# Radisson Royal Hotel Copenhagen ApS

Amager Strandvej 60, 3. 2300 Copenhagen S CVR No. 35255095

# Annual report 2019

The Annual General Meeting adopted the annual report on 28.08.2020

DocuSigned by:

Tina Øster Larsen

Chairman of the General Meeting

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# **Entity details**

# **Entity**

Radisson Royal Hotel Copenhagen ApS Amager Strandvej 60, 3. 2300 Copenhagen S

CVR No.: 35255095

Registered office: Copenhagen

Financial year: 01.01.2019 - 31.12.2019

URL: www.radissonblu.com

# **Board of Directors**

Thomas Christopher Flanagan, Chairman Lars Gordon Nielsen Lena Monique Bergengren Ronaldus Johannes Marinus Smithjes

# **Executive Board**

Jens Brandin, Chief Executive Officer

# **Auditors**

PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab Strandvejen 44 2900 Hellerup

CVR No.: 33771231

# **Statement by Management**

The Board of Directors and the Executive Board have today considered and approved the annual report of Radisson Royal Hotel Copenhagen ApS for the financial year 01.01.2019 - 31.12.2019.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's financial position at 31.12.2019 and of the results of its operations for the financial year 01.01.2019 - 31.12.2019.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Copenhagen, 28.08.2020

**Executive Board** 

Jens Brandin

**Chief Executive Officer** 

**Board of Directors** 

DocuSigned by:

Tom Flanagan

Thomas Christopher Flanagan

Chairman

Lena Bergengren Lenfa⊧เฟือกิทิศุนย Bergengren DocuSianed by:

tars Gordon Nifelsen

Ronald Smithyes Ronafa ใช้เราจักลักการ Marinus Smithjes

# Independent auditor's report

# To the shareholder of Radisson Royal Hotel Copenhagen ApS

# **Opinion**

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2019, and of the results of the Company's operations for the financial year 1 January - 31 December 2019 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Radisson Royal Hotel Copenhagen ApS for the financial year 1 January - 31 December 2019, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies ("financial statements").

# **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Statement on Management's Review**

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

# Management's responsibilities for the financial statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
  error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
  sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement
  resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery,
  intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 28.08.2020

PricewaterHouseCoopers Statsautoriseret Revisionspartnerselskab

CVR No. 33771231

-DocuSigned by:

Steffen kay federsen
State-Authorised Public Accountant
Identification No (MNE) mne34357

-DocuSigned by

Annika Søndergaard Nielsen

Annika søndergaard Nielsen

State-Authorised Public Accountant Identification No (MNE) mne45835

# **Management commentary**

# **Financial highlights**

|  | 2019    | 2018    | 2017    | 2016    | 2015    |
|--|---------|---------|---------|---------|---------|
|  | DKK'000 | DKK'000 | DKK'000 | DKK'000 | DKK'000 |
| Key figures                                  |         |         |         |         |         |
| Gross profit/loss                            | 64,009  | 64,294  | 52,585  | 56,758  | 64,648  |
| Operating profit/loss                        | 5,168   | 5,458   | 2,867   | 5,260   | 11,945  |
| Net financials                               | (534)   | (778)   | (370)   | (57)    | (72)    |
| Profit/loss for the year                     | 3,551   | 3,583   | 1,895   | 4,158   | 8,883   |
| Total assets                                 | 94,285  | 110,394 | 112,064 | 43,960  | 38,731  |
| Investments in property, plant and equipment | 1,552   | 12,157  | 93,190  | 13,379  | 5,173   |
| Equity                                       | 30,413  | 26,862  | 23,279  | 21,384  | 17,226  |
| Ratios                                       |         |         |         |         |         |
| Return on equity (%)                         | 12.4    | 14.3    | 8.5     | 24.1    | 69.5    |
| Profit margin (%)                            | 3.2     | 3.5     | 2.3     | 3.5     | 8.0     |
| Gross margin (%)                             | 39.9    | 41.5    | 41.4    | 37.4    | 43.5    |
| Net margin (%)                               | 2.2     | 2.3     | 1.5     | 2.7     | 6.0     |

