

TRIPLENINE GROUP A/S

Trafikhavnskaj 9

6700 Esbjerg

Central Business Registration

No 35476601

Annual report 2019

The Annual General Meeting adopted the annual report on 17.04.2020

Chairman of the General Meeting

Name: Torben Svejgård

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Entity details

Entity

TRIPLININE GROUP A/S
Trafikhavnskaj 9
6700 Esbjerg

Central Business Registration No (CVR): 35476601
Registered in: Esbjerg
Financial year: 01.01.2019 - 31.12.2019

Board of Directors

Kenneth Lande Klokk
Hans Peter Koppernæs
Peter Kirk Larsen
Torben Svejgård

Executive Board

Jes Bjerregaard

Auditors

Deloitte Statsautoriseret Revisionspartnerselskab
Dokken 8
Postbox 200
6701 Esbjerg

Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of TRIPLININE GROUP A/S for the financial year 01.01.2019 - 31.12.2019.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2019 and of the results of its operations and cash flows for the financial year 01.01.2019 - 31.12.2019.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Esbjerg, 17.03.2020

Executive Board

Jes Bjerregaard

Board of Directors

Kenneth Lande Klokk

Hans Peter Koppernæs

Peter Kirk Larsen

Torben Svejgård

Independent auditor's report

To the shareholders of TRIPLININE GROUP A/S

Opinion

We have audited the consolidated financial statements and the parent financial statements of TRIPLININE GROUP A/S for the financial year 01.01.2019 - 31.12.2019, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for the Group as well as the Parent, and the consolidated cash flow statement. The consolidated financial statements and the parent financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2019, and of the results of their operations and the consolidated cash flows for the financial year 01.01.2019 - 31.12.2019 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements section of this auditor's report. We are independent of the Group in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the consolidated financial statements and the parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent financial statements, Management is responsible for assessing the Group's and the Parent's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements unless Management either intends to liquidate the Group or the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements

Independent auditor's report

can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and these parent financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and the parent financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and the parent financial statements, including the disclosures in the notes, and whether the consolidated financial statements and the parent financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent auditor's report

Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the consolidated financial statements and the parent financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the consolidated financial statements and the parent financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the consolidated financial statements and the parent financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Esbjerg, 17.03.2020

Deloitte

Statsautoriseret Revisionspartnerselskab
Central Business Registration No (CVR) 33963556

Jørn Jepsen
State Authorised Public Accountant
Identification No (MNE) mne24824

John Lindvig Christiansen
State Authorised Public Accountant
Identification No (MNE) mne26846

Management commentary

	2019 DKK'000	2018 DKK'000	2017 DKK'000	2016 DKK'000	2015 DKK'000
Financial highlights					
Key figures					
Revenue	1.786.656	1.602.953	1.846.167	1.785.725	1.739.079
Gross profit/loss	291.356	259.954	307.189	323.392	421.243
Operating profit/loss	89.569	60.699	110.675	138.169	233.676
Net financials	(9.447)	(21.594)	13.315	3.738	(15.328)
Profit/loss for the year	58.010	24.436	110.836	127.005	166.339
Profit/loss excl minority interests	58.007	24.432	110.836	127.005	166.339
Total assets	1.289.678	1.222.345	1.102.004	1.311.059	1.203.211
Investments in property, plant and equipment	40.594	36.715	65.278	70.950	44.489
Equity	560.720	564.038	593.912	795.050	719.121
Equity excl minority interests	560.502	563.823	593.701	794.839	718.911

Ratios

Gross margin (%)	16,3	16,2	16,6	18,1	24,2
Net margin (%)	3,2	1,5	6,0	7,1	9,6
Return on equity (%)	10,3	4,2	16,0	16,8	25,6
Equity ratio (%)	43,5	46,1	53,9	60,6	59,7

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the Danish Society of Financial Analysts.

Ratios	Calculation formula	Calculation formula reflects
Gross margin (%)	$\frac{\text{Gross profit/loss} \times 100}{\text{Revenue}}$	The entity's operating gearing.
Net margin (%)	$\frac{\text{Profit/loss for the year} \times 100}{\text{Revenue}}$	The entity's operating profitability.
Return on equity (%)	$\frac{\text{Profit/loss excl minority interests} \times 100}{\text{Average equity excl minority interests}}$	The entity's return on capital invested in the entity by the owners.
Equity ratio (%)	$\frac{\text{Equity excl minority interests} \times 100}{\text{Total assets}}$	The financial strength of the entity.

Management commentary

Primary activities

The Group's primary activities are to manufacture and sell fish meal and fish oil.

The Group carries on its activities through the subsidiaries:

- TripleNine A/S (Denmark)
- TripleNine Vedde AS (Norway)
- Lota Vedde Dos S.A. (Chile)
- Lota Protein S.A (Chile)
- Pesquera Lota Protein LTDA (Chile)
- TripleNine Asia PTE LTD (Singapore)
- Losseselskabet 999 A/S (Denmark)
- Polar Omega A/S (Denmark)
- TripleNine Holding Asia ApS (Denmark)
- Essi A/S (Denmark)

In addition, the Company has activities in the partly owned companies of Fiskeriselskabet 2bis ApS (Denmark) and Fosnavåg Pelagic AS (Norway).

Development in activities and finances

Group revenue reached DKK 1,787m in 2019 against DKK 1,603m in 2018.

In 2019, the Group's companies manufactured fish meal and fish oil below the 2018 volumes. Sales prices were higher in 2019 but prices on raw materials were higher as well.

