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***JAI A/S***

Valby Torvegade 17, 1., DK-2500 Valby

**Annual Report for 1 April 2017 -  
31 March 2018**

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CVR No 34 79 53 12

The Annual Report was  
presented and adopted at  
the Annual General  
Meeting of the Company on  
28/6 2018

Ole Finn Nielsen  
Chairman of the General  
Meeting



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# Management's Statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of JAI A/S for the financial year 1 April 2017 - 31 March 2018.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 31 March 2018 of the Company and the Group and of the results of the Company and Group operations and of consolidated cash flows for 2017/18.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Copenhagen, 20 June 2018

## Executive Board

Jørgen Kjeld Andersen  
CEO

## Board of Directors

Ole Finn Nielsen  
Chairman

Mogens Jensen  
Deputy Chairman

Amnon Fabian Harman

Sigurd Lilienfeldt

# Independent Auditor's Report

To the Shareholder of JAI A/S

## Opinion

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 31 March 2018 and of the results of the Group's and the Parent Company's operations and of consolidated cash flows for the financial year 1 April 2017 - 31 March 2018 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of JAI A/S for the financial year 1 April 2017 - 31 March 2018, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("the Financial Statements").

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

# Independent Auditor's Report

## Management's responsibilities for the Financial Statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

## Independent Auditor's Report

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 20 June 2018

**PricewaterhouseCoopers**

Statsautoriseret Revisionspartnerselskab

CVR No 33 77 12 31

Ulrik Ræbild  
State Authorised Public Accountant  
mne33262

Flemming Eghoff  
State Authorised Public Accountant  
mne30221

## Company Information

### The Company

JAI A/S  
Valby Torvegade 17, 1.  
DK-2500 Valby  
E-mail: mail@jai.com  
Website: www.jai.com

CVR No: 34 79 53 12  
Financial period: 1 April - 31 March  
Municipality of reg. office: København

### Board of Directors

Ole Finn Nielsen, Chairman  
Mogens Jensen  
Amnon Fabian Harman  
Sigurd Lilienfeldt

### Executive Board

Jørgen Kjeld Andersen

### Auditors

PricewaterhouseCoopers  
Statsautoriseret Revisionspartnerselskab  
Strandvejen 44  
DK-2900 Hellerup

# Financial Highlights

Seen over a five-year period, the development of the Group is described by the following financial highlights:

|                                                       | Group   |         |         |         |         |
|-------------------------------------------------------|---------|---------|---------|---------|---------|
|                                                       | 2017/18 | 2016/17 | 2015/16 | 2014/15 | 2013/14 |
|                                                       | KEUR    | KEUR    | KEUR    | KEUR    | KEUR    |
| <b>Key figures</b>                                    |         |         |         |         |         |
| <b>Profit/loss</b>                                    |         |         |         |         |         |
| Revenue                                               | 41,932  | 40,270  | 35,215  | 30,807  | 29,620  |
| Gross profit/loss                                     | 15,038  | 15,186  | 14,025  | 12,051  | 12,194  |
| Operating profit/loss                                 | 3,302   | 3,365   | 775     | 3,032   | 2,561   |
| Profit/loss before financial income and expenses      | 3,302   | 3,366   | 775     | -333    | 897     |
| Net financials                                        | -298    | -102    | -359    | 1,032   | -311    |
| Net profit/loss for the year                          | 1,743   | 1,909   | 284     | 484     | -1,359  |
| <b>Balance sheet</b>                                  |         |         |         |         |         |
| Balance sheet total                                   | 41,435  | 42,665  | 38,929  | 42,522  | 37,174  |
| Equity                                                | 29,963  | 31,361  | 29,271  | 30,067  | 28,258  |
| <b>Cash flows</b>                                     |         |         |         |         |         |
| Cash flows from:                                      |         |         |         |         |         |
| - operating activities                                | 3,555   | 5,541   | 2,365   | 1,004   | 4,453   |
| - investing activities                                | -2,185  | -2,147  | -2,241  | -3,351  | -2,986  |
| including investment in property, plant and equipment | -680    | -750    | -598    | -3,991  | -860    |
| - financing activities                                | -1,930  | -1,537  | -1,861  | 855     | -1,250  |
| Change in cash and cash equivalents for the year      | -560    | 1,857   | -1,737  | -1,492  | 217     |
| Number of employees                                   | 126     | 123     | 140     | 138     | 133     |
| <b>Ratios</b>                                         |         |         |         |         |         |
| Gross margin                                          | 35.9%   | 37.7%   | 39.8%   | 39.1%   | 41.2%   |
| Profit margin                                         | 7.9%    | 8.4%    | 2.2%    | -1.1%   | 3.0%    |
| Return on assets                                      | 8.0%    | 7.9%    | 2.0%    | -0.8%   | 2.4%    |
| Solvency ratio                                        | 72.3%   | 73.5%   | 75.2%   | 70.7%   | 76.0%   |
| Return on equity                                      | 5.7%    | 6.3%    | 1.0%    | 1.7%    | -4.4%   |

The ratios have been prepared in accordance with the recommendations and guidelines issued by the Danish Society of Financial Analysts. For definitions, see under accounting policies.



## Management's Review

Consolidated and Parent Company Financial Statements of JAI A/S for 2017/18 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

There have in the year been changes to the presenting currency. The Consolidated and Parent Company Financial Statements for 2016/17 were presented in KDKK. The Consolidated and Parent Company Financial Statements for 2017/18 are presented in KEUR. Besides the mention change to currency The Consolidated and Parent Company Financial Statements have been prepared under the same accounting policies as last year.

### Key activities

The principal activities of JAI A/S are development, production and sale of high-end machine vision cameras and ITS.

### Development in the year

The income statement of the Group for 2017/18 shows a profit of KEUR 1,743, and at 31 March 2018 the balance sheet of the Group shows equity of KEUR 29,963.

For the financial year 2017/2018, the group achieved a turnover of KEUR 41,932 compared to KEUR 40,270 in 2016/2017.

Operating profit amounts to KEUR 3,302 compared to KEUR 3,366 in 2016/2017, and the profit of the year amounts to KEUR 1,743 million compared to KEUR 1,909 2016/17.

The development in turnover and profit is driven by our growth in new products and focus on key segments. Turnover and profit has lived up to expectations.

The equity of the group decreased from KEUR 31,360 in 2016/2017 to KEUR 29,963 in 2017/2018, which is a decrease of KEUR 1,397.

