# Keolis Service Danmark ApS

Naverland 4 1.sal, DK-2600 Glostrup

Annual Report for 1 January - 31 December 2021

CVR No 34 45 80 73

The Annual Report was presented and adopted at the Annual General Meeting of the Company on

<del>31</del>/5. 2022

Christian Bjørstorp Pedersen

Chairman

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## **Management's Statement**

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Keolis Service Danmark ApS for the financial year 1 January - 31 December 2021.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 December 2021 of the Company and of the results of the Company operations for 2021.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Glostrup, 31/5. 2022

**Executive Board** 

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## **Independent Auditor's Report**

#### To the shareholders of Keolis Service Danmark ApS

#### **Opinion**

We have audited the financial statements of Keolis Service Danmark ApS for the financial year 1 January -31 December 2021, which comprise income statement, balance sheet, statement of changes in equity and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2021 and of the results of the Company's operations for the financial year 1 January—31 December 2021 in accordance with the Danish Financial Statements Act.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements and the IESBA code.

#### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

## **Independent Auditor's Report**

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

#### Independent auditor's report

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Dobtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

## **Independent Auditor's Report**

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Copenhagen, 31/5. 2022

EY Godkendt Revisionspartnerselskab

CVR no. 30 70 02 28

Birgit Morville Schrøder

By I I glescer

Statsaut. Revisor

Mne21337

Majken Bech Larsen

Stataut. Revisor

Mne46623

## **Company Information**

**The Company** Keolis Service Danmark ApS

Naverland 4 1. sal DK-2600 Glostrup

CVR No: 34 45 80 73

Financial period: 1 January - 31 December

Financial year: 10th financial year Municipality of reg. office: Albertslund

**Executive Board** Peter Lanng Nielsen

**Auditors** EY Godkendt Revisionspartnerselskab

Dirch Passers Allé 36, DK-2000 Frederiksberg

## **Financial Highlights**

Seen over a five-year period, the development of the Company is described by the following financial highlights:

	2021 TDKK	2020 TDKK	2019 TDKK	2018 TDKK	2017 TDKK
Key figures					
Profit/loss					
Revenue	133.560.488	120.946.437	20.157.589	0	0
Gross profit	2.044.267	-665.263	1.164.701	0	0
Profit/loss before financial income and					
expenses	-239.671	-3.620.038	673.125	0	0
Net profit for the year	5.657.926	5.009.647	2.230.019	34.886	34.718
Balance sheet					
Balance sheet total	1.139.994.686	776.437.298	906.642.331	2.022.206	1.987.273
Equity	38.266.575	32.608.649	27.599.002	2.012.353	1.977.467
Ratios					
Gross margin	1,5%	-0,6%	5,8%	N/A	N/A
Profit margin	-0,2%	-3,0%	3,3%	N/A	N/A
Return on assets	0,0%	-0,5%	0,1%	N/A	N/A
Solvency ratio	3,4%	4,2%	3,0%	99,5%	99,5%
Return on equity	16.0%	16,6%	15,1%	1,7%	1,8%

The ratios have been prepared in accordance with the recommendations and guidelines issued by the Danish Society of Financial Analysts. For definitions, see under accounting policies. In 2021 the presentation of profit/loss was changed to group presentation format. Comparative figures were changed as well. The changes has no effect on profit or equity.

## **Management's Review**

#### Main activity

The Company's main activity is providing maintenance and various repairs of vehicles owned by other companies in the Group under long term maintenance contracts. Also, work is carried out for Keolis Danmark A/S with installing various equipment when new buses are acquired.

In addition, repair and maintenance is also done for external customers.

#### Development in the year and economic situation

The income statement of the Company for 2021 shows a profit of DKK 5.657,926 and at 31 December 2021 the balance sheet of the Company shows equity of DKK 38.266.575.

Sale of service to external customers have grown in 2021 to DKK 4.198.242 from DKK 1.479.069, which is a very positive development. The main part of the business is however still maintaining vehicles owned by the Group. This is done on service contracts.

The Company was affected by the fire on Naverland 20, which meant that service on buses from Naverland had to be carried out by other workshops. This means extra costs, but no major negative operational impact. There was recorded a gain on fixtures and operational equipment of DKK 1.707.159 as insurance compensation was higher than book value.