Sales volume in 2019 were on same level as 2018, which has led to higher stocks by the end of 2019, coming from the higher prices on raw materials.

Profit for the year is DKK 58m for 2019 compared to DKK 24m for 2018 and is as expected and considered being satisfactory.

Investments

2019 saw DKK 41m worth of investments in property, plant and equipment against DKK 37m in 2018.

Outlook

In 2020, expectations are that the supply of raw materials to the Danish and Norwegian factories will decrease as lower quotas are expected. Higher volume to the Chilean factory is though expected.

The price trend of fish meal and fish oil as well as raw materials will also have a major impact on the earnings performance in 2020. In total a slightly higher profit for 2020 is expected.

Management commentary

Expectations for 2020 were set before COVID-19 was known.

As described in note 1, a number of measures have been implemented to limit the potential negative effects of COVID-19.

As a whole, we therefore assess as of today 2020 to be unchanged from the time when the budget was drawn up.

Particular risks

Price risks

In many cases, the group companies buy raw materials before any sale, which involves a risk.

Currency risks

As a consequence of activities abroad, the Group's results, cash flows and equity are affected by the exchange rate and interest rate movements of a number of currencies – US dollar and Norwegian kroner in particular. The Group hedges its currency positions upon signed contracts in forward exchange currencies. No speculative foreign currency transactions are conducted.

Credit risks

The bulk of products is sold through appropriate procedures for managing credit risks, and historically the company has suffered few credit losses.

Research and development activities

Throughout 2019, the Company continued its efforts to attract knowledge resources in various areas of activity in order to strengthen its competitive position and ongoing developments.

Statutory report on corporate social responsibility

The Company's report on corporate social responsibility (S 99a Danish Financial Statements Act) may be downloaded from its website:

<http://www.triplininegroup.com/media/64623/CSR-statement-to-web-2019.pdf>

Here the Company's report on the underrepresented gender in the supreme governing body (S 99b Danish Financial Statements Act) is also evident as is a description of the specific measures the Company has launched to create a gender balance at the other management levels.

Statutory report on the underrepresented gender

Please refer to the description above under Report on corporate social responsibility.

Management commentary

Events after the balance sheet date

The company has according to plan ended its cooperation on sales with Pelagia AS. From 2020, the sales is handled from own company and organisation. Furthermore we refer to the description in note 1, regarding COVID-19. No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

Consolidated income statement for 2019

	<u>Notes</u>	<u>2019 DKK'000</u>	<u>2018 DKK'000</u>
Revenue	2	1.786.656	1.602.953
Other operating income		12.476	13.149
Cost of sales		(1.237.978)	(1.048.593)
Other external expenses	3	(269.798)	(307.555)
Gross profit/loss		291.356	259.954
Staff costs	4	(153.536)	(153.474)
Depreciation, amortisation and impairment losses	5	(48.205)	(45.720)
Other operating expenses		(46)	(61)
Operating profit/loss		89.569	60.699
Income from investments in associates		(1.806)	(2.489)
Other financial income	6	15.781	9.366
Other financial expenses	7	(23.422)	(28.471)
Profit/loss before tax		80.122	39.105
Tax on profit/loss for the year	8	(22.112)	(14.669)
Profit/loss for the year	9	58.010	24.436

Consolidated balance sheet at 31.12.2019

	<u>Notes</u>	<u>2019 DKK'000</u>	<u>2018 DKK'000</u>
Acquired licences		8.400	8.750
Goodwill		348	338
Intangible assets	10	8.748	9.088
Land and buildings		82.914	69.442
Other fixtures and fittings, tools and equipment		196.859	229.436
Property, plant and equipment in progress		35.054	21.187
Property, plant and equipment	11	314.827	320.065
Receivables from group enterprises		66.616	68.175
Investments in associates		10.695	81.955
Other investments		504	504
Receivables from owners and management		8.338	8.307
Other receivables		50.958	46.899
Fixed asset investments	12	137.111	205.840
Fixed assets		460.686	534.993
Raw materials and consumables		30.897	32.962
Manufactured goods and goods for resale		499.244	396.600
Inventories		530.141	429.562
Trade receivables		163.743	49.362
Receivables from group enterprises		5.908	49.654
Receivables from associates		5.515	92.975
Other receivables		58.877	15.496
Prepayments	14	14.235	13.763
Receivables		248.278	221.250
Cash		50.573	36.540
Current assets		828.992	687.352
Assets		1.289.678	1.222.345

Consolidated balance sheet at 31.12.2019

	<u>Notes</u>	<u>2019 DKK'000</u>	<u>2018 DKK'000</u>
Contributed capital		20.000	20.000
Retained earnings		540.502	473.823
Proposed dividend		0	70.000
Equity attributable to the Parent's owners		560.502	563.823
Share of equity attributable to minority interests		218	215
Equity		560.720	564.038
Deferred tax	15	11.265	12.213
Other provisions	16	3.958	2.943
Provisions		15.223	15.156
Payables to group enterprises		149.000	166.000
Other payables		2.888	489
Non-current liabilities other than provisions	17	151.888	166.489
Current portion of long-term liabilities other than provisions	17	17.000	17.000
Trade payables		68.425	55.203
Payables to group enterprises		275.729	249.320
Payables to associates		102.199	100.000
Income tax payable		6.702	1.191
Other payables		91.792	53.948
Current liabilities other than provisions		561.847	476.662
Liabilities other than provisions		713.735	643.151
Equity and liabilities		1.289.678	1.222.345
Events after the balance sheet date	1		
Associates	13		
Unrecognised rental and lease commitments	19		
Contingent liabilities	20		
Assets charged and collateral	21		
Transactions with related parties	22		
Group relations	23		
Subsidiaries	24		