The net changes in cash and cash equivalents of 2017/2018 were negative by KEUR 560, compared to positive cash flow of KEUR 1,857, in 2016/2017. The change is mainly due to reduction in cash flow from operating activities of KEUR 2,227 due to exchange adjustments.

At the end of the financial year 2017/2018, the JAI group is still a sound company with a solvency of 72.3 % and cash at bank and in hand of KEUR 9,778.

# Management's Review

## Subsidiaries/Branches

All subsidiaries/Branches in the JAI group are 100% owned by JAI A/S.

### *JAI Germany (Branch)*

JAI Germany delivers service and repair services for the EMEA region and forms a branch of JAI A/S.

### *JAI in Japan*

Among other things, the subsidiaries in Japan handle development and production of cameras for the JAI Group. Furthermore, they handle delivery of products to Asia and the Pacific region. For 2017/2018, JAI Ltd. achieved a profit of KEUR 1,690 compared to a profit of KEUR 1,705 in 2016/2017.

### *JAI in US*

Among other things, the subsidiary in the US handles production of camera and delivery of products to the North American markets. For 2017/2018, JAI Inc. achieved a profit of KEUR 1,219 compared to a profit of KEUR 0,951 in 2017/2018.

### *JAI in Finland*

The subsidiary in Finland have been loss making for the past five years. During the fiscal year 2017/18, it was decided to start the process of voluntary liquidation of the company. In connection with this process a loan of KEUR 1,254 from the parent has been waived and this contributed to the total profit of KEUR 550. Ordinary activities in the fiscal year 2017/18 was a loss KEUR 703 compared to a loss of KEUR 960 in 2016/17.

## Expectations for the future

In the fiscal year 2017/18 several new high and low end products for both Camera and Traffic Solution have been released to the market. The releases of new products will continue in the fiscal year 2018/19. We are therefore expecting an increase in revenue compared to 2017/18. The net result is expected to be above 2017/18.

Cash flow from operating activities for 2018/2019 is expected to be positive.

# Management's Review

## Risks

### *General risks*

The Group most significant operating risk relates to the ability to be strongly positioned in the market and to remain a market leader in terms of the technological developments within the Group's business areas.

### *Financial risks*

As part of its operations, investments, and financial affairs the Group is exposed to changes in foreign exchange rates and interest rate levels. It is Group policy not to engage in active speculation in financial risks. The Group financial management is thus directed solely at managing existing financial risks.

### *Currency risks*

The Group is affected by changes in foreign exchange rates, as the profit/loss of foreign subsidiaries is translated into EUR based on average exchange rates at the balance sheet date.

The Group currency risks are primarily hedged by matching income/expenses and short term asset/liabilities in the same currency and by the use of financial instruments.

The Group have no hedging of long term Group asset and liabilities. The net foreign exchange loss of year 2017/18 amount to KEUR 156 are primarily due to unrealised loss from group entities.

## Intellectual capital and research and development activities

### *Intellectual capital*

JAI's intellectual capital comprises customer relations, employees, technologies, and processes.

Skilled and committed employees are a prerequisite for the Group results. The working environment is informal and with a large degree of freedom and responsibility delegated to each employee. Employee skills are maintained and developed currently.

The JAI Group has considerable knowhow within advanced camera technology and traffic systems, which is maintained and developed on an ongoing basis.

Product development takes place in Japan, USA, Finland and Denmark. It is strategically important to JAI to undertake development activities on these three continents.

Production takes place in Japan and USA. JAI has considerable experience in the production of advanced cameras where quality requirements are high.

## **Management's Review**

### ***Research and development activities***

In 2017/18 the Group incurred research and development costs of KEUR 3,076 against KEUR 3,710 of this amount development costs of KEUR 1,516 were capitalised in 2017/18.

Capitalised research and development projects in progress amounted to KEUR 1,003 at 31 March 2017.

### ***Quality systems***

Quality has a high priority at JAI, and the Company strives for the best possible quality in all respects.

All companies in the JAI Group are ISO 9001:2008 / ISO 14001:2008 certified. JAI's quality management systems are subject to constant development and improvement.

### ***Subsequent events***

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

## Income Statement 1 April - 31 March

|                                                                                                  | Note | Group           |                 | Parent Company  |                 |
|--------------------------------------------------------------------------------------------------|------|-----------------|-----------------|-----------------|-----------------|
|                                                                                                  |      | 2017/18<br>KEUR | 2016/17<br>KEUR | 2017/18<br>KEUR | 2016/17<br>KEUR |
| <b>Revenue</b>                                                                                   |      | <b>41,932</b>   | <b>40,270</b>   | <b>11,276</b>   | <b>11,359</b>   |
| Other operating income                                                                           |      | 0               | 1               | 2,432           | 2,259           |
| Expenses for raw materials and consumables                                                       |      | -20,945         | -18,800         | -7,959          | -8,115          |
| Capitalized research costs                                                                       |      | 1,516           | 1,761           | 0               | 0               |
| Other external expenses                                                                          |      | -7,465          | -8,046          | -2,526          | -2,546          |
| <b>Gross profit/loss</b>                                                                         |      | <b>15,038</b>   | <b>15,186</b>   | <b>3,223</b>    | <b>2,957</b>    |
| Staff expenses                                                                                   | 1    | -8,466          | -8,374          | -2,631          | -2,437          |
| Depreciation, amortisation and impairment of intangible assets and property, plant and equipment | 2    | -3,270          | -3,446          | -206            | -208            |
| <b>Profit/loss before financial income and expenses</b>                                          |      | <b>3,302</b>    | <b>3,366</b>    | <b>386</b>      | <b>312</b>      |
| Income from investment in subsidiaries                                                           | 3    | 0               | 0               | 1,711           | 1,552           |
| Financial income                                                                                 | 4    | 638             | 809             | 173             | 267             |
| Financial expenses                                                                               | 5    | -936            | -911            | -516            | -128            |
| <b>Profit/loss before tax</b>                                                                    |      | <b>3,004</b>    | <b>3,264</b>    | <b>1,754</b>    | <b>2,003</b>    |
| Tax on profit/loss for the year                                                                  | 6    | -1,261          | -1,355          | -11             | -94             |
| <b>Net profit/loss for the year</b>                                                              |      | <b>1,743</b>    | <b>1,909</b>    | <b>1,743</b>    | <b>1,909</b>    |