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by CFA Society Denmark.

| Ratios               | Calculation formula                              | Calculation formula reflects   |
|----------------------|--|--|
| Return on equity (%) | Profit/loss for the year x 100<br>Average equity | The entity's return on capital invested in the entity by the owners. |
| Profit margin (%)    | Operating profit/loss x 100<br>Revenue           | The entity's profitability   |
| Gross margin (%)     | Gross profit/loss x 100<br>Revenue               | The entity's operating gearing                                       |
| Net margin (%)       | Profit/loss for the year x 100<br>Revenue        | The entity 's operating profitability                                |

## **Primary activities**

The activities at Radisson Royal Hotel Copenhagen ApS consist in the operation of hotel and restaurant as well as congress facilities.

In connection with the agreed cooperation on sales and marketing with Radisson Hotels International, the Company applies the business name Radisson Collection Hotel, Royal Copenhagen.

# **Development in activities and finances**

Total profit for the year amounts to DKK 3,551 thousand. The profit for the year is considered satisfactory.

As expected, revenue for 2019 has increased compared to 2018. Net profit decreased slightly due to increase in expenses. As expected, net profit was positive in 2019.

# Uncertainty relating to recognition and measurement

There is no uncertainty relating to recognition and measurement in the financial statements.

# Unusual circumstances affecting recognition and measurement

There have been no unusual circumstances affecting recognition and measurement in the financial statements. The financial statements are neither affected by special risks.

## **Outlook**

Because of the corona virus outbreak in the spring of 2020 the hotel has been closed for more than two months in the beginning of the year. Because of this and with an outlook on a limited second half of 2020, we expect a negative impact on the outcome of 2020.

## Particular risks

The main current risks is related to the effects of the COVID-19 Pandemic. On the short term all governmental packages has been utilized to make the effects as small as possible. On a longer term it is difficult to predict the effects, as we do not know, how fast business will recover or if there will be a second wave of the pandemic.

## COVID-19

The Company's outlook for the future will be negatively affected by the COVID-19 outbreak and the measures taken by governments in most of the world to mitigate the impacts of the outbreak, see also subsequent events disclosures in note 2.

Company Management has tried to estimate the effect of COVID-19 on the expected revenue and net profit of the Company. It is, however, too early yet to give an opinion as to the extent of the negative implications. Therefore, Management finds itself unable to disclose reliably its outlook for the future in accordance with section 12 of the Danish Financial Statements Act.

# **Environmental performance**

During the last couple of years, Radisson Blu Hotels & Resorts has implemented the programme "Responsible Business". The primary purpose of the programme is to obtain systematic information on the hotel's energy consumption, waste disposal and chemical consumption detrimental to the environment to prepare a plan for minimising environmental impacts as much as possible. Moreover, special education programmes for hotel employees are part of the hotel in which consideration for the environment is integrated as an important factor. As part of the environmental programme, energy control systems for approx. DKK 2 million have been installed to optimise the hotel's energy consumption.

# **Income statement for 2019**

|  |       | 2019     | 2018     |
|--|-------|----------|----------|
|  | Notes | DKK'000  | DKK'000  |
| Gross profit/loss                                |       | 64,009   | 64,294   |
| Staff costs                                      | 3     | (43,587) | (44,681) |
| Depreciation, amortisation and impairment losses |       | (15,254) | (14,155) |
| Operating profit/loss                            |       | 5,168    | 5,458    |
| Other financial expenses                         |       | (534)    | (778)    |
| Profit/loss before tax                           |       | 4,634    | 4,680    |
| Tax on profit/loss for the year                  |       | (1,083)  | (1,097)  |
| Profit/loss for the year                         | 4     | 3,551    | 3,583    |

