities are measured at fair value at the acquisition date. Identifiable intangible assets are recognised if they are separable or arise from a contractual right. Deferred tax related to the revaluations is recognised.

The acquisition date is the date when Unisport Holding SNG ApS effectively obtains control over the acquired business.

Any excess of the consideration transferred, the value of non-controlling equity interests in the acquired enterprise and the fair value of any previously held equity interests over the fair value of the identifiable assets, liabilities and contingent liabilities acquired (goodwill) is recognised as goodwill under intangible assets. Goodwill is not amortised, but is tested annually for indications of impairment. The first impairment test is performed before the end of the year of acquisition.

The consideration paid for a business consists of the fair value of the agreed consideration in the form of assets transferred, liabilities assumed and equity instruments issued. If part of the consideration is contingent on future events or compliance with agreed terms, such part of the consideration is recognised at fair value at the date of acquisition.

Expenses incurred in connection with corporate acquisitions are recognised in administrative expenses in the year in which the expenses are incurred.

Notes

1 Accounting policies (continued)

If uncertainties regarding identification or measurement of acquired assets, liabilities or contingent liabilities or determination of the consideration exist at the acquisition date, initial recognition will take place on the basis of provisional values. If it turns out subsequently that the identification or measurement of the purchase consideration, acquired assets, liabilities or contingent liabilities was incorrect on initial recognition, the statement will be adjusted retrospectively, including goodwill, until 12 months after the acquisition, and comparative figures will be restated. After that, goodwill will not be adjusted. Changes in estimates of contingent purchase considerations are recognised in profit or loss for the year.

Gains and losses on disposal of subsidiaries and associates are stated as the difference between the sales amount and the carrying amount of net assets, including goodwill at the date of disposal and costs of disposal.

Foreign currency translation

On initial recognition, foreign currency transactions are translated to the functional currency at the exchange rates at the transaction date. Foreign exchange differences arising between the rate at the transaction date and the rate at the date of payment are recognised in profit or loss as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated to the functional currency at the exchange rates at the balance sheet date.

The difference between the exchange rates at the end of the reporting period and at the date at which the receivable or payable arose or was recognised in the latest annual report is recognised in profit or loss as financial income or financial expenses.

Revenue

Revenue from the sale of goods for resale is recognised in the income statement provided that risks and rewards have been transferred to the buyer before the year-end and that the income can be reliably measured and is expected to be received.

Revenue is measured at the fair value of the agreed consideration excl. VAT and taxes charged on behalf of third parties. All discounts granted are recognised in revenue.

Cost of goods sold

Cost of sales includes the cost of goods used in generating the year's revenue.

Cost of goods sold is recognised after deduction of supplier discounts and bonuses.

Other external costs

Other external costs comprise administrative expenses and other costs for operations and maintenance.

Staff costs

Staff costs comprise wages, salaries, pensions and other staff costs.

Special items

Special items comprise significant income and expenses of an exceptional nature relative to the Group's earnings-generating operating activities, including restructuring cost, as well as other significant one-off items.

The items are stated separately to give a true and fair view of the Group's operating profit/loss and are specified in a note to the financial statements.

Notes

1 Accounting policies (continued)

Financial income and expenses

Finance income and expenses comprise interest income and expenses as well as exchange gains and losses on transactions denominated in foreign currencies. Furthermore, amortisation of financial assets and liabilities as well as surcharges and allowances under the on-account tax scheme and fair value adjustments of derivative financial instruments which are not designated as hedging instruments are included.

Income tax

Tax on profit/loss for the year

Unisport Holding SNG ApS is jointly taxed with its Danish subsidiary Unisport A/S. The current Danish corporate income tax charge is allocated between the jointly taxed entities in proportion to their taxable income. The jointly taxed companies are taxed under the on-account tax scheme.

Tax for the year comprises the year's current tax charge and deferred tax adjustments. The tax expense is recognised in profit or loss, other comprehensive income or directly in equity.

Current and deferred tax

Current tax payable and receivable is recognised in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on prior-year taxable income and tax paid on account.

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax value of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income.

Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax assets, including the tax value of tax loss carry-forwards, are recognised under other noncurrent assets at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity and jurisdiction.

Deferred tax assets are subject to annual impairment tests and are recognised only in so far as it is probable that the assets will be utilised.

Deferred tax assets and liabilities are offset if the Group has a legally enforceable right to set off current tax liabilities and tax assets or intends either to settle current tax liabilities and tax assets on a net basis or to realise the assets and settle the liabilities simultaneously.

Adjustment is made to deferred tax resulting from elimination of unrealised intra-group profits and losses.

Deferred tax is measured according to the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. The change in deferred tax as a result of changes in tax rates is recognised in the comprehensive income for the year.

Notes

1 Accounting policies (continued)

Intangible assets

Goodwill

Goodwill is initially recognised in the balance sheet at cost as described under "Business combinations". Subsequently, goodwill is measured at cost less accumulated impairment losses. Goodwill is not amortised

The carrying amount of goodwill is allocated to the Group's cash-generating units at the date of acquisition. Identification of cash-generating units is based on the management structure and internal financial control.

Brand value and customer rights

Brand value and customer rights acquired in business combinations are measured at cost less accumulated amortisation and impairment losses. Brand value and customer rights are amortised on a straightline basis over the expected useful life as follows:

Brand value 5 yearsCustomer rights 3 years

Development costs

Development projects that are clearly defined and identifiable, where the technical feasibility, sufficient resources and a potential future market or development opportunities are demonstrated, and where the Group intends to complete and use the individual project, are recognised as intangible assets provided that the cost can be measured reliably and that there is sufficient assurance that future earnings or the net selling price can cover production costs, selling and administrative expenses and development costs. Other development costs are recognised in profit and loss under other external costs.

Development costs comprise costs, salaries and amortization directly or indirectly attributable to the Group's development activities.

Recognised development costs are measured at cost less accumulated amortisation and impairment losses. Cost comprises wages and salaries, amortisation and other costs attributable to the Group's development activities as well as borrowing costs relating to specific and general borrowing directly attributable to the development of development projects.

Following the completion of development work, development costs are amortised on a straight-line basis over the estimated useful life from the date when the asset is available for use. The amortisation period is 3 years. The basis of amortisation is calculated less impairment losses, if any.

Property, plant and equipment

Plant and machinery and leasehold improvements are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use. Further, cost includes the present value of the estimated costs for dismantling and removing the asset and restoring the site on which the asset was located.

Subsequent costs, e.g. in connection with replacement of components of property, plant and equipment, are recognised in the carrying amount of the asset if it is probable that the costs will result in future economic benefits for the Group. The replaced components are de-recognised in the balance sheet position, and the carrying amount is recognised in the income statement. All other expenses relating to ordinary repairs and maintenance are recognised in profit or loss as incurred.

Notes

1 Accounting policies (continued)

Where individual components of an item of property, plant and equipment have different useful lives, they are depreciated separately. Depreciation is provided on a straight-line basis over the expected useful lives of the assets/components. The expected useful lives are as follows:

Plant and equipment 3-5 years Leasehold improvements 3-5 years

Depreciation is calculated on the basis of the residual value and impairment losses, if any. The depreciation period and the residual value are determined at the acquisition date and are reassessed annually. If the residual value exceeds the carrying amount, depreciation is discontinued.

When the depreciation period or the residual value is changed, the effect on depreciation is recognised prospectively as a change in accounting estimates.

Impairment testing of non-current assets

Goodwill

Goodwill is subject to annual impairment tests, initially before the end of the acquisition year. Similarly, in-process development projects are subject to an annual impairment test.

The carrying amount of goodwill is tested for impairment together with the other non-current assets of the cash-generating unit or group of cash-generating units to which goodwill is allocated. The assets of the cash-generating units are written down to the recoverable amount over the income statement if the carrying amount is higher. The recoverable amount of a cash-generating unit is generally determined as the present value of the expected future net cash flows from the entity or activity (cash-generating unit) to which the goodwill relates.

Other non-current assets

The carrying amount of other non-current assets is tested annually for evidence of impairment. When there is evidence that assets may be impaired, the recoverable amount of the asset is calculated. The recoverable amount is the higher of an asset's fair value less expected costs to sell and its value in use.

Value in use is the present value of the future cash flows expected to be derived from an asset or the cash-generating unit to which the asset belongs.