# Balance Sheet 31 March

## Assets

|                                                  | Note      | Group         |               | Parent Company |               |
|--------------------------------------------------|-----------|---------------|---------------|----------------|---------------|
|                                                  |           | 2018<br>KEUR  | 2017<br>KEUR  | 2018<br>KEUR   | 2017<br>KEUR  |
| Completed development projects                   |           | 4,255         | 4,229         | 0              | 0             |
| Software                                         |           | 369           | 354           | 134            | 229           |
| Goodwill                                         |           | 0             | 483           | 0              | 0             |
| Development projects in progress                 |           | 1,003         | 1,711         | 0              | 100           |
| <b>Intangible assets</b>                         | <b>7</b>  | <b>5,627</b>  | <b>6,777</b>  | <b>134</b>     | <b>329</b>    |
| Land and buildings                               |           | 1,175         | 1,358         | 122            | 123           |
| Other fixtures and fittings, tools and equipment |           | 3,686         | 3,864         | 55             | 135           |
| Leasehold improvements                           |           | 406           | 546           | 0              | 0             |
| Property, plant and equipment in progress        |           | 59            | 150           | 0              | 0             |
| <b>Property, plant and equipment</b>             | <b>8</b>  | <b>5,326</b>  | <b>5,918</b>  | <b>177</b>     | <b>258</b>    |
| Investments in subsidiaries                      | 9         | 0             | 0             | 25,173         | 24,927        |
| <b>Fixed asset investments</b>                   |           | <b>0</b>      | <b>0</b>      | <b>25,173</b>  | <b>24,927</b> |
| <b>Fixed assets</b>                              |           | <b>10,953</b> | <b>12,695</b> | <b>25,484</b>  | <b>25,514</b> |
| <b>Inventories</b>                               | <b>10</b> | <b>7,557</b>  | <b>7,090</b>  | <b>38</b>      | <b>81</b>     |
| Trade receivables                                |           | 11,137        | 9,949         | 2,185          | 2,106         |
| Receivables from group enterprises               |           | 0             | 0             | 2,245          | 4,881         |
| Other receivables                                |           | 303           | 352           | 38             | 50            |
| Deferred tax asset                               | 14        | 812           | 1,708         | 0              | 0             |
| Prepayments                                      | 11        | 895           | 533           | 125            | 42            |
| <b>Receivables</b>                               |           | <b>13,147</b> | <b>12,542</b> | <b>4,593</b>   | <b>7,079</b>  |
| <b>Cash at bank and in hand</b>                  |           | <b>9,778</b>  | <b>10,338</b> | <b>3,248</b>   | <b>2,781</b>  |
| <b>Currents assets</b>                           |           | <b>30,482</b> | <b>29,970</b> | <b>7,879</b>   | <b>9,941</b>  |
| <b>Assets</b>                                    |           | <b>41,435</b> | <b>42,665</b> | <b>33,363</b>  | <b>35,455</b> |

# Balance Sheet 31 March

## Liabilities and equity

|                                                                | Note | Group         |               | Parent Company |               |
|----------------------------------------------------------------|------|---------------|---------------|----------------|---------------|
|                                                                |      | 2018<br>KEUR  | 2017<br>KEUR  | 2018<br>KEUR   | 2017<br>KEUR  |
| Share capital                                                  |      | 1,254         | 1,254         | 1,254          | 1,254         |
| Reserve for net revaluation under the equity method            |      | 0             | 0             | 13,389         | 13,847        |
| Reserve for development costs                                  |      | 0             | 1,167         | 0              | 0             |
| Retained earnings                                              |      | 27,702        | 27,932        | 14,313         | 15,252        |
| Proposed dividend for the year                                 |      | 1,007         | 1,008         | 1,007          | 1,008         |
| <b>Equity</b>                                                  | 12   | <b>29,963</b> | <b>31,361</b> | <b>29,963</b>  | <b>31,361</b> |
| Provision for deferred tax                                     | 14   | 1,095         | 1,185         | 4              | 35            |
| Provisions relating to investments in group enterprises        |      | 0             | 0             | 167            | 0             |
| Other provisions                                               | 15   | 769           | 623           | 0              | 0             |
| <b>Provisions</b>                                              |      | <b>1,864</b>  | <b>1,808</b>  | <b>171</b>     | <b>35</b>     |
| Credit institutions                                            |      | 1,452         | 2,203         | 0              | 0             |
| Lease obligations                                              |      | 9             | 29            | 0              | 3             |
| <b>Long-term debt</b>                                          | 16   | <b>1,461</b>  | <b>2,232</b>  | <b>0</b>       | <b>3</b>      |
| Credit institutions                                            | 16   | 987           | 1,163         | 0              | 0             |
| Lease obligations                                              | 16   | 23            | 78            | 9              | 63            |
| Prepayments received from customers                            |      | 0             | 11            | 0              | 0             |
| Trade payables                                                 |      | 4,800         | 3,426         | 242            | 296           |
| Payables to group enterprises                                  |      | 36            | 0             | 2,185          | 2,654         |
| Corporation tax                                                |      | 426           | 160           | 42             | 71            |
| Other payables                                                 |      | 1,875         | 2,426         | 751            | 972           |
| <b>Short-term debt</b>                                         |      | <b>8,147</b>  | <b>7,264</b>  | <b>3,229</b>   | <b>4,056</b>  |
| <b>Debt</b>                                                    |      | <b>9,608</b>  | <b>9,496</b>  | <b>3,229</b>   | <b>4,059</b>  |
| <b>Liabilities and equity</b>                                  |      | <b>41,435</b> | <b>42,665</b> | <b>33,363</b>  | <b>35,455</b> |
| Distribution of profit                                         | 13   |               |               |                |               |
| Contingent assets, liabilities and other financial obligations | 19   |               |               |                |               |
| Related parties                                                | 20   |               |               |                |               |
| Accounting Policies                                            | 21   |               |               |                |               |

# Statement of Changes in Equity

## Group

|                                      | Share capital | Reserve for<br>net revalua-<br>tion under<br>the equity<br>method | Reserve for<br>development<br>costs | Retained<br>earnings | Proposed<br>dividend for<br>the year | Total         |
|--------------------------------------|---------------|-------------------------------------------------------------------|-------------------------------------|----------------------|--------------------------------------|---------------|
|                                      | KEUR          | KEUR                                                              | KEUR                                | KEUR                 | KEUR                                 | KEUR          |
| Equity at 1 April                    | 1,254         | 0                                                                 | 1,166                               | 27,932               | 1,008                                | 31,360        |
| Exchange adjustments                 | 0             | 0                                                                 | 0                                   | -2,176               | 0                                    | -2,176        |
| Ordinary dividend paid               | 0             | 0                                                                 | 0                                   | 0                    | -964                                 | -964          |
| Ordinary dividend on treasury shares | 0             | 0                                                                 | 0                                   | 44                   | -44                                  | 0             |
| Other equity movements               | 0             | 0                                                                 | -1,166                              | 1,166                | 0                                    | 0             |
| Net profit/loss for the year         | 0             | 0                                                                 | 0                                   | 736                  | 1,007                                | 1,743         |
| <b>Equity at 31 March</b>            | <b>1,254</b>  | <b>0</b>                                                          | <b>0</b>                            | <b>27,702</b>        | <b>1,007</b>                         | <b>29,963</b> |