# **Balance sheet at 31.12.2019**

# **Assets**

|  |       | 2019    | 2018    |
|--|-------|---------|---------|
|  | Notes | DKK'000 | DKK'000 |
| Other fixtures and fittings, tools and equipment |       | 30,809  | 38,529  |
| Leasehold improvements                           |       | 56,113  | 63,097  |
| Property, plant and equipment in progress        |       | 1,052   | 50      |
| Property, plant and equipment                    | 5     | 87,974  | 101,676 |
| Fixed assets                                     |       | 87,974  | 101,676 |
| Manufactured goods and goods for resale          |       | 922     | 1,083   |
| Inventories                                      |       | 922     | 1,083   |
| Trade receivables                                |       | 3,710   | 5,724   |
| Receivables from group enterprises               |       | 127     | 176     |
| Other receivables                                |       | 14      | 16      |
| Prepayments                                      | 6     | 1,432   | 1,679   |
| Receivables                                      |       | 5,283   | 7,595   |
| Cash   |       | 106     | 40      |
| Current assets                                   |       | 6,311   | 8,718   |
| Assets   |       | 94,285  | 110,394 |

# **Equity and liabilities**

|  | Notes | 2019<br>DKK'000 | 2018<br>DKK'000 |
|--|-------|-----------------|-----------------|
| Contributed capital  | 7     | 500             | 500             |
| Retained earnings  |       | 29,913          | 26,362          |
| Equity   |       | 30,413          | 26,862          |
| Deferred tax   | 8     | 4,538           | 5,333           |
| Provisions   |       | 4,538           | 5,333           |
| Other payables   | 9     | 427             | 0               |
| Non-current liabilities other than provisions              | 10    | 427             | 0               |
| Trade payables   |       | 2,884           | 2,897           |
| Payables to group enterprises                              |       | 43,218          | 56,457          |
| Income tax payable   |       | 1,877           | 1,375           |
| Other payables   |       | 10,632          | 17,153          |
| Deferred income  | 11    | 296             | 317             |
| Current liabilities other than provisions                  |       | 58,907          | 78,199          |
| Liabilities other than provisions                          |       | 59,334          | 78,199          |
| Equity and liabilities                                     |       | 94,285          | 110,394         |
| Going concern  | 1     |                 |                 |
| Events after the balance sheet date                        | 2     |                 |                 |
| Contingent liabilities                                     | 12    |                 |                 |
| -  | 13    |                 |                 |
| Related parties with controlling interest  Group relations | 14    |                 |                 |

# Statement of changes in equity for 2019

|                          | Contributed<br>capital<br>DKK'000 | Retained<br>earnings<br>DKK'000 | Total<br>DKK'000 |
|--------------------------|-----------------------------------|---------------------------------|------------------|
| Equity beginning of year | 500                               | 26,362                          | 26,862           |
| Profit/loss for the year | 0                                 | 3,551                           | 3,551            |
| Equity end of year       | 500                               | 29,913                          | 30,413           |

# **Notes**

# 1 Going concern

The Company has received a letter of support from Radisson Hospitality AB stating that they will provide necessary support to ensure that the Company will be able to meet its obligations. The support letter is valid until the annual general shareholders meetings at which the entities will be asked to approve the annual accounts as of 31.12.2020.

## 2 Events after the balance sheet date

No events materially affecting the Company's financial position at December 31, 2019 have occured after the balance sheet date.

The implications of COVID-19 with many governments across the world deciding to 'close down their countries' will have great impact on the global economy. Management considers the implications of COVID-19 a subsequent event occurred after the balance sheet date 31 December 2019, and therefore will not have any effect on the Financial Statements for 2019 (a non-adjusting event).

## 3 Staff costs

|                                       | 2019    | 2018    |
|---------------------------------------|---------|---------|
|                                       | DKK'000 | DKK'000 |
| Wages and salaries                    | 26,915  | 31,592  |
| Pension costs                         | 1,962   | 2,249   |
| Other social security costs           | 705     | 655     |
| Other staff costs                     | 14,005  | 10,185  |
|                                       | 43,587  | 44,681  |
| Average number of full-time employees | 64      | 80      |

Referring to section 98b(3) of the Danish Financial Statements Act, remuneration to Management is not disclosed.

