

## **Holding Solina Denmark ApS**

Niels Bohrs Vej 55  
8660 Skanderborg  
Central Business Registration  
No 34073910

## **Annual report 2018**

The Annual General Meeting adopted the annual report on 30.04.2019

### **Chairman of the General Meeting**

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**Name:** Bertrand Marie Vaz

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## Entity details

### Entity

Holding Solina Denmark ApS  
Niels Bohrs Vej 55  
8660 Skanderborg

Central Business Registration No (CVR): 34073910  
Registered in: Skanderborg  
Financial year: 01.01.2018 - 31.12.2018

### Statutory reports on the entity's website

Statutory report on corporate social responsibility: [https://www.solina-retail.dk/Files/Images/Solina/F%C3%B8devareroversigt/Solina%20CSR%202018\\_final.pdf](https://www.solina-retail.dk/Files/Images/Solina/F%C3%B8devareroversigt/Solina%20CSR%202018_final.pdf)

### Executive Board

Casper Leganger Juul Sørensen  
Morten Hellesen  
Bertrand Marie Vaz  
Laurent Weber

### Auditors

Deloitte Statsautoriseret Revisionspartnerselskab  
City Tower, Værkmestergade 2  
8000 Aarhus C

## Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Holding Solina Denmark ApS for the financial year 01.01.2018 - 31.12.2018.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2018 and of the results of its operations and cash flows for the financial year 01.01.2018 - 31.12.2018.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Stilling, 30.04.2019

### Executive Board

Casper Leganger Juul  
Sørensen

Morten Hellesen

Bertrand Marie Vaz

Laurent Weber

# Independent auditor's report

## To the shareholders of Holding Solina Denmark ApS

### Opinion

We have audited the consolidated financial statements and the parent financial statements of Holding Solina Denmark ApS for the financial year 01.01.2018 - 31.12.2018, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for the Group as well as the Parent, and the consolidated cash flow statement. The consolidated financial statements and the parent financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2018, and of the results of their operations and the consolidated cash flows for the financial year 01.01.2018 - 31.12.2018 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements section of this auditor's report. We are independent of the Group in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Other matter Management's responsibilities for the consolidated financial statements and the parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent financial statements, Management is responsible for assessing the Group's and the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements unless Management either intends to liquidate the Group or the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could

## Independent auditor's report

reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and the parent financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and the parent financial statements, including the disclosures in the notes, and whether the consolidated financial statements and the parent financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Independent auditor's report

### Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the consolidated financial statements and the parent financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the consolidated financial statements and the parent financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the consolidated financial statements and the parent financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Aarhus, 30.04.2019

### Deloitte

Statsautoriseret Revisionspartnerselskab  
Central Business Registration No (CVR) 33963556

Jacob Nørmark  
State Authorised Public Accountant  
Identification No (MNE) mne30176

Kasper Vestergaard Jessen  
State Authorised Public Accountant  
Identification No (MNE) mne42784

## Management commentary

	<b>2018</b> <b>DKK'000</b>	<b>2017</b> <b>DKK'000</b>	<b>2016</b> <b>DKK'000</b>	<b>2014/15</b> <b>DKK'000</b>	<b>2013/14</b> <b>DKK'000</b>
<b>Financial highlights</b>					
<b>Key figures</b>					
Revenue	361.042	380.312	379.689	438.128	330.675
Gross profit/loss	95.962	84.041	84.649	94.429	66.487
Operating profit/loss	28.013	14.576	14.495	13.711	(1.934)
Net financials	(5.700)	(5.694)	(5.826)	(582)	(2.139)
Profit/loss for the year	17.097	6.443	6.276	9.277	(4.741)
Profit/loss for the year excl minority interests	17.097	6.443	6.276	9.277	(4.741)
Total assets	177.273	201.413	183.151	191.553	219.824
Investments in property, plant and equipment	2.031	3.047	2.057	2.371	10.478
Equity	31.462	26.847	20.762	14.265	114.897
Equity excl minority interests	31.462	26.847	20.762	14.265	114.897
Average numbers of employees	108	109	110	110	110
<b>Ratios</b>					
Gross margin (%)	26,6	22,1	22,3	21,6	20,1
Net margin (%)	4,7	1,7	1,7	2,1	(1,4)
Return on equity (%)	58,6	27,1	35,8	14,4	(4,6)
Equity ratio (%)	17,7	13,3	11,3	7,4	52,3
Revenue per employee	3.343,0	3.489,1	3.451,7	3.983,0	3.006,1

The financial highlights for 2014/15 is not directly comparable to the comparative figures, as the financial year was extended and covered the period 01.10.2014-31.12.2015, equal to 15 months, whereas the other years figures covers a period equal to 12 months each.