## Parent Company

|                                      |              |               |          |               |              |               |
|--------------------------------------|--------------|---------------|----------|---------------|--------------|---------------|
| Equity at 1 April                    | 1,254        | 13,847        | 0        | 15,251        | 1,008        | 31,360        |
| Exchange adjustments                 | 0            | -2,169        | 0        | -7            | 0            | -2,176        |
| Ordinary dividend paid               | 0            | 0             | 0        | 0             | -964         | -964          |
| Ordinary dividend on treasury shares | 0            | 0             | 0        | 44            | -44          | 0             |
| Net profit/loss for the year         | 0            | 1,711         | 0        | -975          | 1,007        | 1,743         |
| <b>Equity at 31 March</b>            | <b>1,254</b> | <b>13,389</b> | <b>0</b> | <b>14,313</b> | <b>1,007</b> | <b>29,963</b> |



## Cash Flow Statement 1 April - 31 March

|                                                                                  | Note | Group           |                 |
|----------------------------------------------------------------------------------|------|-----------------|-----------------|
|                                                                                  |      | 2017/18<br>KEUR | 2016/17<br>KEUR |
| Net profit/loss for the year                                                     |      | 1,743           | 1,909           |
| Adjustments                                                                      | 17   | 3,003           | 5,059           |
| Change in working capital                                                        | 18   | -1,159          | -1,137          |
| <b>Cash flows from operating activities before financial income and expenses</b> |      | <b>3,587</b>    | <b>5,831</b>    |
| Financial income                                                                 |      | 638             | 809             |
| Financial expenses                                                               |      | -936            | -911            |
| <b>Cash flows from ordinary activities</b>                                       |      | <b>3,289</b>    | <b>5,729</b>    |
| Corporation tax paid                                                             |      | 266             | -188            |
| <b>Cash flows from operating activities</b>                                      |      | <b>3,555</b>    | <b>5,541</b>    |
| Purchase of intangible assets                                                    |      | -1,671          | -1,793          |
| Purchase of property, plant and equipment                                        |      | -680            | -750            |
| Sale of intangible assets and property, plant and equipment                      |      | 166             | 396             |
| <b>Cash flows from investing activities</b>                                      |      | <b>-2,185</b>   | <b>-2,147</b>   |
| Repayment of loans from credit institutions                                      |      | -927            | -347            |
| Reduction of lease obligations                                                   |      | -75             | -71             |
| Repayment of payables to group enterprises                                       |      | 36              | -155            |
| Dividend paid                                                                    |      | -964            | -964            |
| <b>Cash flows from financing activities</b>                                      |      | <b>-1,930</b>   | <b>-1,537</b>   |
| <b>Change in cash and cash equivalents</b>                                       |      | <b>-560</b>     | <b>1,857</b>    |
| Cash and cash equivalents at 1 April                                             |      | 10,338          | 8,481           |
| <b>Cash and cash equivalents at 31 March</b>                                     |      | <b>9,778</b>    | <b>10,338</b>   |
| Cash and cash equivalents are specified as follows:                              |      |                 |                 |
| Cash at bank and in hand                                                         |      | 9,778           | 10,338          |
| <b>Cash and cash equivalents at 31 March</b>                                     |      | <b>9,778</b>    | <b>10,338</b>   |

# Notes to the Financial Statements

|                                                                                                                       | Group           |                 | Parent Company  |                 |
|-----------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|
|                                                                                                                       | 2017/18<br>KEUR | 2016/17<br>KEUR | 2017/18<br>KEUR | 2016/17<br>KEUR |
| <b>1 Staff expenses</b>                                                                                               |                 |                 |                 |                 |
| Wages and salaries                                                                                                    | 7,695           | 7,504           | 2,523           | 2,323           |
| Pensions                                                                                                              | 49              | 87              | 0               | 0               |
| Other social security expenses                                                                                        | 332             | 346             | 108             | 114             |
| Other staff expenses                                                                                                  | 390             | 437             | 0               | 0               |
|                                                                                                                       | <b>8,466</b>    | <b>8,374</b>    | <b>2,631</b>    | <b>2,437</b>    |
| Including remuneration to the<br>Executive Board and Board of Direc-<br>tors of:                                      |                 |                 |                 |                 |
| Executive Board                                                                                                       | 475             | 475             | 475             | 475             |
| Board of Directors                                                                                                    | 46              | 46              | 46              | 46              |
|                                                                                                                       | <b>521</b>      | <b>521</b>      | <b>521</b>      | <b>521</b>      |
| <b>Average number of employees</b>                                                                                    | <b>126</b>      | <b>123</b>      | <b>21</b>       | <b>20</b>       |
| <b>2 Depreciation, amortisation<br/>and impairment of intangible<br/>assets and property, plant and<br/>equipment</b> |                 |                 |                 |                 |
| Amortisation of intangible assets                                                                                     | 2,374           | 2,587           | 95              | 101             |
| Depreciation of property, plant and<br>equipment                                                                      | 896             | 859             | 111             | 107             |
|                                                                                                                       | <b>3,270</b>    | <b>3,446</b>    | <b>206</b>      | <b>208</b>      |
| <b>3 Income from investment in subsidiaries</b>                                                                       |                 |                 |                 |                 |
| Share of profits of subsidiaries                                                                                      |                 |                 | 3,482           | 1,697           |
| Amortisation of goodwill                                                                                              |                 |                 | -483            | -127            |
| Change in intercompany profit on inventories purchased within the Group                                               |                 |                 | -34             | -18             |
| Debt forgiveness                                                                                                      |                 |                 | -1,254          | 0               |
|                                                                                                                       |                 |                 | <b>1,711</b>    | <b>1,552</b>    |