# 4 Proposed distribution of profit and loss

|                   | 2019    | 2018    |
|-------------------|---------|---------|
|                   | DKK'000 | DKK'000 |
| Retained earnings | 3,551   | 3,583   |
|                   | 3,551   | 3,583   |

# **5 Property, plant and equipment**

|  | Other fixtures             |              | Property, plant  |
|--|----------------------------|--------------|------------------|
|  | and fittings,<br>tools and | Leasehold    | and equipment in |
|  |                            | improvements | progress         |
|  | DKK'000                    | DKK'000      | DKK'000          |
| Cost beginning of year                               | 47,705                     | 71,391       | 50               |
| Additions  | 355                        | 195          | 1,002            |
| Disposals  | (175)                      | 0            | 0                |
| Cost end of year                                     | 47,885                     | 71,586       | 1,052            |
| Depreciation and impairment losses beginning of year | (9,176)                    | (8,294)      | 0                |
| Depreciation for the year                            | (8,075)                    | (7,179)      | 0                |
| Reversal regarding disposals                         | 175                        | 0            | 0                |
| Depreciation and impairment losses end of year       | (17,076)                   | (15,473)     | 0                |
| Carrying amount end of year                          | 30,809                     | 56,113       | 1,052            |

# **6 Prepayments**

Prepayments comprise incurred costs relating to subsequent financial years, such as rent, insurance, etc.

# 7 Share capital

Holiday pay obligation

| 7 Share capital                    |        |           |         |
|------------------------------------|--------|-----------|---------|
|                                    |        | D l       | Nominal |
|                                    |        | Par value | value   |
|                                    | Number | DKK'000   | DKK'000 |
| Ordinary shares                    | 500    | 100       | 500     |
|                                    | 500    |           | 500     |
| 8 Deferred tax                     |        |           |         |
|                                    |        | 2019      | 2018    |
|                                    |        | DKK'000   | DKK'000 |
| Property, plant and equipment      |        | 4,538     | 5,333   |
| Deferred tax                       |        | 4,538     | 5,333   |
|                                    |        |           | 2019    |
| Changes during the year            |        |           | DKK'000 |
| Beginning of year                  |        |           | 5,333   |
| Recognised in the income statement |        |           | (795)   |
| End of year                        |        |           | 4,538   |
| 9 Other payables                   |        |           |         |
| •                                  |        | 2019      | 2018    |
|                                    |        | DKK'000   | DKK'000 |

427

427

0 **0** 

# 10 Non-current liabilities other than provisions

| 10 Non-current habilities other than provisions |              |
|---|--------------|
|   | Due after    |
|   | more than 12 |
|   | months       |
|   | 2019         |
|   | DKK'000      |
| Other payables                                  | 427          |
|   | 427          |

## 11 Deferred income

Short-term deferred income comprises income received for recognition in subsequent financial years.

# 12 Contingent liabilities

The Company is jointly taxed with all Danish subsidiaries of the Radisson Group and other Danish companies controlled by Jin Jiang International Holdings Co., Ltd. The Company has unlimited joint and several liability for Danish corporation taxes and withholding taxes on dividends, interest and royalties under the joint taxation scheme.

The Company is jointly and severally liable with the jointly registered group enterprises for the total VAT liability.

On June 29, 2018, Radisson Hotel Holdings AB (publ) entered into a Super Senior Multicurrency Revolving Facility Agreement ('SSRCF') with J.P. Morgan Securities PLC as mandated lead arranger.

On July 6, 2018, Radisson Hotel Holdings AB (publ) issued 250,000,000 EUR Senior Secured Notes ('Bond') due 2023.

For both transactions above, Radisson Hotel Holdings AB (publ), has agreed to provide security to its creditors through share pledges on several of its direct and indirect subsidiaries, pledges on (intra-group) receivables and bank accounts, as well as assignment of rights in relation to certain agreements.

Radisson Royal Hotel Copenhagen ApS is one of the direct and indirect subsidiaries who's shares or assets have been included in the security uptake.