Consolidated statement of changes in equity for 2019

	Contributed capital DKK'000	Retained earnings DKK'000	Proposed dividend DKK'000
Equity beginning of year	20.000	473.823	70.000
Ordinary dividend paid	0	0	(70.000)
Exchange rate adjustments	0	11.393	0
Other entries on equity	0	(2.721)	0
Profit/loss for the year	0	58.007	0
Equity end of year	20.000	540.502	0

	Share of equity attributable to minority interests DKK'000	Total DKK'000
Equity beginning of year	215	564.038
Ordinary dividend paid	0	(70.000)
Exchange rate adjustments	0	11.393
Other entries on equity	0	(2.721)
Profit/loss for the year	3	58.010
Equity end of year	218	560.720

Consolidated cash flow statement for 2019

	<u>Notes</u>	<u>2019 DKK'000</u>	<u>2018 DKK'000</u>
Operating profit/loss		89.568	60.699
Amortisation, depreciation and impairment losses		48.205	45.720
Working capital changes	18	(47.937)	13.318
Cash flow from ordinary operating activities		89.836	119.737
Financial income received		15.407	9.366
Financial expenses paid		(23.422)	(27.636)
Income taxes refunded/(paid)		(15.196)	(14.857)
Other cash flows from operating activities		7.158	5.683
Cash flows from operating activities		73.783	92.293
Acquisition etc of property, plant and equipment		(40.594)	(36.715)
Sale of property, plant and equipment		0	326
Disposal of enterprises		70.777	345
Other cash flows from investing activities		(1.841)	(4.812)
Cash flows from investing activities		28.342	(40.856)
Repayments of loans etc		(17.000)	(9.741)
Dividend paid		(70.000)	(70.000)
Long term working capital changes		2.399	0
Dividend received		0	3.737
Other cash flows from financing activities		(3.491)	8.151
Cash flows from financing activities		(88.092)	(67.853)
Increase/decrease in cash and cash equivalents		14.033	(16.416)
Cash and cash equivalents beginning of year		36.540	52.956
Cash and cash equivalents end of year		50.573	36.540

Notes to consolidated financial statements

1. Events after the balance sheet date

TripleNine focuses on reducing the negative impact of the current COVID-19.

We have introduced procedures in the production units that reduce the risk of disease and spread of infection as our raw material supply and production are essential.

Moreover, we are continuously evaluating the development of the situation and have emergency plans for various critical functions. We are part of the food supply chain, which, after all, helps us to expect that both raw material supply, production and sales will be maintained.

Sales over the year are expected to meet the budget, but there may be changes in sales over the year.

Liquidity may be affected by the situation, but we have taken steps to optimise our liquidity preparedness at group level, and we will also take advantage of the opportunities offered by the Norwegian and Danish authorities such as easing of payments etc.

As a whole, we therefore assess as of today 2020 to be unchanged compared to the budget time.

	2019 DKK'000	2018 DKK'000
2. Revenue		
Denmark	52.365	69.577
Other countries	1.734.291	1.533.376
	1.786.656	1.602.953
	2019 DKK'000	2018 DKK'000
3. Fees to the auditor appointed by the Annual General Meeting		
Statutory audit services	775	304
Tax services	569	367
Other services	2.094	589
	3.438	1.260

Notes to consolidated financial statements

	2019 DKK'000	2018 DKK'000
4. Staff costs		
Wages and salaries	134.412	133.366
Pension costs	9.316	10.530
Other social security costs	9.808	9.578
	153.536	153.474
Average number of employees	297	307
	Remunera- tion of manage- ment 2019 DKK'000	Remunera- tion of manage- ment 2018 DKK'000
Total amount for management categories	4.680	4.218
	4.680	4.218
	2019 DKK'000	2018 DKK'000
5. Depreciation, amortisation and impairment losses		
Amortisation of intangible assets	578	660
Depreciation of property, plant and equipment	47.627	45.299
Profit/loss from sale of intangible assets and property, plant and equipment	0	(239)
	48.205	45.720
	2019 DKK'000	2018 DKK'000
6. Other financial income		
Financial income arising from group enterprises	3.683	3.502
Other interest income	2.416	1.767
Exchange rate adjustments	8.241	0
Other financial income	1.441	4.097
	15.781	9.366

Notes to consolidated financial statements

	2019 DKK'000	2018 DKK'000
7. Other financial expenses		
Financial expenses from group enterprises	8.628	9.192
Other interest expenses	4.884	495
Exchange rate adjustments	7.170	15.275
Other financial expenses	2.740	3.509
	23.422	28.471
	2019 DKK'000	2018 DKK'000
8. Tax on profit/loss for the year		
Current tax	22.305	13.633
Change in deferred tax	(187)	869
Adjustment concerning previous years	(6)	167
	22.112	14.669
	2019 DKK'000	2018 DKK'000
9. Proposed distribution of profit/loss		
Ordinary dividend for the financial year	0	70.000
Retained earnings	58.007	(45.568)
Minority interests' share of profit/loss	3	4
	58.010	24.436
	Acquired licences DKK'000	Goodwill DKK'000
10. Intangible assets		
Cost beginning of year	71.626	38.059
Exchange rate adjustments	1.861	982
Cost end of year	73.487	39.041
Amortisation and impairment losses beginning of year	(62.876)	(37.721)
Exchange rate adjustments	(1.633)	(972)
Amortisation for the year	(578)	0
Amortisation and impairment losses end of year	(65.087)	(38.693)
Carrying amount end of year	8.400	348