## Notes to the Financial Statements

|                                             | Group           |                 | Parent Company  |                 |
|---------------------------------------------|-----------------|-----------------|-----------------|-----------------|
|                                             | 2017/18<br>KEUR | 2016/17<br>KEUR | 2017/18<br>KEUR | 2016/17<br>KEUR |
| <b>4 Financial income</b>                   |                 |                 |                 |                 |
| Interest received from group enterprises    | 0               | 0               | 50              | 31              |
| Other financial income                      | 21              | 6               | 0               | 0               |
| Exchange gains                              | 617             | 803             | 123             | 236             |
|                                             | <b>638</b>      | <b>809</b>      | <b>173</b>      | <b>267</b>      |
| <b>5 Financial expenses</b>                 |                 |                 |                 |                 |
| Interest paid to group enterprises          | 0               | 0               | 8               | 14              |
| Other financial expenses                    | 162             | 176             | 35              | 24              |
| Exchange loss                               | 774             | 735             | 473             | 90              |
|                                             | <b>936</b>      | <b>911</b>      | <b>516</b>      | <b>128</b>      |
| <b>6 Tax on profit/loss for the year</b>    |                 |                 |                 |                 |
| Current tax for the year                    | 601             | 434             | 42              | 71              |
| Deferred tax for the year                   | 660             | 922             | -31             | 24              |
| Adjustment of tax concerning previous years | 0               | -1              | 0               | -1              |
|                                             | <b>1,261</b>    | <b>1,355</b>    | <b>11</b>       | <b>94</b>       |

# Notes to the Financial Statements

## 7 Intangible assets

### Group

|                                                    | Completed<br>development<br>projects<br>KEUR | Software<br>KEUR | Goodwill<br>KEUR | Development<br>projects in<br>progress<br>KEUR | Total<br>KEUR |
|----------------------------------------------------|----------------------------------------------|------------------|------------------|------------------------------------------------|---------------|
| Cost at 1 April                                    | 23,351                                       | 1,571            | 2,131            | 1,711                                          | 28,764        |
| Exchange adjustment                                | -2,246                                       | -86              | -3               | -62                                            | -2,397        |
| Additions for the year                             | 0                                            | 155              | 0                | 1,516                                          | 1,671         |
| Disposals for the year                             | -2,874                                       | -284             | 0                | 0                                              | -3,158        |
| Transfers for the year                             | 2,162                                        | 0                | 0                | -2,162                                         | 0             |
| Cost at 31 March                                   | 20,393                                       | 1,356            | 2,128            | 1,003                                          | 24,880        |
| Impairment losses and amortisation at 1 April      | 19,121                                       | 1,217            | 1,649            | 0                                              | 21,987        |
| Exchange adjustment                                | -1,872                                       | -74              | -4               | 0                                              | -1,950        |
| Amortisation for the year                          | 1,763                                        | 128              | 483              | 0                                              | 2,374         |
| Reversal of amortisation of disposals for the year | -2,874                                       | -284             | 0                | 0                                              | -3,158        |
| Impairment losses and amortisation at 31 March     | 16,138                                       | 987              | 2,128            | 0                                              | 19,253        |
| <b>Carrying amount at 31 March</b>                 | <b>4,255</b>                                 | <b>369</b>       | <b>0</b>         | <b>1,003</b>                                   | <b>5,627</b>  |

As a Technology company our development projects relates to development of new camera technologies, and improvement of existing products and some customization.

Our development projects is developed according to plan and launch to support our growth.

The development of new technologies is a key activity to keep up with the technology development and will continue to support the company strategy. Projects is monitored and progressing according to plans.

## Notes to the Financial Statements

### 7 Intangible assets (continued)

#### Parent Company

|                                                | Software<br>KEUR | Development<br>projects in<br>progress<br>KEUR | Total<br>KEUR |
|------------------------------------------------|------------------|------------------------------------------------|---------------|
| Cost at 1 April                                | 804              | 100                                            | 904           |
| Disposals for the year                         | 0                | -100                                           | -100          |
| Cost at 31 March                               | 804              | 0                                              | 804           |
| Impairment losses and amortisation at 1 April  | 575              | 0                                              | 575           |
| Amortisation for the year                      | 95               | 0                                              | 95            |
| Impairment losses and amortisation at 31 March | 670              | 0                                              | 670           |
| <b>Carrying amount at 31 March</b>             | <b>134</b>       | <b>0</b>                                       | <b>134</b>    |

# Notes to the Financial Statements

## 8 Property, plant and equipment

### Group

|                                                        | Land and<br>buildings<br>KEUR | Other fixtures<br>and fittings,<br>tools and<br>equipment<br>KEUR | Leasehold<br>improvements<br>KEUR | Property, plant<br>and equipment<br>in progress<br>KEUR | Total<br>KEUR |
|--------------------------------------------------------|-------------------------------|-------------------------------------------------------------------|-----------------------------------|---------------------------------------------------------|---------------|
| Cost at 1 April                                        | 2,846                         | 10,173                                                            | 1,014                             | 150                                                     | 14,183        |
| Exchange adjustment                                    | -248                          | -515                                                              | -90                               | -13                                                     | -866          |
| Additions for the year                                 | 0                             | 680                                                               | 0                                 | 0                                                       | 680           |
| Disposals for the year                                 | 0                             | -314                                                              | 0                                 | -78                                                     | -392          |
| Cost at 31 March                                       | 2,598                         | 10,024                                                            | 924                               | 59                                                      | 13,605        |
| Impairment losses and depreciation at 1 April          | 1,489                         | 6,309                                                             | 468                               | 0                                                       | 8,266         |
| Exchange adjustment                                    | -136                          | -447                                                              | -34                               | 0                                                       | -617          |
| Depreciation for the year                              | 70                            | 742                                                               | 84                                | 0                                                       | 896           |
| Reversal of impairment and depreciation of sold assets | 0                             | -266                                                              | 0                                 | 0                                                       | -266          |
| Impairment losses and depreciation at 31 March         | 1,423                         | 6,338                                                             | 518                               | 0                                                       | 8,279         |
| <b>Carrying amount at 31 March</b>                     | <b>1,175</b>                  | <b>3,686</b>                                                      | <b>406</b>                        | <b>59</b>                                               | <b>5,326</b>  |
| Including assets under finance leases amounting to     | 0                             | 27                                                                | 0                                 | 0                                                       | 27            |

