
JAI A/S

Valby Torvegade 17, 1., DK-2500 Valby

**Annual Report for 1 April 2016 -
31 March 2017**

CVR No 34 79 53 12

The Annual Report was
presented and adopted at
the Annual General
Meeting of the Company on
15/08 2017

Ole Finn Nielsen
Chairman



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Management's Statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of JAI A/S for the financial year 1 April 2016 - 31 March 2017.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 31 March 2017 of the Company and the Group and of the results of the Company and Group operations and of consolidated cash flows for 2016/17.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

København, 16 June 2017

Executive Board

Jørgen Kjeld Andersen
CEO

Board of Directors

Ole Finn Nielsen
Chairman

Mogens Jensen
Vice Chairman

Amnon Fabian Harman

Sigurd Lilienfeldt

Independent Auditor's Report

To the Shareholder of JAI A/S

Opinion

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 31 March 2017 and of the results of the Group's and the Parent Company's operations and of consolidated cash flows for the financial year 1 April 2016 - 31 March 2017 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of JAI A/S for the financial year 1 April 2016 - 31 March 2017, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("the Financial Statements").

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Independent Auditor's Report

Management's responsibilities for the Financial Statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

Independent Auditor's Report

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 16 June 2017

PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

CVR No 33 77 12 31

Ulrik Ræbild
State Authorised Public Accountant

Flemming Eghoff
State Authorised Public Accountant

Company Information

The Company

JAI A/S
Valby Torvegade 17, 1.
DK-2500 Valby
E-mail: mail@jai.com
Website: www.jai.com

CVR No: 34 79 53 12
Financial period: 1 April - 31 March
Municipality of reg. office: København

Board of Directors

Ole Finn Nielsen, Chairman
Mogens Jensen
Amnon Fabian Harman
Sigurd Lilienfeldt

Executive Board

Jørgen Kjeld Andersen

Auditors

PricewaterhouseCoopers
Statsautoriseret Revisionspartnerselskab
Strandvejen 44
DK-2900 Hellerup

Financial Highlights

Seen over a five-year period, the development of the Group is described by the following financial highlights:

	Group				
	2016/17 TDKK	2015/16 TDKK	2014/15 TDKK	2013/14 TDKK	2012/13 TDKK
Key figures					
Profit/loss					
Revenue	299,573	261,971	229,179	220,350	259,281
Gross profit/loss	118,745	104,331	89,647	90,711	112,127
Operating profit/loss	25,017	5,765	22,552	19,048	31,130
Profit/loss before financial income and expenses	25,023	5,765	-2,480	-6,673	1,150
Net financials	-760	-2,669	7,674	-2,312	3,437
Net profit/loss for the year	14,186	2,111	3,602	-10,111	2,413
Balance sheet					
Balance sheet total	317,339	289,547	316,278	276,497	326,806
Equity	233,273	217,712	223,637	210,182	248,025
Cash flows					
Cash flows from:					
- operating activities	35,711	17,595	7,468	33,123	17,036
- investing activities	-15,819	-16,674	-24,932	-22,214	-31,162
including investment in property, plant and equipment	-5,580	-4,448	-29,093	-6,398	-6,989
- financing activities	-11,436	-13,847	6,360	-9,300	-8,041
Change in cash and cash equivalents for the year	8,456	-12,926	-11,104	1,609	-22,167
Number of employees	123	140	138	133	146
Ratios					
Gross margin	39.6%	39.8%	39.1%	41.2%	43.2%
Profit margin	8.4%	2.2%	-1.1%	-3.0%	0.4%
Return on assets	7.9%	2.0%	-0.8%	-2.4%	0.4%
Solvency ratio	73.5%	75.2%	70.7%	76.0%	75.9%
Return on equity	6.3%	1.0%	1.7%	-4.4%	0.8%

The ratios have been prepared in accordance with the recommendations and guidelines issued by the Danish Society of Financial Analysts. For definitions, see under accounting policies.

Management's Review

Consolidated and Parent Company Financial Statements of JAI A/S for 2016/17 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The Consolidated and Parent Company Financial Statements have been prepared under the same accounting policies as last year.

Key activities

The principal activities of JAI A/S are development, production and sale of high-technology cameras for the industrial market as well as for traffic solutions.

Development in the year

For the financial year 2016/2017, the group achieved a turnover of DKK 299,5 million compared to DKK 261,9 million in 2015/2016.