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the Danish Society of Financial Analysts.

<b>Ratios</b>	<b>Calculation formula</b>	<b>Calculation formula reflects</b>
Gross margin (%)	$\frac{\text{Gross profit/loss} \times 100}{\text{Revenue}}$	The entity's operating gearing.
Net margin (%)	$\frac{\text{Profit/loss for the year} \times 100}{\text{Revenue}}$	The entity's operating profitability.
Return on equity (%)	$\frac{\text{Profit/loss for the year excl minority interests} \times 100}{\text{Average equity excl minority interests}}$	The entity's return on capital invested in the entity by the owners.
Equity ratio (%)	$\frac{\text{Equity excl minority interests} \times 100}{\text{Total assets}}$	The financial strength of the entity.
Revenue per employee	$\frac{\text{Revenue}}{\text{Average number of employees}}$	The entity's productivity



## Management commentary

### Primary activities

The Holding Solina Denmark ApS group's primary activity is to manufacture blends of spices and functional ingredients and to sell spices, ingredients, additives, intestine etc. for the industrial market in and outside Denmark. SFK Foods A/S is also a full-line supplier of spices, spice blends, marinades, packaging, intestine and hand tools for butchers as well as for butcher and food specialty stores in the Danish retail sector.

### Development in activities and finances

The group's income statement for 2018 shows a profit of DKK 17,097k, and the Company's balance sheet at 31 December 2018 shows equity of DKK 31,462k.

Also in 2018, management resources were spent on the establishment of a Nordic region structure within the Solina Group. The Danish company has made contributions within management, sales, development, quality, purchase and finances to set up an even closer and more efficient cooperation across the Nordic countries (incl. the Baltic and CIS states).

The resources spent in the last financial year on optimisation of the Company's future business model as part of the Solina Group are expected to contribute to progress in revenue as well as earnings.

Development and profit for the year are considered to be at an acceptable level.

### Outlook

Management is looking forward to continued positive development in the coming financial years when significant synergies, see above integration efforts, are expected to be realised.

Increasing sales are anticipated from a targeted effort towards international and regional key accounts, selected, untapped market segments and general cross-selling activities in which the Company can profit from Solina Group's wide product portfolio.

During 2018, the Company also spent resources on investments in product development in the long term as well as short term from which future benefits are expected to flow to the Company.

### Particular risks

Relating to exchange rate risks, the Company primarily makes transactions with customers in either DKK or EUR and thus with a minimal exchange rate risk. On the supply side, transactions are also made in e.g. USD but risk is minimized by long-term contractual agreements.

### Statutory report on corporate social responsibility

The group has joined the UN Global Compact. The publicly accessible UN Global report is compliant with the current CSR legislation for Danish companies and can be read by the following link:

[https://www.solina-retail.dk/Files/Images/Solina/F%C3%B8devareroversigt/Solina%20CSR%202018\\_final.pdf](https://www.solina-retail.dk/Files/Images/Solina/F%C3%B8devareroversigt/Solina%20CSR%202018_final.pdf)

## Management commentary

### Statutory report on the underrepresented gender

#### Diversity and equality policy

It is important to the group to avoid any kind of discrimination in all parts of the enterprise - in Denmark as well as abroad. It is the group's aim that the specific conditions, including working conditions, comply with group policies and with relevant local conditions.

Employment with the group is always based on the actual competences for which reason recruitment, promotions and dismissals are never affected by the applicant's or the employee's race, ethnic or social background, gender, religion etc. The group wants the composition of the total workforce of employees and executives to be broad and diversified as we believe this to foster innovation and development and to be a basic condition for continued business success.

The group has prepared a policy for equality in the different management bodies of the enterprise with the purpose of securing more female representatives in Management. This policy is also known to and complied by our external recruitment partner. In 2018 our recruitment and promotion processes paid regard to these targets. Moreover, it is the Company's target that at least one woman joins the Company's Board of Directors by the end of year 2020. At present, there are no women represented on the Board of Directors but this is based solely on competencies. The board consists of 4 persons.

