

GEH Invest ApS

c/o Gram Equipment A/S
Nordager 6, 6000 Kolding

CVR no. 34 48 09 82

Annual report 2022

Approved at the Company's annual general meeting on 4 July 2023

Chair of the meeting:

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Thomas Broe-Andersen

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Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of GEH Invest ApS for the financial year 1 January - 31 December 2022.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Company at 31 December 2022 and of the results of the Group's and the Company's operations and of the consolidated cash flows for the financial year 1 January - 31 December 2022.

Further, in our opinion, the Management's review gives a fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the annual general meeting.

Kolding, 4 July 2023

Executive Board:

Tom Niels Wrensted

Board of Directors:

Thomas Broe-Andersen
Chairman

Marcus Peer Østergaard
Wintersø

Nicolai Celinder Norrbom

Independent auditor's report

To the shareholder of GEH Invest ApS

Opinion

We have audited the consolidated financial statements and the parent company financial statements of GEH Invest ApS for the financial year 1 January - 31 December 2022, which comprise income statement, balance sheet, statement of changes in equity and notes, including accounting policies, for the Group and the Parent Company, and a consolidated cash flow statement. The consolidated financial statements and the parent company financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2022, and of the results of the Group's and Parent Company's operations as well as the consolidated cash flows for the financial year 1 January - 31 December 2022 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent Company financial statements" (hereinafter collectively referred to as "the financial statements") section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

Management's responsibilities for the financial statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

Independent auditor's report

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent auditor's report

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Aarhus, 4 July 2023
EY Godkendt Revisionspartnerselskab
CVR no. 30 70 02 28

Steen Skorstengaard
State Authorised Public Accountant
mne19709

Dan Mose Andersen
State Authorised Public Accountant
mne35406

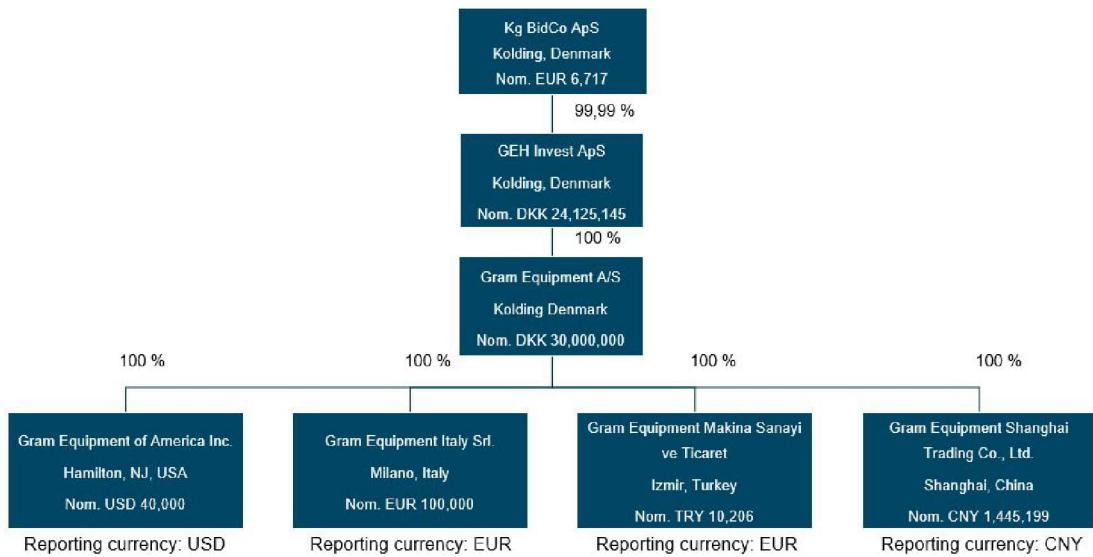
Management's review

Company details

Name	GEH Invest ApS
Address, Postal code, City	c/o Gram Equipment A/S Nordager 6, 6000 Kolding
CVR no.	34 48 09 82
Established	13 April 2012
Registered office	Kolding
Financial year	1 January - 31 December
Website	www.gram-equipment.com
E-mail	info@gram-equipment.com
Telephone	+45 73 20 17 00
Board of Directors	Thomas Broe-Andersen, Chairman Marcus Peer Østergaard Wintersø Nicolai Celinder Norrbom
Executive Board	Tom Niels Wrensted
Auditors	EY Godkendt Revisionspartnerselskab Værkmestergade 25, P.O. Box 330, 8100 Aarhus C, Denmark

Management's review

Group chart



Management's review

Financial highlights for the Group

DKKm	2022	2021	2020	2019	2018
Key figures					
Revenue	936	754	667	591	565
Gross profit	354	324	281	238	39
Earnings before interest, taxes, depreciation and amortisation (EBITDA)	77	76	46	-17	-230
Operating profit/loss	59	64	33	-29	-270
Net financials	3	3	-18	-12	-18
Profit for the year	60	68	25	-41	-285
Total assets	836	682	484	501	490
Investments in property, plant and equipment	-3	-5	-4	-1	-9
Equity	244	169	95	65	-28
Total cash flows	-10	35	-46	8	35
Financial ratios					
Operating margin	6.3%	8.5%	4.9%	-4.9 %	-47.8 %
Gross margin	37.8%	43.0%	42.1%	40.3%	6.9%
Equity ratio	29.2%	24.7%	19.6%	13.0%	-5.7%
Average number of full-time employees	529	454	434	416	425

The financial ratios stated under "Financial highlights" have been calculated as follows:

Operating profit/loss	Profit/loss before net financials +/- Other operating income and other operating expenses
Operating margin	$\frac{\text{Operating profit/loss (EBIT)}}{\text{Revenue}} \times 100$
Gross margin	$\frac{\text{Gross profit/loss}}{\text{Revenue}} \times 100$
Equity ratio	$\frac{\text{Equity, year-end}}{\text{Total equity and liabilities, year-end}} \times 100$

Management's review

Business review

Geh Invest ApS ("the company") is the holding company of the Gram Equipment Group (together "the Group" or "Gram Equipment"). The Company's only activity is to hold shares in Gram Equipment. The subsidiary Gram Equipment is an engineering company delivering design and installation of equipment and production lines, as well as spare parts and services to the global ice cream industry.

