



## KN Helicopters A/S

John Tranums Vej 60  
6705 Esbjerg Ø  
CVR No. 35205489

## Annual report 2020

The Annual General Meeting adopted the  
annual report on 25.06.2021

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**Niels Peter Kjeldahl**

Chairman of the General Meeting

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# Entity details

## Entity

KN Helicopters A/S  
John Tranums Vej 60  
6705 Esbjerg Ø

CVR No.: 35205489  
Registered office: Esbjerg  
Financial year: 01.01.2020 - 31.12.2020

## Board of Directors

Claus Søgaard-Christensen  
Niels Peter Kjeldahl  
Karin Granhøj, chairwoman

## Executive Board

Niels Peter Kjeldahl

## Auditors

Deloitte Statsautoriseret Revisionspartnerselskab  
Dokken 8  
6701 Esbjerg

# Statement by Management

The Board of Directors and the Executive Board have today considered and approved the annual report of KN Helicopters A/S for the financial year 01.01.2020 - 31.12.2020.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2020 and of the results of its operations and cash flows for the financial year 01.01.2020 - 31.12.2020.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Esbjerg, 25.06.2021

## Executive Board

**Niels Peter Kjeldahl**

## Board of Directors

**Claus Søgaard-Christensen**

**Niels Peter Kjeldahl**

**Karin Granhøj**

chairwoman

# Independent auditor's report

## To the shareholders of KN Helicopters A/S

### Opinion

We have audited the financial statements of KN Helicopters A/S for the financial year 01.01.2020 - 31.12.2020, which comprise the income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2020 and of the results of its operations and cash flows for the financial year 01.01.2020 - 31.12.2020 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Statement on the management commentary**

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Esbjerg, 25.06.2021

**Deloitte**

Statsautoriseret Revisionspartnerselskab  
CVR No. 33963556

**Lasse Lynggaard Wolff**

State Authorised Public Accountant  
Identification No (MNE) mne35802

# Management commentary

## Primary activities

The company's main activity is helicopterflight and thus naturally related business.

## Development in activities and finances

Profit for the year 2020 amounts to DKK 8,375k (2019: DKK 12,509k).

The profit for the year is considered to be satisfying.



# Income statement for 2020

	Notes	2020 DKK	2019 DKK
<b>Gross profit/loss</b>		<b>25,314,475</b>	<b>29,201,712</b>
Staff costs	1	(12,855,594)	(11,423,451)
Depreciation, amortisation and impairment losses	2	(1,644,784)	(1,570,870)
<b>Operating profit/loss</b>		<b>10,814,097</b>	<b>16,207,391</b>
Other financial income	3	89,066	73,342
Other financial expenses	4	(155,577)	(229,819)
<b>Profit/loss before tax</b>		<b>10,747,586</b>	<b>16,050,914</b>
Tax on profit/loss for the year	5	(2,372,859)	(3,541,437)
<b>Profit/loss for the year</b>		<b>8,374,727</b>	<b>12,509,477</b>
<b>Proposed distribution of profit and loss</b>			
Ordinary dividend for the financial year		8,000,000	10,000,000
Retained earnings		374,727	2,509,477
<b>Proposed distribution of profit and loss</b>		<b>8,374,727</b>	<b>12,509,477</b>

# Balance sheet at 31.12.2020

## Assets

	Notes	2020 DKK	2019 DKK
Other fixtures and fittings, tools and equipment		3,728,663	4,769,561
<b>Property, plant and equipment</b>	6	<b>3,728,663</b>	<b>4,769,561</b>
Deposits		1,722,563	1,617,563
<b>Financial assets</b>	7	<b>1,722,563</b>	<b>1,617,563</b>
<b>Fixed assets</b>		<b>5,451,226</b>	<b>6,387,124</b>
Trade receivables		12,568,589	9,371,107
Receivables from group enterprises		0	3,442,154
Other receivables		18,933	63,679
Prepayments		677,277	518,465
<b>Receivables</b>		<b>13,264,799</b>	<b>13,395,405</b>
<b>Cash</b>		<b>13,239,436</b>	<b>11,214,961</b>
<b>Current assets</b>		<b>26,504,235</b>	<b>24,610,366</b>
<b>Assets</b>		<b>31,955,461</b>	<b>30,997,490</b>