Recognition of impairment losses in the income statement

An impairment loss is recognised if the carrying amount of an asset or a cash-generating unit, respectively, exceeds the recoverable amount of the asset or the cash-generating unit. The impairment loss is recognised in a separate line item in the income statement.

Impairment of goodwill is not reversed. Impairment losses recognised in respect of other assets are reversed in so far as the assumptions and estimates underlying the impairment losses have changed. Impairment losses are reversed only in so far as the new carrying amount of the asset does not exceed the carrying amount that would have resulted (net of amortisation or depreciation) had no impairment loss been recognised in respect of the asset in prior years.

Inventories

Inventories are measured at the lower of cost in accordance with the FIFO method and the net realisable value.

Goods for resale are measured at cost, comprising purchase price plus delivery costs.

The net realisable value of inventories is determined as the selling price less costs of completion and costs incurred to effect the sale, taking into account marketability, obsolescence and developments in the expected selling price.

Notes

1 Accounting policies (continued)

Receivables

Receivables are measured at amortised cost. Provisions are made for bad debts where there is an objective indication that an individual receivable or a portfolio of receivables has been impaired.

If there is objective evidence that a portfolio has been impaired, an impairment test is performed to estimate the expected future cash flows on the basis of historical loss experience, adjusted for current market conditions and individual conditions related to the individual portfolio.

Provisions are made up as the difference between the carrying amount and the present value of the expected cash flows, including the realisable value of any collateral received. The effective interest rate used at the time of initial recognition is used as the discount rate for the individual receivable or portfolio

Recognition as income of interest on written-down receivables is calculated based on the written-down value using the effective interest rate for the individual receivable or portfolio.

Prepayments

Prepayments are measured at cost.

Equity

Dividends

Dividends are recognised as a liability at the date when they are adopted at the annual general meeting (declaration date). The proposed dividend payment for the year is disclosed as a separate item under equity.

Employee obligations

Pension commitments and similar non-current liabilities

The Group has not entered into pension plans with its employees.

Share option programme

The value of services received in exchange for granted options is measured at the fair value of the options granted.

For equity-settled programmes, the share options are measured at the fair value at the grant date and recognised in the income statement under staff costs over the vesting period. The counter entry is recognised directly in equity as an owner transaction.

On initial recognition of the share options, an estimate is made of the number of options expected to vest. That estimate is subsequently revised for changes in the number of options expected to vest so that the total recognition is based on the actual number of vested options.

Accordingly, recognition is based on the number of options ultimately vested. The fair value of granted options is estimated using an option pricing model, taking into account the terms and conditions upon which the options were granted.

Provisions

Provisions are recognised when, as a result of past events, the Group has a legal or a constructive obligation and it is probable that there will be an outflow of resources embodying economic benefits to settle the obligation.

The amount recognised as a provision is Management's best estimate of the expenses required to settle the obligation.

Notes

Accounting policies (continued)

On measurement of provisions, the costs required to settle the liability are discounted if the effect is material to the measurement of the liability. A pre-tax discount factor is used that reflects the current market interest rate level plus risks specific to the liability. Changes to the discount factor during the year are recognised as financial expenses.

Restructuring costs are recognised as liabilities once a detailed, formal restructuring plan has been published no later than on the balance sheet date to the persons affected by the plan. On acquisition of businesses, restructuring provisions in the acquired business are included in goodwill only when the acquired business had a restructuring liability at the acquisition date.

A provision for onerous contracts is recognised when the expected benefits to be obtained by the Group from a contract are lower than the unavoidable costs of meeting its obligations under the contract.

Provisions for restoration of leasehold improvements, etc. are measured at the present value of the expected future restoration costs at the end of the reporting period. The provision is calculated on the basis of current public authority orders and estimated costs that are discounted at present value. Specific risks associated with the provision are included in the estimated costs. A discount factor reflecting the general interest rate levels is used. Provisions are recognised as they arise and are adjusted on an ongoing basis in order to reflect changes in requirements and prices, etc. The present value of the costs is recognised in the cost of the property, plant and equipment in question and is depreciated with these assets. The increase of the present value due to the passage of time is recognised in the income statement as financial expenses.

Prepayments from customers

Prepayments from customers comprise liabilities regarding issued gift vouchers, recognised at the date of issue.

Prepayments from customers are measured at amortised cost.

Financial liabilities

Financial liabilities are measured at amortised cost.

Deferred income

Deferred income is measured at cost.

Fair value measurement

The Group uses the fair value concept in connection with certain disclosure requirements and for recognition of financial instruments. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants ("exit price").

The fair value is a market-based and not an entity-specific measurement. The entity uses the assumptions that the market participants would use for the pricing of the asset or liability based on the current market conditions, including risk assumptions. The entity's purpose of holding the asset or settling the liability is thus not taken into account when the fair value is determined.

The fair value measurement is based on the principal market. If a principal market does not exist, the measurement is based on the most advantageous market, i.e. the market that maximises the price of the asset or liability less transaction and transport costs.

Notes

1 Accounting policies (continued)

All assets and liabilities measured at fair value, or in respect of which the fair value is disclosed, are classified based on the fair value hierarchy, see below:

- Level 1: Value in an active market for similar assets/liabilities
- Level 2: Value based on recognised valuation methods on the basis of observable market information
- Level 3: Value based on recognised valuation methods and reasonable estimates (non-observable market information).

Cash flow statement

The cash flow statement shows the cash flows from operating, investing and financing activities for the year, the year's changes in cash and cash equivalents as well as cash and cash equivalents at the beginning and end of the year.

The cash flow effect of acquisitions and disposals of enterprises is shown separately in cash flows from investing activities. Cash flows from acquired businesses are recognised in the cash flow statement from the date of acquisition. Cash flows from disposals of businesses are recognised up until the date of disposal.

Cash flows from operating activities are calculated according to the indirect method as the profit/loss after tax adjusted for non-cash operating items, changes in working capital, interest income and expenses, dividends received and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of businesses and activities, addition and disposal of intangible assets, property, plant and equipment and other non-current assets as well as securities not classified as cash and cash equivalents.

Cash flows from financing activities comprise changes in the size and composition of the share capital and associated expenses as well as borrowings, repayment of interest-bearing debt, purchase and sale of treasury shares and distribution of dividends to shareholders.

Cash and cash equivalents comprise cash which are subject to an insignificant risk of changes in value.

Cash flows in currencies other than the functional currency are translated using average exchange rates unless these deviate significantly from the rates ruling at the transaction date.

Financial ratios

Financial ratios are calculated in accordance with the Danish Society of Financial Analysts' guidelines on the calculation of financial ratios "Recommendations and Financial Ratios 2015".

The financial ratios stated in the survey of financial highlights have been calculated as follows:

Gross margin Gross profit x 100

Revenue

Operating margin

Operating profit x 100

Revenue

Solvency ratio Equity at year end x 100

Total equity and liabilities at year end

Return on equity Profit/loss for the year x 100
Average equity

Notes

2 Significant estimation uncertainty, assumptions and assessments

Significant estimation uncertainty and assumptions

The calculation of the carrying amount of certain assets and liabilities requires judgements, estimates and assumptions concerning future events.

The estimates and assumptions made are among other things based on historical experience and other factors that Management finds reasonable in the circumstances but which are inherently uncertain and unpredictable. The assumptions may be incomplete or inaccurate, and unexpected events or circumstances may arise. The Group is subject to risks and uncertainties which may mean that the actual outcome may differ from the estimates made. Special risks for the Group are mentioned in the Management's review and in note 20 to the consolidated financial statements.

It may be necessary to change previously made estimates due to changes in the facts on which these estimates were based or due to new knowledge or subsequent events.

Estimates particularly material to the financial reporting are made, e.g., by way of impairment testing of goodwill and an assessment of the impairment write-down in respect of inventories.

Impairment test, goodwill

In connection with the presentation of the financial statements for 2016, Management performed an impairment test of goodwill. The test was based on a number of assumptions as to the Company's financial development going forward. The most material assumptions relate to the expectations as to improved earnings. Therefore, the estimates of revenue and earnings growth are material. Also, the expectations as to the development in the interest rate used for discounting purposes are material.

If the expected earnings development is not realised, the carrying amount of goodwill cannot be maintained.

The impairment test and the relating particularly sensitive factors are described in detail in note 9 to the consolidated financial statements.

Assessment of the need for impairment write-down in respect of inventories

The Group has inventories in its stores and in the central warehouse. As the net realisable value of some of these inventories is expected to be lower than cost, the inventories have been written down to such expected lower value. The write-down is based on an estimate of the net realisable value based on actual, historical sales and Management's assessment.