Another target is that the Company's management group consists of 30% women as a minimum, also by the end of year 2020. We encourage women internally to apply for vacant management positions and the result in 2018 has been that in the past year there have been changes in the management group, and presently there are 3 women represented in the management group (43%).

#### Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

## Consolidated income statement for 2018

	<u>Notes</u>	<u>2018 DKK</u>	<u>2017 DKK</u>
Revenue	1	361.042.479	380.311.946
Cost of sales		(217.317.348)	(247.563.435)
Production costs	3, 4	(47.763.081)	(48.707.088)
<b>Gross profit/loss</b>		<b>95.962.050</b>	<b>84.041.423</b>
Distribution costs	3, 4	(51.831.528)	(52.835.580)
Administrative expenses	2, 3, 4	(16.117.557)	(16.629.469)
<b>Operating profit/loss</b>		<b>28.012.965</b>	<b>14.576.374</b>
Other financial income		0	349.708
Other financial expenses		(5.699.597)	(6.044.190)
<b>Profit/loss before tax</b>		<b>22.313.368</b>	<b>8.881.892</b>
Tax on profit/loss for the year	5	(5.216.467)	(2.439.383)
<b>Profit/loss for the year</b>	6	<b>17.096.901</b>	<b>6.442.509</b>

## Consolidated balance sheet at 31.12.2018

	<u>Notes</u>	<u>2018 DKK</u>	<u>2017 DKK</u>
Completed development projects		3.506.435	3.409.224
Acquired intangible assets		5.546.385	12.941.563
Goodwill		0	0
<b>Intangible assets</b>	<b>7</b>	<b><u>9.052.820</u></b>	<b><u>16.350.787</u></b>
Plant and machinery		11.741.556	13.672.606
Other fixtures and fittings, tools and equipment		1.404.109	1.648.272
Leasehold improvements		9.763.199	10.760.213
Property, plant and equipment in progress		727.043	2.403.258
<b>Property, plant and equipment</b>	<b>8</b>	<b><u>23.635.907</u></b>	<b><u>28.484.349</u></b>
Deposits		2.794.251	2.314.489
<b>Fixed asset investments</b>	<b>9</b>	<b><u>2.794.251</u></b>	<b><u>2.314.489</u></b>
<b>Fixed assets</b>		<b><u>35.482.978</u></b>	<b><u>47.149.625</u></b>
Raw materials and consumables		30.288.839	44.330.133
Manufactured goods and goods for resale		13.075.400	7.734.150
Prepayments for goods		593.650	0
<b>Inventories</b>		<b><u>43.957.889</u></b>	<b><u>52.064.283</u></b>
Trade receivables		52.838.593	55.271.459
Receivables from group enterprises		6.659.177	2.661.082
Deferred tax	10, 12	0	142.666
Other receivables		75.217	326.406
Joint taxation contribution receivable		560.379	0
Prepayments	11	1.217.896	990.387
<b>Receivables</b>		<b><u>61.351.262</u></b>	<b><u>59.392.000</u></b>
<b>Cash</b>		<b><u>36.480.984</u></b>	<b><u>42.806.930</u></b>
<b>Current assets</b>		<b><u>141.790.135</u></b>	<b><u>154.263.213</u></b>
<b>Assets</b>		<b><u>177.273.113</u></b>	<b><u>201.412.838</u></b>

## Consolidated balance sheet at 31.12.2018

	<u>Notes</u>	<u>2018 DKK</u>	<u>2017 DKK</u>
Contributed capital		14.061.995	14.061.995
Retained earnings		9.400.251	184.752
Proposed dividend		8.000.000	12.600.000
<b>Equity</b>		<b>31.462.246</b>	<b>26.846.747</b>
Deferred tax	10, 12	3.386.936	4.911.000
<b>Provisions</b>		<b>3.386.936</b>	<b>4.911.000</b>
Finance lease liabilities		335.864	885.907
<b>Non-current liabilities other than provisions</b>	13	<b>335.864</b>	<b>885.907</b>
Current portion of long-term liabilities other than provisions	13	548.756	636.621
Bank loans		4.645	1.827.492
Trade payables		28.895.926	32.665.343
Payables to group enterprises		90.586.955	112.118.358
Income tax payable		7.328.762	2.076.533
Other payables		14.723.023	19.444.837
<b>Current liabilities other than provisions</b>		<b>142.088.067</b>	<b>168.769.184</b>
<b>Liabilities other than provisions</b>		<b>142.423.931</b>	<b>169.655.091</b>
<b>Equity and liabilities</b>		<b>177.273.113</b>	<b>201.412.838</b>
Unrecognised rental and lease commitments	15		
Assets charged and collateral	16		
Transactions with related parties	17		
Subsidiaries	18		