Following the significant operational turnaround work and capital investments made in 2018-2022, we saw continued positive development in 2022 as envisaged in the revised business plan that was implemented when the new owners and new top management took over the leadership of the Group in 2018.

Revenue developed positively in 2022 because of a strong 2021 order intake on the back of the COVID-19 pandemic, which boosted investments in segments of the market, especially the take-home segment, where Gram Equipment has its core business. However, the global supply chain crisis and associated component shortages, price increases, and high inflation during 2022 impacted margins and cash flows negatively. As a result, EBITDA was flat compared to 2021, however still in line with expectations as communicated in the 2021 Annual report. The supply chain crises also resulted in additional re-planning of assembly and deliveries to mitigate delays best possible, given the situation, which had a negative impact on our efficiency and hence our margins. In the coming years, our key focus will be to secure stable supplies of raw materials, including components, to support the business.

The mission of Gram Equipment is - driven by continuous improvements – to be a leader in innovation and to be globally recognized as the premium supplier of sustainable commercial solutions within the ice cream industry: We are dedicated to promoting business integrity, ensuring safety and workplace standards, and making all people feel respected.

War in Ukraine

In February 2022, Russia started an invasion of Ukraine. We are deeply concerned by the situation in Ukraine and our thoughts are with all the people living through this disaster. Following the invasion, we took action to ensure the safety of all our employees, working, living, and travelling in the region. Furthermore, we worked closely together with a supplier based in Ukraine to help them and their employees. Shortly after the invasion, Gram Equipment decided to suspend the acceptance of new orders for projects in Russia and Belarus. Later in year it was decided to close our office in Russia, which will be executed during 2023.

COVID-19

During 2022 we saw the impact from the global COVID-19 pandemic continued to have an impact on our business in the beginning of the year due to travel restrictions in some parts of our business. In other parts of our organization, we are back to "normal" prior COVID-19 business, but with some procedures remaining in place, e.g. increased work from home possibilities when feasible. The residing COVID-19 pandemic have also seen our costs returning to pre-COVID-19 level impacting our financial result negatively.

Financial review

Revenue for 2022 amounts to DKK 936 million against DKK 754 million last year. EBITDA amounts to DKK 77 million against DKK 76 million last year. Result for the year after tax amounts to DKK 60 million against DKK 68 million last year. The results were negatively affected by the global supply chain crisis.

During 2022, we experienced price pressure on raw materials and components due to the global supply chain and inflation crisis which resulted in decreasing operating margins. We also experienced a normalization of order intake from the very high level in 2021 driven by the aforementioned boost from the COVID-19 pandemic in segments of the market - especially the take-home segment - where Gram Equipment has its core business.

During 2022, we kept working with key suppliers to try and mitigate the impacts from the global supply chain crisis.

Management's review

Foreign branches

The subsidiary Gram Equipment A/S has a registered foreign branch in Norway, Gram Equipment Norge.

Data ethics

We comply with all legal requirements but acknowledge and respect that our use of data (both personal data and nonpersonal data) may create risks for the users that applicable laws do not cover. We manage these risks as described below.

We strive for high data ethics standards for the use of both personal and non-personal data. This can only be done by upholding and communicating transparency and openness concerning our data and ensuring that the data principles remain clear, understandable, and easily accessible. We set high standards in collecting data from other sources and our operations. We have mandatory IT safety awareness training for all employees covering ethical standards for data from external and internal sources.

Risks

To continue improving our understanding of our general risk level, Gram Equipment has during 2022 further worked on its Enterprise Risk Management system (ERM) that was implemented during 2021. The system is designed and developed to focus on five main risk areas: Strategic, Financial, Operational, Hazard and Compliance risks. All identified risks will be reported in the ERM, where all follow up will take place.

Credit risks

The primary credit risk for the Group is that customers fail to pay the amounts they owe for products and services delivered to them by the Group. The Group's customers are predominantly large, international blue-chip producers of ice cream with excellent credit ratings, high solvency ratios, spread across several geographical markets. This provides for a natural hedge of credit risks.

To limit its credit risks further, the Group's credit policies contain guidelines and regulations for assessing credit risk of new customers, payment terms and procedures and processes for handling outstanding claims. All sales orders, where a certain credit risk is expected, will be covered through letters of credit, prepayments and/or other security.

Currency risks

The Group sells its products and services globally and invoices predominantly in EUR and USD. Further, the Group has significant receivables and payables in those currencies. Consequently, the Group is exposed to currency development between EUR/DKK and USD/DKK. The Group benefits to some extent from natural hedges due to EUR and USD denominated costs and its establishment in the US. Management assesses hedging of foreign exchange exposure on a case-by-case basis, while the EUR exchange rate risk is regarded as low because of Denmark's fixed exchange rate policy towards EUR.

Project risks

A significant part of the Group's revenues relates to delivery of larger turnkey projects (equipment machinery for production of ice cream). Therefore, it is important that the Group has controls and procedures in place to ensure proper project governance and financial control. Proper project governance and financial control procedures have been implemented in the organization, which has significantly reduced project risks within the Group.

During 2022 the projects execution has been impacted by the supply chain crisis and the shortage of components.

Management's review

Liquidity risks

Following the supply chain situation and the negatively impacted turnkey projects, the Group experienced postponed milestone payments, which together with increased inventories have resulted in rising net working capital and negatively impacting liquidity during 2022.

The Group's ability to manage customer contracts, including, among others, ensuring timely fulfillment of milestone conditions and collection of payments, is important to manage the Group's liquidity.

Interest risks

The Group's financial debt is denominated in EUR with a EURIBOR floating rate. The floating rate is currently not hedged. Gram Equipment's interest rate risk is moderate. Interest rates increased significantly in Europe during 2022 which also impacted the Group's interest payments. Given the high inflation in the world currently there is still a risk that the interest can increase further, but the likelihood is decreasing with the recent drops in the inflations rates in Europe and USA.