Significant accounting judgements in applying the chosen accounting policies

As part of the application of the Group's accounting policies, Management performs judgements, based on estimations, which may materially impact the amounts recognised in the consolidated financial statements.

Management has performed such assessments regarding leases. All leases have been assessed as operational leases.

Notes

	DKK'000	2016	2015
3	Fees paid to auditors appointed at the annual general meeting Fee regarding statutory audit Other assistance Tax assistance	105 52 20	95 67 20
		177	182
4	Staff costs Wages and salaries Other social security costs Share-based payment Other staff costs	38,440 823 246 2,602	29,682 643 175 2,108
		42,111	32,608
	Average number of employees	110	89

Remuneration to the Board of Directors, Executive Board and executive employees

	2016	2016 2015		
DKK'000	Board of Directors and Executive Board	Executive employees	Board of Directors and Executive Board	Executive employees
Wages and salaries	276	6,944	150	6,454
Social costs	0	6	0	5
Share-based payment	0	205	0	175
	276	7,155	150	6,634

By reference to section 98b of the Danish Financial Statements Act, remuneration to the Board of Directors and the Executive Board is disclosed together.

Members of the Executive Board and other executive officers are eligible for bonus dependent on the financial performance for the year in question.

The Group has not entered into any special agreements on severance pay with members of the Executive Board in connection with a takeover of the Group.

Incentive programmes

Unisport Holding SNG ApS has established a share-based incentive programme in the form of a warrant program for executive employees and other employees. The warrants are acquired at a value which is about equal to the fair value at the grant date.

In 2016, proceed from issue of warrants regarding 690,838 shares (2015: 2,188,251 shares) amounted to DKK 594 thousand (2015: DKK 1,824 thousand) of which 208 thousand has not been received at 31 December 2016 (2015: DKK 0).

The warrants programme comprised a total of 2,879,089 warrants at 31 December 2016.

Each warrant entitles the holder to subscribe for 1 share at a nominal value of DKK 1 in Unisport Holding SNG ApS. The right can be exercised at end of 2019.

The warrants can only be settled in shares. The outstanding warrants constitute 13% of the share capital if all warrants are exercised.

Notes

4 Staff costs (continued)

The exercise of the subscription rights is contingent on the holder not being under notice at the exercise date. There are no other conditions for the rights acquisition. Special provisions apply in the case of illness and death and in the case of changes in the capital structure of the Company, etc.

Specification of outstanding warrants

	Executive employees	Other em- ployees	Number in total	Average ex- ercise price per warrant (DKK)	Fair value per warrant (DKK)	Fair value in total (DKK'000)1)
Outstanding at the beginning						
of 2015	0	0	0			
Granted	1,458,834	0	1,458,834	16.0	1.6	866
Granted	729,417	0	729,417	30.3	0.5	0
Outstanding at the end of						
2015	2,188,251	0	2,188,251	20.8		
Granted	225,032	0	282,838	14.4	1.5	30
Granted	57,806		57,806	23.7	0.5	0
Granted	0	272,000	272,000	13.3	1.4	38
Granted	0	136,000	136,000	19.7	0.6	3
Outstanding at the end of						
2016	2,471,089	408,000	408,000	19.6		

¹⁾ Fair value is less payment from the holder.

The fair value calculated at the granting is based on a Black-Scholes warrant pricing model. The values of the warrants granted are calculated using an expected volatility of 35% (2015: 35%) and a risk-free interest rate of 0.1% (2015:0.1%).

In 2016, costs recognised in the result for the year relating to warrants amounted to DKK 246 thousand (2015: DKK 175 thousand).

	Notes				
	DKK'000			2016	2015
5	Special items Market surveys, strategy preparation and trans with acquisition of subsidiary	saction costs in co	onnection	0	-8,049
6	Financial expenses Amortisation of financing costs Foreign exchange loss Other interest expenses			0 123 3,410 3,533	113 102 2,906 3,121
	Interest on financial liabilities measured at amo	ortised costs		0	130
7	Tax				
	Tax in the income statement				
	Tax on the profit for the year is specified as fol Current tax Adjustment of deferred tax Current tax regarding previous years Deferred tax regarding previous years	lows:		1,635 282 54 -69 1,902	2,657 -1,226 0 0 1,431
	Tax on the profit for the year is explained as fo	llows:			
	Computed tax of result before tax	2016 DKK'000 1,832	2016 % 22.0	2015 DKK'000 8	2015 % 23.5
	Tax effect of: Non-deductible expenses Tax regarding previous years Effect of change in tax rate	85 -15 0 1,902	1.0 -0.2 - 22.8%	1,350 0 73 1,431	3,857 - 208 4,089%

Notes

7 Tax	(continued)
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rax (continued)				
Deferred tax				
DKK'000			2016	2015
Deferred tax 1 January			6,147	0
Addition on acquisitions Deferred tax, recognised in the profit for the year.	ear		0 213	7,373 -1,226
Deferred tax 31 December			6,360	6,147
Deferred tax is recognised as follows in the bala	ance sheet:		0	0
Deferred tax (asset) Deferred tax (liability)			0 6,360	0 6,147
Deferred tax 31 December, net			6,360	6,147
Deferred tax relates to: Intangible assets			7,092	7,385
Property, plant and equipment			131	7,303
Deferred income			-863	-1,313
			6,360	6,147
Changes in temporary differences during the	year 	20	16	
DKK'000	Balance at 1/1	Additions on acquisi- tion of en- terprises	Recognised in the profit for the year, net	Balance at 31/12
Intangible assets	7,385	0	-293	7,092
Property, plant and equipment Deferred income	75 -1,313	0	56 450	131 -863
	6,147	0	213	6,360
		20°	15	
			Recognised	
DKK'000	Balance at 1/1	Additions on acquisi- tion of en- terprises	in the profit for the year, net	Balance at 31/12
Intangible assets	0	6,981	404	7,385
Property, plant and equipment	0	459	-384	75
Liabilities other than provisions Deferred income	0 0	-67 0	67 -1,313	0 1,313-
	0	7,373	-1,226	6,147

Notes

8 Intangible assets

intaligible assets	Consolidated				
DKK'000	Goodwill	Brand value	Custo- mer rights	Deve- lopment costs	Total
Cost at 1 January 2016 Additions	195,312 0	7,500 0	6,900 0	1,560 2,539	211,272 2,539
Cost at 31 December 2016	195,312	7,500	6,900	4,099	213,811
Impairment losses and amortisation at 1 January 2016 Amortisation Impairment losses and amortisation at 31 December	0 0	1,375 1,500	2,108 2,300	451 615	3,934 4,415
2016	0	2,875	4,408	1,066	8,349
Carrying amount at 31 December 2016	195,312	4,625	2,492	3,033	205,462
Cost at 1 January 2015 Additions on acquisition of subsidiaries Additions	0 195,312 0	0 7,500 0	0 6,900 0	0 1,010 550	0 210,722 550
Cost at 31 December 2015	195,312	7,500	6,900	1,560	211,272
Impairment losses and amortisation at 1 January 2015 Amortisation	0	0 1,375	0 2,108	0 452	0 3,935
Impairment losses and amortisation at 31 December 2015	0	1,375	2,108	452	3,935
Carrying amount at 31 December 2015	195,312	6,125	4,792	1,108	207,337

Development costs comprise development on software.

Except from goodwill, it is assessed that intangible assets have a limited useful life.

9 Impairment test

Goodwill

At 31 December 2016, the carrying amount of goodwill for the Group amount to DKK 195.3 million.

At 31 December 2016, Management impairment-tested the carrying amount of goodwill, which concerns one cash generating unit.

The recoverable value is based on the net present value which is determined by using expected net cash flows on basis of budgets and forecasts for the years 2017-2021 and a discount factor before tax of 9.1%.

Calculations are made on the assumption of a yearly growth rate of 8% and stable EBITDA margins based on historical data.

The weighted average growth rate used in connection with extrapolation of future net cash flows for the years after 2021 is estimated to 2%. The growth rate is not assessed to exceed the long-term average growth rate within the Group's markets.

The impairment test did not give rise to any need for impairment write-down.

Other intangible assets

Management has not identified factors, that indicates impairment on brand value, customer rights and development costs.