# **Contractual obligations**

The company has entered into a noncallable rent obligation, which runs until 2034. The company is committed to a fixed rent and a variable rent depending on the company's operating profit.

The yearly fixed rent is DKK 32,000 thousand.

The commitment for the fixed rent amount to DKK 480,000 thousand until the expiry of the agreement.

# 13 Related parties with controlling interest

Related parties with a controlling interest in Radisson Royal Hotel Copenhagen ApS:

| Name                                       | Registrered office | Basis of influence |
|--|--------------------|--------------------|
| Radisson Hotels ApS Denmark                | Copenhagen         | Parent             |
| Radisson Hospitality Denmark ApS           | Copenhagen         | Parent             |
| Radisson Hotel Holdings AB                 | Stockholm          | Parent             |
| Radisson Hospitality AB                    | Stockholm          | Parent             |
| Aplite Holdings AB                         | Stockholm          | Parent             |
| Jin Jiang International Holdings Co., Ltd. | Shanghai, China    | Ultimate parent    |

# **14 Group relations**

Name and registered office of the Parent preparing consolidated financial statements for the largest group:

Jin Jiang International Holdings Co., Ltd., Shanghai, China The consolidated financial statements are not published.

Name and registered office of the Parent preparing consolidated financial statements for the smallest group:

Radisson Hospitality AB, Stockholm, Sweden Group accounts are available at www.radissonhotelgroup.com

# **Accounting policies**

# **Reporting class**

This annual report has been prepared in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (medium).

The accounting policies applied to these financial statements are consistent with those applied last year.

## **Recognition and measurement**

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Company has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

# **Foreign currency translation**

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date, are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other non-monetary assets that have been purchased in foreign currencies are translated using historical rates.

# **Income statement**

# **Gross profit or loss**

Referring to section 32 of the Danish Financial Statement Act. the income statement starts at gross profit or loss. Gross profit or loss comprises revenue, cost of raw materials and consumables and external expenses.

## Revenue

Revenue is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

## Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

## Other external expenses

Other external expenses comprise expenses for sale, marketing, administration, premises, bad debts, etc.

# **Staff costs**

Staff costs comprise salaries and wages, and social security contributions, pension contributions, etc for company staff.

# Depreciation, amortisation and impairment losses

Amortisation, depreciation and impairment losses relating to property, plant and equipment comprise amortisation, depreciation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of property, plant and equipment.

## Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities, and tax surcharge under the Danish Tax Prepayment Scheme etc.

## Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Company is jointly taxed with all Danish subsidiaries in the Radisson Group and other Danish companies controlled by Jin Jiang International Holdings Co., Ltd. The current Danish income tax is allocated among the jointly taxed companies proportionally to their taxable income (full allocation with a refund concerning tax losses).

# **Balance sheet**

# Property, plant and equipment

Other fixtures and fittings, tools and equipment as well as leasehold improvements are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For self-constructed assets, cost comprises direct and indirect costs of materials, components, subsuppliers and labour costs. For assets held under finance leases, cost is the lower of the asset's fair value and present value of future lease payments.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Other fixtures and fittings, tools and equipment Leasehold improvements 3-5 years

10 years

For leasehold improvements and assets subject to finance leases, the depreciation period cannot exceed the contract period.

Estimated useful lives and residual values are reassessed annually.

Property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

## **Inventories**

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Manufactrured goods and goods for resale, consists of purchase price plus delivery costs.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

## **Receivables**

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

# **Prepayments**

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

## Cash

Cash comprises cash in hand and bank deposits.

# **Deferred** tax

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

# **Operating leases**

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

# Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

# Income tax receivable or payable

Current tax receivable or payable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

# **Deferred income**

Deferred income comprises income received for recognition in subsequent financial years. Deferred income is measured at cost.

# **Cash flow statement**

The Company has not prepared any cash flow statement according to section 86(4) of the Danish Financial statements Act, as the Company's cash flows are included in the cash flow statement of Radisson Hospitality AB, Stockholm