

## **TRIPLENINE GROUP A/S**

Trafikhavnskaj 9

6700 Esbjerg

Central Business Registration

No 35476601

## **Annual report 2018**

The Annual General Meeting adopted the annual report on 12.04.2019

### **Chairman of the General Meeting**

---

Name: Torben Svejgård

## Contents

	<b><u>Page</u></b>
Entity details	1
Statement by Management on the annual report	2
Independent auditor's report	3
Management commentary	6
Consolidated income statement for 2018	9
Consolidated balance sheet at 31.12.2018	10
Consolidated statement of changes in equity for 2018	12
Consolidated cash flow statement for 2018	13
Notes to consolidated financial statements	14
Parent income statement for 2018	23
Parent balance sheet at 31.12.2018	24
Parent statement of changes in equity for 2018	26
Notes to parent financial statements	27
Accounting policies	31

## Entity details

### Entity

TRIPLENINE GROUP A/S  
Trafikhavnskaj 9  
6700 Esbjerg

Central Business Registration No (CVR): 35476601  
Registered in: Esbjerg  
Financial year: 01.01.2018 - 31.12.2018

### Board of Directors

Kenneth Lande Klokk  
Hans Peter Koppernæs  
Peter Kirk Larsen  
Torben Svejgård

### Executive Board

Jes Bjerregaard

### Auditors

Deloitte Statsautoriseret Revisionspartnerselskab  
Dokken 8  
Postbox 200  
6701 Esbjerg

## Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of TRIPLININE GROUP A/S for the financial year 01.01.2018 - 31.12.2018.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2018 and of the results of its operations and cash flows for the financial year 01.01.2018 - 31.12.2018.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Esbjerg, 19.03.2019

### Executive Board

Jes Bjerregaard

### Board of Directors

Kenneth Lande Klokk

Hans Peter Koppernæs

Peter Kirk Larsen

Torben Svejgård

# Independent auditor's report

## To the shareholders of TRIPLININE GROUP A/S

### Opinion

We have audited the consolidated financial statements and the parent financial statements of TRIPLININE GROUP A/S for the financial year 01.01.2018 - 31.12.2018, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for the Group as well as the Parent, and the consolidated cash flow statement. The consolidated financial statements and the parent financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2018, and of the results of their operations and the consolidated cash flows for the financial year 01.01.2018 - 31.12.2018 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements section of this auditor's report. We are independent of the Group in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the consolidated financial statements and the parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent financial statements, Management is responsible for assessing the Group's and the Parent's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements unless Management either intends to liquidate the Group or the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements

## Independent auditor's report

can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and these parent financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and the parent financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and the parent financial statements, including the disclosures in the notes, and whether the consolidated financial statements and the parent financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Independent auditor's report

### Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the consolidated financial statements and the parent financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the consolidated financial statements and the parent financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the consolidated financial statements and the parent financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Esbjerg, 19.03.2019

### Deloitte

Statsautoriseret Revisionspartnerselskab  
Central Business Registration No (CVR) 33963556

Jørn Jepsen  
State Authorised Public Accountant  
Identification No (MNE) mne24824

John Lindvig Christiansen  
State Authorised Public Accountant  
Identification No (MNE) mne26846

## Management commentary

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>	<b>2016</b> <b>DKK'000</b>	<b>2015</b> <b>DKK'000</b>	<b>2014</b> <b>DKK'000</b>
<b>Financial highlights</b>					
<b>Key figures</b>					
Revenue	1,602,953	1,846,167	1,785,725	1,739,079	1,386,407
Gross profit/loss	259,954	307,189	323,392	421,243	384,483
Operating profit/loss	60,699	110,675	138,169	233,676	202,755
Net financials	(21,594)	13,315	3,738	(15,328)	(898)
Profit/loss for the year	24,436	110,836	127,005	166,339	152,715
Profit/loss for the year excl minority interests	24,432	110,836	127,005	166,339	152,715
Total assets	1,222,345	1,102,004	1,311,059	1,203,211	1,015,791
Investments in property, plant and equipment	36,715	65,278	70,950	44,489	15,717
Equity	564,038	593,912	795,050	719,121	581,779
Equity excl minority interests	563,823	593,701	794,839	718,911	581,569

### Ratios

Gross margin (%)	16.2	16.6	18.1	24.2	27.7
Net margin (%)	1.5	6.0	7.1	9.6	11.0
Return on equity (%)	4.2	16.0	16.8	25.6	30.6
Equity ratio (%)	46.1	53.9	60.6	59.7	57.3

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the Danish Society of Financial Analysts.

<b>Ratios</b>	<b>Calculation formula</b>	<b>Calculation formula reflects</b>
Gross margin (%)	$\frac{\text{Gross profit/loss} \times 100}{\text{Revenue}}$	The entity's operating gearing.
Net margin (%)	$\frac{\text{Profit/loss for the year} \times 100}{\text{Revenue}}$	The entity's operating profitability.
Return on equity (%)	$\frac{\text{Profit/loss for the year excl minority interests} \times 100}{\text{Average equity excl minority interests}}$	The entity's return on capital invested in the entity by the owners.
Equity ratio (%)	$\frac{\text{Equity excl minority interests} \times 100}{\text{Total assets}}$	The financial strength of the entity.

## Management commentary

### Primary activities

The Group's primary activities are to manufacture and sell fish meal and fish oil.

The Group carries on its activities through the subsidiaries:

- TripleNine A/S (Denmark)
- TripleNine Vedde AS (Norway)
- Lota Vedde Dos S.A. (Chile)
- Lota Protein S.A (Chile)
- Pesquera Lota Protein LTDA (Chile)
- TripleNine Asia PTE LTD (Singapore)
- Losseselskabet 999 A/S (Denmark)
- Polar Omega A/S (Denmark)
- TripleNine Holding Asia ApS (Denmark)
- Essi A/S (Denmark)

In addition, the Company has activities in the partly owned companies of Norsildmel AS (Norway), Fiskeriselskabet 2bis ApS (Denmark) and Fosnavåg Pelagic AS (Norway).

