

Grant ThorntonGodkendt
Revisionspartnerselskab

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TrueCommerce Denmark ApS

Banevænget 13, 2, 3460 Birkerød

Company reg. no. 33 77 63 49

Annual report

1 January - 31 December 2023

The annual report was submitted and approved by the general meeting on the 26 June 2024.

DocuSigned by:

Jakob Vestergaard Kurubacak Chairman of the meeting

Jakob Vestergaard kurubacak

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Notes:

- $\bullet \ \ \text{To ensure the greatest possible applicability of this document, IAS/IFRS English terminology has been used. } \\$
- Please note that decimal points have not been used in the usual English way. This means that for instance DKK 146.940 means the amount of DKK 146,940, and that 23,5 % means 23.5 %.

Management's statement

Today, the Board of Directors and the Managing Director have approved the annual report of TrueCommerce Denmark ApS for the financial year 1 January - 31 December 2023.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

We consider the chosen accounting policy to be appropriate, and in our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2023 and of the results of the Company's operations for the financial year 1 January - 31 December 2023.

Further, in our opinion, the Management's review gives a true and fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the Annual General Meeting.

Birkerød, 26 June 2024

Managing Director

- - ..

Jakob Vestergaard kurubacak

Jakob Vestergaard Kurubacak

Board of directors

DocuSigned by:

FC4297FEE2154D2...
Andrew Lawrence Porter

Chairman of the board

DocuSigned by:

Jakob Vestergaard kurubacak

Jakob Vestergaard Kurubacak

Independent auditor's report

To the Shareholder of TrueCommerce Denmark ApS

Opinion

We have audited the financial statements of TrueCommerce Denmark ApS for the financial year 1 January - 31 December 2023, which comprise a summary of significant accounting policies, income statement, balance sheet, statement of changes in equity and notes, for the Company. The financial statements are prepared under the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2023, and of the results of the Company's operations for the financial year 1 January - 31 December 2023 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent auditor's report

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

Independent auditor's report

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that Management's Review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of Management's Review.

Copenhagen, 26 June 2024

Grant Thornton

Certified Public Accountants Company reg. no. 34 20 99 36

Jacob Helly Juell-Hansen

Jacob Helly Juell-Hansen State Authorised Public Accountant mne36169

DocuSigned by:

Jannik Lehmann Lausten Jannik Lehmann Lausten

State Authorised Public Accountant mne47799

Company information

The company TrueCommerce Denmark ApS

Banevænget 13, 2 3460 Birkerød

Phone +45 4582 1600

Web site www.truecommerce.com

Company reg. no. 33 77 63 49

Financial year: 1 January - 31 December

Board of directors Andrew Lawrence Porter, Chairman of the board

Jakob Vestergaard Kurubacak

Managing Director Jakob Vestergaard Kurubacak

Auditors Grant Thornton, Godkendt Revisionspartnerselskab

Stockholmsgade 45 2100 København Ø

Parent company Truecommerce Holding ApS

Subsidiary TrueCommerce Norway AS, Norway

Financial highlights

DKK in thousands.	2023	2022	2021	2020	2019	
Income statement:						
Revenue	126.786	116.253	110.164	104.849	98.916	
Gross profit	99.360	85.742	78.180	80.367	75.485	
Profit from operating activities	39.121	21.979	23.578	27.607	22.741	
Net financials	1.942	-449	-1.248	16.999	-532	
Net profit or loss for the year	34.927	16.571	17.581	38.195	20.279	
Statement of financial position:						
Balance sheet total	117.127	109.742	304.422	208.171	153.336	
Investments in property, plant and						
equipment	215	128	3.276	1.675	768	
Equity	38.464	3.537	136.966	119.385	81.190	
Employees:						
Average number of full-time employees	68	72	66	62	61	
Key figures in %:						
Gross margin ratio	78,4	73,8	71,0	76,7	76,3	
Profit margin (EBIT-margin)	30,9	18,9	21,4	26,3	23,0	
Return on equity	166,3	23,6	20,5	38,1	28,5	

Calculations of key figures and ratios do, in all material respects, follow the recommendations of the Danish Association of Finance Analysts, only in a few respects deviating from the recommendations.

The key figures and ratios shown in the statement of financial highlights have been calculated as follows:

Gross margin ratio	Gross profit x 100 Revenue
Profit margin (EBIT margin)	Operating profit or loss (EBIT) x 100 Revenue
Return on equity	Net profit or loss for the year x 100 Average equity

Management's review

The principal activities of the company

TrueCommerce is a high-performing global supply chain network that provides fully integrated, end-toend supply chain visibility and management.