## Consolidated statement of changes in equity for 2018

	<b>Contributed capital DKK</b>	<b>Retained earnings DKK</b>	<b>Proposed dividend DKK</b>	<b>Total DKK</b>
Equity beginning of year	14.061.995	184.752	12.600.000	26.846.747
Ordinary dividend paid	0	0	(12.600.000)	(12.600.000)
Exchange rate adjustments	0	118.598	0	118.598
Profit/loss for the year	0	9.096.901	8.000.000	17.096.901
<b>Equity end of year</b>	<b>14.061.995</b>	<b>9.400.251</b>	<b>8.000.000</b>	<b>31.462.246</b>

## Consolidated cash flow statement for 2018

	<u>Notes</u>	<u>2018 DKK</u>	<u>2017 DKK</u>
Operating profit/loss		28.012.965	14.576.374
Amortisation, depreciation and impairment losses		16.532.620	19.466.257
Working capital changes	14	(23.458.920)	13.294.308
<b>Cash flow from ordinary operating activities</b>		<b>21.086.665</b>	<b>47.336.939</b>
Financial income received		0	349.708
Financial expenses paid		(5.699.597)	(6.044.190)
Income taxes refunded/(paid)		(1.906.015)	308.577
<b>Cash flows from operating activities</b>		<b>13.481.053</b>	<b>41.951.034</b>
Acquisition etc of intangible assets		(2.355.426)	(2.024.354)
Acquisition etc of property, plant and equipment		(2.030.927)	(3.046.518)
Acquisition of fixed asset investments		(479.852)	(93.172)
<b>Cash flows from investing activities</b>		<b>(4.866.205)</b>	<b>(5.164.044)</b>
Repayments of loans etc		(637.908)	(1.640.337)
Dividend paid		(12.600.000)	0
<b>Cash flows from financing activities</b>		<b>(13.237.908)</b>	<b>(1.640.337)</b>
<b>Increase/decrease in cash and cash equivalents</b>		<b>(4.623.060)</b>	<b>35.146.653</b>
Cash and cash equivalents beginning of year		40.979.438	6.147.022
Currency translation adjustments of cash and cash equivalents		119.961	(314.237)
<b>Cash and cash equivalents end of year</b>		<b>36.476.339</b>	<b>40.979.438</b>
Cash and cash equivalents at year-end are composed of:			
Cash		36.480.984	42.806.930
Short-term debt to banks		(4.645)	(1.827.492)
<b>Cash and cash equivalents end of year</b>		<b>36.476.339</b>	<b>40.979.438</b>

## Notes to consolidated financial statements

	<b>2018 DKK</b>	<b>2017 DKK</b>
<b>1. Revenue</b>		
Denmark	258.061.861	263.898.497
Other EU Countries	47.075.366	32.043.944
Other Countries	55.905.252	84.369.505
	<b>361.042.479</b>	<b>380.311.946</b>

The revenue is solely derived from one segment.

	<b>2018 DKK</b>	<b>2017 DKK</b>
<b>2. Fees to the auditor appointed by the Annual General Meeting</b>		
Statutory audit services	230.000	210.000
Tax services	24.600	35.000
Other services	142.000	115.000
	<b>396.600</b>	<b>360.000</b>

	<b>2018 DKK</b>	<b>2017 DKK</b>
<b>3. Staff costs</b>		
Wages and salaries	51.448.082	51.174.695
Pension costs	3.731.205	3.782.604
Other social security costs	1.476.822	1.481.686
	<b>56.656.109</b>	<b>56.438.985</b>
Staff costs classified as assets	(2.373.454)	(2.024.354)
	<b>54.282.655</b>	<b>54.414.631</b>
Average number of employees	<b>107</b>	<b>109</b>

Referring to S. 98b, 3 of the Danish Financial Statement Act, disclosures on management's remuneration have been omitted.