Special risks

The war in Ukraine and the ongoing supply chain and inflation crisis poses a risk for Gram Equipment. Both as a direct risk in our ability to get the materials and components we need, but also indirectly as this can impact the global economy and our customers' needs for investments in new ice cream production equipment. The potential prolonged effects on the Group's profit and financial position will naturally depend on how this situation will continue to unfold, which is unknown at the time of this report.

Non-financial matters

Gram Equipment's strategy is to be ice cream producers' preferred supplier of equipment and process solutions, with emphasis on quality, efficiency, on-time delivery, and value-added services. At the same time, Gram Equipment wants to be an attractive employer, as well as a fair and good customer of its suppliers.

Knowledge resources

The competitive advantage of the Group is the development and production of leading technology ice cream machines and associated products. It is essential that the Group can recruit, develop, and retain highly skilled employees as they are our most valuable assets. They combine know-how with the newest developments in automation, design, and machinery technology. Through their knowledge, skill, and experience, we customize our machinery, enabling our customers to manufacture unique products.

We employ our own staff with specialized engineering and technical backgrounds in both sales, design, purchase, assembly, project management, service, and installation. In peaks, additional staff is hired in on fixed-term arrangements.

Research and development activities

Gram Equipment continuously works on improvements of existing platforms and technologies and develops new features to improve its position within the global ice cream industry.

To meet and understand customer demand for product innovation, we cooperate closely with each individual customer. There is on-going product development to improve safety, reduce waste and resources, optimize productivity and experiment with new ingredients. R&D investments for 2022 has been increased for continued end-product resource efficiency.

Outlook

The outlook for 2023 can be significantly impacted by the war in Ukraine and the ongoing supply chain and inflation crisis, which in turn could have a major influence on the financial results of the Group. For 2023 management expects financial results in line with 2022.

Management's review

Statutory CSR report

Statement of corporate social responsibility

The statutory report on corporate responsibility, cf. Danish FSA §99a is present in FSN HoldCo ApS ESG report, which can be accessed through the following link:

https://www.gram-equipment.com/wp-content/uploads/2023/06/ESG_Report_2022_FSN_HoldCo_ApS.pdf

Account of the gender composition of Management

The Board of Directors consists of three men. There is currently no female representation on the Board of Directors. No changes were made to the Board in the current financial year. It is the Company's target to have at least one woman on the Board of Directors by 2026. Geh Invest A/S has not developed policies to increase the proportion of the underrepresented gender at the company's other management level, as the company had fewer than 50 employees during the financial year.

Events after the balance sheet date

No events materially affecting the Group's and the Company's financial position have occurred subsequent to the financial year-end.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Income statement

Note	DKK'000	Group		Parent company	
		2022	2021	2022	2021
	Revenue	936,409	753,773	0	0
	Cost of sales	-457,432	-336,113	0	0
17	Other external expenses	-125,275	-94,054	-117	-459
	Gross profit	353,702	323,606	-117	-459
4	Staff costs	-276,383	-247,154	0	0
	Amortisation/depreciation and impairment	-18,101	-12,096	0	0
	Profit/ loss before net financials	59,218	64,356	-117	-459
	Income from investments in group enterprises	0	0	59,808	68,359
5	Financial income	33,695	30,959	0	0
6	Financial expenses	-30,565	-28,353	-2	-4
	Profit before tax	62,348	66,962	59,689	67,896
7	Tax for the year	-2,659	940	0	6
	Profit for the year	59,689	67,902	59,689	67,902

Consolidated financial statements and parent company financial statements 1 January - 31 December

Balance sheet

Note	DKK'000	Group		Parent company		
		2022	2021	2022	2021	
ASSETS						
Fixed assets						
8	Intangible assets					
	Completed development projects	17,906	26,163	0	0	
	Software	22,772	17,119	0	0	
	Goodwill	0	0	0	0	
	Development projects in progress and prepayments for intangible assets	6,461	2,088	0	0	
		47,139	45,370	0	0	
9	Property, plant and equipment					
	Plant and machinery	10,569	11,722	0	0	
	Fixtures and fittings, other plant and equipment	0	1,036	0	0	
	Leasehold improvements	5,030	6,134	0	0	
	Property, plant and equipment under construction	0	13	0	0	
		15,599	18,905	0	0	
10	Investments					
	Investments in group enterprises	0	0	241,508	166,712	
	Other receivables	4,895	3,330	0	0	
		4,895	3,330	241,508	166,712	
	Total fixed assets	67,633	67,605	241,508	166,712	
Non-fixed assets						
Inventories						
	Raw materials and consumables	55,361	24,623	0	0	
	Work in progress	11,779	4,963	0	0	
	Finished goods and goods for resale	34,678	27,127	0	0	
		101,818	56,713	0	0	
Receivables						
	Trade receivables	146,396	134,919	0	0	
11	Work in progress for third parties	208,107	135,031	0	0	
	Receivables from group enterprises	283,177	233,702	2,040	2,642	
	Corporation tax receivable	45	979	45	45	
	Other receivables	6,402	8,884	0	0	
12	Prepayments	3,683	3,147	0	0	
		647,810	516,662	2,085	2,687	
	Cash	19,172	41,424	1	1	
	Total non-fixed assets	768,800	614,799	2,086	2,688	
	TOTAL ASSETS	836,433	682,404	243,594	169,400	

Consolidated financial statements and parent company financial statements 1 January - 31 December

Balance sheet

Note	DKK'000	Group		Parent company		
		2022	2021	2022	2021	
EQUITY AND LIABILITIES						
Equity						
13	Share capital	24,125	24,125	24,125	24,125	
	Translation reserve	-12,956	-232	0	0	
	Retained earnings	232,362	144,916	219,406	144,684	
	Total equity	243,531	168,809	243,531	168,809	
Provisions						
16	Other provisions	11,840	8,051	0	0	
	Total provisions	11,840	8,051	0	0	
Liabilities other than provisions						
15	Non-current liabilities other than provisions					
	Lease liabilities	0	333	0	0	
	Other payables	16,287	16,680	0	0	
		16,287	17,013	0	0	
Current liabilities other than provisions						
15	Short-term part of long-term liabilities other than provisions	905	452	0	0	
	Bank debt	242,487	139,943	0	0	
11	Work in progress for third parties	161,464	188,077	0	0	
	Trade payables	97,515	95,253	55	541	
	Payables to group enterprises	739	0	0	0	
	Corporation tax payable	726	841	0	0	
	Other payables	60,939	63,965	8	50	
		564,775	488,531	63	591	
	Total liabilities other than provisions	581,062	505,544	63	591	
	TOTAL EQUITY AND LIABILITIES	836,433	682,404	243,594	169,400	