# Notes to the Financial Statements

## 8 Property, plant and equipment (continued)

### Parent Company

|                                                       | Land and<br>buildings | Other fixtures<br>and fittings,<br>tools and<br>equipment | Leasehold<br>improvements | Total      |
|-------------------------------------------------------|-----------------------|-----------------------------------------------------------|---------------------------|------------|
|                                                       | KEUR                  | KEUR                                                      | KEUR                      | KEUR       |
| Cost at 1 April                                       | 125                   | 1,140                                                     | 123                       | 1,388      |
| Exchange adjustment                                   | 0                     | -2                                                        | 0                         | -2         |
| Additions for the year                                | 0                     | 31                                                        | 0                         | 31         |
| Kostpris at 31 March                                  | 125                   | 1,169                                                     | 123                       | 1,417      |
| Impairment losses and depreciation at<br>1 April      | 3                     | 1,005                                                     | 123                       | 1,131      |
| Exchange adjustment                                   | 0                     | -2                                                        | 0                         | -2         |
| Depreciation for the year                             | 0                     | 111                                                       | 0                         | 111        |
| Impairment losses and depreciation at<br>31 March     | 3                     | 1,114                                                     | 123                       | 1,240      |
| <b>Carrying amount at 31 March</b>                    | <b>122</b>            | <b>55</b>                                                 | <b>0</b>                  | <b>177</b> |
| Including assets under finance leases<br>amounting to | 0                     | 3                                                         | 0                         | 3          |

# Notes to the Financial Statements

## 9 Investments in subsidiaries

|                                                                             | Parent Company |               |
|-----------------------------------------------------------------------------|----------------|---------------|
|                                                                             | 2018<br>KEUR   | 2017<br>KEUR  |
| Cost at 1 April                                                             | 10,363         | 10,363        |
| Additions for the year                                                      | 1,254          | 0             |
| Cost at 31 March                                                            | 11,617         | 10,363        |
| Value adjustments at 1 April                                                | 13,847         | 11,146        |
| Exchange adjustment                                                         | -2,169         | 1,149         |
| Net profit/loss for the year                                                | 3,482          | 1,697         |
| Amortisation of goodwill                                                    | -483           | -127          |
| Change in intercompany profit on inventories                                | -34            | -18           |
| Other adjustments                                                           | -1,254         | 0             |
| Value adjustments at 31 March                                               | 13,389         | 13,847        |
| Equity investments with negative net asset value amortised over receivables | 0              | 717           |
| Equity investments with negative net asset value transferred to provisions  | 167            | 0             |
| <b>Carrying amount at 31 March</b>                                          | <b>25,173</b>  | <b>24,927</b> |
| Hereof goodwill and internal profit at 31 March                             | 0              | 483           |

Investments in subsidiaries are specified as follows:

| Name             | Place of registered office | Share capital | Votes and ownership | Equity | Net profit/loss for the year |
|------------------|----------------------------|---------------|---------------------|--------|------------------------------|
| JAI Ltd.         | Yokohama City, Japan       | KJPY 90,000   | 100%                | 18,985 | 1,690                        |
| JAI Inc.         | California, USA            | KUSD 3,000    | 100%                | 5,974  | 1,219                        |
| JAI Oy           | Helsinki, Finland          | KEUR 26       | 100%                | -167   | 550                          |
| JAI Aviation ApS | Valby, Denmark             | KDKK 200      | 100%                | 214    | 23                           |
|                  |                            |               |                     | 25,006 | 3,482                        |



# Notes to the Financial Statements

|                                     | Group        |              | Parent Company |           |
|-------------------------------------|--------------|--------------|----------------|-----------|
|                                     | 2018         | 2017         | 2018           | 2017      |
|                                     | KEUR         | KEUR         | KEUR           | KEUR      |
| <b>10 Inventories</b>               |              |              |                |           |
| Raw materials and consumables       | 5,820        | 6,115        | 0              | 0         |
| Work in progress                    | 392          | 444          | 0              | 0         |
| Finished goods and goods for resale | 2,833        | 2,364        | 121            | 166       |
| Write-down for obsolescence         | -1,488       | -1,833       | -83            | -85       |
|                                     | <b>7,557</b> | <b>7,090</b> | <b>38</b>      | <b>81</b> |

## 11 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions and interest as well.

## 12 Equity

The share capital is broken down as follow:

|                             | Number    | Nominal value<br>KEUR |
|-----------------------------|-----------|-----------------------|
| A-shares, foreign investors | 2,000,000 | 268                   |
| B-shares, foreign investors | 6,937,100 | 931                   |
| B-shares, treasury shares   | 406,000   | 55                    |
|                             |           | <b>1,254</b>          |

There have been no changes in the share capital during the last 5 years.

The Company holds a total of 406 shares with a nominal value of EUR 55k corresponding to 4 % of the total capital.

# Notes to the Financial Statements

## 13 Distribution of profit

|                                                     | Parent Company  |                 |
|-----------------------------------------------------|-----------------|-----------------|
|                                                     | 2017/18<br>KEUR | 2016/17<br>KEUR |
| Proposed dividend for the year                      | 1,007           | 1,008           |
| Reserve for net revaluation under the equity method | 1,711           | 1,552           |
| Retained earnings                                   | -975            | -651            |
|                                                     | <b>1,743</b>    | <b>1,909</b>    |

## 14 Provision for deferred tax

|                                                         | Group        |              | Parent Company |              |
|---------------------------------------------------------|--------------|--------------|----------------|--------------|
|                                                         | 2018<br>KEUR | 2017<br>KEUR | 2018<br>KEUR   | 2017<br>KEUR |
| Provision for deferred tax at 1 April                   | 1,185        | 806          | 35             | 85           |
| Amounts recognised in the income statement for the year | -90          | 344          | -31            | 24           |
| Exchange rate adjustments                               | 0            | 35           | 0              | -74          |
| <b>Provision for deferred tax at 31 March</b>           | <b>1,095</b> | <b>1,185</b> | <b>4</b>       | <b>35</b>    |

### Deferred tax asset

The presentation of the Annual Report involves a calculation of the carrying amount of certain assets and liabilities which is subject to various assessments, estimates and assumptions about future events. These are often based on factors that in certain circumstances are considered reasonable and correct by Company Management at the time of reporting. In the nature of the case, however, these factors are often associated with some degree of uncertainty and predictability.

A deferred tax asset of a total value of EUR 812k (2017: EUR 1708k) has been recognised in the Financial Statements. The tax asset has been recognised to the extent that it is considered probable that the tax asset may be realised within the foreseeable future. The amount has been determined on the basis of the budget prepared for 2018/19 and estimates for 2019/20 and 2020/21, so that the amount is based on an estimate of the probable future taxable profit for those periods.