	<b>2018 DKK</b>	<b>2017 DKK</b>
<b>4. Depreciation, amortisation and impairment losses</b>		
Amortisation of intangible assets	9.653.393	10.643.399
Depreciation on property, plant and equipment	6.879.227	8.822.858
	<b>16.532.620</b>	<b>19.466.257</b>



## Notes to consolidated financial statements

	<b>2018 DKK</b>	<b>2017 DKK</b>
<b>5. Tax on profit/loss for the year</b>		
Current tax	6.598.996	4.226.842
Change in deferred tax	(1.382.529)	(1.798.038)
Adjustment concerning previous years	0	10.579
	<b>5.216.467</b>	<b>2.439.383</b>

	<b>2018 DKK</b>	<b>2017 DKK</b>
<b>6. Proposed distribution of profit/loss</b>		
Ordinary dividend for the financial year	8.000.000	12.600.000
Retained earnings	9.096.901	(6.157.491)
	<b>17.096.901</b>	<b>6.442.509</b>

	<b>Completed develop- ment projects DKK</b>	<b>Acquired intangible assets DKK</b>	<b>Goodwill DKK</b>
<b>7. Intangible assets</b>			
Cost beginning of year	5.619.468	63.929.253	5.593.243
Additions	2.355.426	0	0
<b>Cost end of year</b>	<b>7.974.894</b>	<b>63.929.253</b>	<b>5.593.243</b>
Amortisation and impairment losses beginning of year	(2.210.244)	(50.987.690)	(5.593.243)
Amortisation for the year	(2.258.215)	(7.395.178)	0
<b>Amortisation and impairment losses end of year</b>	<b>(4.468.459)</b>	<b>(58.382.868)</b>	<b>(5.593.243)</b>
<b>Carrying amount end of year</b>	<b>3.506.435</b>	<b>5.546.385</b>	<b>0</b>

Completed development projects consists of developed recipes on marinades and spice mixtures. All recipes are included in the company's sales and normal coverings are realized on these. Management has not identified indications of impairment losses in relation to the carrying amount.

## Notes to consolidated financial statements

	<b>Plant and machinery DKK</b>	<b>Other fixtures and fittings, tools and equipment DKK</b>	<b>Leasehold improve- ments DKK</b>	<b>Property, plant and equipment in progress DKK</b>
<b>8. Property, plant and equipment</b>				
Cost beginning of year	41.390.918	13.258.472	17.725.426	2.403.258
Exchange rate adjustments	0	(332)	0	0
Transfers	1.162.002	646.789	573.711	(2.382.502)
Additions	1.057.060	233.525	34.055	706.287
<b>Cost end of year</b>	<b>43.609.980</b>	<b>14.138.454</b>	<b>18.333.192</b>	<b>727.043</b>
Depreciation and impairment losses beginning of year	(27.718.312)	(11.610.200)	(6.965.213)	0
Exchange rate adjustments	0	190	0	0
Depreciation for the year	(4.150.112)	(1.124.335)	(1.604.780)	0
<b>Depreciation and impairment losses end of year</b>	<b>(31.868.424)</b>	<b>(12.734.345)</b>	<b>(8.569.993)</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>11.741.556</b>	<b>1.404.109</b>	<b>9.763.199</b>	<b>727.043</b>
Recognised assets not owned by entity	<b>804.117</b>	-	-	-
				<b>Deposits DKK</b>
<b>9. Fixed asset investments</b>				
Cost beginning of year				2.314.489
Exchange rate adjustments				(90)
Additions				479.852
<b>Cost end of year</b>				<b>2.794.251</b>
<b>Carrying amount end of year</b>				<b>2.794.251</b>
<b>10. Deferred tax</b>				
Deferred tax assets is derived from tax losses and are expected to be realized within 3 years.				
<b>11. Prepayments</b>				
Prepayments comprise incurred costs relating to subsequent financial years.				

## Notes to consolidated financial statements

	<u>2018</u> DKK	<u>2017</u> DKK
<b>12. Deferred tax</b>		
Intangible assets	1.978.000	4.505.000
Property, plant and equipment	962.000	406.000
Other taxable temporary differences	446.936	(142.666)
	<u><b>3.386.936</b></u>	<u><b>4.768.334</b></u>

### Changes during the year

Beginning of year	4.768.334
Recognised in the income statement	(1.382.529)
Recognised directly in equity	1.131
<b>End of year</b>	<u><b>3.386.936</b></u>

	<u>Due within 12</u> <u>months</u> <u>2018</u> DKK	<u>Due within 12</u> <u>months</u> <u>2017</u> DKK	<u>Due after more</u> <u>than 12 months</u> <u>2018</u> DKK
<b>13. Liabilities other than provisions</b>			
Finance lease liabilities	548.756	636.621	335.864
	<u><b>548.756</b></u>	<u><b>636.621</b></u>	<u><b>335.864</b></u>

Due after more than 5 years amounts to DKK 0.