- 1 Accounting policies
- 2 Group financial structure
- 3 Events after the balance sheet date
- 18 Contractual obligations and contingencies, etc.
- 19 Collateral
- 20 Related parties
- 21 Appropriation of profit

Consolidated financial statements and parent company financial statements 1 January - 31 December

Statement of changes in equity

Note	DKK'000	Group			
		Share capital	Translation reserve	Retained earnings	Total
	Equity at 1 January 2022	24,125	-232	144,916	168,809
	Capital contribution	0	0	27,757	27,757
	Transfer through appropriation of profit	0	0	59,689	59,689
	Adjustment of investments through foreign exchange adjustments	0	-12,724	0	-12,724
	Equity at 31 December 2022	24,125	-12,956	232,362	243,531

Note	DKK'000	Parent company		
		Share capital	Retained earnings	Total
	Equity at 1 January 2022	24,125	144,684	168,809
	Capital contribution	0	27,757	27,757
21	Transfer, see "Appropriation of profit"	0	59,689	59,689
	Adjustment of investments through foreign exchange adjustments	0	-12,724	-12,724
	Equity at 31 December 2022	24,125	219,406	243,531

Consolidated financial statements and parent company financial statements 1 January - 31 December

Cash flow statement

Note	DKK'000	Group	
		2022	2021
	Profit for the year	59,689	67,902
22	Adjustments	18,764	13,446
	Cash generated from operations (operating activities)	78,453	81,348
23	Changes in working capital	-202,627	-40,281
	Cash generated from operations (operating activities)	-124,174	41,067
	Income taxes paid	-1,910	-1,432
	Cash flows from operating activities	-126,084	39,635
	Additions of intangible assets	-14,761	-14,274
	Additions of property, plant and equipment	-2,545	-5,009
	Disposals of property, plant and equipment	1,230	-22
	Purchase of financial assets	-1,514	0
	Sale of financial assets	0	5
	Cash flows to investing activities	-17,590	-19,300
	Proceeds of loan	74,375	0
	Proceeds of public debt	4,363	0
	Repayments of loans	-52,536	-440
	Cash capital increase	27,757	11,295
	Operating net transactions	80,253	2,878
	Cash flows from financing activities	134,212	13,733
	Net cash flow	-9,462	34,068
	Cash and cash equivalents at 1 January	41,424	13,015
	Foreign exchange adjustments	-12,790	-5,658
	Cash and cash equivalents at 31 December	19,172	41,425

The cash flow statement cannot be directly derived from the other components of the consolidated financial statements.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies

The annual report of GEH Invest ApS for 2022 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to large reporting class C entities.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

Reporting currency

The financial statements are presented in Danish kroner (DKK'000).

Consolidated financial statements

The consolidated financial statements comprise the parent company, the Group, and subsidiaries in which GEH Invest ApS - directly or indirectly - holds more than 50% of the voting rights or otherwise has a controlling interest.

The existence and impact of potential voting rights that are actually exercisable or convertible are taken into account when assessing whether control exists.

The consolidated financial statements are prepared as a consolidation of the parent company's and the individual group entities' financial statements, which are prepared according to the group's accounting policies. On consolidation, intra-group income and expenses, shareholdings, intra-group balances and dividends, and realised and unrealised gains on intra-group transactions are eliminated. Unrealised gains on transactions with associates are eliminated in proportion to the group's interest in the entity. Unrealised losses are eliminated in the same way as unrealised gains if they do not reflect impairment.

In the consolidated financial statements, the accounting items of group entities are recognised in full. Non-controlling interests' share of the profit/loss for the year and of the equity of group entities which are not wholly-owned are included in the group's profit/loss and equity, respectively, but are disclosed separately.

Acquisitions and disposals of non-controlling interests which are still controlled are recognised directly in equity as a transaction between shareholders.

Investments in associates and joint ventures are recognised in the consolidated financial statements using the equity method.

The group's activities in joint operations are recognised on a line-by-line basis.

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rate at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the most recent financial statements is recognised in the income statement as financial income or financial expenses.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Income statement

Revenue

The Company has chosen IAS 11/IAS 18 as interpretation for revenue recognition.

Income from the sale of goods for resale and finished goods is recognised in the income statement provided that delivery and transfer of risk to the buyer have taken place before year end and that the income can be reliably measured and is expected to be received. Revenue is measured ex. VAT and taxes charged on behalf of third parties. Some major sales orders are split into partial deliveries as per agreement with the customers. Revenue recognition takes place, when each individual component of the order is completed and delivered to the customer.

Income from construction contracts involving a high degree of customisation is recognised as revenue by reference to the stage of completion. Accordingly, revenue corresponds to the market value of the contract work performed during the year (percentage-of-completion method). This method is used where the total income and expenses and the degree of completion of the contract can be measured reliably.

Where income from a construction contract cannot be estimated reliably, contract revenue corresponding to the expenses incurred is recognised only in so far as it is probable that such expenses will be recoverable from the counterparty.

Revenue is measured at the fair value of the agreed consideration excluding VAT and taxes charged on behalf of third parties. All discounts and rebates granted are recognised in revenue.

Segment information

The company and the group's main customers are multi international groups, were orders are placed based on the physical locations of plants rather than political environment. Contracts are usually in the

main global currencies, e.g. USD and EUR. Geographically wise the global market are considered one market. Segment information on activities are not disclosed in accordance with the Danish financial statements act. clause 96.1, as the group's main markets are in a duopoly condition, and disclosure of segment information (no matter aggregated or not) on activities could lead to loss of significant tenders and market shares.

Other operating income

Other operating income comprise items of a secondary nature relative to the Company's core activities, including gains on the sale of fixed assets.