# Notes to the Financial Statements

|                                                                                                                                                                                                                                                                                                                          | Group        |              | Parent Company |              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|----------------|--------------|
|                                                                                                                                                                                                                                                                                                                          | 2018<br>KEUR | 2017<br>KEUR | 2018<br>KEUR   | 2017<br>KEUR |
| <b>15 Other provisions</b>                                                                                                                                                                                                                                                                                               |              |              |                |              |
| The Company provides warranties of 3 years on its products and is therefore obliged to repair or replace goods which are not satisfactory. Based on previous experience in respect of the level of repairs and returns, other provisions of kEUR 411 (2017: kEUR 281) have been recognised for expected warranty claims. |              |              |                |              |
| The Company provides a one time payment to employees in Japan, who have been employed more than 3 years, when they leave the Company. This is regarded as retirement benefit obligation.                                                                                                                                 |              |              |                |              |
| Warranty obligations                                                                                                                                                                                                                                                                                                     | 411          | 281          | 0              | 0            |
| Retirement Benefit Obligation                                                                                                                                                                                                                                                                                            | 358          | 342          | 0              | 0            |
|                                                                                                                                                                                                                                                                                                                          | <b>769</b>   | <b>623</b>   | <b>0</b>       | <b>0</b>     |
| The provisions are expected to mature as follows:                                                                                                                                                                                                                                                                        |              |              |                |              |
| Within 1 year                                                                                                                                                                                                                                                                                                            | 769          | 623          | 0              | 0            |
|                                                                                                                                                                                                                                                                                                                          | <b>769</b>   | <b>623</b>   | <b>0</b>       | <b>0</b>     |

# Notes to the Financial Statements

## 16 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

|                                              | <b>Group</b> |              | <b>Parent Company</b> |           |
|----------------------------------------------|--------------|--------------|-----------------------|-----------|
|                                              | 2018         | 2017         | 2018                  | 2017      |
|                                              | KEUR         | KEUR         | KEUR                  | KEUR      |
| <b>Credit institutions</b>                   |              |              |                       |           |
| After 5 years                                | 353          | 701          | 0                     | 0         |
| Between 1 and 5 years                        | 1,099        | 1,502        | 0                     | 0         |
| Long-term part                               | 1,452        | 2,203        | 0                     | 0         |
| Within 1 year                                | 907          | 1,163        | 0                     | 0         |
| Other short-term debt to credit institutions | 80           | 0            | 0                     | 0         |
| Short-term part                              | 987          | 1,163        | 0                     | 0         |
|                                              | <b>2,439</b> | <b>3,366</b> | <b>0</b>              | <b>0</b>  |
| <b>Lease obligations</b>                     |              |              |                       |           |
| Between 1 and 5 years                        | 9            | 29           | 0                     | 3         |
| Long-term part                               | 9            | 29           | 0                     | 3         |
| Within 1 year                                | 23           | 78           | 9                     | 63        |
|                                              | <b>32</b>    | <b>107</b>   | <b>9</b>              | <b>66</b> |

# Notes to the Financial Statements

|                                                                                       | Group           |                 |
|---------------------------------------------------------------------------------------|-----------------|-----------------|
|                                                                                       | 2017/18<br>KEUR | 2016/17<br>KEUR |
| <b>17 Cash flow statement - adjustments</b>                                           |                 |                 |
| Exchange adjustments                                                                  | -2,481          | -617            |
| Depreciation, amortisation and impairment losses, including losses and gains on sales | 3,271           | 3,446           |
| Deferred tax asset, 1 April                                                           | 1,708           | 2,146           |
| Deferred tax asset, 31 March                                                          | -812            | -1,708          |
| Deferred tax liability, 1 April                                                       | -1,185          | -804            |
| Deferred tax liability, 31 March                                                      | 1,095           | 1,185           |
| Tax on profit/loss for the year                                                       | 1,261           | 1,355           |
| Other provisions, movement of the year                                                | 146             | 56              |
|                                                                                       | <b>3,003</b>    | <b>5,059</b>    |
| <b>18 Cash flow statement - change in working capital</b>                             |                 |                 |
| Change in inventories                                                                 | 467             | 164             |
| Change in receivables                                                                 | 1,188           | 2,976           |
| Change in other receivables                                                           | -46             | -29             |
| Change in prepaid expenses                                                            | 362             | 8               |
| Change in trade payables                                                              | -1,374          | -2,118          |
| Change in prepayments from customers                                                  | 11              | 27              |
| Change in other payables                                                              | 551             | 109             |
|                                                                                       | <b>1,159</b>    | <b>1,137</b>    |

# Notes to the Financial Statements

| 19 Contingent assets, liabilities and other financial obligations      | Group      |              | Parent Company |            |
|------------------------------------------------------------------------|------------|--------------|----------------|------------|
|                                                                        | 2018       | 2017         | 2018           | 2017       |
|                                                                        | KEUR       | KEUR         | KEUR           | KEUR       |
| <b>Rental and lease obligations</b>                                    |            |              |                |            |
| Lease obligations under operating leases. Total future lease payments: |            |              |                |            |
| Rental obligations                                                     | 723        | 1,247        | 82             | 236        |
| Lease obligations                                                      | 142        | 135          | 95             | 27         |
|                                                                        | <b>865</b> | <b>1,382</b> | <b>177</b>     | <b>263</b> |

## Other contingent liabilities

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable is disclosed in the Annual Report of JAI Group Holding ApS, which is the management company of the joint taxation purposes. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

The Parent Company has provided absolute guarantee for the subsidiary, JAI Aviation ApS, bank institution.

## 20 Related parties

### Basis

#### Controlling interest

Jørgen Andersen

Shareholder

#### Transactions

The Company has chosen only to disclose transactions which have not been made on an arm's length basis in accordance with section 98(c)(7) of the Danish Financial Statements Act.

#### Ownership

The following shareholder is recorded in the Company's register of shareholders as holding at least 5% of the votes or at least 5% of the share capital:

JAI Group Holding ApS, Valby Torvegade 17, 1., 2500 Valby

# Notes to the Financial Statements

## 21 Accounting Policies

The Annual Report of JAI A/S for 2017/18 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

### Changes in accounting policies

There have in the year been changes to the presenting currency. The Consolidated and Parent Company Financial Statements for 2016/17 were presented in KDKK. The Consolidated and Parent Company Financial Statements for 2017/18 are presented in KEUR.

Average exchange rate for Income Statement 2016/17 was 743,91.

Exchange rate for Balance at 31 March 2017 was 743,79.