	<u>2018</u> DKK	<u>2017</u> DKK
<b>14. Change in working capital</b>		
Increase/decrease in inventories	8.106.394	(2.142.857)
Increase/decrease in receivables	(1.537.611)	1.758.592
Increase/decrease in trade payables etc	(30.027.703)	13.678.573
	<u><b>(23.458.920)</b></u>	<u><b>13.294.308</b></u>

	<u>2018</u> DKK	<u>2017</u> DKK
<b>15. Unrecognised rental and lease commitments</b>		
Liabilities under rental or lease agreements until maturity in total	<u><b>35.679.150</b></u>	<u><b>41.115.033</b></u>

### 16. Assets charged and collateral

Certain plant and machinery as well as other fixtures etc have been financed by means of finance leases. The carrying amount of assets held under finance leases is DKK 804,117.

The Company SFK Food A/S has provided a floating charge to Sydbank A/S of DKK 95,000,000. The floating charge is granted on unsecured claims, inventories, operating equipment as well as intellectual property rights.

## Notes to consolidated financial statements

### 17. Transactions with related parties

All transactions with related parties are made on market terms.

	<u>Registered in</u>	<u>Equity inte- rest %</u>
<b>18. Subsidiaries</b>		
SFK Food A/S	Skanderborg	100,0
Solina Norway AS	Norway	100,0

## Parent income statement for 2018

	<u>Notes</u>	<u>2018 DKK</u>	<u>2017 DKK</u>
Administrative expenses		(26.400)	(136.988)
<b>Operating profit/loss</b>		<b>(26.400)</b>	<b>(136.988)</b>
Income from investments in group enterprises		20.781.320	9.970.762
Other financial income		0	693.883
Other financial expenses		(4.669.595)	(5.082.155)
<b>Profit/loss before tax</b>		<b>16.085.325</b>	<b>5.445.502</b>
Tax on profit/loss for the year	2	1.011.576	997.007
<b>Profit/loss for the year</b>	3	<b>17.096.901</b>	<b>6.442.509</b>

## Parent income statement for 2018

	<u>Notes</u>	<u>2018 DKK</u>	<u>2017 DKK</u>
Investments in group enterprises		116.794.600	110.894.682
<b>Fixed asset investments</b>	4	<b>116.794.600</b>	<b>110.894.682</b>
<b>Fixed assets</b>		<b>116.794.600</b>	<b>110.894.682</b>
Receivables from group enterprises		3.285.130	0
Joint taxation contribution receivable		6.741.600	3.860.849
<b>Receivables</b>		<b>10.026.730</b>	<b>3.860.849</b>
<b>Cash</b>		<b>734.602</b>	<b>24.435.344</b>
<b>Current assets</b>		<b>10.761.332</b>	<b>28.296.193</b>
<b>Assets</b>		<b>127.555.932</b>	<b>139.190.875</b>

## Parent balance sheet at 31.12.2018

	<u>Notes</u>	<u>2018 DKK</u>	<u>2017 DKK</u>
Contributed capital	5	14.061.995	14.061.995
Reserve for net revaluation according to the equity method		1.055.695	155.777
Retained earnings		8.344.557	28.976
Proposed dividend		8.000.000	12.600.000
<b>Equity</b>		<b><u>31.462.247</u></b>	<b><u>26.846.748</u></b>
Trade payables		25.000	25.000
Payables to group enterprises		88.739.923	110.242.594
Income tax payable		7.328.762	2.076.533
<b>Current liabilities other than provisions</b>		<b><u>96.093.685</u></b>	<b><u>112.344.127</u></b>
<b>Liabilities other than provisions</b>		<b><u>96.093.685</u></b>	<b><u>112.344.127</u></b>
<b>Equity and liabilities</b>		<b><u>127.555.932</u></b>	<b><u>139.190.875</u></b>
Contingent liabilities	6		
Assets charged and collateral	7		
Related parties with controlling interest	8		
Transactions with related parties	9		