Operating profit amounts to DKK 25,0 million compared to DKK 5,7 million in 2016/2017, and the profit of the year amounts to DKK 14,1 million compared to DKK 2,1 million in 2015/16.

Adjusted for the loss of the year in JAI Oy (Finland), the net profit would have been 21,9 million DKK compared to 6,6 million DKK in 2015/16.

The development in turnover and profit is driven by our growth in new products and focus on key segments. Turnover and profit has lived up to expectations.

The equity of the group increased from DKK 217,7 million in 2015/2016 to DKK 233,2 million in 2016/2017, which is an increase of DKK 15,9 million.

The net changes in cash and cash equivalents of 2016/2017 were positive by DKK 8,4 million, compared to decrease of DKK 12,9 million in 2015/2016. The change is mainly due to profit for the year.

At the end of the financial year 2016/2017, the JAI group is still a sound company with a solvency of 73,5 % and cash at bank and in hand of DKK 76,9 million.

Management's Review

Subsidiaries/Branches

All subsidiaries/Branches in the JAI group are 100% owned by JAI A/S.

JAI Germany (Branch)

JAI Germany delivers service and repair services for the EMEA region and forms a branch of JAI A/S.

JAI in Japan

Among other things, the subsidiaries in Japan handle development and production of cameras for the JAI Group. Furthermore, they handle delivery of products to Asia and the Pacific region. For 2016/2017, JAI Ltd. achieved a post-tax profit of DKK 12,2 million compared to a profit of DKK 8,7 million in 2015/2016.

JAI in US

Among other things, the subsidiary in the US handles production of camera and delivery of products to the North American markets. For 2016/2017, JAI Inc. achieved a post-tax profit of DKK 7,0 million compared to a post-tax profit of DKK 0,4 million in 2015/2016.

JAI in Finland

The subsidiary in Finland handles development, production of cameras and delivery of products to the Global Market. For 2016/2017, JAI Oy achieved a post-tax loss of DKK 7,1 million compared to a post-tax loss of DKK 3,5 million in 2015/2016.

Expectations for the future

In the fiscal year 2016/17 several new high - and low end products for both Camera and Traffic Solution have been released to the market. The releases of new products will continue in the fiscal year 2017/18. We are therefore expecting an increase in revenue compared to 2016/17. The net result is expected to be above 2016/17.

Cash flow from operating activities for 2017/2018 is expected to be positive.

Management's Review

Risks

General risks

The Group most significant operating risk relates to the ability to be strongly positioned in the market and to remain a market leader in terms of the technological developments within the Group's business areas.

Financial risks

As part of its operations, investments, and financial affairs the Group is exposed to changes in foreign exchange rates and interest rate levels. It is Group policy not to engage in active speculation in financial risks. The Group financial management is thus directed solely at managing existing financial risks.

Currency risks

The Group is affected by changes in foreign exchange rates, as the profit/loss of foreign subsidiaries is translated into DKK based on average exchange rates at the balance sheet date.

The Group currency risks are primarily hedged by matching income/expenses and short term asset/liabilities in the same currency and by the use of financial instruments.

The Group have no hedging of long term Group asset and liabilities. The net foreign exchange gain of year 2016/17 amount to DKK 0,5 million are primarily due to unrealised gain from group entities.

Intellectual capital and research and development activities

Intellectual capital

JAI's intellectual capital comprises customer relations, employees, technologies, and processes.

Skilled and committed employees are a prerequisite for the Group results. The working environment is informal and with a large degree of freedom and responsibility delegated to each employee. Employee skills are maintained and developed currently.

The JAI Group has considerable know-how within advanced camera technology and traffic systems, which is maintained and developed on an ongoing basis.

Product development takes place in Japan, USA, Finland and Denmark. It is strategically important to JAI to undertake development activities on these three continents.

Production takes place in Japan, USA and Finland. JAI has considerable experience in the production of advanced cameras where quality requirements are high.

Management's Review

Research and development activities

In 2016/17 the Group incurred research and development costs of 27,6 DKK million against DKK 27,3 million in 2015/16. Of this amount development costs of DKK 13,1 million were capitalised in 2016/17

Capitalised research and development projects in progress amounted to DKK 12,7 million at 31 March 2017.

Quality systems

Quality has a high priority at JAI, and the Company strives for the best possible quality in all respects.

All companies in the JAI Group are ISO 9001:2008 / ISO 14001:2008 certified. JAI's quality management systems are subject to constant development and improvement.

Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

Income Statement 1 April - 31 March

	Note	Group		Parent Company	
		2016/17 TDKK	2015/16 TDKK	2016/17 TDKK	2015/16 TDKK
Revenue		299,573	261,971	84,501	62,034
Other operating income		6	0	16,806	13,438
Expenses for raw materials and consumables		-139,657	-119,841	-60,371	-42,382
Capitalized research costs		13,103	11,203	0	746
Other external expenses		-54,280	-49,002	-18,540	-17,274
Gross profit/loss		118,745	104,331	22,396	16,562
Staff expenses	1	-68,086	-73,118	-18,534	-17,994
Depreciation, amortisation and impairment of intangible assets and property, plant and equipment	2	-25,636	-25,448	-1,550	-1,590
Profit/loss before financial income and expenses		25,023	5,765	2,312	-3,022
Income from investments in subsidiaries		0	0	11,542	5,696
Financial income	3	6,014	1,404	1,985	361
Financial expenses	4	-6,774	-4,073	-953	-2,046
Profit/loss before tax		24,263	3,096	14,886	989
Tax on profit/loss for the year	5	-10,077	-985	-700	1,122
Net profit/loss for the year		14,186	2,111	14,186	2,111

Balance Sheet 31 March

Assets

	Note	Group		Parent Company	
		2017 TDKK	2016 TDKK	2017 TDKK	2016 TDKK
Completed development projects		31,457	39,029	0	0
Software		2,635	3,372	1,706	2,228
Goodwill		3,590	4,539	0	0
Development projects in progress		12,724	9,076	746	746
Intangible assets	6	50,406	56,016	2,452	2,974
Land and buildings		10,099	9,290	915	915
Other fixtures and fittings, tools and equipment		28,740	30,968	1,005	1,665
Leasehold improvements		4,064	3,207	0	0
Property, plant and equipment in progress		1,118	648	0	0
Property, plant and equipment	7	44,021	44,113	1,920	2,580
Investments in subsidiaries	8	0	0	185,406	159,985
Other receivables	9	125	152	0	0
Fixed asset investments		125	152	185,406	159,985
Fixed assets		94,552	100,281	189,778	165,539
Inventories	10	52,734	51,608	601	993
Trade receivables		74,001	51,954	15,662	8,667
Receivables from group enterprises		0	0	36,305	46,291
Other receivables		2,495	2,714	375	705
Deferred tax asset	14	12,702	15,989	0	0
Prepayments	11	3,962	3,912	314	609
Receivables		93,160	74,569	52,656	56,272
Cash at bank and in hand		76,893	63,089	20,684	16,208
Currents assets		222,787	189,266	73,941	73,473
Assets		317,339	289,547	263,719	239,012

Balance Sheet 31 March

Liabilities and equity

	Note	Group		Parent Company	
		2017 TDKK	2016 TDKK	2017 TDKK	2016 TDKK
Share capital		9,343	9,341	9,343	9,341
Reserve for net revaluation under the equity method		0	0	102,992	82,906
Reserve for development costs		8,674	0	0	0
Retained earnings		207,756	200,871	113,438	117,965
Proposed dividend for the year		7,500	7,500	7,500	7,500
Equity	12	233,273	217,712	233,273	217,712
Provision for deferred tax	14	8,813	5,995	263	85
Other provisions	15	4,637	4,224	0	0
Provisions		13,450	10,219	263	85
Credit institutions		16,390	19,335	0	0
Lease obligations		216	696	25	521
Long-term debt	16	16,606	20,031	25	521
Credit institutions	16	8,654	8,290	0	0
Lease obligations	16	582	628	466	514
Prepayments received from customers		84	283	0	0
Trade payables		25,480	9,744	2,204	1,969
Payables to group enterprises		0	1,155	19,737	10,826
Corporation tax		1,188	2,593	529	8
Other payables		18,022	18,892	7,222	7,377
Short-term debt		54,010	41,585	30,158	20,694
Debt		70,616	61,616	30,183	21,215
Liabilities and equity		317,339	289,547	263,719	239,012
Distribution of profit	13				
Contingent assets, liabilities and other financial obligations	19				
Accounting Policies	20				

