Poseidicom ApS

Strandbjerg 6 B, DK-2960 Rungsted Kyst

Annual Report for 1 January - 31 December 2021

CVR No 33 78 65 81

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 24/5 2022

Søren Dam Chairman of the General Meeting



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Management's Statement

The Executive Board has today considered and adopted the Annual Report of Poseidicom ApS for the financial year 1 January - 31 December 2021.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In my opinion the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 31 December 2021 of the Company and the Group and of the results of the Company and Group operations and of consolidated cash flows for 2021.

I recommend that the Annual Report be adopted at the Annual General Meeting.

Rungsted, 24 May 2022

Executive Board

Søren Dam



Independent Auditor's Report

To the Shareholder of Poseidicom ApS

Opinion

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2021 and of the results of the Group's and the Parent Company's operations and of consolidated cash flows for the financial year 1 January - 31 December 2021 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of Poseidicom ApS for the financial year 1 January - 31 December 2021, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("the Financial Statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.



Independent Auditor's Report

Management's responsibilities for the Financial Statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
 material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the



Independent Auditor's Report

audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Esbjerg, 24 May 2022 **PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31*

Henning Tønder Olesen State Authorised Public Accountant mne27864



Company Information

The Company Poseidicom ApS

Strandbjerg 6 B

DK-2960 Rungsted Kyst

CVR No: 33 78 65 81

Financial period: 1 January - 31 December Municipality of reg. office: Hørsholm

Executive Board Søren Dam

Auditors PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

Esbjerg Brygge 28 DK-6700 Esbjerg



Financial Highlights

Seen over a five-year period, the development of the Group is described by the following financial highlights:

			Group		
	2021	2020	2019	2018	2017
	TDKK	TDKK	TDKK	TDKK	TDKK
Key figures					
Profit/loss					
Operating profit/loss	11.496	9.216	6.923	4.553	4.171
Profit/loss before financial income and					
expenses	11.496	9.216	6.923	4.553	4.171
Net financials	-2.361	-1.358	-612	-258	-134
Net profit/loss for the year	6.842	5.905	4.797	3.224	3.044
Balance sheet					
Balance sheet total	269.845	215.805	97.285	71.240	49.639
Equity	22.010	15.168	12.788	7.991	4.767
Cash flows					
Cash flows from:					
- operating activities	-19.424	-16.632	-1.978	-3.092	5.209
- financing activities	19.489	16.403	4.506	207	-2.848
Change in cash and cash equivalents for the					
year	65	-229	2.528	-2.885	2.361
Ratios					
Return on assets	4,3%	4,3%	7,1%	6,4%	8,4%
Solvency ratio	8,2%	7,0%	13,1%	11,2%	9,6%
Return on equity	36,8%	42,2%	46,2%	50,5%	93,8%



Management's Review

Key activities

The object of the parent company is to act as a holding company.

The object of the Group Company is to purchase and sell fish and related activity.

Development in the year

The income statement of the Group for 2021 shows a profit of DKK 6,842,215, and at 31 December 2021 the balance sheet of the Group shows equity of DKK 22,010,209.

The past year and follow-up on development expectations from last year

The development in profit before tax is considered satisfying.

Targets and expectations for the year ahead

For 2022 the management expect continuous positive results.

External environment

It is a continuing goal for the company to influence the environment to the least possible extent.

Statement of corporate social responsibility

Business model

The object of the parent company is to act as a holding company.

The object of the Group Company is to purchase and sell fish and related activity.

Risk analysis

The Group is aware of the risks associated with its business model, but there is a limited risk that the Group will have a significantly negative impact on the environment and climate, human rights, social and employee matters or anti-corruption and bribery.

Policies for individual areas

Environment and climate:

Based on the business model and the associated risks, it is the Group's assessment that an actual policy in the area would not create value to either society or the Group.

Human rights:

Based on the Group's business model and the risks identified, it is the Group's assessment that no policy is required in this area.



Management's Review

Anti-corruption and bribery:

Based on the above mitigation of risks through legislation, the Group assesses that it would provide no additional value to prepare a separate policy in this area.

Social and employee matters:

The Group's employees are important assets, and the Group's objective is to retain its employees and ensure that they are granted the opportunity to develop to the extent they wish to.

Statement on gender composition

Management comprises one member only, which means that a policy in the area is irrelevant.

Statement of data ethics

The Group complies with current legislation, including processing of personal data in accordance with the General Data Protection Regulation (GDPR). Data processing is, however, not an integrated part of the Group's business activities, and since the Group does not use algorithms or similar tools for data analysis, no formal data ethics policy has been prepared.