TrueCommerce Denmark ApS has achieved satisfactory results in 2023.

Uncertainties as to recognition or measurement

Investment in group enterprises comprise investment in TrueCommerce Norway, which do not currently hold any activity and the cost value currently exceeds the equity of the company.

Management assess that there are no current impairment indicators as they have plans of investing in the Norwegian market at some point in time, which has not currently been determined.

As such there is an uncertainty related to the measurement of the asset, which is linked to the future development of the Company.

Development in activities and financial matters

The income statement of the Company for 2023 shows a profit of DKK 34.926 thousand against DKK 16.571 thousand last year and the balance sheet of the Company shows an equity of DKK 38.436 thousand against DKK 3.537 thousand last year.

Consistent with our forecast, we were able to continue growing revenues and securing profit.

Special risks

Business risks:

In a company such as TrueCommerce Denmark ApS, where continuously development of new services is a cornerstone, the primary business risks are related to lack of ability to keep pace with or be ahead of development compared to its competitors. An important prerequisite for this to be possible is that the necessary resources for employee development are set aside on a continuing basis.

Financial exposure:

To the management's best judgement the company is not exposed to any specific risk besides the normal risk of adverse movements in the market, exchange and interests. TrueCommerce Denmark ApS is continuously evaluating this risk. The main currencies for TrueCommerce Denmark ApS are, however, DKK, NOK and EUR. As the risk is evaluated to be low, there is no systematic hedging of this exposure.

Intellectual capital resources

Qualified employees are the key to growth and success. TrueCommerce Denmark ApS is in a market where innovation time gets still shorter, and where the demand for adaptability and willingness to change are continuously growing. TrueCommerce Denmark ApS' staff policy is aimed at creating the framework for a sound and challenging working environment, where the employees thrive and their competencies are developed. The aim is to offer a motivating, challenging and stimulating working environment.

Research and development activities

To stay competitive, new and better solutions for the customers are continuously developed.

Management's review

The expected development in 2024

TrueCommerce Denmark ApS will focus on the continuing development of new services and investing in the business which, combined with high customer service and a stable and secure operating platform, meet demands and requests from existing as well as new customers.

Given the macro-economic uncertainties making reasonable estimates of expected revenues and profit before tax for the fiscal year 2024 is more challenging than ever. However, we expect that both revenues and profit will increase compared to 2023.

Events occurring after the end of the financial year

No other events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

The annual report for TrueCommerce Denmark ApS has been presented in accordance with the Danish Financial Statements Act regulations concerning reporting class C enterprises (medium sized enterprises).

The accounting policies are unchanged from last year, and the annual report is presented in DKK.

No consolidated financial statements have been prepared pursuant to section 112 (1) of the Danish Financial Statements Act. The financial statements of TrueCommerce Denmark ApS and its group enterprises are included in the consolidated financial statements for Spartan MidCo Corp, USA.

Pursuant to section 86 (4) of the Danish Financial Statements Act, no statement of cash flows for the enterprise has been prepared, as the relevant information is included in the consolidated financial statements of Spartan MidCo Corp.

Recognition and measurement in general

Income is recognised in the income statement concurrently with its realisation, including the recognition of value adjustments of financial assets and liabilities. Likewise, all costs are recognised in the income statement, including depreciations amortisations, writedowns for impairment, provisions, and reversals due to changes in estimated amounts previously recognised in the income statement.

Assets are recognised in the statement of financial position when it seems probable that future economic benefits will flow to the company and the value of the asset can be reliably measured.

Liabilities are recognised in the statement of financial position when it is seems probable that future economic benefits will flow out of the company and the value of the liability can be reliably measured.

Assets and liabilities are measured at cost at the initial recognition. Hereafter, assets and liabilities are measured as described below for each individual accounting item.

Certain financial assets and liabilities are measured at amortised cost, allowing a constant effective interest rate to be recognised during the useful life of the asset or liability. Amortised cost is recognised as the original cost less any payments, plus/less accrued amortisations of the difference between cost and nominal amount. In this way, capital losses and gains are allocated over the useful life of the liability.

Upon recognition and measurement, allowances are made for such predictable losses and risks which may arise prior to the presentation of the annual report and concern matters that exist on the reporting date.