**Equity and liabilities**

	<b>Notes</b>	<b>2020 DKK</b>	<b>2019 DKK</b>
Contributed capital		1,000,000	1,000,000
Retained earnings		11,467,531	11,092,804
Proposed dividend		8,000,000	10,000,000
<b>Equity</b>		<b>20,467,531</b>	<b>22,092,804</b>
Deferred tax		91,000	210,000
<b>Provisions</b>		<b>91,000</b>	<b>210,000</b>
Deposits		2,000,000	0
Other payables		688,850	253,792
<b>Non-current liabilities other than provisions</b>	<b>8</b>	<b>2,688,850</b>	<b>253,792</b>
Prepayments received from customers		1,698,619	591,624
Trade payables		2,492,861	2,518,911
Payables to group enterprises		142,401	47,541
Payables to shareholders and management		149	75,816
Joint taxation contribution payable		2,491,859	3,607,437
Other payables		1,882,191	1,599,565
<b>Current liabilities other than provisions</b>		<b>8,708,080</b>	<b>8,440,894</b>
<b>Liabilities other than provisions</b>		<b>11,396,930</b>	<b>8,694,686</b>
<b>Equity and liabilities</b>		<b>31,955,461</b>	<b>30,997,490</b>
Unrecognised rental and lease commitments	10		
Contingent liabilities	11		
Assets charged and collateral	12		

# Statement of changes in equity for 2020

	<b>Contributed capital DKK</b>	<b>Retained earnings DKK</b>	<b>Proposed dividend DKK</b>	<b>Total DKK</b>
Equity beginning of year	1,000,000	11,092,804	10,000,000	22,092,804
Ordinary dividend paid	0	0	(10,000,000)	(10,000,000)
Profit/loss for the year	0	374,727	8,000,000	8,374,727
<b>Equity end of year</b>	<b>1,000,000</b>	<b>11,467,531</b>	<b>8,000,000</b>	<b>20,467,531</b>

# Cash flow statement for 2020

	Notes	2020 DKK	2019 DKK
Operating profit/loss		10,814,097	16,207,391
Amortisation, depreciation and impairment losses		1,644,784	1,570,871
Working capital changes	9	3,948,428	(5,823,566)
<b>Cash flow from ordinary operating activities</b>		<b>16,407,309</b>	<b>11,954,696</b>
Financial income received		89,066	73,340
Financial expenses paid		(155,577)	(229,819)
Taxes refunded/(paid)		(3,607,437)	(2,251,836)
<b>Cash flows from operating activities</b>		<b>12,733,361</b>	<b>9,546,381</b>
Acquisition etc of property, plant and equipment		(603,886)	(218,705)
Acquisition of fixed asset investments		(105,000)	0
<b>Cash flows from investing activities</b>		<b>(708,886)</b>	<b>(218,705)</b>
<b>Free cash flows generated from operations and investments before financing</b>		<b>12,024,475</b>	<b>9,327,676</b>
Repayments of loans etc		0	(3,106,384)
Dividend paid		(10,000,000)	(1,000,000)
<b>Cash flows from financing activities</b>		<b>(10,000,000)</b>	<b>(4,106,384)</b>
<b>Increase/decrease in cash and cash equivalents</b>		<b>2,024,475</b>	<b>5,221,292</b>
Cash and cash equivalents beginning of year		11,214,961	5,993,669
<b>Cash and cash equivalents end of year</b>		<b>13,239,436</b>	<b>11,214,961</b>
Cash and cash equivalents at year-end are composed of:			
Cash		13,239,436	11,214,961
<b>Cash and cash equivalents end of year</b>		<b>13,239,436</b>	<b>11,214,961</b>

# Notes

## 1 Staff costs

	<b>2020</b>	<b>2019</b>
	<b>DKK</b>	<b>DKK</b>
Wages and salaries	11,907,106	10,730,577
Pension costs	897,978	652,376
Other social security costs	50,510	40,498
	<b>12,855,594</b>	<b>11,423,451</b>
Average number of full-time employees	<b>15</b>	<b>12</b>

## 2 Depreciation, amortisation and impairment losses

	<b>2020</b>	<b>2019</b>
	<b>DKK</b>	<b>DKK</b>
Depreciation of property, plant and equipment	1,644,784	1,570,870
	<b>1,644,784</b>	<b>1,570,870</b>

## 3 Other financial income

	<b>2020</b>	<b>2019</b>
	<b>DKK</b>	<b>DKK</b>
Financial income from group enterprises	49,130	73,342
Other financial income	39,936	0
	<b>89,066</b>	<b>73,342</b>

## 4 Other financial expenses

	<b>2020</b>	<b>2019</b>
	<b>DKK</b>	<b>DKK</b>
Financial expenses from group enterprises	1,079	29,294
Other interest expenses	72,890	189,038
Exchange rate adjustments	81,608	11,487
	<b>155,577</b>	<b>229,819</b>