Average exchange rate for Income Statement 2017/18 was 744,15.

Exchange rate for Balance at 31 March 2018 was 745,16.

### Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

### Basis of consolidation

The Consolidated Financial Statements comprise the Parent Company, JAI A/S, and subsidiaries in which the Parent Company directly or indirectly holds more than 50% of the votes or in which the Parent Company, through share ownership or otherwise, exercises control. Enterprises in which the Group holds between 20% and 50% of the votes and exercises significant influence but not control are classified as associates.

# Notes to the Financial Statements

## 21 Accounting Policies (continued)

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

The Parent Company's investments in the consolidated subsidiaries are set off against the Parent Company's share of the net asset value of subsidiaries stated at the time of consolidation.

### Business combinations

#### *Acquisitions*

On acquisition of subsidiaries, the difference between cost and net asset value of the enterprise acquired is determined at the date of acquisition after the individual assets and liabilities having been adjusted to fair value (the purchase method). Cost comprises the fair value of the consideration paid as well as expenses for consultants etc directly related to the acquisition. Any remaining positive differences are recognised in intangible assets in the balance sheet as goodwill, which is amortised in the income statement on a straightline basis over its estimated useful life. Any remaining negative differences are recognised as income in the income statement at the date of acquisition.

Positive and negative differences from enterprises acquired may, due to changes to the recognition and measurement of net assets, be adjusted until the end of the financial year following the year of acquisition. These adjustments are also reflected in the value of goodwill or negative goodwill, including in amortisation already made. Moreover, any change in contingent consideration is adjusted in the value of goodwill or negative goodwill.

Amortisation of goodwill is recognised in "Amortisation, depreciation and impairment losses".

### Leases

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Group.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.



# Notes to the Financial Statements

## 21 Accounting Policies (continued)

### Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

## Income Statement

### Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Group.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

### Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

### Other external expenses

Other external expenses comprise indirect production costs and expenses for premises, sales and distribution as well as office expenses, etc.

# Notes to the Financial Statements

## 21 Accounting Policies (continued)

### Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses other than production wages.

### Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

### Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Group, including gains and losses on the sale of intangible assets and property, plant and equipment.

### Income from investments in subsidiaries

The item “Income from investments in subsidiaries” in the income statement includes the proportionate share of the profit for the year.

### Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

### Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with wholly owned Danish subsidiaries. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

# Notes to the Financial Statements

## 21 Accounting Policies (continued)

### Balance Sheet

#### Intangible assets

##### *Development projects, patents and licences*

Costs of development projects comprise salaries, amortisation and other expenses directly or indirectly attributable to the Company's development activities.

Development projects that are clearly defined and identifiable and in respect of which technical feasibility, sufficient resources and a potential future market or development opportunity in the Group can be demonstrated, and where it is the intention to manufacture, market or use the project, are recognised as intangible assets. This applies if sufficient certainty exists that the value in use of future earnings can cover cost of sales, distribution and administrative expenses involved as well as the development costs.

Development projects that do not meet the criteria for recognition in the balance sheet are recognised as expenses in the income statement as incurred.

As of the date of completion, capitalised development costs are amortised on a straight-line basis over the period of the expected economic benefit from the development work. The amortisation period is 5 years.

Patents and licences are measured at cost less accumulated amortisation and less any accumulated impairment losses or at a lower value in use.

Patents are amortised over the remaining patent period or a shorter useful life. The amortisation period is years. Software licences are amortised over the period of the agreement, which is years.

##### *Goodwill*

Goodwill is amortised on a straight-line basis over the estimated useful life of 20 years, determined on the basis of Management's experience with the individual business areas.

#### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

# Notes to the Financial Statements

## 21 Accounting Policies (continued)

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

|                               |             |
|-------------------------------|-------------|
| Buildings                     | 20-50 years |
| Fixtures and equipment        | 3-20 years  |
| Leasehold improvements        | 3-10 years  |
| Property, plant and equipment | 3-20 years  |

Depreciation period and residual value are reassessed annually.

Assets costing less than EUR 1,705 are expensed in the year of acquisition.

### Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

### Investments in subsidiaries

Investments in subsidiaries are recognised and measured under the equity method.

The item "Investments in subsidiaries" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with deduction or addition of unrealised intercompany profits or losses and with addition of the remaining value of any increases in value and goodwill calculated at the time of acquisition of the enterprises.

The total net revaluation of investments in subsidiaries is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries.

Subsidiaries with a negative net asset value are recognised at EUR 0. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

# Notes to the Financial Statements

## 21 Accounting Policies (continued)

### **Inventories**

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour with addition of indirect production costs. Indirect production costs comprise the cost of indirect materials and labour as well as maintenance and depreciation of the machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management.

### **Receivables**

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

### **Prepayments**

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

### **Equity**

#### ***Dividend***

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

#### ***Treasury shares***

Purchase and sales prices for treasury shares are recognised directly in retained earnings under equity. A reduction of capital by cancellation of treasury shares reduces the share capital by an amount equal to the nominal value of the shares and increases retained earnings. Dividend on treasury shares is recognised directly in equity under retained earnings.

# Notes to the Financial Statements

## 21 Accounting Policies (continued)

### Provisions

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Group has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

Other provisions include warranty obligations in respect of repair work within the warranty period of 3 years. Provisions are measured and recognised based on experience with guarantee work.

### Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

### Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

### Financial debts

Mortgage loans are measured at amortised cost, which for cash loans corresponds to the remaining loan. Amortised cost of debenture loans corresponds to the remaining loan calculated as the underlying cash value of the loan at the date of raising the loan adjusted for depreciation of the price adjustment of the loan made over the term of the loan at the date of raising the loan.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

# Notes to the Financial Statements

## 21 Accounting Policies (continued)

### Cash Flow Statement

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

#### Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

#### Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

#### Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

#### Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand".

The cash flow statement cannot be immediately derived from the published financial records.

# Notes to the Financial Statements

## 21 Accounting Policies (continued)

### Financial Highlights

#### Explanation of financial ratios

|                  |                                                                                |
|------------------|--------------------------------------------------------------------------------|
| Gross margin     | $\frac{\text{Gross profit} \times 100}{\text{Revenue}}$                        |
| Profit margin    | $\frac{\text{Profit before financials} \times 100}{\text{Revenue}}$            |
| Return on assets | $\frac{\text{Profit before financials} \times 100}{\text{Total assets}}$       |
| Solvency ratio   | $\frac{\text{Equity at year end} \times 100}{\text{Total assets at year end}}$ |
| Return on equity | $\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$      |