### Development in activities and finances

Group revenue reached DKK 1,603m in 2018 against DKK 1,846m in 2017.

In 2018, the Group's companies manufactured fish meal and fish oil in line with 2017 volumes. Sales prices were higher in 2018 but prices on raw materials were relatively higher which have put pressure on margins. Sales volume in 2018 were lower than in 2017 which has led to higher stocks by the end of 2018.

Profit for the year is DKK 24m for 2018 compared to DKK 111m for 2017 and is considered as not being satisfactory and lower than expected.

### Investments

2018 saw DKK 37m worth of investments in property, plant and equipment against DKK 65m in 2017.

### Outlook

In 2019, expectations are that the supply of raw materials to the Danish and Norwegian factories will decrease as a significant decrease in the EU sandeel quota is expected.

The price trend of fish meal and fish oil as well as raw materials will also have a major impact on earnings performance in 2019. A considerable higher profit for 2019 is though expected.

## Management commentary

### Particular risks

#### Price risks

In many cases, the group companies buy raw materials before any sale, which involves a risk.

#### Currency risks

As a consequence of activities abroad, the Group's results, cash flows and equity are affected by the exchange rate and interest rate movements of a number of currencies – US dollar and Norwegian kroner in particular. The Group settles its currency positions upon delivery or forward exchange contracts to hedge sales contracts entered into. No speculative foreign currency transactions are conducted.

#### Credit risks

The bulk of products is sold through the partly owned company Norsildmel AS, which has appropriate procedures in place for managing credit risks, and historically it has suffered few credit losses.

#### Research and development activities

Throughout 2018, the Company continued its efforts to attract knowledge resources in various areas of activity in order to strengthen its competitive position and ongoing developments.

#### Statutory report on corporate social responsibility

The Company's report on corporate social responsibility (S 99a Danish Financial Statements Act) may be downloaded from its website:

<http://www.tripleninegroup.com/uk/triplenine-group-as/corporate-social-responsibility.aspx>

Here the Company's report on the underrepresented gender in the supreme governing body (S 99b Danish Financial Statements Act) is also evident as is a description of the specific measures the Company has launched to create a gender balance at the other management levels.

#### Statutory report on the underrepresented gender

Please refer to the description above under Report on corporate social responsibility.

#### Events after the balance sheet date

It has been agreed to end sales through a joint sales company with Pelagia AS. Timing and terms and conditions will be concluded during 1 half of 2019. Besides this no events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

## Consolidated income statement for 2018

	<b>Notes</b>	<b>2018 DKK'000</b>	<b>2017 DKK'000</b>
Revenue	1	1,602,953	1,846,167
Other operating income		13,149	13,249
Cost of sales		(1,048,593)	(1,250,811)
Other external expenses	2	(307,555)	(301,416)
<b>Gross profit/loss</b>		<b>259,954</b>	<b>307,189</b>
Staff costs	3	(153,474)	(159,874)
Depreciation, amortisation and impairment losses	4	(45,720)	(36,591)
Other operating expenses		(61)	(49)
<b>Operating profit/loss</b>		<b>60,699</b>	<b>110,675</b>
Income from investments in associates		(2,489)	11,166
Other financial income	5	9,366	13,355
Impairment losses on financial assets		0	(2,005)
Other financial expenses	6	(28,471)	(9,201)
<b>Profit/loss before tax</b>		<b>39,105</b>	<b>123,990</b>
Tax on profit/loss for the year	7	(14,669)	(13,154)
<b>Profit/loss for the year</b>	8	<b>24,436</b>	<b>110,836</b>

## Consolidated balance sheet at 31.12.2018

	<u>Notes</u>	<u>2018 DKK'000</u>	<u>2017 DKK'000</u>
Acquired licences		8,750	8,903
Goodwill		338	452
<b>Intangible assets</b>	9	<b>9,088</b>	<b>9,355</b>
Land and buildings		69,442	74,073
Other fixtures and fittings, tools and equipment		229,436	216,998
Property, plant and equipment in progress		21,187	37,023
<b>Property, plant and equipment</b>	10	<b>320,065</b>	<b>328,094</b>
Receivables from group enterprises		68,175	68,287
Investments in associates		81,955	89,225
Other investments		504	849
Receivables from owners and management		8,307	10,259
Other receivables		46,899	40,914
<b>Fixed asset investments</b>	11	<b>205,840</b>	<b>209,534</b>
<b>Fixed assets</b>		<b>534,993</b>	<b>546,983</b>
Raw materials and consumables		60,781	43,878
Manufactured goods and goods for resale		368,781	165,956
<b>Inventories</b>		<b>429,562</b>	<b>209,834</b>
Trade receivables		49,362	42,830
Receivables from group enterprises		49,654	172,809
Receivables from associates		92,975	44,905
Other receivables		15,496	20,144
Prepayments	13	13,763	11,543
<b>Receivables</b>		<b>221,250</b>	<b>292,231</b>
<b>Cash</b>		<b>36,540</b>	<b>52,956</b>
<b>Current assets</b>		<b>687,352</b>	<b>555,021</b>
<b>Assets</b>		<b>1,222,345</b>	<b>1,102,004</b>