Statement of Changes in Equity

Group

	Share capital	Reserve for net revalua- tion under the equity method	Reserve for development costs	Retained earnings	Proposed dividend for the year	Total
	TDKK	TDKK	TDKK	TDKK	TDKK	TDKK
Equity at 1 April	9,341	0	0	200,871	7,500	217,712
Exchange adjustments	0	0	0	8,549	0	8,549
Ordinary dividend paid	0	0	0	0	-7,174	-7,174
Ordinary dividend on treasury shares	0	0	0	326	-326	0
Other equity movements	2	0	0	-2	0	0
Development costs for the year	0	0	8,674	-8,674	0	0
Net profit/loss for the year	0	0	0	6,686	7,500	14,186
Equity at 31 March	9,343	0	8,674	207,756	7,500	233,273

Parent Company

Equity at 1 April	9,341	82,906	0	117,965	7,500	217,712
Exchange adjustments	0	8,544	0	5	0	8,549
Ordinary dividend paid	0	0	0	0	-7,174	-7,174
Ordinary dividend on treasury shares	0	0	0	326	-326	0
Other equity movements	2	0	0	-2	0	0
Net profit/loss for the year	0	11,542	0	-4,856	7,500	14,186
Equity at 31 March	9,343	102,992	0	113,438	7,500	233,273

Cash Flow Statement 1 April - 31 March

	Note	Group	
		2016/17 TDKK	2015/16 TDKK
Net profit/loss for the year		14,186	2,133
Adjustments	17	36,126	26,649
Change in working capital	18	-8,464	-4,939
Cash flows from operating activities before financial income and expenses		41,848	23,843
Financial income		6,014	1,404
Financial expenses		-6,774	-4,073
Cash flows from ordinary activities		41,088	21,174
Corporation tax paid		-5,377	-3,579
Cash flows from operating activities		35,711	17,595
Purchase of intangible assets		-13,337	-12,298
Purchase of property, plant and equipment		-5,580	-4,448
Sale of intangible assets and property, plant and equipment		2,946	31
Fixed asset investments made etc		152	41
Cash flows from investing activities		-15,819	-16,674
Repayment of loans from credit institutions		-2,581	-7,006
Reduction of lease obligations		-526	-822
Repayment of payables to group enterprises		-1,155	1,155
Dividend paid		-7,174	-7,174
Cash flows from financing activities		-11,436	-13,847
Change in cash and cash equivalents		8,456	-12,926
Cash and cash equivalents at 1 April		63,089	72,840
Exchange adjustment of current asset investments		5,348	3,175
Cash and cash equivalents at 31 March		76,893	63,089
Cash and cash equivalents are specified as follows:			
Cash at bank and in hand		76,893	63,089
Cash and cash equivalents at 31 March		76,893	63,089

Notes to the Financial Statements

	Group		Parent Company	
	2016/17 TDKK	2015/16 TDKK	2016/17 TDKK	2015/16 TDKK
1 Staff expenses				
Wages and salaries	55,822	65,634	17,283	17,150
Pensions	646	0	0	0
Other social security expenses	7,146	5,290	851	492
Other staff expenses	4,472	2,194	400	352
	68,086	73,118	18,534	17,994
Average number of employees	123	140	20	22

As a consequence of there no longer being a true and fair consistency between the average number of employees in connection with the calculation under the ATP method and the actual average number of employees, Management has found it necessary to change the policy for this statement. As a result of the change, the comparative figure in the note has been changed from 17 to 22.

2 Depreciation, amortisation and impairment of intangible assets and property, plant and equipment

Amortisation of intangible assets	19,248	19,883	755	752
Depreciation of property, plant and equipment	6,388	5,565	795	838
	25,636	25,448	1,550	1,590

Notes to the Financial Statements

	Group		Parent Company	
	2016/17 TDKK	2015/16 TDKK	2016/17 TDKK	2015/16 TDKK
3 Financial income				
Interest received from group enterprises	0	0	231	94
Other financial income	44	24	1	0
Exchange gains	5,970	1,380	1,753	267
	6,014	1,404	1,985	361
4 Financial expenses				
Interest paid to group enterprises	0	0	107	0
Other financial expenses	1,307	1,319	175	122
Exchange loss	5,467	2,754	671	1,924
	6,774	4,073	953	2,046
5 Tax on profit/loss for the year				
Current tax for the year	3,230	3,647	529	-412
Deferred tax for the year	6,855	-2,662	179	-710
Adjustment of tax concerning previous years	-8	0	-8	0
	10,077	985	700	-1,122