Notes to consolidated financial statements

	Land and buildings DKK'000	Other fixtures and fittings, tools and equipment DKK'000	Property, plant and equipment in progress DKK'000
11. Property, plant and equipment			
Cost beginning of year	145.109	601.578	21.187
Exchange rate adjustments	1.999	7.254	0
Transfers	14.833	(248)	(14.586)
Additions	4.105	8.036	28.453
Disposals	0	(176)	0
Cost end of year	166.046	616.444	35.054
Depreciation and impairment losses beginning of year	(75.667)	(372.142)	0
Exchange rate adjustments	(1.445)	(6.013)	0
Depreciation for the year	(6.020)	(41.607)	0
Reversal regarding disposals	0	177	0
Depreciation and impairment losses end of year	(83.132)	(419.585)	0
Carrying amount end of year	82.914	196.859	35.054

Notes to consolidated financial statements

	Receivables from group enterprises DKK'000	Investments in associates DKK'000	Other investments DKK'000	Receivables from owners and management DKK'000
12. Fixed asset investments				
Cost beginning of year	68.175	11.619	4.316	8.307
Exchange rate adjustments	1.779	134	58	0
Additions	0	0	0	2.744
Disposals	(3.338)	(1.868)	0	(2.713)
Cost end of year	66.616	9.885	4.374	8.338
Revaluations beginning of year	0	70.336	0	0
Exchange rate adjustments	0	(2)	0	0
Share of profit/loss for the year	0	(2.563)	0	0
Adjustment of intra-group profits	0	757	0	0
Other adjustments	0	8	0	0
Reversal regarding disposals	0	(67.726)	0	0
Revaluations end of year	0	810	0	0
Impairment losses beginning of year	0	0	(3.812)	0
Exchange rate adjustments	0	0	(58)	0
Impairment losses for the year	0	0	0	0
Impairment losses end of year	0	0	(3.870)	0
Carrying amount end of year	66.616	10.695	504	8.338

Notes to consolidated financial statements

	Other receivables DKK'000
12. Fixed asset investments	
Cost beginning of year	62.720
Exchange rate adjustments	(896)
Additions	9.860
Disposals	(4.867)
Cost end of year	66.817
Revaluations beginning of year	0
Exchange rate adjustments	0
Share of profit/loss for the year	0
Adjustment of intra-group profits	0
Other adjustments	0
Reversal regarding disposals	0
Revaluations end of year	0
Impairment losses beginning of year	(15.821)
Exchange rate adjustments	(411)
Impairment losses for the year	373
Impairment losses end of year	(15.859)
Carrying amount end of year	50.958

Receivables from shareholders and members of Management occurred partly before the conversion into a public limited company (A/S) effective from 01.10.2012 and partly after. Subsequent loans have been arranged based on ordinary business terms and so constitute legal receivables. Interest charged on the loans is based on ordinary business terms determined at the borrowing date.

	Registered in	Equity inte- rest %
13. Associates		
Fiskeriselskabet 2bis ApS	Esbjerg	33,3
Fosnavaag Pelagic AS	Herøy, Norway	29,6
Muelle Pesquera Maria Isabel Ltda.	Chile	32,0

14. Prepayments

Prepayments comprise prepaid expenses regarding 2020.

Notes to consolidated financial statements

	2019 DKK'000	2018 DKK'000
15. Deferred tax		
Property, plant and equipment	9.784	10.184
Inventories	6.132	10.847
Receivables	(4.351)	(4.566)
Tax losses carried forward	(300)	(4.252)
	11.265	12.213

Changes during the year

Beginning of year	12.213
Recognised in the income statement	(187)
Recognised directly in equity	(761)
End of year	11.265

16. Other provisions

Other provisions primarily comprise provisions for the settlement of foreign operations.

	Due within 12 months 2019 DKK'000	Due within 12 months 2018 DKK'000	Due after more than 12 months 2019 DKK'000	Outstanding after 5 years DKK'000
17. Liabilities other than provisions				
Payables to group enterprises	17.000	17.000	149.000	81.000
Other payables	0	0	2.888	0
	17.000	17.000	151.888	81.000

	2019 DKK'000	2018 DKK'000
18. Change in working capital		
Increase/decrease in inventories	(100.579)	(219.728)
Increase/decrease in receivables	(27.028)	70.980
Increase/decrease in trade payables etc	79.670	162.066
	(47.937)	13.318

	2019 DKK'000	2018 DKK'000
19. Unrecognised rental and lease commitments		
Liabilities under rental or lease agreements until maturity in total	5.913	7.559

Notes to consolidated financial statements

20. Contingent liabilities

The Chilean subsidiaries are party to 13 lawsuits. The outcome of these lawsuits remains unknown, however, they are not expected to inflict considerable losses on the Group.

In the danish subsidiary TripleNine Denmark A/S is the following in the notes:

In December 2019, the customs authorities requested the Company to submit various documentation for the Company' import of industrial fish and fish waste in the period 29.03.2017 to 08.11.2019. The Company submitted the requested documentation end of 2019 but has not yet received the customs authorities' response to this.

With the customs authorities' inquiry and their request for information, it cannot be precluded that a future latent risk exists that the Company will be faced with a customs claim similar to those raised against others in the fishmeal industry in Denmark.

According to the Company, a possible customs claim will amount to a maximum of DKK 17 mill., but the Company does not expect such case, if any, to lead to a customs payment.

Tax on conversion of corporate form

One of the subsidiaries, TripleNine A/S, was originally a co-operative society (TripleNine Fish Protein a.m.b.a.).