## Consolidated balance sheet at 31.12.2018

	<u>Notes</u>	<u>2018 DKK'000</u>	<u>2017 DKK'000</u>
Contributed capital		20,000	20,000
Retained earnings		473,823	503,701
Proposed dividend		70,000	70,000
<b>Equity attributable to the Parent's owners</b>		<b>563,823</b>	<b>593,701</b>
<b>Share of equity attributable to minority interests</b>		<b>215</b>	<b>211</b>
<b>Equity</b>		<b>564,038</b>	<b>593,912</b>
Deferred tax	14	12,213	10,373
Other provisions	15	2,943	2,327
<b>Provisions</b>		<b>15,156</b>	<b>12,700</b>
Payables to group enterprises		166,000	183,000
Other payables		489	1,730
<b>Non-current liabilities other than provisions</b>	16	<b>166,489</b>	<b>184,730</b>
Current portion of long-term liabilities other than provisions	16	17,000	8,500
Trade payables		55,203	59,355
Payables to group enterprises		249,320	88,743
Payables to associates		100,000	100,336
Income tax payable		1,191	5,756
Other payables		53,948	47,972
<b>Current liabilities other than provisions</b>		<b>476,662</b>	<b>310,662</b>
<b>Liabilities other than provisions</b>		<b>643,151</b>	<b>495,392</b>
<b>Equity and liabilities</b>		<b>1,222,345</b>	<b>1,102,004</b>
Associates	12		
Unrecognised rental and lease commitments	18		
Contingent liabilities	19		
Assets charged and collateral	20		
Transactions with related parties	21		
Group relations	22		
Subsidiaries	23		

## Consolidated statement of changes in equity for 2018

	<b>Contributed capital DKK'000</b>	<b>Retained earnings DKK'000</b>	<b>Proposed dividend DKK'000</b>	<b>Share of equity attributable to minority interests DKK'000</b>
Equity beginning of year	20,000	503,701	70,000	211
Ordinary dividend paid	0	0	(70,000)	0
Exchange rate adjustments	0	12,247	0	0
Other entries on equity	0	3,443	0	0
Profit/loss for the year	0	(45,568)	70,000	4
<b>Equity end of year</b>	<b>20,000</b>	<b>473,823</b>	<b>70,000</b>	<b>215</b>
				<b>Total DKK'000</b>
Equity beginning of year				593,912
Ordinary dividend paid				(70,000)
Exchange rate adjustments				12,247
Other entries on equity				3,443
Profit/loss for the year				24,436
<b>Equity end of year</b>				<b>564,038</b>

## Consolidated cash flow statement for 2018

	<u>Notes</u>	<u>2018 DKK'000</u>	<u>2017 DKK'000</u>
Operating profit/loss		60,699	110,675
Amortisation, depreciation and impairment losses		45,720	36,591
Working capital changes	17	13,318	393,029
<b>Cash flow from ordinary operating activities</b>		<b>119,737</b>	<b>540,295</b>
Financial income received		9,366	13,355
Financial expenses paid		(27,636)	(9,201)
Income taxes refunded/(paid)		(14,857)	(19,598)
Other cash flows from operating activities		5,683	(17,988)
<b>Cash flows from operating activities</b>		<b>92,293</b>	<b>506,863</b>
Acquisition etc of property, plant and equipment		(36,715)	(65,278)
Sale of property, plant and equipment		326	1,240
Disposal of enterprises		345	1,784
Other cash flows from investing activities		(4,812)	10,000
<b>Cash flows from investing activities</b>		<b>(40,856)</b>	<b>(52,254)</b>
Repayments of loans etc		(9,741)	(151,187)
Incurrence of debt to group enterprises		0	191,500
Dividend paid		(70,000)	(270,000)
Dividend received		3,737	3,783
Other cash flows from financing activities		8,151	(1,638)
<b>Cash flows from financing activities</b>		<b>(67,853)</b>	<b>(227,542)</b>
<b>Increase/decrease in cash and cash equivalents</b>		<b>(16,416)</b>	<b>227,067</b>
Cash and cash equivalents beginning of year		52,956	(174,111)
<b>Cash and cash equivalents end of year</b>		<b>36,540</b>	<b>52,956</b>

## Notes to consolidated financial statements

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>1. Revenue</b>		
Denmark	69,577	4,510
Other countries	1,533,376	1,841,657
	<b>1,602,953</b>	<b>1,846,167</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>2. Fees to the auditor appointed by the Annual General Meeting</b>		
Statutory audit services	304	296
Tax services	367	268
Other services	589	433
	<b>1,260</b>	<b>997</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>3. Staff costs</b>		
Wages and salaries	133,366	139,678
Pension costs	10,530	10,683
Other social security costs	9,578	9,513
	<b>153,474</b>	<b>159,874</b>
Average number of employees	<b>307</b>	<b>309</b>
	<b>Remunera- tion of manage- ment 2018 DKK'000</b>	<b>Remunera- tion of manage- ment 2017 DKK'000</b>
Total amount for management categories	4,218	4,418
	<b>4,218</b>	<b>4,418</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>4. Depreciation, amortisation and impairment losses</b>		
Amortisation of intangible assets	660	660
Depreciation of property, plant and equipment	45,299	37,032
Profit/loss from sale of intangible assets and property, plant and equipment	(239)	(1,101)
	<b>45,720</b>	<b>36,591</b>

## Notes to consolidated financial statements

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>5. Other financial income</b>		
Financial income arising from group enterprises	3,502	3,009
Other interest income	1,767	1,443
Exchange rate adjustments	0	6,064
Other financial income	4,097	2,839
	<b>9,366</b>	<b>13,355</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>6. Other financial expenses</b>		
Financial expenses from group enterprises	9,192	2,241
Other interest expenses	495	1,571
Exchange rate adjustments	15,275	0
Other financial expenses	3,509	5,389
	<b>28,471</b>	<b>9,201</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>7. Tax on profit/loss for the year</b>		
Current tax	13,633	19,039
Change in deferred tax	869	(5,721)
Adjustment concerning previous years	167	(164)
	<b>14,669</b>	<b>13,154</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>8. Proposed distribution of profit/loss</b>		
Ordinary dividend for the financial year	70,000	70,000
Retained earnings	(45,568)	40,836
Minority interests' share of profit/loss	4	0
	<b>24,436</b>	<b>110,836</b>