The year was still under impact from the ongoing Covid 19 pandemic. We have diligently followed all the guidelines from authorities and have been able to carry on operations normally. Financially we have not been impacted adversely.

The result is deemed satisfactory.

#### **Expected development**

We expect improved result from more new service contracts on new busses, as it is expected that the Group will win more now contracts. The expectation for 2022 is a turnover between TDKK 134.000 and TDKK 140.000 and a result before tax between TDKK 8.000 and TDK 9.000.

#### Policy for data ethics

The policy is based on the values that the Group stands for and that makes Keolis a trustworthy and competent business partner for PTA's and suppliers plus authorities and employees.

## **Management's Review**

The collection of data is limited to what is needed to run the business and is not shared with or sold to other parties. Furthermore, data is kept securely using the appropriate tools with access to only staff that need data to run operations. Corporate Governance regulations are also applied to data obtained, saved, and used.

The employees using systems are appropriately trained in using the systems and comply with regulations concerning safeguarding information of a personal nature. Such data is only kept for a limited period.

The policy is approved by management.

#### **Environment**

We have a goal of reducing waste and energy consumption, and generally minimize our environmental impact. We also have a goal of having a good working environment for our staff.

We work diligently with both areas and have received "Krone smiley" for our work environment and we are ISO certified for our Environmental Management (ISO 14.001) and Management System for working environment (ISO 45.001 Occupational Health and Safety).

#### **Subsequent events**

Operational equipment belonging to the Company burned in the fire on Naverland 20 1 April 2021. On 8 March the group received insurance compensation for all equipment that burned.

There are no subsequent events that can have impact the result or financial standing of the Company.

# **Income Statement 1 January - 31 December**

	Note	2021	2020
		DKK	DKK
Revenue	1	133.560.488	120.946.437
Other operating income	2	2.836.737	674.037
Direct operating costs		-72.720.498	-67.091.339
Mechanics wages etc.	3	-44.453.643	-41.545.917
Other external expenses		<u>-15.471.658</u>	-13.648.481
Profit before amortization		3.751.426	-665.263
Staff expenses	3	-1.188.636	-909.895
Depreciation, amortization and impairment of intangible assets and			
property, plant and equipment	4	-2.802.461	-2.044.880
Profit before financial income and expenses		-239.671	-3.620.038
Financial income	5	7.660.776	10.074.508
Financial expenses	6	-149.259	-31.846
Profit before tax		7.271.846	6.422.624
Tax on profit for the year	7	-1.613.920	-1.412.977
Net profit for the year		5.657.926	5.009.647
Distribution of profit			
Distribution of profit			
		2021	2020
		DKK	DKK
Proposed distribution of profit			
Retained earnings		5.657.926	5.009.647
		5.657.926	5.009.647

# **Balance Sheet 31 December**

## Assets

	<u>Note</u>	2021	2020
		DKK	DKK
Software licenses		4.194.509	2.574.810
Intangible assets	8	4.194.509	2.574.810
Other fixtures and fittings, tools and equipment		8.825.032	5.288.412
Other equipment – charging stations		5.984.494	5.240.827
Leasehold improvements		329.719	154.833
Property, plant and equipment	9	15.139.245	10.684.072
Other investments		34.722	3.980
Financial assets		34.722	3.980
		40.000.470	40.000.000
Fixed assets		<u>19.368.476</u>	13.262.862
Inventories		11.415.359	17.838.871
Inventories		11.415.359	17.838.871
Trade receivables		1.104.372	881.252
Receivables from related parties	10	1.094.040.536	728.001.515
Other receivables		6.980.272	8.586.463
Corporate tax receivable		0	0
Prepayments		553.934	555.383
Deferred tax asset	11	5.289.536	6.901.986
Receivables		1.107.968.650	744.926.599
Cash at bank and in hand		1.242.201	408.966
Currents assets		1.120.626.210	763.174.436
Assets		1.139.994.686	776.437.298