Cost of sales

Cost of sales comprises costs incurred to achieve revenue for the year. Cost comprises raw materials, consumables, direct labor costs and indirect production costs such as maintenance and depreciation, etc., as well as operation and administration of technical, assembly, purchase and service departments.

Other external expenses

Other external expenses include the year's expenses relating to the Company's core activities, including expenses relating to distribution, sale, advertising, administration, premises, bad debts, payments under operating leases, etc.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Staff costs

Staff costs include wages and salaries, including compensated absence and pension to the Company's employees, as well as other social security contributions, etc. The item is net of refunds from public authorities.

Amortisation/ depreciation and impairment

The item comprises amortisation/ depreciation and impairment of intangible assets and property, plant and equipment.

The basis of amortisation, which is calculated as cost less any residual value, is amortised on a straight line basis over the expected useful life. The expected useful lives of the assets are as follows:

Completed development projects	3-10 years
Goodwill	20 years

The useful life of goodwill is based upon the Company's assessment of product technology and access to clients.

The basis of depreciation, which is calculated as cost less any residual value, is depreciated on a straight line basis over the expected useful life. The expected useful lives of the assets are as follows:

Plant and machinery	4-6 years
Fixtures and fittings, other plant and equipment	3-10 years
Leasehold improvements	8 years

Other operating expenses

Other operating expenses comprise items of a secondary nature relative to the Company's core activities, including losses on the sale of fixed assets.

Profit/ loss from investments in group entities

The item includes the Company's proportionate share of the profit for the year in subsidiaries after elimination of intra-group income or losses and net of amortisation and impairment of goodwill and other excess values at the time of acquisition.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts that relate to the financial reporting period. The items comprise interest income and expenses, e.g. from group entities and associates, declared dividends from other securities and investments, financial expenses relating to finance leases, realised and unrealised capital gains and losses relating to other securities and investments, exchange gains and losses and amortisation of financial assets and liabilities.

Tax

Tax for the year includes current tax on the year's expected taxable income and the year's deferred tax adjustments. The portion of the tax for the year that relates to the profit/loss for the year is recognised in the income statement, whereas the portion that relates to transactions taken to equity is recognised in equity.

The Company and its Danish group entities are jointly taxed. The total Danish income tax charge is allocated between profit/loss-making Danish entities in proportion to their taxable income (full absorption).

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Balance sheet

Intangible assets

Intangible fixed assets comprises goodwill and development projects. Intangible fixed assets are valued at cost less depreciation. Impairment write-downs are made when deemed necessary.

Goodwill is amortised over the expected economic life of the asset, measured by reference to Management's experience in the individual business segments. Goodwill is amortised on a straight-line basis over the amortisation period, which is 20 years.

Development costs comprise expenses, salaries and amortisation directly or indirectly attributable to development activities.

Development projects that are clearly defined and identifiable, where the technical feasibility, sufficient resources and a potential future market or development opportunities are identifiable and where the Company intends to produce, market or use the project, are recognised as intangible assets provided that the cost can be measured reliably and that there is sufficient assurance that future earnings can cover production costs, selling costs and administrative expenses and development costs. Other development costs are recognised in the income statement as incurred.

Development costs that are recognised in the balance sheet are measured at cost less accumulated amortisation and impairment losses.

On completion of a development project, development costs are amortised on a straight-line basis over the estimated useful life. The amortisation period is 3-10 years.

Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes the acquisition price and costs directly related to the acquisition until the time at which the asset is ready for use.

Leases

The Company has chosen IAS 17 as interpretation for classification and recognition of leases.

On initial recognition, leases for assets that transfer substantially all the risks and rewards incident to the ownership to the Company (finance leases) are measured in the balance sheet at the lower of fair value and the present value of the future lease payments. In calculating the net present value, the interest rate implicit in the lease or the incremental borrowing rate is used as the discount factor. Assets held under finance leases are subsequently accounted for in the same way as the Company's other assets.

The capitalised residual lease liability is recognised in the balance sheet as a liability, and the interest element of the lease payment is recognised in the income statement over the term of the lease.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Investments in group entities

Equity investments in subsidiaries are measured according to the equity method.

On initial recognition, equity investments in group entities are measured at cost, i.e. plus transaction costs. The cost is allocated in accordance with the acquisition method; see the accounting policies regarding business combinations.

The cost is adjusted by shares of profit/loss after tax calculated in accordance with the Group's accounting policies less or plus unrealised intra-group gains/losses.

Identified increases in value and goodwill, if any, compared to the underlying entity's net asset value are amortised in accordance with the accounting policies for the assets and liabilities to which they can be attributed. Negative goodwill is recognised in the income statement.

Dividend received is deducted from the carrying amount.

Equity investments in group entities measured at net asset value are subject to impairment test requirements if there is any indication of impairment.

Impairment of fixed assets

The carrying amount of intangible assets, property, plant and equipment and investments in group enterprises is assessed for impairment on an annual basis.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists. Impairment losses on goodwill are not reversed.

Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value. The net realisable value of inventories is calculated as the sales amount less costs of completion and expenses required to effect the sale and is determined taking into account marketability, obsolescence and development in the expected selling price.

The cost of raw materials and consumables comprises the cost of acquisition plus delivery costs.

The cost of finished goods and work in progress includes the cost of raw materials, consumables, direct labour and indirect production overheads.

Indirect production overheads include the indirect cost of material and labour as well as maintenance and depreciation of production machinery, buildings and equipment and expenses relating to plant administration and management. Borrowing costs are not recognised in the sales price.

Goods for resale are measured at cost, which comprises the cost of acquisition plus delivery costs as well as other expenses directly attributable to the acquisition.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Receivables

The Company has chosen IAS 39 as interpretation for impairment write-down of financial receivables.

Receivables are measured at amortised cost.

Receivables in respect of which there is no objective evidence of individual impairment are tested for objective evidence of impairment on a portfolio basis. The portfolios are primarily based on the debtors' domicile and credit ratings in line with the Company's risk management policy. The objective evidence applied to portfolios is determined based on historical loss experience.

Impairment losses are calculated as the difference between the carrying amount of the receivables and the present value of the expected cash flows, including the realisable value of any collateral received. The effective interest rate for the individual receivable or portfolio is used as discount rate.