Notes to the Financial Statements

6 Intangible assets

Group

	Completed development projects TDKK	Software TDKK	Goodwill TDKK	Development projects in progress TDKK	Total TDKK
Cost at 1 April	156,773	12,057	15,853	9,076	193,759
Exchange adjustment	9,959	350	0	415	10,724
Additions for the year	0	234	0	13,103	13,337
Disposals for the year	-465	-955	0	-2,458	-3,878
Transfers for the year	7,412	0	0	-7,412	0
Cost at 31 March	173,679	11,686	15,853	12,724	213,942
Impairment losses and amortisation at 1 April	117,744	8,687	11,315	0	137,746
Exchange adjustment	7,691	271	0	0	7,962
Amortisation for the year	17,252	1,048	948	0	19,248
Reversal of amortisation of disposals for the year	-465	-955	0	0	-1,420
Impairment losses and amortisation at 31 March	142,222	9,051	12,263	0	163,536
Carrying amount at 31 March	31,457	2,635	3,590	12,724	50,406

As a Technology company our development projects relates to development of new camera technologies, maintenance and improvement of existing products and some customization.

Our development projects is developed according to plan and launch to support our growth.

The development of new technologies is a key activity to keep up with the technology development and will continue to support the company strategy. Projects is monitored and progressing according to plans.

Notes to the Financial Statements

6 Intangible assets (continued)

Parent Company

	Software	Development projects in progress	Total
	TDKK	TDKK	TDKK
Cost at 1 April	6,703	746	7,449
Additions for the year	234	0	234
Disposals for the year	-955	0	-955
Cost at 31 March	5,982	746	6,728
Impairment losses and amortisation at 1 April	4,476	0	4,476
Amortisation for the year	755	0	755
Impairment and amortisation of sold assets for the year	-955	0	-955
Impairment losses and amortisation at 31 March	4,276	0	4,276
Carrying amount at 31 March	1,706	746	2,452

Notes to the Financial Statements

7 Property, plant and equipment

Group

	Land and buildings TDKK	Other fixtures and fittings, tools and equipment TDKK	Leasehold improvements TDKK	Property, plant and equipment in progress TDKK	Total TDKK
Cost at 1 April	19,146	79,320	7,427	648	106,541
Exchange adjustment	1,238	2,698	435	45	4,416
Additions for the year	787	3,040	1,328	425	5,580
Disposals for the year	0	-9,393	-1,645	0	-11,038
Cost at 31 March	21,171	75,665	7,545	1,118	105,499
Impairment losses and depreciation at 1 April	9,855	48,353	4,220	0	62,428
Exchange adjustment	673	2,331	210	0	3,214
Depreciation for the year	544	5,214	628	0	6,386
Reversal of impairment and depreciation of sold assets	0	-8,973	-1,577	0	-10,550
Impairment losses and depreciation at 31 March	11,072	46,925	3,481	0	61,478
Carrying amount at 31 March	10,099	28,740	4,064	1,118	44,021
Including assets under finance leases amounting to	0	995	0	0	995

Notes to the Financial Statements

7 Property, plant and equipment (continued)

Parent Company

	Land and buildings	Other fixtures and fittings, tools and equipment	Leasehold improvements	Total
	TDKK	TDKK	TDKK	TDKK
Cost at 1 April	933	8,964	916	10,813
Additions for the year	0	134	0	134
Disposals for the year	0	-617	0	-617
Kostpris at 31 March	933	8,481	916	10,330
Impairment losses and depreciation at 1 April	18	7,298	916	8,232
Depreciation for the year	0	795	0	795
Impairment and depreciation of sold assets for the year	0	-617	0	-617
Impairment losses and depreciation at 31 March	18	7,476	916	8,410
Carrying amount at 31 March	915	1,005	0	1,920
Including assets under finance leases amounting to	0	721	0	721

Notes to the Financial Statements

8 Investments in subsidiaries

	Parent Company	
	2017 TDKK	2016 TDKK
Cost at 1 April	77,079	77,079
Cost at 31 March	77,079	77,079
Value adjustments at 1 April	82,906	78,078
Exchange adjustment	8,544	-868
Net profit/loss for the year	12,622	5,979
Amortisation of goodwill	-948	-948
Change in intercompany profit on inventories	-132	665
Value adjustments at 31 March	102,992	82,906
Equity investments with negative net asset value amortised over receivables	5,335	0
Carrying amount at 31 March	185,406	159,985
Hereof goodwill and internal profit at 31 March	2,107	3,187