Effective from the financial year 2007/08, this company is no longer subject to co-operative society taxation, but to ordinary company taxation.

At the time of transition to ordinary company taxation, the assets accumulated during the period of co-operative society taxation had been determined. These assets are taxed when the company makes distributions or pays for the acquisition of its own share certificates. The tax rate is 50%.

The above assets which have been accumulated during the period of co-operative society taxation have for TripleNine Fish Protein a.m.b.a. been calculated at DKK 204,200k.

TripleNine Fish Protein A/S succeeded in TripleNine Fish Protein a.m.b.a.'s tax position as part of the conversion into a public liability company on 01.11.2012, and as part of the demerger of TripleNine Fish Protein A/S on 01.01.2013 into

- TripleNine A/S
- Polar Omega Holding A/S

a binding ruling was obtained from SKAT (the Danish Tax Administration) concerning the accounting for the tax on conversion of corporate form.

75% remains with TripleNine A/S whereas the balance of 25% has been transferred to Polar Omega Holding

Notes to consolidated financial statements

A/S.

Consequently, TripleNine A/S' share of the assets can be calculated at 75% of DKK 204,200k, equivalent to DKK 153,150k, and the 50% tax charged thereon is DKK 76,575k.

The amount will be charged to equity of TripleNine A/S as and when the company makes distributions.

TripleNine A/S has entered into forward exchange contracts for currency hedging of future sales denominated in NOK and USD for a total of approx. DKK 80,959k. Compared to the forward rate at the balance sheet date, the contracts have a negative value of approx. DKK 1,027k. The unrealised exchange adjustment has been deducted the equity.

21. Assets charged and collateral

Effective from November 2017, the Group's loans and financial credits form part of a group funding arrangement, with the Parent, Koppernæs AS, being the contracting party with the bank.

At 31.12.2019, approx. DKK 799m had been drawn on the credit facilities, and the following has been provided as collateral to the Group's bank:

- A floating charge for DKK 360,000k on TripleNine Denmark A/S' intangible assets, property, plant and equipment, trade receivables and inventories (31.12.2019: carrying amount of DKK 613,838k).
- Mortgages registered to mortgagors for DKK 65,982k on the properties of TripleNine A/S (31.12.2019: carrying amount of DKK 56,252k).
- Charge for NOK 72,000k on TripleNine Vedde AS' properties (31.12.2019: carrying amount of DKK 13,701k).
- Charge for NOK 60,000k on TripleNine Vedde AS' operating equipment (31.12.2019: carrying amount of DKK 21,157k).
- Charge for NOK 100,000k on TripleNine Vedde AS' inventories (31.12.2019: carrying amount of DKK 63,153k).
- Charge for NOK 50,000k on TripleNine Vedde AS' trade receivables (31.12.2019: carrying amount of DKK 16,262k).
- Shares held by TripleNine Group A/S in TripleNine A/S and TripleNine Vedde AS (31.12.2019: carrying amount of DKK 970,286k).
- Shares held by TripleNine Vedde AS in Lota Vedde DOS SA and Lota Protein SA (31.12.2019: carrying amount of DKK 321,178k).

TripleNine Denmark A/S has provided a guarantee for 15% of the bank loans in Vestjysk Bank of the associate, Fiskeriselskabet 2bis ApS. At 31.12.2019, the total debts amount to DKK 113,794k. Furthermore, the shares in Fiskeriselskabet 2bis ApS may not be sold or pledged without the consent of the Group's main bank (31.12.2019: carrying amount of DKK 3,591k).

Notes to consolidated financial statements

Finally, a maximum guarantee for DKK 600m and NOK 2500m has been provided to the Group's bank for its total balances with the companies of TripleNine Group A/S.

22. Transactions with related parties

All transactions with related parties are made on market terms.

23. Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group: Koppernæs AS, Breivika industriveg 4, 6018 Ålesund, Norway

Name and registered office of the Parent preparing consolidated financial statements for the smallest group: TripleNine Group A/S, Trafikhavnskaj 9, 6700 Esbjerg

The consolidated financial statements for Koppernæs AS can be obtained at the following address: bjarte.andreassen@koppernes.no

	Registered in	Corpo- rate form	Equity inte- rest %
24. Subsidiaries			
TripleNine Denmark A/S	Denmark	A/S	100,0
TripleNine Vedde AS	Norway	AS	100,0
Lota Vedde Dos S.A	Chile	SA	100,0
Lota Protein S.A	Chile	SA	100,0
Presquera Lota Protein	Chile	LTDA	100,0
TripleNine Asia PTE LTD	Singapore	LTD	100,0
Losseselskabet 999 A/S	Denmark	A/S	54,6
Polar Omega A/S	Denmark	A/S	100,0
TripleNine Holding Asia ApS	Denmark	ApS	100,0
Essi A/S	Denmark	A/S	100,0
TripleNine Sales A/S	Denmark	A/S	100,0

Parent income statement for 2019

	<u>Notes</u>	<u>2019 DKK'000</u>	<u>2018 DKK'000</u>
Revenue	1	5.873	5.108
Other external expenses	2	(6.987)	(5.388)
Gross profit/loss		(1.114)	(280)
Staff costs	3	(8.020)	(6.829)
Operating profit/loss		(9.134)	(7.109)
Income from investments in group enterprises		72.523	37.084
Other financial income	4	3	17
Other financial expenses	5	(9.242)	(8.754)
Profit/loss before tax		54.150	21.238
Tax on profit/loss for the year	6	3.857	3.194
Profit/loss for the year	7	58.007	24.432