Work in progress for third parties

Service supplies and contract work in progress for third parties are measured at the market value of the work performed less progress billings. The market value is calculated based on the stage of completion at the balance sheet date and the total expected income from the relevant contract. The stage of completion is calculated based on the expenses incurred relative to the expected total expenses relating to the relevant contract.

Where the outcome of contract work in progress cannot be estimated reliably, the market value is measured at the expenses incurred in so far as they are expected to be paid by the purchaser.

Where the total expenses relating to the work in progress are expected to exceed the total market value, the expected loss is recognised as a loss-making agreement under "Provisions" and is expensed in the income statement.

The value of work in progress less progress billings is classified as assets when the selling price exceeds progress billings and as liabilities when progress billings exceed the market value.

Prepayments

Prepayments recognised under "Assets" comprise prepaid expenses regarding subsequent financial reporting years.

Equity

Reserve for net revaluation according to the equity method

The net revaluation reserve according to the equity method includes net revaluations of investments in group entities and associates relative to cost. The reserve can be eliminated in case of losses, realisation of investments or a change in accounting estimates. The reserve cannot be recognised at a negative amount.

Reserve for development costs

The reserve for development costs comprises recognised development costs. The reserve cannot be used to distribute dividend or cover losses. The reserve will be reduced or dissolved if the recognised development costs are amortised or are no longer part of the Company's operations by a transfer directly to the distributable reserves under equity.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Translation reserve

The translation reserve comprises the share of foreign exchange differences arising on translation of financial statements of entities that have a functional currency other than DKK, foreign exchange adjustments of assets and liabilities considered part of the Company's net investments in such entities and foreign exchange adjustments regarding hedging transactions that hedge the Company's net investments in such entities. The reserve is dissolved on the sale of foreign entities or if the conditions for effective hedging no longer exist. When equity investments in group entities and associates in the parent company financial statements are subject to the limitation requirement in the net revaluation reserve according to the equity method, foreign exchange adjustments will be included in this equity reserve instead.

Proposed dividends

Dividend proposed for the year is recognised as a liability once adopted at the annual general meeting (declaration date). Dividends expected to be distributed for the financial year are presented as a separate item under "Equity".

Provisions

Provisions comprise anticipated expenses relating to warranty commitments, onerous contracts, restructuring, etc. Provisions are recognised when the Company has a legal or constructive obligation at the balance sheet date as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

Provisions are measured at net realisable value or at fair value if the obligation is expected to be settled far into the future.

Income taxes

Current tax payables and receivables are recognised in the balance sheet as the estimated income tax charge for the year, adjusted for prior-year taxes and tax paid on account.

Deferred tax is measured according to the liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax is measured according to the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax assets are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity. Changes in deferred tax due to changes in the tax rate are recognised in the income statement.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Liabilities

The Company has chosen IAS 39 as interpretation for liabilities.

Financial liabilities are recognised at the date of borrowing at the net proceeds received less transaction costs paid. On subsequent recognition, financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan. Financial liabilities also include the capitalised residual lease liability in respect of finance leases.

Other liabilities are measured at net realisable value.

Lease liabilities

Lease liabilities are measured at the net present value of the remaining lease payments including any guaranteed residual value based on the interest rate implicit in the lease.

Cash flow statement

The cash flow statement shows the Company's net cash flows broken down according to operating, investing and financing activities, the year's changes in cash and cash equivalents as well as the cash and cash equivalents at the beginning and the end of the year.

Cash flows from operating activities are calculated as the profit/loss for the year adjusted for non cash operating items, changes in working capital and paid corporate income tax.

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of entities and activities and of intangible assets, property, plant and equipment and investments.

Cash flows from financing activities comprise changes in the size or composition of the Company's share capital and related expenses as well as raising of loans, repayment of interest bearing debt and payment of dividends to shareholders.

Cash and cash equivalents comprise cash and short term securities which are readily convertible into cash and which are subject only to insignificant risks of changes in value.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

2 Group financial structure

Debt structure

The Company has, together with Gram Equipment A/S and the overlying parent company, Kg BidCo ApS, the following financing structure as per December 31, 2022:

- A bank loan obtained by Kg BidCo ApS amounting to EUR 5.5 million (c. DKK 41 million) as part of funding the acquisition.
- Two fully withdrawn credit lines amounting to EUR 7.5 million each (EUR 15 million in total) in Gram Equipment A/S and Kg BidCo ApS respectively.
- A credit line in the amount of EUR 20.5 million (c. DKK 152.5 million).
- A shareholder loan of EUR 8 million (c. DKK 60 million).

As of December 31 2022 the Group has unused free credit lines amounting to EUR 1.3 million (net) (DKK 9.8 million).

The debt structure is subject to general conditions as well as financial covenants. The Companies comply with all financial covenants for 2022 and Q1 2023. Based on the current budgets and cash flow forecasts, management expects to pass the covenant test throughout 2023.

Collaterals relating to the debt structure are reported under note 19.

Further, the Company has a DKK 130 million (2021: DKK 130 million) guarantee facility, to be used for customer prepayments via third-party guarantee lines under customary business terms and termination periods and performance guarantees.

3 Events after the balance sheet date

No events materially affecting the Group's and the Company's financial position have occurred subsequent to the financial year-end.

DKK'000	Group		Parent company	
	2022	2021	2022	2021
4 Staff costs and incentive programmes				
Wages/ salaries	239,963	214,751	0	0
Pensions	15,764	13,838	0	0
Other social security costs	16,488	12,347	0	0
Other staff costs	4,168	6,218	0	0
	276,383	247,154	0	0
Average number of full-time employees	529	454	0	0

By reference to section 98b(3), (ii), of the Danish Financial Statements Act, remuneration to the group Management is not disclosed.