## **Balance Sheet 31 December**

## Liabilities and equity

	Note	2021 DKK	2020 DKK
Share capital	12	150.000	150.000
Retained earnings		38.116.575	32.458.649
Equity		38.266.575	32.608.649
Prepaid service fee from related parties		949.789.541.	600.517.649
Other payables, holiday pay fund		0	3.271.946
Long-term debt	13	949.789.541	603.789.595
Trade payables		12.802.781	11.607.628
Payables to related parties	13	17.843.804	3.341.626
Prepaid service fee from related parties	13	117.572.807	118.415.491
Corporation tax		0	135.447
Other payables		3.719.178	6.538.862
Short-term debt		151.938.570	140.039.054
Debt		1.101.728.111	743.828.649
Liabilities and equity		1.139.994.686	776.437.298
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# **Statement of changes in Equity**

	Share capital DKK	Retained earnings DKK	Total  DKK
Equity at 1 January	150.000	32.458.649	32.608.649
Net profit for the year	0	5.657.926	5.657.926
Equity at 31 December	150.000	38.116.575	38.266.575

1	Revenue	2021	2020
_	Revenue	DKK	DKK
	Sale to external parties	4.198.242	1.479.069
	Sale to related parties	1.355.938	1.131.063
	Service fee recorded on contracts	128.006.308	118.336.305
		133.560.488	120.946.437
2	Other operating income		
	Consultancy for external and parent company	699.815	667.747
	Scrap compensation old buses	23.879	6.290
	Compensation received for costs incurred due to fire	405.884	0
	Gain on fixtures and fittings burned	1.707.159	0
	Total operating income	2.836.737	674.037
	Gain related to the fire on Naverland 20 on 1 April 2021, and is the difference received for the burned assets minus the book value and amount to TDKK 1.70 gain amounts to TDKK 2.113.043.		

#### 3 Staff expenses

Other staff expenses	<u>255.774</u> <u><b>45.642.279</b></u>	626.564 42.455.812
Average number of employees	91	88

Remuneration to the Executive Board has not been disclosed in accordance with section 98 B(3) of the Danish Financial Statements Act.

# 4 Depreciation, amortization and impairment of intangible assets and property, plant and equipment

	2.802.461	2.044.880
Amortization of software	611.552	151.573
Amortization of leasehold improvements	135.395	139.418
Amortization of charging stations	314.155	0
Amortization of other fixtures and fittings	1.741.359	1.753.889

			2021	2020
			DKK	DKK
5	Financial income			
	Interest received from Group companies		7.660.670	10.074.496
	Other financial income		106	12
			7.660.776	10.074.508
6	Financial expenses			
	Bank interest		94.481	7.702
	Rate of exchange loss		926	163
	Interest holiday pay fund		52.807	22.600
	Other financial costs		1.045	1.381
			149.259	31.846
7	Tax on profit for the year			
	Current tax for the year		0	-135.446
	Correction tax prior year		-1.470	0
	Deferred tax adjustment		-1.612.450	-1.277.531
			-1.613.920	-1.412.977
8	Intangible assets			
		<u>Goodwill</u> DKK	Software <u>licenses</u> DKK	<u>Total</u> DKK
	Cost at 1 January	45.001.678	2.726.383	47.728.061
	Additions for the year	0	2.231.251	2.231.251
	Cost at 31 December	45.001.678	4.957.634	49.959.312
	Amortization at 1 January	45.001.678	151.573	45.153.251
	Amortization for the year	0	611.552	611.552
	Amortization at 31 December	45.001.678	763.125	45.764.803.
	Carrying amount at 31 December	0	4.194.509	4.194.509
	Depreciated over		5 years	

### 9 Property, plant and equipment

Property, plant and equipment			
	Other fixtures, fittings, tools_ and equipment DKK	Charging <u>stations</u> <sub>DKK</sub>	Leasehold improvements DKK
Cost at 1 January	7.301.912	5.240.827	318.512
Additions for the year	5.970.079	1.057.822	310.281
Disposals for the year	-3.648.338	0	-162.404
Cost at 31 December	9.623.653	6.298.649	466.389
Amortization at 1 January	2.013.500	0	163.679
Amortization for the year	1.741.359	314.155	135.395
Reversal of amortization of sold/burned assets	-2.956.238	314.155	-162.404
Amortization at 31 December	798.621	314.155	136.670
Carrying amount at 31 December	8.825.032	5.984.494	329.719
Depreciated over	5-12 years	14 years	5 years

#### 10 Receivable from group enterprises

These are covered by loan contracts with group enterprises having prepaid service contracts.

