

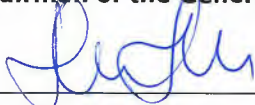
**Radisson Royal Hotel  
Copenhagen ApS**

Amager Strandvej 60-64, 3.  
2300 Copenhagen S  
Business Registration No  
35255095

**Annual report 2018**

The Annual General Meeting adopted the annual report on 31.05.2019

**Chairman of the General Meeting**



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Name: Tina Øster Larsen

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## Entity details

### Entity

Radisson Royal Hotel Copenhagen ApS  
Amager Strandvej 60-64, 3.  
2300 Copenhagen S

Central Business Registration No (CVR): 35255095  
Registered in: Copenhagen  
Financial year: 01.01.2018 - 31.12.2018

Website: [www.radissonblu.com](http://www.radissonblu.com)

### Board of Directors

Thomas Christopher Flanagan  
Lars Gordon Nielsen  
Ronaldus Johannes Marinus Smithjes  
Lena Monique Bergengren

### Executive Board

Brian Gleeson, Chief Executive Officer

### Entity auditors

PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab  
Strandvejen 44  
2900 Hellerup

## Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Radisson Royal Hotel Copenhagen ApS for the financial year 01.01.2018 - 31.12.2018.

The annual report is presented in accordance with the Danish Financial Statements Act.

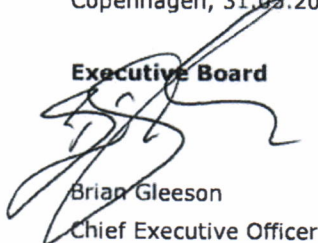
In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2018 and of the results of its operations for the financial year 01.01.2018 - 31.12.2018.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Copenhagen, 31.05.2019

**Executive Board**



Brian Gleeson  
Chief Executive Officer

### Board of Directors

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Lars Gordon Nielsen

Ronaldus Johannes Marinus  
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Copenhagen, 31.05.2019

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Chief Executive Officer

### Board of Directors



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Copenhagen, 31.05.2019

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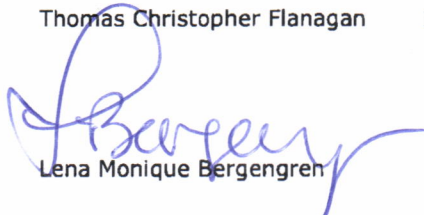
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Chief Executive Officer

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Lars Gordon Nielsen

  
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Smithjes

  
Lena Monique Bergengren

# Independent auditor's report

## To the shareholder of Radisson Royal Hotel Copenhagen ApS

### Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31.12.2018, and of the results of the Company's operations for the financial year 01.01.2018 – 31.12.2018 in accordance with the Danish Financial Statements Act.

We have audited the financial statements of Radisson Royal Hotel Copenhagen ApS for the financial year 01.01.2018 – 31.12.2018, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies ("financial statements").

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

## Independent auditor's report

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether management commentary provides the information required under the Danish Financial Statements Act.



## Independent auditor's report

Based on the work we have performed, in our view, management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in management commentary.

Hellerup, 31.05.2019

### PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

Central Business Registration No (CVR) 33771231



Ulrik Ræbild

State-Authorised Public Accountant

Identification No (MNE) mne33262



Steffen Kaj Pedersen

State-Authorised Public Accountant

Identification No (MNE) mne34357

## Management commentary

	2018	2017	2016	2015	2014
	DKK'000	DKK'000	DKK'000	DKK'000	DKK'000
<b>Financial highlights</b>					
<b>Key figures</b>					
Gross profit	64.294	52.585	56.758	64.648	60.745
Operating profit/loss	5.458	2.867	5.260	11.945	10.583
Net financials	(778)	(370)	(57)	(72)	(90)
Profit/loss for the year	3.583	1.895	4.158	8.883	7.852
Total assets	110.394	112.064	43.960	38.731	24.775
Investments in property, plant and equipment	12.157	93.190	13.379	5.173	379
Equity	26.862	23.279	21.384	17.226	8.343
Average numbers of employees	80	111	128	134	130
<b>Ratios</b>					
Return on equity (%)	14,3	8,5	24,1	69,5	177,8
Profit margin (%)	3,5	2,3	3,5	8,0	7,8
Return on assets (%)	4,9	2,6	12,0	30,8	42,7
Gross margin (%)	41,5	41,4	37,4	43,5	42,8
Net margin (%)	2,3	1,5	2,7	6,0	5,5
Equity ratio (%)	24,5	20,8	48,6	44,5	33,7

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the Danish Society of Financial Analysts.