Foreign currency translation

Transactions in foreign currency are translated by using the exchange rate prevailing at the date of the transaction. Differences in the rate of exchange arising between the rate at the date of transaction and the rate at the date of payment are recognised in the profit and loss account as an item under net financials.

Income statement

Revenue

Revenue comprises the value of services provided during the year, including outlay for customers less VAT and price concessions directly associated with the sale.

Revenue is recognised in the income statement on the completion of sales. This is generally considered to be the case when:

- The service has been provided before the end of the financial year
- A binding sales agreement exists
- The sales price has been determined
- Payment has been received, or is anticipated with a reasonable degree of certainty.

This ensures that recognition does not take place until the total income and costs and stage of completion at the reporting date can be reliably validated and it seems probable that the economic benefits, including payments, will flow to the enterprise.

Direct costs

Direct costs comprise licenses, software etc. in relation to the revenue for the year.

Other external costs

Other external costs comprise costs incurred for distribution, sales, advertising, administration, premises, loss on receivables, and operational leasing costs.

Staff costs

Staff costs include salaries and wages, including holiday allowances, pensions, and other social security costs, etc., for staff members. Staff costs are less government reimbursements.

Depreciation, amortisation, and writedown for impairment

Depreciation, amortisation, and writedown for impairment comprise depreciation on, amortisation of, and writedown for impairment of intangible and tangible assets, respectively.

Financial income and expenses

Financial income and expenses are recognised in the income statement with the amounts concerning the financial year. Financial income and expenses comprise interest income and expenses, realised and unrealised capital gains and losses relating to securities, debt and transactions in foreign currency.

Income from equity investment in group enterprise

Dividend from equity investment in group enterprise is recognised in the financial year in which the dividend is declared.

Tax on net profit or loss for the year

Tax for the year comprises the current income tax for the year and changes in deferred tax and is recognised in the income statement with the share attributable to the net profit or loss for the year and directly in equity with the share attributable to entries directly in equity.

The company is subject to Danish rules on compulsory joint taxation of Danish group enterprises.

Statement of financial position

Intangible assets

Patents and licences

Patents and licenses are measured at cost less accrued amortisation. Patents are amortised on a straightline basis over the remaining patent period and licenses are amortised over the contract period, however, for a maximum of 10 years.

Goodwill

Acquired goodwill is measured at cost less accumulated amortisation. Given that it is impossible to make a reliable estimate of the useful life, the amortisation period is set at 10 years.

Property, plant, and equipment

Other property, plant, and equipment are measured at cost less accrued depreciation and write-down for impairment.

The depreciable amount is cost less any expected residual value after the end of the useful life of the asset. The amortisation period and the residual value are determined at the acquisition date and reassessed annually. If the residual value exceeds the carrying amount, the depreciation is discontinued.

Depreciation is done on a straight-line basis according to an assessment of the expected useful life:

Useful life 3-5 years

Other fixtures and fittings, tools and equipment

Minor assets with an expected useful life of less than 1 year are recognised as costs in the income statement in the year of acquisition.

Profit or loss derived from the disposal of property, land, and equipment is measured as the difference between the sales price less selling costs and the carrying amount at the date of disposal. Profit or loss is recognised in the income statement as other operating income or other operating expenses.

Leases

All other leases are regarded as operating leases. Payments in connection with operating leases and other lease agreements are recognised in the income statement for the term of the contract. The company's total liabilities concerning operating leases and lease agreements are recognised under contingencies, etc.

Investments

Equity investment in group enterprise

Equity investment in group enterprise is measured at cost. If the recoverable amount is lower than the cost, writedown for impairment is done to match this lower value.

Deposits

Deposits are measured at amortised cost and represent lease deposits.

Receivables

Receivables are measured at amortised cost, which usually corresponds to face value. In order to meet expected losses, they are written down for impaiment to the net realisable value.

Prepayments and accrued income

Prepayments and accrued income recognised under assets comprise incurred costs concerning the following financial year.

Cash on hand and demand deposits

Cash on hand and demand deposits comprise cash at bank and on hand.

Liabilities other than provisions

Other liabilities concerning payables to suppliers, group enterprises, and other payables are measured at amortised cost which usually corresponds to the nominal value.

Accruals and deferred income

Payments received concerning future income are recognised under accruals and deferred income.

Income statement 1 January - 31 December

All amounts in DKK.