## Notes to consolidated financial statements

		<b>Acquired licences DKK'000</b>	<b>Goodwill DKK'000</b>
<b>9. Intangible assets</b>			
Cost beginning of year		68,482	36,424
Exchange rate adjustments		3,144	1,635
<b>Cost end of year</b>		<b>71,626</b>	<b>38,059</b>
Amortisation and impairment losses beginning of year		(59,579)	(35,972)
Exchange rate adjustments		(2,765)	(1,621)
Amortisation for the year		(532)	(128)
<b>Amortisation and impairment losses end of year</b>		<b>(62,876)</b>	<b>(37,721)</b>
<b>Carrying amount end of year</b>		<b>8,750</b>	<b>338</b>
		<b>Other fixtures and fittings, tools and equipment DKK'000</b>	<b>Property, plant and equipment in progress DKK'000</b>
	<b>Land and buildings DKK'000</b>		
<b>10. Property, plant and equipment</b>			
Cost beginning of year	141,517	514,364	37,023
Exchange rate adjustments	2,365	8,245	0
Transfers	0	67,204	(28,004)
Additions	1,227	23,320	12,168
Disposals	0	(11,555)	0
<b>Cost end of year</b>	<b>145,109</b>	<b>601,578</b>	<b>21,187</b>
Depreciation and impairment losses beginning of year	(67,444)	(297,366)	0
Exchange rate adjustments	(1,896)	(7,329)	0
Transfers	0	(39,200)	0
Depreciation for the year	(6,327)	(38,972)	0
Reversal regarding disposals	0	10,725	0
<b>Depreciation and impairment losses end of year</b>	<b>(75,667)</b>	<b>(372,142)</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>69,442</b>	<b>229,436</b>	<b>21,187</b>

## Notes to consolidated financial statements

	<b>Receivables from group enterprises DKK'000</b>	<b>Investments in associates DKK'000</b>	<b>Other investments DKK'000</b>	<b>Receivables from owners and management DKK'000</b>
<b>11. Fixed asset investments</b>				
Cost beginning of year	68,287	11,689	4,708	10,259
Exchange rate adjustments	3,149	(70)	(47)	0
Additions	0	0	0	366
Disposals	(3,261)	0	(345)	(2,318)
<b>Cost end of year</b>	<b>68,175</b>	<b>11,619</b>	<b>4,316</b>	<b>8,307</b>
Revaluations beginning of year	0	81,155	0	0
Exchange rate adjustments	0	(974)	0	0
Share of profit/loss for the year	0	(5,351)	0	0
Adjustment of intra-group profits	0	(757)	0	0
Dividend	0	(3,737)	0	0
<b>Revaluations end of year</b>	<b>0</b>	<b>70,336</b>	<b>0</b>	<b>0</b>
Impairment losses beginning of year	0	0	(3,859)	0
Exchange rate adjustments	0	0	47	0
Impairment losses for the year	0	0	0	0
Reversal regarding disposals	0	0	0	0
<b>Impairment losses end of year</b>	<b>0</b>	<b>0</b>	<b>(3,812)</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>68,175</b>	<b>81,955</b>	<b>504</b>	<b>8,307</b>

## Notes to consolidated financial statements

	<b>Other receivables DKK'000</b>
<b>11. Fixed asset investments</b>	
Cost beginning of year	58,429
Exchange rate adjustments	(2,802)
Additions	14,238
Disposals	(7,145)
<b>Cost end of year</b>	<b>62,720</b>
Revaluations beginning of year	0
Exchange rate adjustments	0
Share of profit/loss for the year	0
Adjustment of intra-group profits	0
Dividend	0
<b>Revaluations end of year</b>	<b>0</b>
Impairment losses beginning of year	(17,515)
Exchange rate adjustments	1,471
Impairment losses for the year	(3,009)
Reversal regarding disposals	3,232
<b>Impairment losses end of year</b>	<b>(15,821)</b>
<b>Carrying amount end of year</b>	<b>46,899</b>

Receivables from shareholders and members of Management occurred partly before the conversion into a public limited company (A/S) effective from 01.10.2012 and partly after. Subsequent loans have been arranged based on ordinary business terms and so constitute legal receivables. Interest charged on the loans is based on ordinary business terms determined at the borrowing date.

	<b>Registered in</b>	<b>Equity inte- rest %</b>
<b>12. Associates</b>		
Fiskeriselskabet 2bis ApS	Esbjerg	33.3
Nordsildmel AS	Bergen, Norway	50.0
Fosnavaag Pelagic AS	Herøy, Norway	29.6
Muelle Pesquera Maria Isabel Ltda.	Chile	32.0

### 13. Prepayments

Prepayments comprise prepaid expenses for 2019.

## Notes to consolidated financial statements

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>14. Deferred tax</b>		
Property, plant and equipment	10,184	8,581
Inventories	10,847	5,655
Receivables	(4,566)	(3,863)
Tax losses carried forward	(4,252)	0
	<b>12,213</b>	<b>10,373</b>

### Changes during the year

Beginning of year	10,373
Recognised in the income statement	869
Recognised directly in equity	971
<b>End of year</b>	<b>12,213</b>

### 15. Other provisions

Other provisions primarily comprise provisions for the settlement of foreign operations.

	<b>Due within 12 months 2018 DKK'000</b>	<b>Due within 12 months 2017 DKK'000</b>	<b>Due after more than 12 months 2018 DKK'000</b>	<b>Outstanding after 5 years DKK'000</b>
<b>16. Liabilities other than provisions</b>				
Bank loans	0	8,500	0	0
Payables to group enterprises	17,000	0	166,000	98,000
Other payables	0	0	489	0
	<b>17,000</b>	<b>8,500</b>	<b>166,489</b>	<b>98,000</b>

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>17. Change in working capital</b>		
Increase/decrease in inventories	(219,728)	369,868
Increase/decrease in receivables	70,980	(151,173)
Increase/decrease in trade payables etc	162,066	174,334
	<b>13,318</b>	<b>393,029</b>

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>18. Unrecognised rental and lease commitments</b>		
Liabilities under rental or lease agreements until maturity in total	<b>7,559</b>	<b>1,922</b>

## Notes to consolidated financial statements

### 19. Contingent liabilities

The Chilean subsidiaries are party to five lawsuits. The outcome of these lawsuits remains unknown, however, they are not expected to inflict considerable losses on the Group.