## 5 Tax on profit/loss for the year

	2020 DKK	2019 DKK
Current tax	2,491,859	3,607,437
Change in deferred tax	(119,000)	(66,000)
	<b>2,372,859</b>	<b>3,541,437</b>

## 6 Property, plant and equipment

	Other fixtures and fittings, tools and equipment DKK
Cost beginning of year	7,914,407
Additions	603,886
<b>Cost end of year</b>	<b>8,518,293</b>
Depreciation and impairment losses beginning of year	(3,144,846)
Depreciation for the year	(1,644,784)
<b>Depreciation and impairment losses end of year</b>	<b>(4,789,630)</b>
<b>Carrying amount end of year</b>	<b>3,728,663</b>

## 7 Financial assets

	Deposits DKK
Cost beginning of year	1,617,563
Additions	105,000
<b>Cost end of year</b>	<b>1,722,563</b>
<b>Carrying amount end of year</b>	<b>1,722,563</b>

## 8 Non-current liabilities other than provisions

	Due after more than 12 months 2020 DKK	Outstanding after 5 years 2020 DKK
Deposits	2,000,000	0
Other payables	688,850	688,850
	<b>2,688,850</b>	<b>688,850</b>

## 9 Changes in working capital

	2020 DKK	2019 DKK
Increase/decrease in receivables	130,606	(2,032,696)
Increase/decrease in trade payables etc	3,817,822	(3,790,870)
	<b>3,948,428</b>	<b>(5,823,566)</b>

## 10 Unrecognised rental and lease commitments

	2020 DKK	2019 DKK
Liabilities under rental or lease agreements until maturity in total	<b>4,314,044</b>	<b>7,384,682</b>

The company has entered into operating leases in the period 2021-2023.

## 11 Contingent liabilities

The Entity participates in a Danish joint taxation arrangement where Kjeldahl Holding ApS serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore liable for income taxes etc for the jointly taxed entities, and for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed entities. The jointly taxed entities' total known net liability under the joint taxation arrangement is disclosed in the administration company's financial statements.

## 12 Assets charged and collateral

As collateral for bank loans and credit limits, the company has pledged other other fixtures and fittings at nominal value dkk 2,000k. The booked value of the assets on the 31st of december 2020 amounts to DKK 2,099k.

As collateral for bank loans and credit limits, the company has issued a floating company charge at nominal value DKK 2,500k including the following assets, which on the 31st of December 2020 amounts to (DKK k):

Intangible assets = 0

Property, plant and equipment = 3,729

Stock inventories = 0

Trade receivables = 12,569

**Total = 16,298**

The booked value of the bank loans on the 31st of december 2020 amounts to DKK 0.



# Accounting policies

## Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class B enterprises with addition of certain provisions for reporting class C.

The accounting policies applied to these financial statements are consistent with those applied last year.

## Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

## Income statement

### Gross profit or loss

Gross profit or loss comprises revenue, cost of raw materials and consumables and external expenses.

### Revenue

Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

### Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

### Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

**Staff costs**

Staff costs comprise salaries and wages, and social security contributions, pension contributions, etc for entity staff.

**Depreciation, amortisation and impairment losses**

Depreciation, amortisation and impairment losses relating to property, plant and equipment comprise depreciation, amortisation and impairment losses for the financial year, and gains and losses from the sale of property, plant and equipment.

**Other financial income**

Other financial income comprises interest income, including interest income on receivables from group enterprises, payables and transactions in foreign currencies etc.

**Other financial expenses**

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital losses on transactions in foreign currencies. etc.

**Tax on profit/loss for the year**

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with the parent company and all Danish subsidiaries of the parent company. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

**Balance sheet****Property, plant and equipment**

Other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Other fixtures and fittings, tools and equipment	3-7 years
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Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

**Receivables**

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

**Prepayments**

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

**Cash**

Cash comprises bank deposits.

**Dividend**

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for the financial year is disclosed as a separate item in equity.

**Deferred tax**

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

**Operating leases**

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

**Other financial liabilities**

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

**Prepayments received from customers**

Prepayments received from customers comprise amounts received from customers prior to delivery of the goods agreed or completion of the service agreed.

**Joint taxation contributions payable or receivable**

Current joint taxation contributions receivable or joint taxation contributions payable are recognised in the balance sheet, calculated as tax computed on the taxable income of the year, which has been adjusted for prepaid tax. For tax losses, joint taxation contributions receivable are only recognised if such losses are expected to be used under the joint taxation arrangement.

**Cash flow statement**

The cash flow statement shows cash flows from operating, investing and financing activities, and cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments, and purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital

and related costs, and the raising of loans, inception of finance leases, repayments of interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cashless short-term bank loans.