Investments in subsidiaries are specified as follows:

Name	Place of registered office	Share capital	Votes and ownership	Equity	Net profit/loss for the year
JAI Ltd.	Yokohama City, Japan	TJPY 90,000	100%	141,833	12,685
JAI Inc.	California, USA	TUSD 3,000	100%	41,623	7,071
JAI Oy	Helsinki, Finland	TEUR 26	100%	-5,335	-7,145
JAI Aviation ApS	Valby, Denmark	TDKK 200	100%	1,424	11
				179,545	12,622

Notes to the Financial Statements

9 Other fixed asset investments

	Group
	Other receiv- ables
	TDKK
Cost at 1 April	152
Additions for the year	125
Disposals for the year	-152
Cost at 31 March	125
Carrying amount at 31 March	125

10 Inventories

	Group		Parent Company	
	2017	2016	2017	2016
	TDKK	TDKK	TDKK	TDKK
Raw materials and consumables	45,481	44,975	0	3
Work in progress	3,306	5,146	0	0
Finished goods and goods for resale	17,583	13,219	1,231	1,620
Write-down for obsolescence	-13,636	-11,732	-630	-630
	52,734	51,608	601	993

11 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions and interest as well.

Notes to the Financial Statements

12 Equity

The share capital is broken down as follow:

	Number	Nominal value TDKK
A-shares, foreign investors	2,000,000	2,000
B-shares, foreign investors	6,937,100	6,937
B-shares, treasury shares	406,000	406
		9,343

There have been no changes in the share capital during the last 5 years.

The Company holds a total of 406 shares with a nominal value of TDKK 406 corresponding to 4% of the total capital.

13 Distribution of profit

	Parent Company	
	2016/17 TDKK	2015/16 TDKK
Proposed dividend for the year	7,500	7,500
Reserve for net revaluation under the equity method	11,542	5,696
Retained earnings	-4,856	-11,085
	14,186	2,111

Notes to the Financial Statements

	Group		Parent Company	
	2017 TDKK	2016 TDKK	2017 TDKK	2016 TDKK
14 Provision for deferred tax				
Provision for deferred tax at 1 April	5,995	9,156	85	1,207
Amounts recognised in the income statement for the year	2,561	-3,007	178	-1,122
Exchange rate adjustments	257	-154	0	0
Provision for deferred tax at 31 March	8,813	5,995	263	85

Deferred tax asset

The presentation of the Annual Report involves a calculation of the carrying amount of certain assets and liabilities which is subject to various assessments, estimates and assumptions about future events. These are often based on factors that in certain circumstances are considered reasonable and correct by Company Management at the time of reporting. In the nature of the case, however, these factors are often associated with some degree of uncertainty and predictability.

A deferred tax asset of a total value of DKK 12,702k has been recognised in the Financial Statements. The tax asset has been recognised to the extent that it is considered probable that the tax asset may be realised within the foreseeable future. The amount has been determined on the basis of the budget prepared for 2017/18 and estimates for 2018/19 and 2019/20, so that the amount is based on an estimate of the probable future taxable profit for those periods.

15 Other provisions

The Company provides warranties of 3 years on its products and is therefore obliged to repair or replace goods which are not satisfactory. Based on previous experience in respect of the level of repairs and returns, other provisions of kDKK 2,088 (2015: kDKK 2,337) have been recognised for expected warranty claims.

The Company provides a one time payment to employees in Japan, who have been employed more than 3 years, when they leave the Company. This is regarded as retirement benefit obligation.

Warranty obligations	2,088	2,337	0	0
Retirement Benefit Obligation	2,549	1,887	0	0
	4,637	4,224	0	0

The provisions are expected to mature as follows:

Within 1 year	4,637	4,224	0	0
	4,637	4,224	0	0

Notes to the Financial Statements

16 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

	Group		Parent Company	
	2017	2016	2017	2016
	TDKK	TDKK	TDKK	TDKK
Credit institutions				
After 5 years	9,857	9,744	0	0
Between 1 and 5 years	6,533	9,591	0	0
Long-term part	16,390	19,335	0	0
Within 1 year	8,654	8,290	0	0
	25,044	27,625	0	0
Lease obligations				
Between 1 and 5 years	216	696	25	521
Long-term part	216	696	25	521
Within 1 year	582	628	466	514
	798	1,324	491	1,035

17 Cash flow statement - adjustments

Depreciation, amortisation and impairment losses, including losses and gains on sales