Parent balance sheet at 31.12.2019

	<u>Notes</u>	<u>2019 DKK'000</u>	<u>2018 DKK'000</u>
Investments in group enterprises		970.287	966.415
Fixed asset investments	8	970.287	966.415
Fixed assets		970.287	966.415
Receivables from group enterprises		2.810	11.260
Deferred tax	9	0	1.864
Income tax receivable		0	5.712
Joint taxation contribution receivable		13.024	1.318
Prepayments	10	134	185
Receivables		15.968	20.339
Current assets		15.968	20.339
Assets		986.255	986.754

Parent balance sheet at 31.12.2019

	<u>Notes</u>	<u>2019 DKK'000</u>	<u>2018 DKK'000</u>
Contributed capital		20.000	20.000
Reserve for net revaluation according to the equity method		503.103	424.901
Retained earnings		37.399	48.922
Proposed dividend		0	70.000
Equity		560.502	563.823
Payables to group enterprises		149.000	166.000
Non-current liabilities other than provisions	11	149.000	166.000
Current portion of long-term liabilities other than provisions	11	17.000	17.000
Trade payables		479	386
Payables to group enterprises		154.349	136.739
Payables to associates		102.199	100.000
Income tax payable		824	0
Other payables		1.902	2.806
Current liabilities other than provisions		276.753	256.931
Liabilities other than provisions		425.753	422.931
Equity and liabilities		986.255	986.754
Unrecognised rental and lease commitments	12		
Contingent liabilities	13		
Assets charged and collateral	14		
Related parties with controlling interest	15		

Parent statement of changes in equity for 2019

	Contributed capital DKK'000	Reserve for net revaluation according to the equity method DKK'000	Retained earnings DKK'000
Equity beginning of year	20.000	424.901	48.922
Ordinary dividend paid	0	0	0
Exchange rate adjustments	0	0	11.393
Other entries on equity	0	0	(2.721)
Profit/loss for the year	0	78.202	(20.195)
Equity end of year	20.000	503.103	37.399
		Proposed dividend DKK'000	Total DKK'000
Equity beginning of year		70.000	563.823
Ordinary dividend paid		(70.000)	(70.000)
Exchange rate adjustments		0	11.393
Other entries on equity		0	(2.721)
Profit/loss for the year		0	58.007
Equity end of year		0	560.502

Notes to parent financial statements

	2019 DKK'000	2018 DKK'000
1. Revenue		
Denmark	3.524	3.065
Other countries	2.349	2.043
	5.873	5.108
	2019 DKK'000	2018 DKK'000
2. Fees to the auditor appointed by the Annual General Meeting		
Statutory audit services	129	42
Tax services	311	200
Other services	1.629	238
	2.069	480
	2019 DKK'000	2018 DKK'000
3. Staff costs		
Wages and salaries	7.673	6.499
Pension costs	347	330
	8.020	6.829
Average number of employees	5	5
	Remunera- tion of manage- ment 2019 DKK'000	Remunera- tion of manage- ment 2018 DKK'000
Total amount for management categories	3.806	3.286
	3.806	3.286
	2019 DKK'000	2018 DKK'000
4. Other financial income		
Financial income arising from group enterprises	3	0
Other financial income	0	17
	3	17

Notes to parent financial statements

	2019 DKK'000	2018 DKK'000
5. Other financial expenses		
Financial expenses from group enterprises	5.676	5.685
Other interest expenses	1.703	1.848
Other financial expenses	1.863	1.221
	9.242	8.754
	2019 DKK'000	2018 DKK'000
6. Tax on profit/loss for the year		
Change in deferred tax	1.864	(1.864)
Adjustment concerning previous years	(6)	(12)
Refund in joint taxation arrangement	(5.715)	(1.318)
	(3.857)	(3.194)
	2019 DKK'000	2018 DKK'000
7. Proposed distribution of profit/loss		
Ordinary dividend for the financial year	0	70.000
Retained earnings	58.007	(45.568)
	58.007	24.432
		Invest-
		ments in
		group
		enterprises
		DKK'000
8. Fixed asset investments		
Cost beginning of year		466.784
Additions		400
Cost end of year		467.184
Revaluations beginning of year		499.631
Exchange rate adjustments		(593)
Adjustments on equity		(2.721)
Share of profit/loss for the year		71.766
Dividend		(77.130)
Other adjustments		12.150
Revaluations end of year		503.103
Carrying amount end of year		970.287

Notes to parent financial statements

A specification of investments in subsidiaries is evident from the notes to the consolidated financial statements.

	2019 DKK'000	2018 DKK'000
9. Deferred tax		
Tax losses carried forward	0	1.864
	0	1.864
Changes during the year		
Beginning of year	1.864	
Recognised in the income statement	(1.864)	
End of year	0	

Deferred taxes is expected to be used within the next couple of years, due to profit in the joined taxation arrangement.

10. Prepayments

Prepayments comprise prepaid expenses regarding 2020.

	Due within 12 months 2019 DKK'000	Due within 12 months 2018 DKK'000	Due after more than 12 months 2019 DKK'000	Outstanding after 5 years DKK'000
11. Liabilities other than provisions				
Payables to group enterprises	17.000	17.000	149.000	81.000
	17.000	17.000	149.000	81.000

	2019 DKK'000	2018 DKK'000
12. Unrecognised rental and lease commitments		
Liabilities under rental or lease agreements until maturity in total	223	452

13. Contingent liabilities

The Entity serves as the administration company in a Danish joint taxation arrangement. According to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore liable for income taxes etc. for the jointly taxed entities, and for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for these entities.