Unusual events

The financial position at 31 December 2021 of the Group and the results of the activities and cash flows of the Group for the financial year for 2021 have not been affected by any unusual events.

Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date



Income Statement 1 January - 31 December

		Grou	ıp	Parent Co	mpany
	Note	2021	2020	2021	2020
		DKK	DKK	DKK	DKK
Gross profit/loss		13.516.281	10.666.653	-6.944	-8.661
Staff expenses Depreciation, amortisation and impairment of intangible assets and	2	-1.733.613	-1.163.969	0	0
property, plant and equipment	3	-286.307	-286.307	0	0
Profit/loss before financial income	•				
and expenses		11.496.361	9.216.377	-6.944	-8.661
Income from investments in					
subsidiaries		0	0	6.991.601	6.023.775
Financial expenses		-2.361.059	-1.358.354	-144.021	-112.011
Profit/loss before tax		9.135.302	7.858.023	6.840.636	5.903.103
Tax on profit/loss for the year	4	-2.293.087	-1.953.010	1.579	1.910
Net profit/loss for the year		6.842.215	5.905.013	6.842.215	5.905.013



Balance Sheet 31 December

Assets

		Grou	ab	Parent Co	mpany
	Note	2021	2020	2021	2020
		DKK	DKK	DKK	DKK
Goodwill		1.015.769	1.302.076	0	0
Intangible assets	5	1.015.769	1.302.076	0	0
Investments in subsidiaries	6	0	0	30.674.000	23.682.399
Deposits	7	7.140	7.140	0	0
Fixed asset investments		7.140	7.140	30.674.000	23.682.399
Fixed assets		1.022.909	1.309.216	30.674.000	23.682.399
Raw materials and consumables		3.437.077	6.999.740	0	0
Finished goods and goods for resale)	4.608.363	5.466.115	0	0
Inventories		8.045.440	12.465.855	<u> </u>	0
Trade receivables		251.885.562	186.947.242	0	0
Other receivables		5.066.000	7.607.046	0	0
Corporation tax receivable from group enterprises		0	0	2.294.666	1.954.920
Prepayments	8	0	3.715.864	0	0
Receivables		256.951.562	198.270.152	2.294.666	1.954.920
Cash at bank and in hand		3.824.589	3.759.803	92.413	31.664
Currents assets		268.821.591	214.495.810	2.387.079	1.986.584
Assets		269.844.500	215.805.026	33.061.079	25.668.983



Balance Sheet 31 December

Liabilities and equity

		Grou	ıρ	Parent Co	mpany
	Note	2021	2020	2021	2020
		DKK	DKK	DKK	DKK
Share capital		61.200	61.200	61.200	61.200
Reserve for net revaluation under the	he				
equity method		0	0	22.174.000	15.182.399
Retained earnings		21.949.009	15.106.795	-224.991	-75.605
Equity		22.010.209	15.167.995	22.010.209	15.167.994
Other payables		96.194	41.183	0	0
Long-term debt	10	96.194	41.183	0	0
Credit institutions		44.129.327	24.640.758	0	0
Trade payables		172.109.945	148.971.522	0	0
Payables to group enterprises		0	0	8.738.238	4.850.980
Payables to owners and					
Management		0	89.846	0	89.846
Corporation tax		2.293.076	1.953.010	2.293.076	1.953.010
Other payables	10	29.205.749	24.940.712	19.556	3.607.153
Short-term debt		247.738.097	200.595.848	11.050.870	10.500.989
Debt		247.834.291	200.637.031	11.050.870	10.500.989
Liabilities and equity		269.844.500	215.805.026	33.061.079	25.668.983
Distribution of profit	9				
Contingent assets, liabilities and					
other financial obligations	13				
Fee to auditors appointed at the					
general meeting	14				
Accounting Policies	15				



Statement of Changes in Equity

Group				
		Reserve for net		
		revaluation		
		under the equity	Retained	
	Share capital	method	earnings	Total
	DKK	DKK	DKK	DKK
Equity at 1 January	61.200	0	15.106.794	15.167.994
Net profit/loss for the year	0	0	6.842.215	6.842.215
Equity at 31 December	61.200	0	21.949.009	22.010.209
Parent Company				
		Reserve for net		
		revaluation		
		under the equity	Retained	
	Share capital	method	earnings	Total
	DKK	DKK	DKK	DKK
Equity at 1 January	61.200	15.182.399	-75.605	15.167.994
Net profit/loss for the year	0	6.991.601	-149.386	6.842.215
Equity at 31 December	61.200	22.174.000	-224.991	22.010.209