Notes

10 Property, plant and equipment

Cost at 1 January 2016 1,140 7,460 8,600 Additions 640 127 767 Disposals -224 0 -224 Cost at 31 December 2016 1,556 7,587 9,143 Impairment losses and depreciation at 1 January 2016 292 814 1,106 Depreciation 528 1,760 2,288 Disposals -181 0 -181 Impairment losses and depreciation at 31 December 2016 639 2,574 3,213 Carrying amount at 31 December 2016 917 5,013 5,930 Cost at 1 January 2015 0 0 0 Additions 317 6,257 6,574 Cost at 31 December 2015 1,140 7,460 8,600 Impairment losses and depreciation at 1 January 2015 0 0 0 Depreciation 446 660 1,106 Transferred from other accounts -154 154 0 Impairment losses and depreciation at 31 December 2015 292 814 1,106 <th>DKK'000</th> <th>Plant and equipment</th> <th>Leasehold improve- ments</th> <th>Total</th>	DKK'000	Plant and equipment	Leasehold improve- ments	Total
Impairment losses and depreciation at 1 January 2016 292 814 1,106 Depreciation 528 1,760 2,288 Disposals -181 0 -181 Impairment losses and depreciation at 31 December 2016 639 2,574 3,213 Carrying amount at 31 December 2016 917 5,013 5,930 Cost at 1 January 2015 0 0 0 Additions on acquisition of subsidiaries 823 1,203 2,026 Additions 317 6,257 6,574 Cost at 31 December 2015 1,140 7,460 8,600 Impairment losses and depreciation at 1 January 2015 0 0 0 Depreciation 446 660 1,106 Transferred from other accounts -154 154 0 Impairment losses and depreciation at 31 December 2015 292 814 1,106	Additions	640	127	767
Depreciation Disposals 528 -181 1,760 -181 2,288 Impairment losses and depreciation at 31 December 2016 639 -2,574 -3,213 3,213 Carrying amount at 31 December 2016 917 -5,013 -5,930 Cost at 1 January 2015 - Additions on acquisition of subsidiaries Additions 823 -1,203 -2,026 -6,574 Additions On acquisition of subsidiaries Additions 317 -6,257 -6,574 Cost at 31 December 2015 - 1,140 -7,460 -7,460 -7,460 8,600 Impairment losses and depreciation at 1 January 2015 - 0 -0 -0 0 -0 -0 Depreciation - 154 -154 -154 -154 -154 -154 -154 -15	Cost at 31 December 2016	1,556	7,587	9,143
Carrying amount at 31 December 2016 917 5,013 5,930 Cost at 1 January 2015 0 0 0 Additions on acquisition of subsidiaries 823 1,203 2,026 Additions 317 6,257 6,574 Cost at 31 December 2015 1,140 7,460 8,600 Impairment losses and depreciation at 1 January 2015 0 0 0 Depreciation 446 660 1,106 Transferred from other accounts -154 154 0 Impairment losses and depreciation at 31 December 2015 292 814 1,106	Depreciation	528	1,760	2,288
Cost at 1 January 2015 0 0 0 Additions on acquisition of subsidiaries 823 1,203 2,026 Additions 317 6,257 6,574 Cost at 31 December 2015 1,140 7,460 8,600 Impairment losses and depreciation at 1 January 2015 0 0 0 Depreciation 446 660 1,106 Transferred from other accounts -154 154 0 Impairment losses and depreciation at 31 December 2015 292 814 1,106	Impairment losses and depreciation at 31 December 2016	639	2,574	3,213
Additions on acquisition of subsidiaries 823 1,203 2,026 Additions 317 6,257 6,574 Cost at 31 December 2015 1,140 7,460 8,600 Impairment losses and depreciation at 1 January 2015 0 0 0 Depreciation 446 660 1,106 Transferred from other accounts -154 154 0 Impairment losses and depreciation at 31 December 2015 292 814 1,106	Carrying amount at 31 December 2016	917	5,013	5,930
Impairment losses and depreciation at 1 January 2015 0 0 0 Depreciation 446 660 1,106 Transferred from other accounts -154 154 0 Impairment losses and depreciation at 31 December 2015 292 814 1,106	Additions on acquisition of subsidiaries	823	1,203	2,026
Depreciation 446 660 1,106 Transferred from other accounts -154 154 0 Impairment losses and depreciation at 31 December 2015 292 814 1,106	Cost at 31 December 2015	1,140	7,460	8,600
	Depreciation	446	660	1,106
Carrying amount at 31 December 2015 848 6,646 7,494	Impairment losses and depreciation at 31 December 2015	292	814	1,106
	Carrying amount at 31 December 2015	848	6,646	7,494

Additions on leasehold improvements in 2015 include non-cash additions relating to provisions for restoration of leasehold improvements, etc., of DKK 218 thousand.

	DKK'000	2016	2015
11	Inventories Goods for resale	36,384	31,605
	Carrying amount of inventories, recognised at net sales value	1,533	384

Notes

12 Equity

Capital management

Management continually assesses the need to adjust the capital structure. The equity share of total assets amounted to 71% at the end of 2016 (2015: 76%).

Capital is managed for the Group taken as a whole.

It is the Group's policy to use cash flows from operating activities to invest in developing the Group's revenue and earnings and to repay long-term liabilities.

Share capital

The share capital of total DKK 19,313,130 comprises:

755,223 A shares of DKK 1 each 6,033,250 B1 shares of DKK 1 each 12,524,657 B2 shares of DKK 1 each

The voting right of B2 shares is restricted to matters protecting the interests of minority shareholders. Consequently, B1 shares and A shares represent 96.09% and 3.91% of the votes, respectively.

Changes in share capital since the establishment can be specified as follows:

DKK'000	2016	2015	2014
Balance at 1 January	19,287	50	0
Capital injection at establishment of the Company	0	0	50
Capital increase	26	19,237	0
	19,313	19,287	50

Warrants

The parent company has issued warrants in connection with incentive program, see note 4.

13 Provisions

DKK'000	2016	2015
Provisions 1 January Provided during the year	1,228 0	0 1,228
Provisions 31 December	1,228	1,228

Provisions include liabilities for restoration upon the vacation of premises. The liability accumulates as wear and tear increase on the premises and is reassessed annually to determine the state of the premises at the balance sheet date.

Costs are expected to incur upon the expected termination of the premises which depends on a potential extension of the leases.