Notes to parent financial statements

14. Assets charged and collateral

Effective from November 2017, the Group's loans and financial credits form part of a group funding arrangement, with the Parent, Koppernæs AS, being the contracting party with the bank.

At 31.12.2019, approx. DKK 799m had been drawn on the credit facilities, and the following has been provided as collateral to the Group's bank:

- A floating charge for DKK 360,000k on TripleNine Denmark A/S' intangible assets, property, plant and equipment, trade receivables and inventories (31.12.2019: carrying amount of DKK 613,838k).
- Mortgages registered to mortgagors for DKK 65,982k on the properties of TripleNine A/S (31.12.2019: carrying amount of DKK 56,252k).
- Charge for NOK 72,000k on TripleNine Vedde AS' properties (31.12.2019: carrying amount of DKK 13,701k).
- Charge for NOK 60,000k on TripleNine Vedde AS' operating equipment (31.12.2019: carrying amount of DKK 21,157k).
- Charge for NOK 100,000k on TripleNine Vedde AS' inventories (31.12.2019: carrying amount of DKK 63,153k).
- Charge for NOK 50,000k on TripleNine Vedde AS' trade receivables (31.12.2019: carrying amount of DKK 16,262k).
- Shares held by TripleNine Group A/S in TripleNine A/S and TripleNine Vedde AS (31.12.2019: carrying amount of DKK 970,286k).
- Shares held by TripleNine Vedde AS in Lota Vedde DOS SA and Lota Protein SA (31.12.2019: carrying amount of DKK 321,178k).

Finally, a maximum guarantee for DKK 600m and NOK 2500m has been provided to the Group's bank for its total balances with the companies of TripleNine Group A/S.

15. Related parties with controlling interest

Related parties having control

- Triple Fish A/S, Trafikhavnskej 9, 6700 Esbjerg, Denmark
- Koppernæs AS, Breivika Industrivej 4, Ålesund, Norway

hold all shares in the Company and so exercise control.

Accounting policies

Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

The accounting policies applied to these consolidated financial statements and parent financial statements are consistent with those applied last year.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Consolidated financial statements

The consolidated financial statements comprise the Parent and the group enterprises (subsidiaries) that are controlled by the Parent. Control is achieved by the Parent, either directly or indirectly, holding more than 50% of the voting rights or in any other way possibly or actually exercising controlling influence. Enterprises in which the Group, directly or indirectly, holds between 20% and 50% of the voting rights and exercises significant, but not controlling influence are regarded as associates.

Basis of consolidation

The consolidated financial statements are prepared on the basis of the financial statements of the Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements. Minority interests' proportionate share of profit or loss is presented as a separate item in Management's proposal for distribution of profit or loss, and their share of subsidiaries' net assets is presented as a separate item in group equity.

Accounting policies

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the acquisition date, with net assets having been calculated at fair value.

Business combinations

Newly acquired or newly established enterprises are recognised in the consolidated financial statements from the time of acquiring or establishing such enterprises. Divested or wound-up enterprises are recognised in the consolidated income statement up to the time of their divestment or winding-up.

The purchase method is applied at the acquisition of new enterprises, under which identifiable assets and liabilities of these enterprises are measured at fair value at the acquisition date. Provisions for costs of restructuring of the enterprise acquired are only made in so far as such restructuring was decided by the enterprise acquired prior to acquisition. Allowance is made for the tax effect of restatements.

Positive differences in amount (goodwill) between cost of the acquired share and fair value of the assets and liabilities taken over are recognised under intangible assets, and they are amortised systematically over the income statement based on an individual assessment of their useful life. If the useful life cannot be estimated reliably, it is fixed at 10 years. Useful life is reassessed annually.

Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other non-monetary assets that have been purchased in foreign currencies are translated using historical rates.

When recognising foreign subsidiaries and associates that are independent entities, the income statements are translated at average exchange rates for the months that do not significantly deviate from the rates at the transaction date. Balance sheet items are translated using the exchange rates at the balance sheet date. Goodwill is considered belonging to the independent foreign entity and is translated using the exchange rate at the balance sheet date. Exchange differences arising out of the translation of foreign subsidiaries' equity at the beginning of the year at the balance sheet date exchange rates as well as out of the translation of income statements from average rates to the exchange rates at the balance sheet date are recognised directly in equity.

Exchange adjustments of outstanding accounts with independent foreign subsidiaries which are considered part of the total investment in the subsidiary in question are classified directly as equity.

When recognising foreign subsidiaries that are integral entities, monetary assets and liabilities are translated using the exchange rates at the balance sheet date. Non-monetary assets and liabilities are translated at the exchange rate of the time of acquisition or the time of any subsequent revaluation or writedown. The items of the income statement are translated at the average rates of the months; however, items deriving from non-monetary assets and liabilities are translated using the historical rates applicable to the relevant non-

Accounting policies

monetary items.

Derivative financial instruments

On initial recognition in the balance sheet, derivative financial instruments are measured at cost and subsequently at fair value. Derivative financial instruments are recognised under other receivables or other payables.

Changes in the fair value of derivative financial instruments classified as and complying with the requirements for hedging the fair value of a recognised asset or a recognised liability are recorded in the income statement together with changes in the value of the hedged asset or the hedged liability.

Changes in the fair value of derivative financial instruments classified as and complying with the requirements for hedging future transactions are recognised directly in equity. When the hedged transactions are realised, the accumulated changes are recognised as part of cost of the relevant financial statement items.

For derivative financial instruments that do not comply with the requirements for being treated as hedging instruments, changes in fair value are recognised currently in the income statement as financial income or financial expenses.