#### Tax on conversion of corporate form

One of the subsidiaries, TripleNine A/S, was originally a co-operative society (TripleNine Fish Protein a.m.b.a.).

Effective from the financial year 2007/08, this company is no longer subject to co-operative society taxation, but to ordinary company taxation.

At the time of transition to ordinary company taxation, the assets accumulated during the period of co-operative society taxation had been determined. These assets are taxed when the company makes distributions or pays for the acquisition of its own share certificates. The tax rate is 50%.

The above assets which have been accumulated during the period of co-operative society taxation have for TripleNine Fish Protein a.m.b.a. been calculated at DKK 204,200k.

TripleNine Fish Protein A/S succeeded in TripleNine Fish Protein a.m.b.a.'s tax position as part of the conversion into a public liability company on 01.11.2012, and as part of the demerger of TripleNine Fish Protein A/S on 01.01.2013 into

- TripleNine A/S
- Polar Omega Holding A/S

a binding ruling was obtained from SKAT (the Danish Tax Administration) concerning the accounting for the tax on conversion of corporate form.

75% remains with TripleNine A/S whereas the balance of 25% has been transferred to Polar Omega Holding A/S.

Consequently, TripleNine A/S' share of the assets can be calculated at 75% of DKK 204,200k, equivalent to DKK 153,150k, and the 50% tax charged thereon is DKK 76,575k.

The amount will be charged to equity of TripleNine A/S as and when the company makes distributions.

TripleNine A/S has entered into forward exchange contracts for currency hedging of future sales denominated in NOK for a total of approx. DKK 139,129k. Compared to the forward rate at the balance sheet date, the contracts have a positive value of approx. DKK 5,567k. The unrealised exchange adjustment has been added to equity.

## Notes to consolidated financial statements

### 20. Assets charged and collateral

Effective from November 2017, the Group's loans and financial credits form part of a group funding arrangement, with the Parent, Koppernæs AS, being the contracting party with the bank.

At 31.12.2018, approx. DKK 757m had been drawn on the credit facilities, and the following has been provided as collateral to the Group's bank:

- A floating charge for DKK 360,000k on TripleNine A/S' intangible assets, property, plant and equipment, trade receivables and inventories (31.12.2018: carrying amount of DKK 565,443k).
- Mortgages registered to mortgagors for DKK 65,982k on the properties of TripleNine A/S (31.12.2018: carrying amount of DKK 43,595k).
- Charge for NOK 72,000k on TripleNine Vedde AS' properties (31.12.2018: carrying amount of DKK 11,293k).
- Charge for NOK 60,000k on TripleNine Vedde AS' operating equipment (31.12.2018: carrying amount of DKK 21,131k).
- Charge for NOK 100,000k on TripleNine Vedde AS' inventories (31.12.2018: carrying amount of DKK 67,053k).
- Charge for NOK 50,000k on TripleNine Vedde AS' trade receivables (31.12.2018: carrying amount of DKK 33,167k).
- Shares held by TripleNine Group A/S in TripleNine A/S and TripleNine Vedde AS (31.12.2018: carrying amount of DKK 966,415k).
- Shares held by TripleNine Vedde AS in Lota Vedde DOS SA and Lota Protein SA (31.12.2018: carrying amount of DKK 303,182k).

TripleNine A/S has provided a guarantee for 15% of the bank loans in Vestjysk Bank of the associate, Fiskeriselskabet 2bis ApS. At 31.12.2018, the total debts amount to DKK 97,635k. Furthermore, the shares in Fiskeriselskabet 2bis ApS may not be sold or pledged without the consent of the Group's main bank (31.12.2018: carrying amount of DKK 5,122k).

Finally, a maximum guarantee for DKK 600m and 2500m has been provided to the Group's bank for its total balances with the companies of TripleNine Group A/S.

### 21. Transactions with related parties

All transactions with related parties are made on market terms.

### 22. Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group: Koppernæs AS, Breivika industriveg 4, 6018 Ålesund, Norway

Name and registered office of the Parent preparing consolidated financial statements for the smallest group: TripleNine Group A/S, Trafikhavnskaj 9, 6700 Esbjerg

## Notes to consolidated financial statements

The consolidated financial statements for Koppernæs AS can be obtained at the following address: bjarte.andreassen@koppernes.no

	<b>Registered in</b>	<b>Corporate form</b>	<b>Equity interest %</b>
<b>23. Subsidiaries</b>			
TripleNine A/S	Denmark	A/S	100.0
TripleNine Vedde AS	Norway	AS	100.0
Lota Vedde Dos S.A	Chile	SA	100.0
Lota Protein S.A	Chile	SA	100.0
Presquera Lota Protein	Chile	LTDA	100.0
TripleNine Asia PTE LTD	Singapore	LTD	100.0
Losseselskabet 999 A/S	Denmark	A/S	54.6
Polar Omega A/S	Denmark	A/S	100.0
TripleNine Holding Asia ApS	Denmark	ApS	100.0
Essi A/S	Denmark	A/S	100.0

## Parent income statement for 2018

	<u>Notes</u>	<u>2018 DKK'000</u>	<u>2017 DKK'000</u>
Revenue	1	5,108	7,642
Other external expenses	2	(5,388)	(10,324)
<b>Gross profit/loss</b>		<b>(280)</b>	<b>(2,682)</b>
Staff costs	3	(6,829)	(7,023)
<b>Operating profit/loss</b>		<b>(7,109)</b>	<b>(9,705)</b>
Income from investments in group enterprises		37,084	119,503
Other financial income	4	17	4,471
Other financial expenses	5	(8,754)	(6,005)
<b>Profit/loss before tax</b>		<b>21,238</b>	<b>108,264</b>
Tax on profit/loss for the year	6	3,194	2,572
<b>Profit/loss for the year</b>	7	<b>24,432</b>	<b>110,836</b>