Notes

15

14 Amounts owed to form	er owners
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Non-current liabilities 45,671 42,683 Current liabilities 0 0 Carrying amount 45,671 42,683 Nominal value 45,671 42,683 Falls due more than 5 years after the balance sheet date, nominal nominal interest rate interest rate of effective interest rate of effective interest rate. Average effective effective interest rate. Currency Rate fixation period amount of effective effective interest rate. DKK 24 months 45,671 Amounts owed to former owners Fixed interest rate. 7% 7% DKK 24 months 45,671 Amounts owed to former owners Fixed interest. 7% 7% DKK 36 months 42,683 Other payables DKK* 000 2016 2015 Holiday pay obligations and salary related liabilities 4,458 4,016 VAT payables 10,067 8,558 Other payables 110,067 8,558 Other payables 15,358 12,913	DKK' 000				2016	2015
Carrying amount 45,671 42,683 Nominal value 45,671 42,683 Falls due more than 5 years after the balance sheet date, nominal value 45,671 42,683 Average nominal interest rate Average effective interest rate Currency Rate fixation period Carrying amount Amounts owed to former owners Fixed interest 7% 7% DKK 24 months 45,671 Amounts owed to former owners Fixed interest 7% 7% DKK 24 months Carrying amount Amounts owed to former owners Fixed interest rate 7% 7% DKK 36 months 42,683 Other payables DKK' 000 2016 2015 Holiday pay obligations and salary related liabilities 4,458 4,016 VAT payables 10,067 8,558 Other payables 833 339						
Nominal value 45,671 42,683 Falls due more than 5 years after the balance sheet date, nominal value 45,671 42,683 Average nominal interest rate Average effective interest rate Currency Rate fixation period Carrying amount Amounts owed to former owners Fixed interest 7% 7% DKK 24 months 45,671 Amounts owed to former owners Fixed interest 7% 7% DKK 24 months Carrying amount Amounts owed to former owners Fixed interest 7% 7% DKK 36 months 42,683 Other payables DKK' 000 2016 2015 Holiday pay obligations and salary related liabilities 4,458 4,016 VAT payables 10,067 8,558 Other payables 833 339						
Falls due more than 5 years after the balance sheet date, nominal value Average nominal interest rate interest rate Average effective interest rate Currency period Carrying amount Amounts owed to former owners Fixed interest Average nominal effective interest rate Average nominal effective interest rate Currency Average nominal effective interest rate Currency Amounts owed to former owners Fixed interest Amounts owed to former owners Fixed interest rate Average effective interest rate Currency Bate fixation Carrying amount Amounts Carrying amount Amounts owed to former owners Fixed interest rate Currency And Fixed fixation period Carrying amount Amounts owed to former owners Fixed interest rate Currency At 55,671 Adverage Currency Adverage Average Currency Bate fixation Carrying amount Amounts owed to former owners Fixed interest rate Currency Bate fixation Carrying amount Carrying Amounts Carrying Average Currency Bate fixation Carrying Adverage Currency Bate fixation Carrying Amounts Carrying Amounts Carrying Anounts Carrying Anounts Carrying Anounts Carrying Average Currency Bate fixation Carrying Amounts Carrying Anounts Adverage Currency Bate fixation Carrying Amounts Anounts Adverage Currency Bate fixation Carrying Anounts Adverage Currency Bate fixation Adverage Currency Bate fixation Adverage Average Average Currency Bate fixation Adverage Average Average Average Currency Bate fixa	Carrying amount				45,671	42,683
Average nominal interest rate interest rate currency period amount Amounts owed to former owners Fixed interest Average nominal interest rate 7% 7% DKK 24 months 45,671 Average nominal effective interest rate currency period amount Average nominal effective interest rate currency period amount Average nominal effective interest rate currency period amount Amounts owed to former owners Fixed interest 7% 7% DKK 36 months 42,683 Other payables DKK' 000 Holiday pay obligations and salary related liabilities 4,458 4,016 VAT payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables Other payables	Nominal value				45,671	42,683
Amounts owed to former owners Fixed interest rate Average nominal interest rate interest rate Average nominal interest rate Average nominal interest rate Interest rate Average nominal effective interest rate Average nominal interest rate Average nominal interest rate Average nominal interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Interest rate Interest rate Average nominal effective Interest rate Int	Falls due more than 5 years after t	the balance she	et date, nomina	ıl value	45,671	42,683
Amounts owed to former owners Fixed interest rate Average nominal interest rate interest rate Average nominal interest rate Average nominal interest rate Interest rate Average nominal effective interest rate Average nominal interest rate Average nominal interest rate Average nominal interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Average nominal effective Interest rate Interest rate Average nominal effective Interest rate		Average	Average			
Amounts owed to former owners Fixed interest 7% 7% DKK 24 months 45,671 Average nominal effective interest rate interest rate interest rate Currency period amount Amounts owed to former owners Fixed interest 7% 7% DKK 36 months 42,683 Other payables DKK' 000 2016 2015 Holiday pay obligations and salary related liabilities 4,458 4,016 VAT payables 0ther payables Other payables 833 339		nominal	effective	•		, ,
Average nominal interest rate interest rate currency period amounts owed to former owners Fixed interest rate interest interest rate interest	2016	interest rate	interest rate	Currency	period	amount
2015 Interest rate interest rate interest rate currency period amount Amounts owed to former owners Fixed interest 7% 7% DKK 36 months 42,683 Other payables DKK' 000 2016 2015 Holiday pay obligations and salary related liabilities 4,458 4,016 VAT payables 10,067 8,558 Other payables 833 339		7%	7%	DKK	24 months	45,671
Fixed interest 7% 7% DKK 36 months 42,683 Other payables DKK' 000 2016 2015 Holiday pay obligations and salary related liabilities 4,458 4,016 VAT payables 10,067 8,558 Other payables 833 339	2015	nominal	effective	Currency		
DKK' 000 2016 2015 Holiday pay obligations and salary related liabilities 4,458 4,016 VAT payables 10,067 8,558 Other payables 833 339		7%	7%	DKK	36 months	42,683
Holiday pay obligations and salary related liabilities 4,458 4,016 VAT payables 10,067 8,558 Other payables 833 339	Other payables					
VAT payables 10,067 8,558 Other payables 833 339	DKK' 000				2016	2015
	VAT payables	related liabilitie	es		10,067	8,558
15,358 12,913	Other payables					
					15,358	12,913

Notes

16 Contractual obligations and contingencies, etc.

The Group has entered into operating leases with a total obligation of DKK 2,953 thousand at 31 December 2016 (2015: DKK 3,897 thousand) of which DKK 2,953 thousand (2015: DKK 2,839 thousand) is due within a year.

Contingent assets and liabilities

As collateral for the Group's bank credit facility, the Company has provided floating charge of DKK 15,000 thousand (2015: DKK 15,000 thousand) in the Group's receivables, inventories and non-current assets.

17 Other adjustments of non-cash operations items, etc.

	DKK'000	2016	2015
	Financial expenses	3,533	3,121
	Gains/Losses on disposals of property, plant and equipment	-46	0
	Tax on profit/loss for the year	1,902	1,431
	Share-based payment	246	175
		5,635	4,727
18	Changes in working capital Change in inventories Change in receivables Change in prepayments from customers, deferred income, trade and other payables	-4,779 1,657 2,163 -959	-4,426 147 6,938 2,659

19 Acquisition of subsidiaries and activities

No subsidiaries or activities have been acquired in 2016.

Acquisition in 2015

In 2015, the Group was established due to Unisport Holding SNG ApS's acquisition of Unisport A/S on 19 January 2015.

Notes

19 Acquisition of subsidiaries and activities (continued)

Specification of recognised acquired assets and liabilities at time of acquisition:

DKK' 000	Recognised value on date of ac- quisition
Goodwill Development costs Property, plant and equipment Financial assets (deposits) Inventories Receivables Cash Bank loans and overdrafts Deferred tax Other provisions Trade payables Corporate tax payables Other payables Prepayments from customers	23,137 1,010 1,808 795 27,179 3,353 11,366 -12,883 -4,204 -1,010 -7,861 -3,193 -13,075 -839
Acquired net assets Customer rights Brand value Deferred tax on customer rights and brand value Goodwill	25,583 6,900 7,500 -3,168 172,175
Purchase price Vendor note Cash in Unisport A/S Paid in cash	208,990 -40,000 -11,366 157,624

The purchase price amounted to DKK 208,990 thousand. Acquisition costs amounting to DKK 5,251 thousand was expensed.

The net revenue and profit for the year for the Group for 2015 prepared pro forma as if the acquired stores were acquired 1 January 2015, amounted to DKK 258,048 thousand and DKK 212 thousand.

The net revenue and loss for the year for the acquired Company for 2015 since the acquisition date amounted to DKK 249,336 thousand and DKK 8,909 thousand.

Fair value computation

In connection with the purchase price allocation process Management has identified the following assets previously not recognised or have been adjusted in the balance sheet:

Notes

19 Acquisition of subsidiaries and activities (continued)

Unisport brand

The Unisport brand is a well-known B2C brand that is associated with football clothes and is well-known in especially Denmark.

In connection with the valuation of the brand a relief from royalty method has been applied by Management. The royalty method for brand is based on what a lessor would pay to lease a similar brand, which is a generally accepted method for valuing brands.

Management has applied the following main assumptions in the estimation of the fair value of the Unisport brand:

- ➤ The revenue portion related to the Unisport Brand is 100% as all revenues are generated under the Unisport brand.
- ▶ The Unisport brand has been valued based on a royalty rate of 0.5%.
- Discount rate has been determined to a WACC of 13.1%.

Based on the above assumptions, the fair value of Unisport brand has been calculated to DKK 7.5 million.

Customer rights

Unisport customers are loyal and in general have consistent and recurrent sales.

In connection with the valuation of customer relationships a replacement cost method has been used i.e. what is the estimated cost for a customer using historical data and a remaining useful life of 3 years.

Based on the above assumptions, the fair value of customer rights has been calculated to DKK 6.9 million.

Goodwill

Goodwill is calculated to amount DKK 195.3 million as a residual item after fair value adjustments have been made on assets and liabilities and deferred tax has been added the adjustments. Of this amount, DKK 23.1 million was already recognised as goodwill in Unisport A/S.

The following factors predominantly explain the nature of the acquired goodwill of Unisport:

- New customers
- Business framework
- Work force in place

Notes

20 Financial risks and financial instruments

The Group's risk management policy

The overall financial risk management framework is laid down in the Group's finance policy. The finance policy includes the Group's currency policy, investment policy and policies regarding credit risks vis-a-vis financial counterparties.