Tax on profit/loss for the year

Other provisions, 1 April

Other provisions, 31 March

	Group	
	2016/17	2015/16
	TDKK	TDKK
	25,636	25,447
	10,077	985
	-4,224	-4,007
	4,637	4,224
	36,126	26,649

Notes to the Financial Statements

	Group	
	2016/17	2015/16
	TDKK	TDKK
18 Cash flow statement - change in working capital		
Change in inventories	-1,127	-4,403
Change in receivables	-22,047	5,310
Change in prepaid expenses	50	-675
Change in trade payables, prepayments from customers and other payables	14,669	-5,171
	-8,455	-4,939

	Group		Parent Company	
	2017	2016	2017	2016
	TDKK	TDKK	TDKK	TDKK
19 Contingent assets, liabilities and other financial obligations				
Rental and lease obligations				
Lease obligations under operating leases. Total future lease payments:				
Rental obligations	9,274	4,883	1,759	2,931
Lease obligations	1,001	612	201	135
	10,275	5,495	1,960	3,066

Other contingent liabilities

There have been issued guaranties of DKK 0.6 million through Tryg insurance company and DKK 0.2 million through Danske Bank.

JAI A/S has provided a letter of support in respect of its subsidiary JAI Oy. According to the letter of support, JAI A/S will provide JAI Oy the necessary financial support in order for JAI Oy to continue its operation until 31 March 2018.

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable is disclosed in the Annual Report of JAI Group Holding ApS, which is the management company of the joint taxation purposes. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

The Parent Company has provided absolute guarantee for the subsidiarys, JAI Aviation ApS, bank institution.

Notes to the Financial Statements

20 Accounting Policies

The Annual Report of JAI A/S for 2016/17 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Consolidated and Parent Company Financial Statements for 2016/17 are presented in TDKK.

Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Basis of consolidation

The Consolidated Financial Statements comprise the Parent Company, JAI A/S, and subsidiaries in which the Parent Company directly or indirectly holds more than 50% of the votes or in which the Parent Company, through share ownership or otherwise, exercises control. Enterprises in which the Group holds between 20% and 50% of the votes and exercises significant influence but not control are classified as associates.

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

The Parent Company's investments in the consolidated subsidiaries are set off against the Parent Company's share of the net asset value of subsidiaries stated at the time of consolidation.

Notes to the Financial Statements

20 Accounting Policies (continued)

Business combinations

Acquisitions

On acquisition of subsidiaries, the difference between cost and net asset value of the enterprise acquired is determined at the date of acquisition after the individual assets and liabilities having been adjusted to fair value (the purchase method). Cost comprises the fair value of the consideration paid as well as expenses for consultants etc directly related to the acquisition. Any remaining positive differences are recognised in intangible assets in the balance sheet as goodwill, which is amortised in the income statement on a straightline basis over its estimated useful life. Any remaining negative differences are recognised as income in the income statement at the date of acquisition.

Positive and negative differences from enterprises acquired may, due to changes to the recognition and measurement of net assets, be adjusted until the end of the financial year following the year of acquisition. These adjustments are also reflected in the value of goodwill or negative goodwill, including in amortisation already made. Moreover, any change in contingent consideration is adjusted in the value of goodwill or negative goodwill.

Amortisation of goodwill is recognised in “Amortisation, depreciation and impairment losses”.

Leases

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Group.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Notes to the Financial Statements

20 Accounting Policies (continued)

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

On recognition of foreign subsidiaries and associates which are separate entities, the income statements are translated at the average exchange rates for the month, and the balance sheet items are translated at the exchange rates at the balance sheet date. Foreign exchange differences arising on translation of the opening equity of foreign subsidiaries at the exchange rates to the balance sheet date and on translation of the income statements from average exchange rates to the exchange rates at the balance sheet date are recognized directly in equity.

Foreign exchange adjustments of balances with independent foreign subsidiaries which are considered part of the investment in the subsidiary are recognized directly in equity. Foreign exchange gains and losses on loans and derivative financial instruments designated as hedges of foreign subsidiaries are also recognized directly in equity.

Income Statement

Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Group.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

Other external expenses

Other external expenses comprise indirect production costs and expenses for premises, sales and distribution as well as office expenses, etc.

Notes to the Financial Statements

20 Accounting Policies (continued)

Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses other than production wages.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Group, including gains and losses on the sale of intangible assets and property, plant and equipment.