## Parent balance sheet at 31.12.2018

	<u>Notes</u>	<u>2018 DKK'000</u>	<u>2017 DKK'000</u>
Investments in group enterprises		966,415	914,862
<b>Fixed asset investments</b>	8	<b>966,415</b>	<b>914,862</b>
<b>Fixed assets</b>		<b>966,415</b>	<b>914,862</b>
Receivables from group enterprises		11,261	6,514
Deferred tax	9	1,864	0
Income tax receivable		5,712	1,891
Joint taxation contribution receivable		1,318	8,951
Prepayments	10	185	122
<b>Receivables</b>		<b>20,340</b>	<b>17,478</b>
<b>Current assets</b>		<b>20,340</b>	<b>17,478</b>
<b>Assets</b>		<b>986,755</b>	<b>932,340</b>

## Parent balance sheet at 31.12.2018

	<u>Notes</u>	<u>2018 DKK'000</u>	<u>2017 DKK'000</u>
Contributed capital		20,000	20,000
Reserve for net revaluation according to the equity method		424,901	448,078
Retained earnings		48,922	55,623
Proposed dividend		70,000	70,000
<b>Equity</b>		<b><u>563,823</u></b>	<b><u>593,701</u></b>
Payables to group enterprises		166,000	183,000
<b>Non-current liabilities other than provisions</b>	11	<b><u>166,000</u></b>	<b><u>183,000</u></b>
Current portion of long-term liabilities other than provisions	11	17,000	8,500
Trade payables		388	516
Payables to group enterprises		136,739	44,125
Payables to associates		100,000	100,336
Other payables		2,805	2,162
<b>Current liabilities other than provisions</b>		<b><u>256,932</u></b>	<b><u>155,639</u></b>
<b>Liabilities other than provisions</b>		<b><u>422,932</u></b>	<b><u>338,639</u></b>
<b>Equity and liabilities</b>		<b><u>986,755</u></b>	<b><u>932,340</u></b>
Unrecognised rental and lease commitments	12		
Contingent liabilities	13		
Assets charged and collateral	14		
Related parties with controlling interest	15		

## Parent statement of changes in equity for 2018

	<b>Contributed capital DKK'000</b>	<b>Reserve for net revaluation according to the equity method DKK'000</b>	<b>Retained earnings DKK'000</b>	<b>Proposed dividend DKK'000</b>
Equity beginning of year	20,000	448,078	55,623	70,000
Ordinary dividend paid	0	0	0	(70,000)
Exchange rate adjustments	0	0	12,247	0
Other entries on equity	0	0	3,443	0
Profit/loss for the year	0	(23,177)	(22,391)	70,000
<b>Equity end of year</b>	<b>20,000</b>	<b>424,901</b>	<b>48,922</b>	<b>70,000</b>
				<b>Total DKK'000</b>
Equity beginning of year				593,701
Ordinary dividend paid				(70,000)
Exchange rate adjustments				12,247
Other entries on equity				3,443
Profit/loss for the year				24,432
<b>Equity end of year</b>				<b>563,823</b>

## Notes to parent financial statements

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>1. Revenue</b>		
Denmark	3,065	4,585
Other countries	2,043	3,057
	<b>5,108</b>	<b>7,642</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>2. Fees to the auditor appointed by the Annual General Meeting</b>		
Statutory audit services	42	41
Tax services	200	26
Other services	238	226
	<b>480</b>	<b>293</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>3. Staff costs</b>		
Wages and salaries	6,499	6,814
Pension costs	330	209
	<b>6,829</b>	<b>7,023</b>
Average number of employees	<b>5</b>	<b>3</b>
	<b>Remunera- tion of manage- ment 2018 DKK'000</b>	<b>Remunera- tion of manage- ment 2017 DKK'000</b>
Total amount for management categories	3,286	3,418
	<b>3,286</b>	<b>3,418</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>4. Other financial income</b>		
Financial income arising from group enterprises	0	3,759
Other interest income	0	8
Other financial income	17	704
	<b>17</b>	<b>4,471</b>

## Notes to parent financial statements

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>5. Other financial expenses</b>		
Financial expenses from group enterprises	5,685	2,016
Other interest expenses	1,848	3,644
Other financial expenses	1,221	345
	<b>8,754</b>	<b>6,005</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>6. Tax on profit/loss for the year</b>		
Change in deferred tax	(1,864)	0
Adjustment concerning previous years	(12)	4
Refund in joint taxation arrangement	(1,318)	(2,576)
	<b>(3,194)</b>	<b>(2,572)</b>
	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>7. Proposed distribution of profit/loss</b>		
Ordinary dividend for the financial year	70,000	70,000
Transferred to reserve for net revaluation according to the equity method	(23,177)	62,139
Retained earnings	(22,391)	(21,303)
	<b>24,432</b>	<b>110,836</b>
		<b>Investments in group enterprises</b> <b>DKK'000</b>
<b>8. Fixed asset investments</b>		
Cost beginning of year		466,784
<b>Cost end of year</b>		<b>466,784</b>
Revaluations beginning of year		448,078
Exchange rate adjustments		(1,221)
Adjustments on equity		3,443
Share of profit/loss for the year		34,222
Other adjustments		15,109
<b>Revaluations end of year</b>		<b>499,631</b>
<b>Carrying amount end of year</b>		<b>966,415</b>

A specification of investments in subsidiaries is evident from the notes to the consolidated financial statements.

## Notes to parent financial statements

	<b>2018</b> <b>DKK'000</b>
<b>9. Deferred tax</b>	
Tax losses carried forward	1,864
	<b>1,864</b>
<b>Changes during the year</b>	
Recognised in the income statement	1,864
<b>End of year</b>	<b>1,864</b>

Deferred taxes is expected to be used within the next couple of years, due to profit in the joined taxation arrangement.

### 10. Prepayments

Prepayments comprise prepaid expenses for 2019.