The Group's risk exposure or risk management has not changed relative to 2015.

The Group's finance function manages financial risks at centralised level. Every month, Management supervises the Group's risk concentration in areas such as currencies, receivables, etc.

The finance policy is updated annually and approved by the audit committee.

It is the Group's policy not to engage in active speculation in financial risks. Thus, the Group's financial management is aimed solely at managing and reducing the financial risks directly associated with the Group's operations and financing.

The Group is exposed to a few financial risks. The disclosures in this note solely concern the most critical financial risks, which are:

- Market risks (currency risk)
- Liquidity and financing risks

The Group's most critical risks are described in the sections below. Each section first provides a summary description of the financial risk, the relating business activity, impacts, risk management related to the financial risk and the effect in the financial year.

Market risks

Currency risks

Related business activity	Impact	Risk management	Effect
The Group is exposed to currency movements primarily NOK, SEK and EUR due to sales that are settled in currencies other than the functional currency.	Effect: Moderate Threat: Low	It is group currency policy not to hedge currency risks. Purchases related to sales in NOK, SEK and EUR are made in sales currency if possible.	Fluctuations in exchange rates for NOK, SEK and EUR against DKK are accounted for in the income statement.

Notes

20 Financial risks and financial instruments (continued)

Exposure and sensitivity analysis

The Group's exposure and sensitiveness to currency movements are summed up in the table below.

A fairly reasonable change in the exchange rates vis-a-vis the exchange rates at the balance sheet date would all things being equal have the following hypothetical impact on profit for the year and the Group's equity at year end:

		20	16		
	Nominal position		Sensitivity		
Cash and re- ceivables	Financial liabi- lities (non-de- rivative)	Derivative fi- nancial instru- ments held to hedge future cash flows	Probable in- crease in the exchange rate	Hypothetical impact on profit/loss for the year	Hypothetical impact on equity
5.025 14.095 2.268	1.867 5.105 438	0 0 0	3% 3% 1%	61 164 106	61 164 106
	5.025 14.095	Cash and receivables 5.025 1.867 14.095 5.105	Nominal position Pinancial liabi- Cash and receivables lities (non-derivative) 5.025 1.867 0 14.095 5.105 0	Cash and receivables 5.025 1.867 14.095 Derivative financial instruments held to hedge future crease in the exchange rate Derivative financial instruments held to hedge future crease in the exchange rate	Nominal position Derivative financial instruments held to ceivables Financial liabilities (non-decivables 1.867 0 3% 164 14.095 5.105 0 3% 164 Sensitivity Sensitivity Sensitivity Hypothetical impact on profit/loss for crease in the exchange rate Probable interpretation Impact on profit/loss for exchange rate Probable interpretation Impact on profit/loss for exchange rate Probable interpretation Probable interpret

2015 Nominal position Nominal position Derivative financial instru-Hypothetical Financial liabiments held to Probable in-Impact of pro-Cash and relities (non-dehedge future crease in the impact on DKK'000 ceivables rivative) cash flows exchange rate fit/loss equity NOK/DKK 559 0 3% 32 2.268 32 3% SEK/DKK 7,188 4.371 0 50 50 EUR/DKK 415 -228 0 1% 11 11

A corresponding negative change of the exchange rates would have a corresponding reverse impact on profit/loss for the year and equity.

Interest rate risks

Related business activity	Impact	Risk management	Effect
The Group's long term debt consist of loan is-	Effect: Low	Not applicable.	Not applicable .
sued by former owners. The interest rate is fixed until termination.	Threat: Low		

Exposure

The Group's interest rate exposure is summed up as follows:

The long term debt is fixed until termination

The Group's cash is deposited on a drawing account.

Notes

Related

20 Financial risks and financial instruments (continued)

Liquidity risks

business activity	Impact		Risk manage	ement	Impact	
The Group is exposed to liquidity risks due to its ongoing activities and repayment agreements for the loan financing.	Effect: Low Threat: Low		The Group ensures liquidity through continuous management attention to payments terms and inventory levels. The Group has a net positive cash flow.		The Group's serve consist tilised overdraties and liqui. The cash restalled DKK 44 thousand at the ber 2016 (20 35,617 thousand the consistency of	s of unu- raft facili- d funds. ources to- 9,509 31 Decem- 015: DKK
					Management opinion that has sufficien sources to fu gations as th	the Group t cash re- Ifil its obli-
Analysis of term to maturi	ty					
The Group's financial liabil	ities fall due	as follows:				
2016 (DKK'000)		Contractual cash flows	Within one year	1-3 years	3-5 years	After 5 ye- ars
Non-derivative financial instr Amounts owed to former own Trade payables		81,984 10,128	0 10,128	0	0	81,984 0
31 December 2016		92,112	10,128	0	0	81,984
2015 (DKK'000)						
Non-derivative financial instr Amounts owed to former own Trade payables		81,984 8,632	0 8,632	0	O O	81,984 0
31 December 2015		90,616	8,632	0	0	81,984

Assumptions underlying the analysis of term to maturity

- The analysis of term to maturity is based on all non-discounted cash flows, including interest payments according to loan agreement.
- Liabilities under operating leases are not included, but are reflected in note 21.

On the basis of the Group's expectations as to its future operations and current cash resources, no other critical liquidity risks have been identified.

Notes

20 Financial risks and financial instruments (continued)

Financing risks

Related business activity	Impact	Risk management	Effect
The Group is exposed to a financing risk as exist- ing loan agreements ter- minate. All loan agree- ments terminate on 15 December 2022.	Effect: Moderate Threat: Low	It is the Group's aim that interest-bearing debt does not exceed four times the operating profit (EBITDA).	In Management's opin- ion, the Group's cash resources and earnings expectations suffice for the realisation of the Group's long-term strat-
The Group's operations depend on the future financing of the Group's operations and facilities.			egy.

Reference is made to note 14 for a specification of payables to former owners.

Credit risks

Risk management	Effect
The Group's credit risks are linked to receivables and cash at bank and in hand. The maximum credit	The Group has no significant risks regarding one individual customer or partner. Thus there is no incurance of trade receivables from sales.
risk linked to financial assets corresponds to the	insurance of trade receivables from sales.

Trade receivables

At 31 December 2016, the terms of payment were exceeded by 40% (2015: 75%) of the Group's receivables. No trade receivables were overdue by more than 90 days at 31 December 2016.

The maximum credit risk associated with financial assets is reflected in the carrying amounts in the balance sheet.

Credit risks associated with the individual receivables are considered high-quality with a low loss risk.

Breakdown of trade receivables:

values recognised in the balance sheet.

DKK' 000	2016	2015
Ageing of trade receivables		
Not due 0-30 days overdue 31-90 days overdue	512 324 15	652 1,073 845
	851	2,570

Notes

20 Financial risks and financial instruments (continued)

At 31 December 2016 trade receivables has been written down by DKK 20 thousand (2015: 50 thousand).

Movement in allowance for doubtful trade receivables

Carrying amount at the beginning of the year	50	100
Received on impaired receivables during the year	-50	-19
Allowances for losses during the year	20	50
Confirmed losses	0	-81
	20	50

Categories of financial instruments

3	2016		2015	
DKK'000	Carrying value	Fair value	Carrying value	Fair value
Deposits Trade receivables Other receivables Cash at bank and in hand	2,400 851 252 34,509	2,400 851 252 34,509	1,855 2,338 217 20,617	1,855 2,338 217 20,617
Receivables and cash at bank and in hand	38,012	38,012	25,027	25,027
Amounts owed to former owners	45,671	45,671	42,683	42,683
Financial liabilities measured at amortised cost	45,671	45,671	42,683	42,683

Reference is made to the Section "Methods and assumptions underlying the fair value determination" below.

Fair value hierarchy for financial instruments which are measured at fair value in the balance sheet or whose fair value is disclosed

whose fall value is disclosed	Quoted pri- ces	Observable input	Non obser- vable input	
DKK'000	(Level 1)	(Level 2)	(Level 3)	Total
2016 Amounts owed to former owners	0	0	45,671	45,671
Financial liabilities, where fair value is presented	0	0	45,671	45,671
2015 Amounts owed to former owners	0	0	42,683	42,683
Financial liabilities, where fair value is presented	0	0	42,683	42,683

Methods and assumptions underlying the fair value determination

The methods and assumptions applied to determine the fair value of financial instruments are described per class of financial instruments. The methods applied are unchanged compared to 2015.