Ratios	Calculation formula	Calculation formula reflects
Return on equity (%)	$\frac{\text{Profit/loss for the year} \times 100}{\text{Average equity}}$	The entity's return on capital invested in the entity by the owners.
Profit margin (%)	$\frac{\text{Operating profit/loss} \times 100}{\text{Revenue}}$	The entity's profitability
Return on assets (%)	$\frac{\text{Operating profit/loss} \times 100}{\text{Balance sheet}}$	The entity's return on the total capital
Gross margin (%)	$\frac{\text{Gross profit/loss} \times 100}{\text{Revenue}}$	The entity's operating gearing
Net margin (%)	$\frac{\text{Profit/loss for the year} \times 100}{\text{Revenue}}$	The entity's operating profitability
Equity ratio (%)	$\frac{\text{Equity} \times 100}{\text{Total assets}}$	The financial strength of the entity

## Management commentary

### Primary activities

The activities at Radisson Royal Hotel Copenhagen ApS consist in the operation of hotel and restaurant as well as congress facilities.

In connection with the agreed cooperation on sales and marketing with Radisson Hotels International, the Company applies the business name Radisson Collection Hotel, Royal Copenhagen.

### Development in activities and finances

Total profit for the year amounts to DKK 3.583 thousand. The profit for the year is considered satisfactory.

As expected, revenue and net profit for 2018 has increased compared to 2017.

### Uncertainty relating to recognition and measurement

There is no uncertainty relating to recognition and measurement in the financial statements.

### Unusual circumstances affecting recognition and measurement

There have been no unusual circumstances affecting recognition and measurement in the financial statements. The financial statements are neither affected by special risks.

### Outlook

The total hotel revenue for 2019 is expected to increase compared to 2018. A positive net profit is expected for 2019.

### Particular risks

The most material business risks are related to the general economic development, in particular to the development within the hotel, congress and event market in Copenhagen.

### Environmental performance

During the last couple of years, Radisson Blu Hotels & Resorts has implemented the programme "Responsible Business". The primary purpose of the programme is to obtain systematic information on the hotel's energy consumption, waste disposal and chemical consumption detrimental to the environment to prepare a plan for minimising environmental impacts as much as possible. Moreover, special education programmes for hotel employees are part of the hotel in which consideration for the environment is integrated as an important factor.

## Income statement for 2018

	<u>Notes</u>	<u>2018 DKK'000</u>	<u>2017 DKK'000</u>
<b>Gross profit</b>		<b>64.294</b>	<b>52.585</b>
Staff costs	3	(44.681)	(47.029)
Depreciation, amortisation and impairment losses		<u>(14.155)</u>	<u>(2.689)</u>
<b>Operating profit/loss</b>		<b>5.458</b>	<b>2.867</b>
Other financial expenses		<u>(778)</u>	<u>(370)</u>
<b>Profit/loss before tax</b>		<b>4.680</b>	<b>2.497</b>
Tax on profit/loss for the year		<u>(1.097)</u>	<u>(602)</u>
<b>Profit/loss for the year</b>	4	<u><b>3.583</b></u>	<u><b>1.895</b></u>

## Balance sheet at 31.12.2018

	<b>Notes</b>	<b>2018 DKK'000</b>	<b>2017 DKK'000</b>
Other fixtures and fittings, tools and equipment		38.529	30.511
Leasehold improvements		63.097	60.083
Property, plant and equipment in progress		50	13.080
<b>Property, plant and equipment</b>	<b>5</b>	<b>101.676</b>	<b>103.674</b>
<b>Fixed assets</b>		<b>101.676</b>	<b>103.674</b>
Manufactured goods and goods for resale		1.083	745
<b>Inventories</b>		<b>1.083</b>	<b>745</b>
Trade receivables		5.724	2.734
Receivables from group enterprises		176	148
Other receivables		16	3.063
Prepayments	<b>6</b>	1.679	1.442
<b>Receivables</b>		<b>7.595</b>	<b>7.387</b>
<b>Cash</b>		<b>40</b>	<b>258</b>
<b>Current assets</b>		<b>8.718</b>	<b>8.390</b>
<b>Assets</b>		<b>110.394</b>	<b>112.064</b>