Cash Flow Statement 1 January - 31 December

		Group		
	Note	2021	2020	
		DKK	DKK	
Net profit/loss for the year		6.842.215	5.905.013	
Adjustments	11	4.940.453	3.597.671	
Change in working capital	12	-26.892.371	-22.379.638	
Cash flows from operating activities before financial income and				
expenses		-15.109.703	-12.876.954	
Financial expenses		-2.361.059	-1.358.354	
Cash flows from ordinary activities		-17.470.762	-14.235.308	
Corporation tax paid		-1.953.021	-2.396.986	
Cash flows from operating activities		-19.423.783	-16.632.294	
Purchase of intangible assets		0	30	
Cash flows from investing activities		0	30	
Repayment of loans from credit institutions		19.488.569	19.928.158	
Cash capital reduction		0	-3.525.000	
Cash flows from financing activities		19.488.569	16.403.158	
Change in cash and cash equivalents		64.786	-229.106	
Cash and cash equivalents at 1 January		3.759.803	3.988.909	
Cash and cash equivalents at 31 December		3.824.589	3.759.803	
Cash and cash equivalents are specified as follows:				
Cash at bank and in hand		3.824.589	3.759.803	
Cash and cash equivalents at 31 December		3.824.589	3.759.803	



		Gro	up	Parent Co	mpany
		2021	2020	2021	2020
1	Revenue	DKK	DKK	DKK	DKK
-	Revenue				
	Geographical segments				
	Revenue, Denmark	39.292.571	33.887.054	0	0
	Revenue, exports	976.929.721	826.165.481	0	0
		1.016.222.292	860.052.535	0	0
		Gro	лb	Parent Co	mpany
		2021	2020	2021	2020
2	Staff expenses	DKK	DKK	DKK	DKK
	Wages and salaries	1.669.360	1.153.018	0	0
	Other social security expenses	19.780	10.951	0	0
	Other staff expenses	44.473	0	0	0
		1.733.613	1.163.969	0	0

Remuneration to the Executive Board has not been disclosed in accordance with section 98 B(3) of the Danish Financial Statements Act.

3 Depreciation, amortisation and impairment of intangible assets and property, plant and equipment

Average number of employees

Amortisation of intangible assets	286.307	286.307	0	0
	286.307	286.307	0	0



0

0

		Grou	р	Parent Cor	npany
		2021	2020	2021	2020
4	Tax on profit/loss for the year	DKK	DKK	DKK	DKK
	Current tax for the year	2.293.087	1.953.010	-1.579	-1.910
		2.293.087	1.953.010	-1.579	-1.910

5 Intangible assets

G	ro	u	р

Group	Goodwill DKK
Cost at 1 January	2.863.037
Cost at 31 December	2.863.037
Impairment losses and amortisation at 1 January Amortisation for the year	1.560.961 286.307
Impairment losses and amortisation at 31 December	1.847.268
Carrying amount at 31 December	1.015.769



			Parent Company		
		•	2021	2020	
	Investments in subsidiaries		DKK	DKK	
	Cost at 1 January		8.500.000	8.500.00	
	Cost at 31 December		8.500.000	8.500.00	
	Value adjustments at 1 January		15.182.399	13.158.62	
	Net profit/loss for the year		7.277.908	6.310.08	
	Dividend to the Parent Company		0	-4.000.00	
	Amortisation of goodwill		-286.307	-286.30	
	Value adjustments at 31 December		22.174.000	15.182.39	
	Carrying amount at 31 December		30.674.000	23.682.39	
	Remaining positive difference included in the above carryin	ng amount at 31			
	December		1.015.800	1.302.10	
	Investments in subsidiaries are specified as follows:				
		Place of		Votes and	
	Name	registered office	Share capital	ownership	

7 Other fixed asset investments

	Group
	Deposits
	DKK
Cost at 1 January	7.140
Cost at 31 December	7.140
Carrying amount at 31 December	7.140

8 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions and interest.



		Group		Parent Company	
		2021	2020	2021	2020
9	Distribution of profit	DKK	DKK	DKK	DKK
	Reserve for net revaluation under the				
	equity method	0	0	6.991.601	2.023.775
	Retained earnings	6.842.215	5.905.013	-149.386	3.881.238
		6.842.215	5.905.013	6.842.215	5.905.013

10 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

	Group		Parent Company	
	2021	2020	2021	2020
Other payables	DKK	DKK	DKK	DKK
Between 1 and 5 years	96.194	41.183	0	0
Long-term part	96.194	41.183	0	0
Other short-term payables	29.205.749	24.940.712	19.556	3.607.153
	29.301.943	24.981.895	19.556	3.607.153