Amounts owed to former owners

The loan agreement has been entered by two independent parties. Management is of the opinion that the terms are agreed at competitive terms (fair value).

Notes

20 Financial risks and financial instruments (continued)

Trade receivables, deposits, cash and trade payables (measured at amortised cost in the balance sheet)

The fair value of trade receivables, deposits, cash and trade payables with a short period of credit are deemed to be equal to the carrying amount.

21 Operating leases

The Group leases buildings and operating equipment under operating leases.

Interminable lease agreements are specified as follows:

DKK' 000	2016	2015
0-1 year	2,953	2,839
1-5 years	0	1,058
> 5 years	0	0
	2,953	3,897

In the income statement DKK 4,016 thousand (2015: DKK 2,389 thousand) are recognised regarding operating leases

22 Related party disclosures

Unisport Holding SNG ApS's related parties comprise the following:

Parties exercising control

Nordic Capital Fund VII, England, which controls the Company.

Other related parties

The member of the Executive Board and the members of the Board of Directors.

Transactions with related parties

Remuneration of the Board of Directors is disclosed in note 4.

Besides capital increase in 2016 and issuance of warrants to key personnel as disclosed in note 4, no other transactions were carried through with related parties in the year.

23 Events after the balance sheet date

No significant events have occurred after 31 December 2016.

Notes

24 New financial reporting regulation

At the time of publication of this annual report, IASB has issued several new and amended financial reporting standards and interpretations which had not yet become effective when the annual report for 2016 was prepared.

The following are considered relevant to Unisport Holding SNG ApS:

- ▶ IFRS 9 Financial Instruments and subsequent amendments to IFRS 9, IFRS 7 and IAS 39
- ▶ IFRS 15 Revenue from Contracts with Customers
- IFRS 16 Leases
- IAS 7 Disclosure Initiative Amendments to IAS 7

IFRS 16 and IAS 7 have not been adopted by the EU.

The adopted standards and interpretations which have not yet come into effect will be implemented as they become mandatory for the Group. Except IFRS 16, none of the new standards or interpretations is expected to materially affect recognition and measurement for the Group.

IFRS 16 Leases was issued in mid-January 2016. The standard, which applies to financial years beginning on or after 1 January 2019, implies a substantial change in the way that those leases which are today accounted for as operating leases will be accounted for going forward. Thus, the standard requires that all leases regardless of type - with a few exceptions - must be recognised in the balance sheet as an asset with an accompanying lease liability. At the same time, the income statement will be affected going forward, as the annual lease payment will consist of two elements - a depreciation charge and an interest expense - as opposed to today where the annual operating lease expense is recognised as one amount under expenses. Finally, the cash flow statement is expected to be affected, as the current operating lease payments, which are today presented as cash flows from operating activities, will be presented as financing activity going forward.

The Group has not yet assessed the financial reporting implications of IFRS 16. At 31 December 2016, the nominal residual lease obligation under the Group's operating leases totalled DKK 2,953 thousand, see note 21.

Notes

25 The Board of Directors' executive functions

Jess Ørgaard Libak Tropp has been appointed by Nordic Capital Fund VII.

Michael Christiansen, Martin Lumbye Hansen and Jakob Nordenhof Jønck are independent.

The Board of Directors have the following executive functions:

Board of directors	Executive functions in other Danish Companies
Michael Christiansen, Independent, Chairman	CEO IDDesign A/S and related companies, Member of the Board Bygma A/S and re- lated companies, Member of the Board KFI Erhvervsdrivende Fond, Member of the Board Dagrofa ApS, Chairman of the Board Sport Nordic Holding ApS and re- lated companies, CEO CIM Invest ApS
Jess Ørgaard Libak Tropp, Appointed by Nordic Capital	Member of the Board Sport Nordic Holding ApS, Holdingselskabet af 8. november 2016 A/S, Unifeeder A/S, Unicorn A/S, Holdingselskabet af 10. januar 2013 A/S, Rokoko Electronics ApS
Martin Lumbye Hansen, Independent	CEO North East Venture, Member of the Board AIAYU, Member of the Board Hufsy, Member of the Board Iconfinder, Charmain of The Board Eseebase
Jakob Nordenhof Jønck, Independent	CEO Simple Feast, Member of the Board Conscia Holding A/S, Member of the Board Lakrids by Johan Bülow A/S, Member of the Board Rokoko Electronics ApS, Mem- ber of the Board LeoPharma iLab

Income statement

Note	DKK'000	2016	2015
	Other external costs	-146	-252
	Operating profit/loss	-146	-252
5	Share of profit/loss in subsidiaries after tax	-4,917	-5,860
2	Financial income	900	0
3	Financial expenses	-2,988	-2,683
	Profit/loss before tax	-7,151	-8,795
4	Tax for the year	538	598
	Profit/loss for the year	-6,613	-8,197

Balance sheet

Note	DKK'000	2016	2015
	ASSETS Non-current assets Financial assets		
5	Investments in subsidiaries	203,464	208,381
	Total non-current assets	203,464	208,381
	Current assets Receivables Amounts owed by subsidiaries Other receivables Corporation tax	16,097 84 491	15,097 117 598
		16,672	15,812
	Cash at bank and in hand	5,671	4,570
	Total current assets	22,343	20,382
	TOTAL ASSETS	225,807	228,763
Note	DKK'000 EQUITY AND LIABILITIES Equity	2016	2015
6	Share capital Retained earnings	19,313 160,761	19,287 166,756
	Total equity	180,074	186,043
7	Non-current liabilities Amounts owed to former owners Total non-current liabilities	<u>45,671</u> 45,671	42,683
	Total flori carrent habilities	45,071	42,003
	Current liabilities Trade payables	62	37
	Total current liabilities	62	37
	Total liabilities	45,733	42,720
	TOTAL EQUITY AND LIABILITIES	225,807	228,763

⁸ Contractual obligations and contingencies, etc.9 Related parties

Statement of changes in equity

Note	DKK'000	Share capital	Retained earnings	Total
	Equity at 1 January 2015	50	-6	44
	Capital increase	19,237	173,136	192,373
	Issue of warrants	0	1,823	1,823
10	Transfer, see "Appropriation of profit/loss"		-8,197	-8,197
	Equity at 1 January 2016	19,287	166,756	186,043
	Capital increase	26	232	258
	Issue of warrants	0	386	386
10	Transfer, see "Appropriation of profit/loss"	0	-6,613	-6,613
	Equity at 31 December 2016	19,313	160,761	180,074

Summary of notes to the parent company financial statements

Note

- Accounting policies Financial income 1
- 2
- 3 Financial expenses
- Tax for the year Investments in subsidiaries 5
- Share capital
- 7 Amounts owed to former owners
- 8 Contractual obligations and contingencies, etc.
- Related parties
- 10 Appropriation of profit/loss

Notes

1 Accounting policies

The financial statements for the parent company of Unisport Holding SNG ApS for 2016 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to medium class C companies.

By reference to section 112 of the Danish Financial Statements Act no cash flow statement has been prepared, as the cash flows are included in the consolidated financial statements.

Effective 1 January 2016, the Company and its subsidiary have adopted act no. 738 of 1 June 2015. In connection with the adoption of act no. 738 of 1 June 2015 and in connection with the Group's change of accounting policies to IFRS for the consolidated financial statements, provisions for restoration of leasehold improvements, etc. have been recognised in the subsidiary Unisport A/S. Comparative figures have been adjusted.

As the subsidiary is recognised in accordance with the equity method, the effect also affects Unisport Holding SNG ApS. Result for the year has been affected DKK -336 thousand in 2015 and DKK -166 thousand in 2016 respectively and Equity at 31 December 2015 and 31 December 2016 are affected with DKK -654 thousand and DKK 820 thousand respectively. The balance sheet is affected with DKK 574 thousand at 31 December 2015 and DKK 408 thousand at 31 December 2016.

Apart from the above changes as well as new and changed presentation and disclosure requirements, which follow from act no. 738 of 1 June 2015, the accounting policies are consistent with those of last year.

Investment in the subsidiary is recognised in accordance with the equity method in the parent company financial statements. The financial statements for the subsidiary used for recognition in the parent company are prepared in accordance with the Danish financial statements Act. The consolidated financial statements are prepared in accordance with IFRS. The main difference in accounting policies mainly relates to goodwill being amortised over 15 years in the parent company financial statements and tested for impairment according to IFRS.