## Balance sheet at 31.12.2018

	<u>Notes</u>	<u>2018 DKK'000</u>	<u>2017 DKK'000</u>
Contributed capital	7	500	500
Retained earnings		26.362	22.779
<b>Equity</b>		<b>26.862</b>	<b>23.279</b>
Deferred tax	8	5.333	45
<b>Provisions</b>		<b>5.333</b>	<b>45</b>
Trade payables		2.897	8.051
Payables to group enterprises		56.457	71.085
Income tax payable		1.375	736
Other payables		17.153	8.551
Deferred income	9	317	317
<b>Current liabilities other than provisions</b>		<b>78.199</b>	<b>88.740</b>
<b>Liabilities other than provisions</b>		<b>78.199</b>	<b>88.740</b>
<b>Equity and liabilities</b>		<b>110.394</b>	<b>112.064</b>
Going concern	1		
Events after the balance sheet date	2		
Contingent liabilities	10		
Related parties with controlling interest	11		
Group relations	12		

## Statement of changes in equity for 2018

	<b>Contributed capital DKK'000</b>	<b>Retained earnings DKK'000</b>	<b>Total DKK'000</b>
Equity beginning of year	500	22.779	23.279
Profit/loss for the year	0	3.583	3.583
<b>Equity end of year</b>	<b>500</b>	<b>26.362</b>	<b>26.862</b>

## Notes

### 1. Going concern

The Company has received a letter of support from Radisson Hotel Group BVBA stating that the necessary funds will be made available to the Company, so the Company will be able to meet its obligations in full for a period of at least 12 months from 01.05.2019.

### 2. Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

### 3. Staff costs

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
Wages and salaries	41.777	42.687
Pension costs	2.249	3.188
Other social security costs	655	1.154
	<b>44.681</b>	<b>47.029</b>
Average number of employees	<b>80</b>	<b>111</b>

Referring to section 98b(3) of the Danish Financial Statements Act, remuneration to Management is not disclosed.

### 4. Proposed distribution of profit/loss

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>
Retained earnings	3.583	1.895
	<b>3.583</b>	<b>1.895</b>



## Notes

	Other fixtures and fittings, tools and equipment DKK'000	Leasehold improve- ments DKK'000	Property, plant and equipment in progress DKK'000
<b>5. Property, plant and equipment</b>			
Cost beginning of year	32.729	61.179	13.080
Transfers	2.819	10.212	(13.030)
Additions	12.157	0	0
<b>Cost end of year</b>	<b>47.705</b>	<b>71.391</b>	<b>50</b>
Depreciation and impairment losses beginning of year	(2.220)	(1.096)	0
Depreciation for the year	(6.956)	(7.198)	0
<b>Depreciation and impairment losses end of year</b>	<b>(9.176)</b>	<b>(8.294)</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>38.529</b>	<b>63.097</b>	<b>50</b>

## 6. Prepayments

Prepayments comprise incurred costs relating to subsequent financial years, such as rent, insurance, etc.

	Number	Par value DKK'000	Nominal value DKK'000
<b>7. Contributed capital</b>			
Ordinary shares	500	100	500
	<b>500</b>		<b>500</b>

## Notes

	<b>2018</b>	<b>2017</b>
	<b>DKK'000</b>	<b>DKK'000</b>
<b>8. Deferred tax</b>		
Property, plant and equipment	5.333	45
	<b>5.333</b>	<b>45</b>
<b>Changes during the year</b>		
Beginning of year	45	
Recognised in the income statement	5.288	
<b>End of year</b>	<b>5.333</b>	

### 9. Deferred income

Short-term deferred income comprises income received for recognition in subsequent financial years.

### 10. Contingent liabilities

The Company is jointly taxed with all Danish subsidiaries of the Radisson Group and other Danish entities controlled by Jin Jiang International Holdings Co., Ltd. The Company has unlimited joint and several liability for Danish corporation taxes and withholding taxes on dividends, interest and royalties under the joint taxation scheme.

The Company is jointly and severally liable with the jointly registered group enterprises for the total VAT liability.

On June 29, 2018, Radisson Hotel Holdings AB (publ) entered into a Super Senior Multicurrency Revolving Facility Agreement ('SSRCF') with J.P. Morgan Securities PLC as mandated lead arranger.

On July 6, 2018, Radisson Hotel Holdings AB (publ) issued 250.000.000EUR Senior Secured Notes ('Bond') due 2023.