Incentive programmes

Members of the Executive Board are eligible to a bonus scheme under normal marked conditions.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

	Group		Parent company		
	2022	2021	2022	2021	
DKK'000					
5 Financial income					
Interest receivable, group entities	5,625	5,404	0	0	
Exchange adjustments	26,577	25,442	0	0	
Other financial income	1,493	113	0	0	
	33,695	30,959	0	0	
6 Financial expenses					
Exchange adjustments	17,224	15,937	0	0	
Other financial expenses	13,341	12,416	2	4	
	30,565	28,353	2	4	
7 Tax for the year					
Estimated tax charge for the year	2,659	547	0	0	
Tax adjustments, prior years	0	-1,487	0	-6	
	2,659	-940	0	-6	
8 Intangible assets					
DKK'000	Group				
	Completed development projects	Software	Goodwill	Development projects in progress and prepayments for intangible assets	
				Total	
Cost at 1 January 2022	58,006	18,815	137,069	2,088	215,978
Forreign exchange adjustments	0	0	5,239	0	5,239
Additions	0	9,730	0	5,031	14,761
Transferred	658	0	0	-658	0
Cost at 31 December 2022	58,664	28,545	142,308	6,461	235,978
Impairment losses and amortisation at 1 January 2022	31,843	1,696	137,069	0	170,608
Forreign exchange adjustments	0	0	5,239	0	5,239
Impairment write-down for the year	0	4,000	0	0	4,000
Amortisation for the year	8,915	77	0	0	8,992
Impairment losses and amortisation at 31 December 2022	40,758	5,773	142,308	0	188,839
Carrying amount at 31 December 2022	17,906	22,772	0	6,461	47,139

Completed development projects

Completed development projects include development and test of new products that will further strengthen the Company's full line offering, enabling it to offer turn-key solutions and total contract-ownership.

The carrying amount of intangibles have been subject to annual impairment tests at year-end if any triggers are identified.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

9 Property, plant and equipment

DKK'000	Group				Total
	Plant and machinery	Fixtures and fittings, other plant and equipment	Leasehold improvements	Property, plant and equipment under construction	
Cost at 1 January 2022	38,096	6,226	10,877	98	55,297
Foreign exchange adjustments	116	0	0	0	116
Additions	997	0	1,574	0	2,571
Disposals	0	0	-1,230	0	-1,230
Transferred	98	0	0	-98	0
Cost at 31 December 2022	39,307	6,226	11,221	0	56,754
Impairment losses and depreciation at 1 January 2022	26,374	5,190	4,743	85	36,392
Foreign exchange adjustments	127	0	0	0	127
Depreciation	2,152	1,036	2,368	0	5,556
Reversal of accumulated depreciation and impairment of assets disposed	0	0	-920	0	-920
Transferred	85	0	0	-85	0
Impairment losses and depreciation at 31 December 2022	28,738	6,226	6,191	0	41,155
Carrying amount at 31 December 2022	10,569	0	5,030	0	15,599
Property, plant and equipment include finance leases with a carrying amount totalling	49	0	0	0	49

10 Investments

DKK'000	Group	
	Other receivables	
Cost at 1 January 2022		3,330
Foreign exchange adjustments		19
Additions		1,546
Cost at 31 December 2022		4,895
Foreign exchange adjustments		0
Value adjustments for the year		0
Carrying amount at 31 December 2022		4,895

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

10 Investments (continued)

DKK'000	Parent company
	Investments in group enterprises
Cost at 1 January 2022	686,077
Additions	27,757
Cost at 31 December 2022	<u>713,834</u>
Value adjustments at 1 January 2022	-519,365
Foreign exchange adjustments	-12,769
Profit/loss for the year	<u>59,808</u>
Value adjustments at 31 December 2022	-472,326
Carrying amount at 31 December 2022	241,508

Investments in group entities of DKK 241,508 thousand, include goodwill with a carrying amount of DKK 0 thousand at 31 December 2022 (2021: DKK 0 thousand).

Investments in group enterprises are illustrated in the group chart on page 7.

11 Work in progress for third parties

DKK'000	Group		Parent company	
	2022	2021	2022	2021
Selling price of work performed	1,105,495	676,475	0	0
Progress billings	-1,058,852	-729,521	0	0
	<u>46,643</u>	<u>-53,046</u>	<u>0</u>	<u>0</u>

recognised as follows:

Work in progress for third parties (assets)	208,107	135,031	0	0
Work in progress for third parties (liabilities)	-161,464	-188,077	0	0
	<u>46,643</u>	<u>-53,046</u>	<u>0</u>	<u>0</u>

12 Prepayments

Prepayments include accrual of expenses relating to subsequent financial years, including rent, insurance policies and IT-subscriptions.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

DKK'000	Parent company				
	2022	2021			
13 Share capital					
Analysis of the share capital:					
24,125,145 shares of DKK 1.00 nominal value each	24,125	24,125			
	24,125	24,125			
	24,125	24,125			
Analysis of changes in the share capital over the past 5 years:					
DKK'000	2022	2021	2020	2019	2018
Opening balance	24,125	24,123	24,123	24,123	24,113
Capital increase	0	2	0	0	0
	24,125	24,125	24,123	24,123	24,113
	24,125	24,125	24,123	24,123	24,113

14 Deferred tax

At 31 December 2022, the Group has a potential tax asset of approx. DKK 30 million. The tax asset consists of tax-loss carry-forwards and non-utilised tax deductions in the form of timing differences.

15 Non-current liabilities other than provisions

DKK'000	Group			
	Total debt at 31/12 2022	Repayment, next year	Long-term portion	Outstanding debt after 5 years
Lease liabilities	333	333	0	0
Other payables	16,859	572	16,287	0
	17,192	905	16,287	0
	17,192	905	16,287	0

Short term bank debt relates to revolving credit facilities that expires in 2023 and 2024.

16 Other provisions

Other provisions comprise provisions for warranty commitments and expected losses on work in progress for third parties. Warranty provisions cover expected warranty costs for guarantee commitments, claims, complaints, etc. relating to the sale of goods, which is common in this nature of business. Other provisions are expected to be settled within 5 years.

DKK'000	Group		Parent company	
	2022	2021	2022	2021
17 Fee to the auditors appointed in general meeting				
Statutory audit	802	903	42	26
Tax assistance	377	457	10	10
Other assistance	693	26	20	20
	1,872	1,386	72	56
	1,872	1,386	72	56

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

18 Contractual obligations and contingencies, etc.

Other financial obligations

Other rent and lease liabilities:

DKK'000	Group		Parent company	
	2022	2021	2022	2021
Rent and lease liabilities	68,668	47,342	0	0

Group

The Group has from its normal course of business common commitments for goods and services towards vendors. As of 31 December 2022 these commitments amounts to approx. DKK 13,772 thousands.