Income from investments in subsidiaries

The item “Income from investments in subsidiaries” in the income statement includes the proportionate share of the profit for the year.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with wholly owned Danish subsidiaries. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

Notes to the Financial Statements

20 Accounting Policies (continued)

Balance Sheet

Intangible assets

Development projects and software

Costs of development projects comprise salaries, amortisation and other expenses directly or indirectly attributable to the Company's development activities.

Development projects that are clearly defined and identifiable and in respect of which technical feasibility, sufficient resources and a potential future market or development opportunity in the Group can be demonstrated, and where it is the intention to manufacture, market or use the project, are recognised as intangible assets. This applies if sufficient certainty exists that the value in use of future earnings can cover cost of sales, distribution and administrative expenses involved as well as the development costs.

Development projects that do not meet the criteria for recognition in the balance sheet are recognised as expenses in the income statement as incurred.

As of the date of completion, capitalised development costs are amortised on a straight-line basis over the period of the expected economic benefit from the development work. The amortisation period is usually 5 years and is not to exceed 20 years.

Software is measured at cost less accumulated amortisation and less any accumulated impairment losses or at a lower value in use.

Software is amortised over the remaining patent period or a shorter useful life. The amortisation period is years. Software licences are amortised over the period of the agreement, which is 3-5 years.

Goodwill

Goodwill is amortized over the estimated economic lifetime of 10 years. The lifetime is determined on basis of the company's character, market position, stability of the industry and dependence of key employees as well Management's experience with acquisition of companies. Goodwill is amortized on a straight-line basis, over the lifetime of 10 years.

Notes to the Financial Statements

20 Accounting Policies (continued)

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Interest expenses on loans raised directly for financing the construction of property, plant and equipment are recognised in cost over the period of construction. All indirectly attributable borrowing expenses are recognised in the income statement.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Buildings	20-50 years
Fixtures and equipment	3-20 years
Leasehold improvements	3-10 years
Property, plant and equipment	3-20 years

Depreciation period and residual value are reassessed annually.

Assets costing less than DKK 12,900 are expensed in the year of acquisition.

Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

Investments in subsidiaries

Investments in subsidiaries are recognised and measured under the equity method.

The item "Investments in subsidiaries" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with deduction or addition of unrealised intercompany profits or losses and with addition of the remaining value of any increases in value and goodwill calculated at the time of acquisition of the enterprises.

Notes to the Financial Statements

20 Accounting Policies (continued)

The total net revaluation of investments in subsidiaries is transferred upon distribution of profit to “Reserve for net revaluation under the equity method” under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries.

Subsidiaries with a negative net asset value are recognised at DKK 0. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

Other fixed asset investments

Other fixed asset investments consist of deposits.

Inventories

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour with addition of indirect production costs. Indirect production costs comprise the cost of indirect materials and labour as well as maintenance and depreciation of the machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

Equity

Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

Notes to the Financial Statements

20 Accounting Policies (continued)

Treasury shares

Purchase and sales prices for treasury shares are recognised directly in retained earnings under equity. A reduction of capital by cancellation of treasury shares reduces the share capital by an amount equal to the nominal value of the shares and increases retained earnings. Dividend on treasury shares is recognised directly in equity under retained earnings.

Provisions

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Group has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

Other provisions include warranty obligations in respect of repair work within the warranty period of 3. Provisions are measured and recognised based on experience with guarantee work.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

Notes to the Financial Statements

20 Accounting Policies (continued)

Financial debts

Mortgage loans are measured at amortised cost, which for cash loans corresponds to the remaining loan. Amortised cost of debenture loans corresponds to the remaining loan calculated as the underlying cash value of the loan at the date of raising the loan adjusted for depreciation of the price adjustment of the loan made over the term of the loan at the date of raising the loan.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

Cash Flow Statement

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand".

The cash flow statement cannot be immediately derived from the published financial records.

Notes to the Financial Statements

20 Accounting Policies (continued)

Financial Highlights

Explanation of financial ratios

Gross margin	$\frac{\text{Gross profit} \times 100}{\text{Revenue}}$
Profit margin	$\frac{\text{Profit before financials} \times 100}{\text{Revenue}}$
Return on assets	$\frac{\text{Profit before financials} \times 100}{\text{Total assets}}$
Solvency ratio	$\frac{\text{Equity at year end} \times 100}{\text{Total assets at year end}}$
Return on equity	$\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$