	Group	
	2021	2020
	DKK	DKK
Cash flow statement - adjustments		
Financial expenses	2.361.059	1.358.354
Depreciation, amortisation and impairment losses, including losses and		
gains on sales	286.307	286.307
Tax on profit/loss for the year	2.293.087	1.953.010
	4.940.453	3.597.671
	Depreciation, amortisation and impairment losses, including losses and gains on sales	Cash flow statement - adjustments Financial expenses Depreciation, amortisation and impairment losses, including losses and gains on sales Tax on profit/loss for the year 2021 DKK 2.361.059 2.361.059 2.286.307 2.293.087



	Gro	Group		
	2021	2020		
12 Cash flow statement - change in working capital	DKK	DKK		
Change in inventories	4.420.414	7.432.041		
Change in receivables	-58.681.410	-126.467.613		
Change in trade payables, etc	27.368.625	96.655.934		
	-26.892.371	-22.379.638		

	Gr	oup	Parent Company		
•	2021	2020	2021	2020	
-	DKK	DKK	DKK	DKK	

13 Contingent assets, liabilities and other financial obligations

Charges and security

The following assets have been placed as security with mortgage credit institutes:

As security for bank debt, a floating charge of a total of DKK 4,000k has been provided. The charge is secured in trade receivables and inventory, the carrying amount of which constitutes DKK 259,931k at 31 December 2021.

The Company's portfolio of invoices of DKK 40,738k at 31 December 2021 is provided as security to a credit institution.

The Parent Company has provided unlimited surety to a credit institution as security for group enterprises' total commitments with the bank. At 31 December 2021, group enterprises' net debt totalled DKK 36,717k.

The following assets have been placed as security with bankers:

Nordjyske Bank, kontonr. 7530

9400044 3.715.180 3.718.101 0 0

Contingent liabilities

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income.



	Group		Parent Company	
	2021	2020	2021	2020
14 Fee to auditors appointed at the	DKK general meeting	DKK	DKK	DKK
PricewaterhouseCoopers				
Audit fee	62.800	59.000	5.700	5.500
Other assurance engagements	57.180	37.650	0	0
Other services	14.300	12.000	14.300	12.000
	134.280	108.650	20.000	17.500



15 Accounting Policies

The Annual Report of Poseidicom ApS for 2021 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C .

The accounting policies applied remain unchanged from last year.

The Consolidated and Parent Company Financial Statements for 2021 are presented in DKK.

Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Basis of consolidation

The Consolidated Financial Statements comprise the Parent Company, Poseidicom ApS, and subsidiaries in which the Parent Company directly or indirectly holds more than 50% of the votes or in which the Parent Company, through share ownership or otherwise, exercises control. Enterprises in which the Group holds between 20% and 50% of the votes and exercises significant influence but not control are classified as associates.

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

The Parent Company's investments in the consolidated subsidiaries are set off against the Parent Company's share of the net asset value of subsidiaries stated at the time of consolidation.



15 Accounting Policies (continued)

Business combinations

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

Revenue

Information on business segments and geographical segments based on the Group's risks and returns and its internal financial reporting system. Business segments are regarded as the primary segments.

Income Statement

Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Company.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, revenue has not been disclosed in the Annual report.

Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.



15 Accounting Policies (continued)

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets.

Income from investments in subsidiaries

The item "Income from investments in subsidiaries" in the income statement includes the proportionate share of the profit for the year.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with wholly owned Danish and foreign subsidiaries. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

Balance Sheet

Intangible assets

Goodwill acquired is measured at cost less accumulated amortisation. Goodwill is amortised on a straight-line basis over its useful life, which is assessed at 10 years.

Impairment of fixed assets

The carrying amounts of intangible assets are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

Investments in subsidiaries

Investments in subsidiaries are recognised and measured under the equity method.

The item "Investments in subsidiaries" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at



15 Accounting Policies (continued)

the time of acquisition with addition of the remaining value of any increases in value and goodwill calculated at the time of acquisition of the enterprises.

The total net revaluation of investments in subsidiaries is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries.

Other fixed asset investments

Other fixed asset investments consist of deposits.

Inventories

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

Receivables

Receivables are recognised in the balance sheet at amortised cost, which substantially corresponds to nominal value. Provisions for estimated bad debts are made.

Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes



15 Accounting Policies (continued)

in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

Financial debts

Debts are measured at amortised cost, substantially corresponding to nominal value.

Cash Flow Statement

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand" and "Overdraft facilities".

The cash flow statement cannot be immediately derived from the published financial records.



15 Accounting Policies (continued)

Financial Highlights

Explanation of financial ratios

Return on assets Profit before financials x 100

Total assets

Solvency ratio Equity at year end x 100

Total assets at year end

Return on equity Net profit for the year x 100

Average equity