Rent and lease liabilities due within 1 year amount to DKK 15,127 thousand for the group.

Rent and lease liabilities falling due after 5 years amount to DKK 19,151 thousand (2021: DKK 4,973 thousand) for the group.

Related to the ongoing dispute between the current and the former owner of GEH Invest ApS, the subsidiary Gram Equipment A/S has been made a party to the court proceedings through a third party writ (in Danish: "Adcitationsstævning") from the former owner claiming indemnification due to employer liabilities, for any eventual amounts to be paid by the former owner to the current owner in connection with the legal dispute between the parties. The company has performed a legal assessment of the claim and concluded the claim to be highly unlikely to succeed and therefore not made any provision for this claim.

Parent company

The Company is jointly taxed with other Danish group entities. As a wholly-owned subsidiary, the Company is liable together with other companies in the joint taxation for all corporate taxes, etc. in the joint taxation.

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

19 Collateral

Group

As mentioned in note 2 Group financial structure, The Company and Group, has a joint credit facility with the parent company Kg BidCo ApS as well as the subsidiary Gram Equipment Makina Sanayi ve Ticaret Izmir, amounting to EUR 5.5 million.

Further the Company and Group has a joint credit facility with the parent company Kg BidCo ApS amounting to EUR 35.5 million.

The credit facilities are subject to the following collaterals, pledges etc.:

The Group has pledged property, plant and equipment, inventories and receivables with a carrying amount of approx. DKK 644 million (2021: DKK 484 million) as a floating charge amounting to DKK 38 million regarding bank debt. Further the Group has pledged the receivables with a carrying amount of DKK 425 million (2021: DKK 368 million) as a floating charge amounting to DKK 37 million regarding bank debt.

The Group's lenders has a USD 16 million collateral in the Group's receivables from group enterprises, amounting to nominal DKK 112 million.

The Group has pledged investments in two subsidiaries (Gram Equipment of America Inc. and Gram Equipment Makina Sanayi ve Ticaret Izmir), with a carrying amount of DKK -142 million and DKK 49 million respectively.

The Group's ultimate parent company is guarantor for bank loans amounting to EUR 10.5 million.

There is a cross guarantee regarding the EUR 5.5 million credit facility, including the Company, the parent company Kg BidCo ApS as well as the subsidiaries Gram Equipment of America Inc. and Gram Equipment Makina Sanayi ve Ticaret Izmir.

Gram Equipment A/S, GEH Invest ApS and the parent company Kg BidCo ApS as well as the subsidiaries Gram Equipment of America Inc. and Gram Equipment Makina Sanayi ve Ticaret Izmir are all obligors under an intercreditor agreement towards the lenders.

20 Related parties

Group

GEH Invest ApS' related parties comprise the following:

Parties exercising control

Related party	Domicile	Basis for control
Kg BidCo ApS	Copenhagen K, Denmark	Sole shareholder

Information about consolidated financial statements

Parent	Domicile	Requisitioning of the parent company's consolidated financial statements
Kg BidCo ApS	Copenhagen K, Denmark	www.cvr.dk
FSN HoldCo ApS	Copenhagen K, Denmark	www.cvr.dk

Consolidated financial statements and parent company financial statements 1 January - 31 December

Notes to the financial statements

20 Related parties (continued)

Related party transactions

DKK'000	2022	2021
Group		
Receivables from overlying parent company	283,177	233,697
Interest income from overlying parent company	5,625	5,405
Management fee to overlying parent	7,557	6,762
Payables to overlying parent	739	0
Parent Company		
Receivables from overlying parent company	8	8
Receivables from group enterprises	2,032	2,634

Remuneration/fees to members of the Executive Board and the Board of Directors of the Parent Company are reflected in note 4.

21 Appropriation of profit

DKK'000	Parent company	
	2022	2021
Recommended appropriation of profit		
Retained earnings	59,689	67,902

DKK'000

22 Adjustments

DKK'000	2022	2021
Amortisation/depreciation and impairment losses	14,547	12,095
Impairment of assets	3,080	0
Tax for the year and previous years	-2,651	940
Change in other provisions	3,788	411
	18,764	13,446

23 Changes in working capital

DKK'000	2022	2021
Change in inventories and work in progress	-144,793	-4,864
Change in receivables	-58,267	-70,686
Change in trade payables and other payables	433	35,269
	-202,627	-40,281

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"By my signature I confirm all dates and content in this document."

Tom Niels Wrensted

Executive Board

On behalf of: GEH Invest ApS

Serial number: 7c3e5976-64a5-483a-be4b-1c24f9b2efe4

IP: 188.177.xxx.xxx

2023-07-04 15:59:57 UTC



Thomas Broe-Andersen

Chair of the meeting

On behalf of: GEH Invest ApS

Serial number: 5b352613-ee04-41c0-a5ac-3b73220b7a1c

IP: 80.62.xxx.xxx

2023-07-06 09:41:00 UTC



Nicolai Celinder Norrbom

Board of Directors

On behalf of: GEH Invest ApS

Serial number: 1dbe5bc3-2578-4100-85dc-ca53b17af938

IP: 95.166.xxx.xxx

2023-07-06 09:43:48 UTC



Marcus Peer Østergaard Wintersø

Board of Directors

On behalf of: GEH Invest ApS

Serial number: d3dfc026-71f5-49ab-a591-e666b72a9f68

IP: 95.166.xxx.xxx

2023-07-06 09:39:58 UTC



Thomas Broe-Andersen

Chairman

On behalf of: GEH Invest ApS

Serial number: 5b352613-ee04-41c0-a5ac-3b73220b7a1c

IP: 80.62.xxx.xxx

2023-07-06 09:41:00 UTC



Steen Skorstengaard

State Authorised Public Accountant

On behalf of: EY Godkendt Revisionspartnerselskab

Serial number: CVR:30700228-RID:25486262

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State Authorised Public Accountant

On behalf of: EY Godkendt Revisionspartnerselskab

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