For both transactions above, Radisson Hotel Holdings AB (publ), has agreed to provide security to its creditors through share pledges on several of its direct and indirect subsidiaries, pledges on (intra-group) receivables and bank accounts, as well as assignment of rights in relation to certain agreements.

Radisson Royal Hotel Copenhagen ApS is one of the direct and indirect subsidiaries who's shares or assets have been included in the security uptake.

### Contractual obligations

The company has entered into a noncallable rent obligation, which runs until 2034. The company is committed to a fixed rent and a variable rent depending on the company's operating profit.

The yearly fixed rent is DKK 32.000 thousand.

The commitment for the fixed rent amount to DKK 512.000 until the expiry of the agreement.

## Notes

### 11. Related parties with controlling interest

Related parties with a controlling interest in Radisson Royal Hotel Copenhagen ApS:

<u>Name</u>	<u>Registered office</u>	<u>Basis of influence</u>
Radisson Hotels ApS Danmark	Copenhagen	Parent
Radisson Hospitality Denmark ApS	Copenhagen	Parent
Radisson Hospitality Holding AB	Stockholm	Parent
Radisson Hotel Group AB	Stockholm	Parent
Jin Jiang International Holdings Co., Ltd.	Shanghai, China	Ultimate Parent

### 12. Group relations

Name and registered office of the Parent preparing consolidated financial statements for the smallest group:

Jin Jiang International Holdings Co., Ltd., Shanghai, China

The consolidated financial statements are not published.

Name and registered office of the Parent preparing consolidated financial statements for the smallest group:

Radisson Hotel Group AB, Stockholm, Sweden

Group accounts are available at [www.radissonhotelgroup.com](http://www.radissonhotelgroup.com)

## Accounting policies

### Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (medium).

The accounting policies applied to these financial statements are consistent with those applied last year.

### Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

### Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the one in effect at the payment date, or the rate at the balance sheet date, are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other nonmonetary assets that have been purchased in foreign currencies are translated using historical rates.

### Income statement

#### Gross profit or loss

Referring to section 32 of the Danish Financial Statement Act. the income statement starts at gross profit or loss. Gross profit or loss comprises revenue, cost of raw materials and consumables and external expenses.

#### Revenue

Revenue is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

## Accounting policies

### Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

### Other external expenses

Other external expenses comprise expenses for sale, marketing, administration, premises, bad debts, etc.

### Staff costs

Staff costs comprise salaries and wages as well as social security contributions, pension contributions, etc for entity staff.

### Depreciation, amortisation and impairment losses

Amortisation, depreciation and impairment losses relating to property, plant and equipment comprise amortisation, depreciation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of property, plant and equipment.

### Other financial expenses

Other financial expenses comprise interest expenses, including net capital losses, payables and transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Pre-payment Scheme etc.

### Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with all Danish subsidiaries in the Radisson Group and other Danish companies controlled by Jin Jiang International Holdings Co., Ltd. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

### Balance sheet

#### Property, plant and equipment

Other fixtures and fittings, tools and equipment as well as leasehold improvements are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For self-constructed assets, cost comprises direct and indirect costs of materials, components, subsuppliers and labour costs. For assets held under finance leases, cost is the lower of the asset's fair value and present value of future lease payments.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

## Accounting policies

Other fixtures and fittings, tools and equipment	3-5 years
Leasehold improvements	10 years

For leasehold improvements and assets subject to finance leases, the depreciation period cannot exceed the contract period.

Estimated useful lives and residual values are reassessed annually.

Property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

### Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Manufactured goods and goods for resale, consists of purchase price plus delivery costs.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

### Receivables

Receivables are measured at amortised cost, equalling nominal value, less writedowns for bad and doubtful debts.

### Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

### Cash

Cash comprises cash in hand and bank deposits.

### Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and tax-based value of assets and liabilities, for which the tax-based value of assets is calculated based on the planned use of each asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

### Operating leases

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

### Other financial liabilities

Other financial liabilities are measured at amortised cost, which corresponds to nominal value.

## Accounting policies

### **Income tax receivable or payable**

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

### **Deferred income**

Deferred income comprises income received for recognition in subsequent financial years. Deferred income is measured at cost.

### **Cash flow statement**

The Company has not prepared any cash flow statement according to section 86(4) of the Danish Financial statements Act, as the Company's cash flows are included in the cash flow statement of Radisson Hotel Group AB, Stockholm.