## Parent statement of changes in equity for 2018

	<b>Contributed capital DKK</b>	<b>Reserve for net revaluation according to the equity method DKK</b>	<b>Retained earnings DKK</b>	<b>Proposed dividend DKK</b>
Equity beginning of year	14.061.995	155.777	28.976	12.600.000
Ordinary dividend paid	0	0	0	(12.600.000)
Exchange rate adjustments	0	118.598	0	0
Profit/loss for the year	0	781.320	8.315.581	8.000.000
<b>Equity end of year</b>	<b>14.061.995</b>	<b>1.055.695</b>	<b>8.344.557</b>	<b>8.000.000</b>
				<b>Total DKK</b>
Equity beginning of year				26.846.748
Ordinary dividend paid				(12.600.000)
Exchange rate adjustments				118.598
Profit/loss for the year				17.096.901
<b>Equity end of year</b>				<b>31.462.247</b>



## Notes to parent financial statements

	<u>2018</u>	<u>2017</u>
<b>1. Staff costs</b>		
Average number of employees	<u>0</u>	
	<u>2018 DKK</u>	<u>2017 DKK</u>
<b>2. Tax on profit/loss for the year</b>		
Current tax	(1.011.576)	(997.007)
	<u>(1.011.576)</u>	<u>(997.007)</u>
	<u>2018 DKK</u>	<u>2017 DKK</u>
<b>3. Proposed distribution of profit/loss</b>		
Ordinary dividend for the financial year	8.000.000	12.600.000
Retained earnings	9.096.901	(6.157.491)
	<u>17.096.901</u>	<u>6.442.509</u>
		<u>Invest- ments in group enterprises DKK</u>
<b>4. Fixed asset investments</b>		
Cost beginning of year		95.738.905
<b>Cost end of year</b>		<u>95.738.905</u>
Revaluations beginning of year		15.155.777
Exchange rate adjustments		118.598
Share of profit/loss for the year		20.781.320
Dividend		(15.000.000)
<b>Revaluations end of year</b>		<u>21.055.695</u>
<b>Carrying amount end of year</b>		<u>116.794.600</u>

A specification of investments in subsidiaries is evident from the notes to the consolidated financial statements.

	<u>Number</u>	<u>Par value DKK</u>	<u>Nominal value DKK</u>
<b>5. Contributed capital</b>			
Ordinary shares	14.061.995	1	14.061.995
	<u>14.061.995</u>		<u>14.061.995</u>

## Notes to parent financial statements

### 6. Contingent liabilities

The Entity serves as the administration company in a Danish joint taxation arrangement. According to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore liable for income taxes etc for the jointly taxed entities, and for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for these entities.

### 7. Assets charged and collateral

None.

### 8. Related parties with controlling interest

Solina Belgium NV/SA, Belgium, owns all shares in the company and thus has the controlling interest of the Entity.

Solina France SaS, France, owns all shares in Solina Belgium NV/SA and thus has the controlling interest of the this.

Holding Solina SaS, France, owns all shares in Financiere Savena SaS and thus has the controlling interest of the this.

Solina Corporate SaS, France, owns all shares in Holding Solina SaS and thus has the controlling interest of the this.

### 9. Transactions with related parties

All transactions with related parties are made on market terms.

## Accounting policies

### Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

The accounting policies applied to these consolidated financial statements and parent financial statements are consistent with those applied last year with some reclassifications.

### Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

### Consolidated financial statements

The consolidated financial statements comprise the Parent and the group enterprises (subsidiaries) that are controlled by the Parent. Control is achieved by the Parent, either directly or indirectly, holding more than 50% of the voting rights or in any other way possibly or actually exercising controlling influence.

### Basis of consolidation

The consolidated financial statements are prepared on the basis of the financial statements of the Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements.

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the acquisition date, with net assets having been calculated at fair value.

## Accounting policies

### Income statement

#### Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

#### Production costs

Production costs comprise expenses incurred to earn revenue for the financial year. Production costs comprise direct and indirect costs for raw materials and consumables, wages and salaries, rent and lease as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment included in the production process. In addition, the item includes ordinary writedown of inventories.

#### Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

#### Distribution costs

Distribution costs comprise costs incurred for sale and distribution of the Entity's products, including wages and salaries for sales staff, advertising costs, travelling and entertainment expenses, etc as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment attached to the distribution process.

#### Administrative expenses

Administrative expenses comprise costs incurred for the Entity's administrative functions, including wages and salaries for administrative staff and Management, stationery and office supplies as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment used for administration of the Entity.

#### Income from investments in group enterprises

Income from investments in group enterprises comprises the pro rata share of the individual enterprises' profit/loss after full elimination of internal profits or losses.