Loan contracts are short term and can be called when needed and on demand. The loans are interest bearing.

A portion concern prepayment of service over 1 year amounting to DKK 949.789.541.

11 Deferred tax	2021	2020
	DKK	DKK
Deferred tax 1 January	6.901.986	8.179.517
Adjustment of deferred tax for the year	-1.612.450	-1.277.531
Deferred tax 31 December	5.289.536	6.901.986
Deferred tax relates to		
Software	140.662	33.346
Property, plant and equipment	-639.357	-233.455
Charging stations	-90.919	0
Leasehold improvements	53.370	30.403
Goodwill	5.657.354	7.071.692
Value carried forward losses	168.426	0
Deferred tax 31 December	5.289.536	6.901.986

### 12 Equity

The share capital consists of 150.000 shares of nominal value of DKK 1. No shares carry special rights.

The share capital has developed as follows:

Ohana aaniisal at 4 January	2021 DKK	2020 DKK	2019 DKK	2018 DKK	2017 DKK
Share capital at 1 January Capital increase	150.000 0	150.000	125.000 25.000	125.000 0	125.000 0
Share capital at 31 December	150.000	150.000	150.000	125.000	125.000

#### 13 Prepaid service fee from related parties

Prepayments covering 1 year are recognised in short-term debt. Other prepayments are recognised in long-term debt.

The prepayments can be specified as follows

	2021 ТDКК	2020 TDKK
Prepayments of service fee		
Covering 1 year	117.572.807	118.415.491
Short-term part	117.572.807	118.415.491
Prepayments of service fee.		
Prepayments covering after 5 years	521.802.696	228.993.523
Prepayments covering between 1 and 5 years	427.986.845	371.524.126
Long-term part	949.789.541	600.517.649
Long term debt		
Prepayments	949.789.541	600.517.649
Holiday pay fund (of which DKK 88.686 between 1 and 5 years)	0	3.271.946
Long-term part	949.789.541	603.789.595

#### 14 Contingent assets, liabilities and other financial obligations

#### Security

None

#### **Contingent liabilities**

The Company is jointly taxed with Danish Group companies and Danish entities ultimately owned by SNCF. The Danish group companies are jointly and severally liable for tax related to the joint taxation income.

#### 15 Related parties

#### **Controlling interest**

SNCF Ultimate parent
Keolis Danmark A/S Controlling shareholder

Transactions with related parties	2021 TDKK	2020 TDKK
Sale of services to related parties	2.100.038	1.107.041
Sale of service fees to related parties	128.006.308	118.336.505
Purchase of service, rent and other services from parent company	-9.058.133	-12.773.259
Interest income from related parties	7.660.670	10.074.496
Receivables from related parties	1.094.040.536	728.001.515
Payables to related parties and prepaid service fee from related parties	-1.085.206.153	-722.274.766

#### 16 Group information

The Group's direct parent is Keolis Danmark A/S. The ultimate parent is Keolis S.A. who prepares Consolidated Financial Statements, into which the Company is incorporated as a subsidiary.

Consolidated Financial Statements for Keolis S.A. may be obtained at the following address:

Keolis S.A. 20 rue Le Peletier 75320 PARIS CEDEX 09 France

#### 17 Subsequent events

Operational equipment belonging to the Company burned in the fire on Naverland 20 the 1 April 2021. On 8 March 2022 the Group received insurance compensation for all equipment that burned.

There are no subsequent events that could have impact on the Company's result or financial standing.

## **Basis of Preparation**

The Annual Report of Keolis Service Danmark ApS for 2021 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium enterprises of reporting class C.

Financial Statements for 2021 are presented in DKK.

#### Change of comparative figures 2020

For the purpose of getting a presentation in accordance with Keolis Danmark S/S certain reclassifications have been made to the 2020 and 2019 figures. These reclassifications did not have any impact on result or equity. There reclassifications for 2020 are:

Profit and loss	Before	New	Change
Revenue	121.620.475	120.946.437	-674.038
Other operating income	0	674.037	+674.037
Direct operation costs/operating expenses	-80.892.091	-67.091.339	+13.800.752
Drivers wages etc. – adjusted with staff costs	-42.303.542	-41.545.917	+757.625
Other external expenses	0	-13.648.481	-13.648.481
Staff expenses	0	-909.895	-909.895

#### **Recognition and measurement**

The Financial Statements have been prepared under the historical cost method.