Changes in the fair value of derivative financial instruments applied for hedging net investments in independent foreign subsidiaries or associates are classified directly as equity.

Income statement

Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities.

Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

Staff costs

Staff costs comprise salaries and wages as well as social security contributions, pension contributions, etc.

Accounting policies

for entity staff.

Depreciation, amortisation and impairment losses

Depreciation, amortisation and impairment losses relating to property, plant and equipment and intangible assets comprise depreciation, amortisation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of intangible assets as well as property, plant and equipment.

Other operating expenses

Other operating expenses comprise expenses of a secondary nature as viewed in relation to the Entity's primary activities.

Income from investments in group enterprises

Income from investments in group enterprises comprises the pro rata share of the individual enterprises' profit/loss after full elimination of internal profits or losses.

Income from investments in associates

Income from investments in associates comprises the pro rata share of the individual associates' profit/loss after elimination of internal profits or losses.

Other financial income

Other financial income comprises dividends etc. received on other investments, interest income, including interest income on receivables from group enterprises, net capital or exchange gains on securities, payables and transactions in foreign currencies, amortisation of financial assets as well as tax relief under the Danish Tax Prepayment Scheme etc.

Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

Balance sheet

Goodwill

Goodwill is the positive difference between cost and fair value of assets and liabilities arising from acquisitions. Goodwill is amortised straight-line over its estimated useful life, which is fixed based on the experience gained by Management for each business area. For one amount of goodwill, it has not been possible to estimate useful life reliably, for which reason such useful life has been set at 10 years. For other amounts of goodwill, useful life has been determined based on an assessment of whether the enterprises are strategically acquired enterprises with a strong market position and a long-term earnings profile and whether the amount

Accounting policies

of goodwill includes intangible resources of a temporary nature that cannot be separated and recognised as separate assets. Useful lives are reassessed annually. The amortisation periods used are 10 years.

Goodwill is written down to the lower of recoverable amount and carrying amount.

Intellectual property rights etc

Intellectual property rights etc. comprise acquired licenses for fishing rights.

Acquired licenses are measured at cost less accumulated amortisation. Licences are amortised over the term of the agreement, but over no more than 40 years.

Licenses etc. are written down to the lower of recoverable amount and carrying amount.

Property, plant and equipment

Land and buildings, plant and machinery as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. Investments under 60,000 DKK is reconciled in the profit and loss.

if they relate to the manufacturing period. All other finance costs are recognised in the income statement.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings	25-50 years
Other fixtures and fittings, tools and equipment	3-15 years

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Investments in group enterprises

In the parent financial statements, investments in group enterprises are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity value plus unamortised goodwill and plus or minus unrealised intra-group profits and losses.

Investments in group enterprises with negative equity value are measured at DKK 0. Any receivables from these enterprises are written down to net realisable value based on a specific assessment. If the Parent has a legal or constructive obligation to cover the liabilities of the relevant group enterprise, and it is probable

Accounting policies

that such obligation is imminent, a provision is recognised that is measured at present of the costs deemed necessary to incur to settle the obligation.

Upon distribution of profit or loss, net revaluation of investments in group enterprises is transferred to Reserve for net revaluation according to the equity method under equity.

Investments in group enterprises are written down to the lower of recoverable amount and carrying amount.

Investments in associates

Investments in associates are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity values plus unamortised goodwill and plus or minus unrealised pro rata intra-group profits and losses. Refer to the above section on business combinations for more details about the accounting policies used on acquisitions of investments in associates.

Associates with negative equity value are measured at DKK 0. Any receivables from these enterprises are written down to net realisable value based on a specific assessment. If the Parent has a legal or constructive obligation to cover the liabilities of the relevant associate, and it is probable that such obligation is imminent, a provision is recognised that is measured at present of the costs deemed necessary to incur to settle the obligation.

Upon distribution of profit or loss, net revaluation of investments in associates is transferred to Reserve for net revaluation according to the equity method under equity.

Investments in associates are written down to the lower of recoverable amount and carrying amount.

Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

Other investments

Other investments comprise listed securities which are measured at fair value (market price) at the balance sheet date and unlisted investments measured at the lower of cost and net realisable value.

Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials, consumables, direct labour costs and indirect production costs.

Indirect production costs comprise indirect materials and labour costs, costs of maintenance of, depreciation on of and impairment losses relating to machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management. Finance costs are not included in cost.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and

Accounting policies

costs incurred to execute sale.

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Cash

Cash comprises cash in hand and bank deposits.

Dividend

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for the financial year is disclosed as a separate item in equity. Extraordinary dividend adopted in the financial year is recognised directly in equity when distributed and disclosed as a separate item in Management's proposal for distribution of profit/loss.

Minority interests

Minority interests consist of non-controlling interests' share of equity in subsidiaries not 100% owned by the Parent.

Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset or the planned settlement of each liability.

Deferred tax assets, including the tax base of tax loss carry forwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

Deferred tax relating to retaxation of previously deducted losses in foreign subsidiaries is recognised on the basis of an actual assessment of the purpose of each subsidiary.

Other provisions

Other provisions are recognised and measured as the best estimate of the expenses required to settle the liabilities at the balance sheet date. Provisions that are estimated to mature more than one year after the balance sheet date are measured at their discounted value.

Operating leases

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

Income tax receivable or payable

Current tax receivable or payable is recognised in the balance sheet, stated as tax calculated on this year's

Accounting policies

taxable income, adjusted for prepaid tax.

Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments as well as purchase, development, improvement and sale, etc. of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, instalments on interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash and short-term securities with an insignificant price risk less short-term bank loans.