Business combinations

Recently acquired or formed entities are recognised in the parent company financial statements from the date of acquisition or formation. Entities sold or otherwise disposed of are recognised in the income statement until the date of disposal. Comparative figures are not restated in respect of recently acquired or sold entities.

Gains and losses on disposal of subsidiaries are made up as the difference between the sales price and the carrying amount of net assets at the date of disposal plus non-amortised goodwill and anticipated selling costs.

Corporate acquisitions are accounted for using the purchase method according to which the acquired entity identifiable assets and liabilities are measured at fair value at the date of acquisition. Restructuring costs recognised in the acquired entity before the date of acquisition and not agreed as part of the acquisition are part of the acquisition balance sheet and, hence, the calculation of goodwill. Costs relating to restructuring decided by the acquiring entity must be recognised in the income statement. The tax effect of the restatement of assets and liabilities is taken into account.

Any excess of the cost over the fair value of the identifiable assets and liabilities acquired (goodwill) is recognised as intangible assets and amortised on a systematic basis in the income statement based on an individual assessment of the useful life of the asset.

Negative differences (negative goodwill) are recognised as income in the income statement at the time of acquisition when the general revenue recognition criteria are met.

Goodwill and negative goodwill from acquired enterprises can be adjusted until the end of the year following the year of acquisition.

Notes

1 Accounting policies (continued)

Intra-group business combinations

In connection with business combinations such as acquisition and disposal of equity investments, mergers, demergers, addition of assets and exchange of shares, etc., the book-value method is used. Differences between the agreed consideration and the carrying amount of the acquired enterprise are recognised in equity. Comparative figures for previous financial years are not restated.

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rates at the transaction date. Foreign exchange differences arising between the exchange rate at the transaction date and the rate at the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at closing rates. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

Income statement

Other external costs

Other external costs comprise administrative expenses and other costs for operations and maintenance.

Profits/losses from investments in subsidiaries

The proportionate share of the results after tax of the individual subsidiaries is recognised in the income statement.

Financial income and expenses

Financial income and expenses comprise interest income and expenses, gains and losses on securities, payables and transactions denominated in foreign currencies, amortisation of financial assets and liabilities as well as surcharges and refunds under the on-account tax scheme, etc.

Tax for the year

The parent company is covered by the Danish rules on compulsory joint taxation of the Unisport Holding SNG ApS Group's subsidiaries. Subsidiaries form part of the joint taxation from the date on which they are included in the consolidation of the consolidated financial statements and up to the date on which they exit the consolidation.

The parent company is the administrative company for the joint taxation and consequently settles all corporation tax payments with the tax authorities.

The current Danish corporation tax is allocated by settlement of joint taxation contribution between the jointly taxed companies in proportion to their taxable income. In the relation, companies with tax loss carry forwards receive joint taxation contribution from companies that have used these losses to reduce their own taxable profits.

Tax for the year comprises current tax, joint taxation contributions for the year and changes in deferred tax for the year. The tax expense relating to the profit/loss for the year is recognised in the income statement, and the tax expense relating to amounts directly recognised in equity is recognised directly in equity.

Notes

1 Accounting policies (continued)

Balance sheet

Investments in subsidiaries

Investments in subsidiaries are measured under the equity method.

Investments in subsidiaries are measured at the proportionate share of the enterprises' net asset values calculated in accordance with the Group's accounting policies adjusted to be in accordance with the Danish Financial Statements Act, minus or plus unrealised intra-group profits and losses and plus or minus any residual value of positive or negative goodwill determined in accordance with the acquisition method.

Net revaluation of investments in subsidiaries is recognised in the reserve for net revaluation in equity under the equity method to the extent that the carrying amount exceeds cost. Dividends from subsidiaries which are expected to be adopted before the approval of the annual report of Unisport Holding SNG ApS are not recognised in the reserve for net revaluation.

Impairment of non-current assets

The carrying amount of investments in subsidiaries is assessed annually for evidence of impairment.

Impairment tests are conducted on individual assets when there is evidence of impairment. Assets are written down to the lower of the carrying amount and the recoverable amount.

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the net present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists.

Receivables

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired.

Equity

Dividends

Dividends are recognised as a liability at the date when they are adopted at the annual general meeting (declaration date). The proposed dividend payment for the year is disclosed as a separate item under equity.

Notes

1 Accounting policies (continued)

Income tax and deferred tax

Current tax payables and receivables are recognised in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on prior-year taxable income and tax paid on account.

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes or on office premises and other items where temporary differences arise at the date of acquisition without affecting neither the profit/loss for the year nor the taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax assets, including the tax value of tax loss carry-forwards, are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity and jurisdiction.

Adjustment is made to deferred tax resulting from elimination of unrealised intra-group profits and losses.

Deferred tax is measured according to the tax rules and at the tax rates applicable in the respective countries at the balance sheet date when the deferred tax is expected to crystallise as current tax.

Liabilities

Liabilities are measured at net realisable value.

	DKK'000	2016	2015
2	Financial income Interests from group companies	900	0
3	Financial expenses Other interest expenses	2,988	2,683
4	Tax for the year Current tax for the year Adjustment to current tax regarding prior years	-491 -47 -538	-598 0 -598

Notes

DKK'0	00	2016	2015
	tments in subsidiaries at 1 January on	214,241	0 214,241
Cost a	at 31 December	214,241	214,241
	adjustments at 1 January /loss for the year	-5,860 -4,917	-5,860
Value	adjustments at 31 December	-10,777	-5,860
Carry	ing amount at 31 December	203,464	208,381

		voting rights and		Profit/loss for
Name	Registered office	ownership	Equity	the year
Unisport A/S	Copenhagen	100%	43,158	9,875

In the carrying amount at 31 December 2016, goodwill and other intangible assets amount to DKK 179,801 thousand (2015: DKK 196,461 thousand).

6 Share capital

The share capital of total DKK 19,313,130 comprises:

755,223 A shares of DKK 1 each 6,033,250 B1 shares of DKK 1 each 12,524,657 B2 shares of DKK 1 each

The voting right of B2 shares is restricted to matters protecting the interests of minority shareholders. Consequently, B1 shares and A shares represent 96.09% and 3.91% of the votes, respectively.

Changes in share capital since the establishment can be specified as follows:

DKK'000	2016	2015	2014
1 January	19,287	50	0
Capital injection at establishment of the Company	0	0	50
Capital increase	26	19,237	0
31 December	19,313	19,287	50

Warrants

Unisport Holding SNG ApS has established a share-based incentive programme in the form of a warrant program for executive employees and other employees. The warrants are acquired at a value which is about equal to the fair value at the grant date.

In 2016, proceed from issue of warrants regarding 690,838 shares (2015: 2,188,251 shares) amounted to DKK 594 thousand (2015: DKK 1,824 thousand) of which 208 thousand has not been received at 31 December 2016 (2015: DKK 0).

At 31 December 2016 a total number of outstanding warrants amount to 2,879,089. The warrants give right to acquire 2,879,089 shares of DKK 1 each.

No warrants have been utilised in 2016.

Notes

7 Amounts owed to former owners

DKK' 000	2016	2015
Non-current liabilities Current liabilities	45,671 0	42,683 0
Carrying amount	45,671	42,683
Falls due more than 5 years after the balance sheet date, nominal value	45,671	42,683

8 Contractual obligations and contingencies, etc.

Contingent liabilities

The Company is jointly taxed with the subsidiary Unisport A/S. The companies included in the joint taxation have joint and several unlimited liability for Danish corporation taxes. At 31 December 2016, the net taxes payable to the Danish Central Tax Administration by the companies included in the joint taxation amounted to DKK 1,635 thousand. Any subsequent corrections of the taxable income subject to joint taxation may entail that the companies' liability will increase.

Apart from the above, the company has no contingent liabilities.

9 Related parties

Unisport Holding SNG ApS's related parties comprise the following:

Parties exercising control

Nordic Capital Fund VII, England, which controls the Company.

Other related parties

The member of the Executive Board and the members of the Board of Directors.

The subsidiary: Unisport A/S

Related party transactions

Besides capital increase in 2016 and issuance of warrants as disclosed in note 4 to the consolidated financial statements, no other transactions were carried through with related parties in the year.

The Company has no employees. Remuneration to the Executive Board and the Board of Directors are recognised in Unisport A/S.

10 Appropriation of profit/loss

DKK'000	2016	2015
Recommended appropriation of profit/loss Transferred to retained earnings	-6,613	-8,197