	<b>Due within 12 months 2018 DKK'000</b>	<b>Due within 12 months 2017 DKK'000</b>	<b>Due after more than 12 months 2018 DKK'000</b>	<b>Outstanding after 5 years DKK'000</b>
<b>11. Liabilities other than provisions</b>				
Payables to group enterprises	17,000	8,500	166,000	98,000
	<b>17,000</b>	<b>8,500</b>	<b>166,000</b>	<b>98,000</b>

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
<b>12. Unrecognised rental and lease commitments</b>		
Liabilities under rental or lease agreements until maturity in total	452	576

### 13. Contingent liabilities

The Entity serves as the administration company in a Danish joint taxation arrangement. According to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore liable for income taxes etc. for the jointly taxed entities, and for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for these entities.

### 14. Assets charged and collateral

Effective from November 2017, the Group's loans and financial credits form part of a group funding arrangement, with the Parent, Koppernæs AS, being the contracting party with the bank.

## Notes to parent financial statements

At 31.12.2018, approx. DKK 757m had been drawn on the credit facilities, and the following has been provided as collateral to the Group's bank:

- A floating charge for DKK 360,000k on TripleNine A/S' intangible assets, property, plant and equipment, trade receivables and inventories (31.12.2018: carrying amount of DKK 565,443k).
- Mortgages registered to mortgagors for DKK 65,982k on the properties of TripleNine A/S (31.12.2018: carrying amount of DKK 43,595k).
- Charge for NOK 72,000k on TripleNine Vedde AS' properties (31.12.2018: carrying amount of DKK 11,293k).
- Charge for NOK 60,000k on TripleNine Vedde AS' operating equipment (31.12.2018: carrying amount of DKK 21,131k).
- Charge for NOK 100,000k on TripleNine Vedde AS' inventories (31.12.2018: carrying amount of DKK 67,053k).
- Charge for NOK 50,000k on TripleNine Vedde AS' trade receivables (31.12.2018: carrying amount of DKK 33,167k).
- Shares held by TripleNine Group A/S in TripleNine A/S and TripleNine Vedde AS (31.12.2018: carrying amount of DKK 966,415k).
- Shares held by TripleNine Vedde AS in Lota Vedde DOS SA and Lota Protein SA (31.12.2018: carrying amount of DKK 303,182k).

Finally, a maximum guarantee for DKK 600m and 2500m has been provided to the Group's bank for its total balances with the companies of TripleNine Group A/S.

### 15. Related parties with controlling interest

Related parties having control

- Triple Fish A/S, Trafikhavnskaj 9, 6700 Esbjerg, Denmark
- Koppernæs AS, Breivika Industrivej 4, Ålesund, Norway

hold all shares in the Company and so exercise control.

## Accounting policies

### Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

The accounting policies applied to these consolidated financial statements and parent financial statements are consistent with those applied last year.

### Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

### Consolidated financial statements

The consolidated financial statements comprise the Parent and the group enterprises (subsidiaries) that are controlled by the Parent. Control is achieved by the Parent, either directly or indirectly, holding more than 50% of the voting rights or in any other way possibly or actually exercising controlling influence. Enterprises in which the Group, directly or indirectly, holds between 20% and 50% of the voting rights and exercises significant, but not controlling influence are regarded as associates.

### Basis of consolidation

The consolidated financial statements are prepared on the basis of the financial statements of the Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements. ♥Minority interests' proportionate share of profit or loss is presented as a separate item in Management's proposal for distribution of profit or loss, and their share of subsidiaries' net assets is presented as a separate item in group equity.

## Accounting policies

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the acquisition date, with net assets having been calculated at fair value.

### Business combinations

Newly acquired or newly established enterprises are recognised in the consolidated financial statements from the time of acquiring or establishing such enterprises. Divested or wound-up enterprises are recognised in the consolidated income statement up to the time of their divestment or winding-up.

The purchase method is applied at the acquisition of new enterprises, under which identifiable assets and liabilities of these enterprises are measured at fair value at the acquisition date. Provisions for costs of restructuring of the enterprise acquired are only made in so far as such restructuring was decided by the enterprise acquired prior to acquisition. Allowance is made for the tax effect of restatements.

Positive differences in amount (goodwill) between cost of the acquired share and fair value of the assets and liabilities taken over are recognised under intangible assets, and they are amortised systematically over the income statement based on an individual assessment of their useful life. If the useful life cannot be estimated reliably, it is fixed at 10 years. Useful life is reassessed annually.

### Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other non-monetary assets that have been purchased in foreign currencies are translated using historical rates.

When recognising foreign subsidiaries and associates that are independent entities, the income statements are translated at average exchange rates for the months that do not significantly deviate from the rates at the transaction date. Balance sheet items are translated using the exchange rates at the balance sheet date. Goodwill is considered belonging to the independent foreign entity and is translated using the exchange rate at the balance sheet date. Exchange differences arising out of the translation of foreign subsidiaries' equity at the beginning of the year at the balance sheet date exchange rates as well as out of the translation of income statements from average rates to the exchange rates at the balance sheet date are recognised directly in equity.

Exchange adjustments of outstanding accounts with independent foreign subsidiaries which are considered part of the total investment in the subsidiary in question are classified directly as equity.

When recognising foreign subsidiaries that are integral entities, monetary assets and liabilities are translated using the exchange rates at the balance sheet date. Non-monetary assets and liabilities are translated at the exchange rate of the time of acquisition or the time of any subsequent revaluation or writedown. The items of the income statement are translated at the average rates of the months; however, items deriving from non-monetary assets and liabilities are translated using the historical rates applicable to the relevant non-

## Accounting policies

monetary items.

### Derivative financial instruments

On initial recognition in the balance sheet, derivative financial instruments are measured at cost and subsequently at fair value. Derivative financial instruments are recognised under other receivables or other payables.

Changes in the fair value of derivative financial instruments classified as and complying with the requirements for hedging the fair value of a recognised asset or a recognised liability are recorded in the income statement together with changes in the value of the hedged asset or the hedged liability.

Changes in the fair value of derivative financial instruments classified as and complying with the requirements for hedging future transactions are recognised directly in equity. When the hedged transactions are realised, the accumulated changes are recognised as part of cost of the relevant financial statement items.

For derivative financial instruments that do not comply with the requirements for being treated as hedging instruments, changes in fair value are recognised currently in the income statement as financial income or financial expenses.