#### Other financial income

Other financial income comprises interest income, including interest income on receivables from group enterprises, net capital or exchange gains on securities, payables and transactions in foreign currencies, amortisation of financial assets as well as tax relief under the Danish Tax Prepayment Scheme etc.

#### Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

## Accounting policies

### Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

### Balance sheet

#### Goodwill

Goodwill is the positive difference between cost and fair value of assets and liabilities arising from acquisitions. Goodwill is amortised straight-line over its estimated useful life, which is fixed based on the experience gained by Management for each business area. The amortisation periods used are 5 years.

Goodwill is written down to the lower of recoverable amount and carrying amount.

#### Intellectual property rights etc

Intellectual property rights etc comprise development projects completed, intellectual property rights and acquired intellectual property rights.

Development projects on clearly defined and identifiable products and processes, for which the technical rate of utilisation, adequate resources and a potential future market or development opportunity in the enterprise can be established, and where the intention is to manufacture, market or apply the product or process in question, are recognised as intangible assets. Other development costs are recognised as costs in the income statement as incurred. When recognising development projects as intangible assets, an amount equalling the costs incurred is taken to equity under Reserve for development costs that is reduced as the development projects are amortised and written down.

The cost of development projects comprises costs such as salaries and amortisation that are directly and indirectly attributable to the development projects.

Indirect production costs in the form of indirectly attributable staff costs and amortisation of intangible assets and depreciation on property, plant and equipment used in the development process are recognised in cost based on time spent on each project.

Completed development projects are amortised on a straight-line basis using their estimated useful lives which are determined based on a specific assessment of each development project. The amortisation periods used are 3 years.

Intellectual property rights acquired are measured at cost less accumulated amortisation. Patents are amortised over their remaining duration, and licences are amortised over the term of the agreement.

Intellectual property rights etc are written down to the lower of recoverable amount and carrying amount.

#### Property, plant and equipment

Plant and machinery as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

## Accounting policies

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For assets held under finance leases, cost is the lower of the asset's fair value and present value of future lease payments.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Plant and machinery	3-10 years
Other fixtures and fittings, tools and equipment	1-5 years
Leasehold improvements	7-12 years

For leasehold improvements and assets subject to finance leases, the depreciation period cannot exceed the contract period.

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

### Investments in group enterprises

In the parent financial statements, investments in group enterprises are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity value plus unamortised goodwill and plus or minus unrealised intra-group profits and losses.

Goodwill is calculated as the difference between cost of the investments and fair value of the pro rata share of assets and liabilities acquired. Goodwill is amortised straight-line over its estimated useful life, which is fixed based on the experience gained by Management for each business area. The amortisation periods used are 5 years.

### Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials, consumables, direct labour costs and indirect production costs.

Indirect production costs comprise indirect materials and labour costs, costs of maintenance of, depreciation on of and impairment losses relating to machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management. Finance costs are not included in cost.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

## Accounting policies

### Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

### Joint taxation contributions receivable or payable

Current joint taxation contributions payable or joint taxation contributions receivable are recognised in the balance sheet, calculated as tax computed on the taxable income for the year, which has been adjusted for prepaid tax. For tax losses, joint taxation contributions receivable are only recognised if such losses are expected to be used under the joint taxation arrangement.

### Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

### Cash

Cash comprises cash in hand and bank deposits.

### Dividend

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for the financial year is disclosed as a separate item in equity. Extraordinary dividend adopted in the financial year is recognised directly in equity when distributed and disclosed as a separate item in Management's proposal for distribution of profit/loss.

### Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset or the planned settlement of each liability.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

Deferred tax relating to retaxation of previously deducted losses in foreign subsidiaries is recognised on the basis of an actual assessment of the purpose of each subsidiary.

### Finance lease liabilities

Lease commitments relating to assets held under finance leases are recognised in the balance sheet as liabilities other than provisions, and, at the time of inception of the lease, measured at the present value of future lease payments. Subsequent to initial recognition, lease commitments are measured at amortised cost. The difference between present value and nominal amount of the lease payments is recognised in the income statement as a financial expense over the term of the leases.

### Operating leases

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

## Accounting policies

### Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

### Income tax receivable or payable

Current tax receivable or payable is recognised in the balance sheet, stated as tax calculated on this year's taxable income, adjusted for prepaid tax.

### Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with activities and fixed asset investments as well as purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, instalments on interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash less short-term bank loans.