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Certain financial assets and liabilities are measured at amortised cost, which involves the recognition of a constant effective interest rate over the maturity period. Amortised cost is calculated as original cost less any repayments and with addition/deduction of the cumulative amortisation of any difference between

cost and the nominal amount. In this way, capital losses and gains are allocated over the maturity period.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

Danish kroner is used as the measurement currency. All other currencies are regarded as foreign currencies.

#### **Translation policies**

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Gains and losses arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the transaction date rates are recognised in financial income and expenses in the income statement.

#### **Intra-group business combinations**

The book value method is applied to business combinations such as acquisition of equity investments, mergers, demergers, additions of assets and share conversions, etc., in which entities controlled by the Parent Company are involved, provided that the combination is considered completed at the acquisition date without any restatement of comparative figures. Differences between the agreed consideration and the carrying amount of the acquired entity are recognized in equity.

#### **Income Statement**

#### Revenue

Revenue comprise sale of repair and maintenance of vehicles and revenue on prepaid service contracts for service and maintenance of buses and other vehicles. The revenue is recognized when:

- service has been performed an invoice issued;
- the company has right to the pre-invoiced fee;

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

#### Other external expenses

Other external expenses comprise expenses for rent of premises and charging stations, sales and distribution as well as office expenses, etc.

#### Wages and staff expenses

The item comprise wages and salaries as well as other staff related costs.

#### Amortisation, depreciation and impairment losses

The item comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

#### Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the core activities of the enterprise.

#### Financial income and expenses

Financial income and expenses comprise interest, financial expenses in respect of realised and unrealised exchange adjustments as well as extra payments and repayment under the on account taxation scheme.

#### Tax on profit/loss for the year

Tax for the year consists of current tax for the year and deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

Any changes in deferred tax due to changes to tax rates are recognised in the income statement.

The Company is jointly taxed with other Group companies. The tax effect of the joint taxation with the these companies is allocated to Danish enterprises showing profits or losses in proportion to their taxable incomes (full allocation with credit for tax losses). The jointly taxed enterprises have adopted the on-account taxation scheme.

#### **Balance Sheet**

#### **Intangible assets**

Software licenses are measured at cost less accumulated depreciations and less any accumulated impairment losses. Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are 5 years.

#### **Charging stations**

Charging stations are capitalized and cost include entrepreneurial cost to install the charging stations as well as the cost to connect to the public grid. The charging stations are depreciated over the estimated useful life which is estimated as 14 years.

#### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Other fixtures and fittings, tools and equipment 3-12 years

Residual value are reassessed annually.

Assets costing less than DKK 30.700 are expensed in the year of acquisition.

#### Impairment of fixed assets

The carrying amounts of property, plant and equipment and charging stations are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, an impairment test is carried out to determine whether the recoverable amount is lower than the carrying amount, and the asset is written down to its lower recoverable amount.

The recoverable amount of the asset is calculated as the higher of net selling price and value in use. Where a recoverable amount cannot be determined for the individual asset, the assets are assessed in the smallest group of assets for which a reliable recoverable amount can be determined based on a total assessment.

#### **Inventories**

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale in the process of normal operations with deduction of selling expenses and costs of completion. The net realisable value is determined allowing for marketability, obsolescence and development in expected sales price.

#### Receivables

Receivables are recognised in the balance sheet at amortised cost, which substantially corresponds to nominal value. Provisions for estimated bad debts are made.

#### **Prepayments**

Prepayments comprise prepaid expenses concerning operating leases, insurance premiums, subscriptions and interest.

#### **Dividend**

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

#### Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets, including the tax base of tax loss carry-forwards, are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement.

#### Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

#### **Cash flow Statement**

In accordance with section 86 in the Danish Financial Statements Act, the Company has not presented a cash flow statement as the cash flow statement is included in the cash flow statement of the Parent Company Keolis S.A.

## **Financial Highlights**

#### **Explanation of financial ratios**

Gross margin Gross profit x 100

Revenue

Profit margin Profit before financials x 100

Revenue

Return on assets <u>Profit before financials x 100</u>

Total assets

Solvency ratio Equity at year end x 100

Total assets at year end

Return on equity Net profit for the year x 100

Average equity