Changes in the fair value of derivative financial instruments applied for hedging net investments in independent foreign subsidiaries or associates are classified directly as equity.

### Income statement

#### Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

#### Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities.

#### Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

#### Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

#### Staff costs

Staff costs comprise salaries and wages as well as social security contributions, pension contributions, etc.

## Accounting policies

for entity staff.

### **Depreciation, amortisation and impairment losses**

Depreciation, amortisation and impairment losses relating to property, plant and equipment and intangible assets comprise depreciation, amortisation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of intangible assets as well as property, plant and equipment.

### **Other operating expenses**

Other operating expenses comprise expenses of a secondary nature as viewed in relation to the Entity's primary activities.

### **Income from investments in group enterprises**

Income from investments in group enterprises comprises the pro rata share of the individual enterprises' profit/loss after full elimination of internal profits or losses.

### **Income from investments in associates**

Income from investments in associates comprises the pro rata share of the individual associates' profit/loss after elimination of internal profits or losses.

### **Other financial income**

Other financial income comprises dividends etc. received on other investments, interest income, including interest income on receivables from group enterprises, net capital or exchange gains on securities, payables and transactions in foreign currencies, amortisation of financial assets as well as tax relief under the Danish Tax Prepayment Scheme etc.

### **Impairment losses on financial assets**

Impairment losses on financial assets comprise impairment losses on financial assets which are not measured at fair value on a current basis.

### **Other financial expenses**

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

### **Tax on profit/loss for the year**

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

### **Balance sheet**

#### **Goodwill**

Goodwill is the positive difference between cost and fair value of assets and liabilities arising from acquisitions. Goodwill is amortised straight-line over its estimated useful life, which is fixed based on the experience

## Accounting policies

gained by Management for each business area. For one amount of goodwill, it has not been possible to estimate useful life reliably, for which reason such useful life has been set at 10 years. For other amounts of goodwill, useful life has been determined based on an assessment of whether the enterprises are strategically acquired enterprises with a strong market position and a long-term earnings profile and whether the amount of goodwill includes intangible resources of a temporary nature that cannot be separated and recognised as separate assets. Useful lives are reassessed annually. The amortisation periods used are 10 years.

Goodwill is written down to the lower of recoverable amount and carrying amount.

### Intellectual property rights etc

Intellectual property rights etc. comprise acquired licenses for fishing rights.

Acquired licenses are measured at cost less accumulated amortisation. Licences are amortised over the term of the agreement, but over no more than 40 years.

Licenses etc. are written down to the lower of recoverable amount and carrying amount.

### Property, plant and equipment

Land and buildings, plant and machinery as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. Investments under 60,000 DKK is reconciled in the profit and loss.

if they relate to the manufacturing period. All other finance costs are recognised in the income statement.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings	25-50 years
Other fixtures and fittings, tools and equipment	3-15 years

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

### Investments in group enterprises

In the parent financial statements, investments in group enterprises are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity value plus unamortised goodwill and plus or minus unrealised intra-group profits and losses.

## Accounting policies

Investments in group enterprises with negative equity value are measured at DKK 0. Any receivables from these enterprises are written down to net realisable value based on a specific assessment. If the Parent has a legal or constructive obligation to cover the liabilities of the relevant group enterprise, and it is probable that such obligation is imminent, a provision is recognised that is measured at present of the costs deemed necessary to incur to settle the obligation.

Upon distribution of profit or loss, net revaluation of investments in group enterprises is transferred to Reserve for net revaluation according to the equity method under equity.

Investments in group enterprises are written down to the lower of recoverable amount and carrying amount.

### Investments in associates

Investments in associates are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity values plus unamortised goodwill and plus or minus unrealised pro rata intra-group profits and losses. Refer to the above section on business combinations for more details about the accounting policies used on acquisitions of investments in associates.

Associates with negative equity value are measured at DKK 0. Any receivables from these enterprises are written down to net realisable value based on a specific assessment. If the Parent has a legal or constructive obligation to cover the liabilities of the relevant associate, and it is probable that such obligation is imminent, a provision is recognised that is measured at present of the costs deemed necessary to incur to settle the obligation.

Upon distribution of profit or loss, net revaluation of investments in associates is transferred to Reserve for net revaluation according to the equity method under equity.

Investments in associates are written down to the lower of recoverable amount and carrying amount.

### Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

### Other investments

Other investments comprise listed securities which are measured at fair value (market price) at the balance sheet date and unlisted investments measured at the lower of cost and net realisable value.

### Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials, consumables, direct labour costs and indirect production costs.

Indirect production costs comprise indirect materials and labour costs, costs of maintenance of, depreciation on of and impairment losses relating to machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management. Finance costs are not included in

## Accounting policies

cost.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

### Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

### Cash

Cash comprises cash in hand and bank deposits.

### Dividend

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for the financial year is disclosed as a separate item in equity. Extraordinary dividend adopted in the financial year is recognised directly in equity when distributed and disclosed as a separate item in Management's proposal for distribution of profit/loss.

### Minority interests

Minority interests consist of non-controlling interests' share of equity in subsidiaries not 100% owned by the Parent.

### Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset or the planned settlement of each liability.

Deferred tax assets, including the tax base of tax loss carry forwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

Deferred tax relating to retaxation of previously deducted losses in foreign subsidiaries is recognised on the basis of an actual assessment of the purpose of each subsidiary.

### Other provisions

Other provisions are recognised and measured as the best estimate of the expenses required to settle the liabilities at the balance sheet date. Provisions that are estimated to mature more than one year after the balance sheet date are measured at their discounted value.

### Operating leases

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

### Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

## Accounting policies

### **Income tax receivable or payable**

Current tax receivable or payable is recognised in the balance sheet, stated as tax calculated on this year's taxable income, adjusted for prepaid tax.

### **Cash flow statement**

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments as well as purchase, development, improvement and sale, etc. of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, instalments on interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash and short-term securities with an insignificant price risk less short-term bank loans.