Note	2023	2022
Revenue	126.786.047	116.253.179
Direct costs	-11.710.232	-11.455.794
Other external costs	-15.716.131	-19.055.803
Gross profit	99.359.684	85.741.582
2 Staff costs	-58.484.046	-61.832.617
Depreciation and amortisation	-1.754.144	-1.930.379
Operating profit	39.121.494	21.978.586
Other financial income	1.979.279	6.676
3 Other financial expenses	-37.051	-455.370
Pre-tax net profit or loss	41.063.722	21.529.892
4 Tax on net profit for the year	-6.137.083	-4.958.756
5 Net profit or loss for the year	34.926.639	16.571.136

Balance sheet at 31 December

Total current assets

Total assets

All amounts in DKK.

	Assets		
Note	2	2023	2022
	Non-current assets		
6	Acquired licenses, trademarks and similar rights	366.209	83.113
7	Goodwill	284.103	336.553
	Total intangible assets	650.312	419.666
8	Other fixtures and fittings, tools and equipment	769.270	2.156.001
	Total property, plant, and equipment	769.270	2.156.001
9	Investment in group enterprise	15.727.000	15.727.000
10	Deposits	812.503	1.105.243
	Total investments	16.539.503	16.832.243
	Total non-current assets	17.959.085	19.407.910
	Current assets		
	Trade receivables	36.068.962	29.587.145
	Receivables from group enterprises	53.960.033	48.504.701
	Other receivables	392.350	17.762
11	Prepayments and accrued income	731.804	1.609.508
	Total receivables	91.153.149	79.719.116
	Cash on hand and demand deposits	8.014.538	10.615.277

90.334.393

109.742.303

99.167.687

117.126.772

Balance sheet at 31 December

All amounts in DKK.

	Equity and liabilities		
Note		2023	2022
	Equity		
	Contributed capital	6.000.000	6.000.000
	Retained earnings	32.464.046	-2.462.593
	Total equity	38.464.046	3.537.407
	Provisions		
12	Provisions for deferred tax	640.094	0
	Total provisions	640.094	0
	Liabilities other than provisions		
	Prepayments received from customers	4.369.107	430.193
	Total long term liabilities other than provisions	4.369.107	430.193
	Prepayments received from customers	17.650.044	16.008.423
	Trade payables	2.423.858	1.640.677
	Payables to group enterprises	34.625.910	70.423.009
	Income tax payable to group enterprises	5.499.080	4.958.756
	Other payables	13.454.633	12.743.838
	Total short term liabilities other than provisions	73.653.525	105.774.703
	Total liabilities other than provisions	78.022.632	106.204.896
	Total equity and liabilities	117.126.772	109.742.303

- 1 Uncertainties concerning recognition and measurement
- 13 Contingencies
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Statement of changes in equity

All amounts in DKK.

	Contributed capital	Retained earnings	Total
Equity 1 January 2022	6.000.000	130.966.271	136.966.271
Retained earnings for the year	0	-133.428.864	-133.428.864
Extraordinary dividend adopted during the financial			
year	0	150.000.000	150.000.000
Distributed extraordinary dividend adopted during			
the financial year	0	-150.000.000	-150.000.000
Equity 1 January 2023	6.000.000	-2.462.593	3.537.407
Retained earnings for the year	0	34.926.639	34.926.639
	6.000.000	32.464.046	38.464.046

Notes

All amounts in DKK.

1. Uncertainties concerning recognition and measurement

Investment in group enterprises comprise investment in TrueCommerce Norway with a book value of DKK 15.272 thousand, which do not currently hold any activity and the cost value currently exceeds the equity of the company.

Management assess that there are no current impairment indicators as they have plans of investing in the Norwegian market at some point in time, which has not currently been determined.

As such there is an uncertainty related to the measurement of the asset, which is linked to the future development of the Company.

		2023	2022
2.	Staff costs		
	Salaries and wages	53.649.355	56.321.848
	Pension costs	4.529.807	4.656.992
	Other costs for social security	304.884	853.777
		58.484.046	61.832.617
	Average number of employees	68	72
3.	Other financial expenses		
	Other financial costs	37.051	455.370
		37.051	455.370
4.	Tax on net profit for the year Tax on net profit or loss for the year Adjustment of deferred tax for the year Adjustment of tax for previous years	5.499.010 640.094 -2.021 6.137.083	4.958.756 0 0 4.958.756
5.	Proposed distribution of net profit		
	Extraordinary dividend distributed during the financial year	0	150.000.000
	Transferred to retained earnings	34.926.639	0
	Allocated from retained earnings	0	-133.428.864
	Total allocations and transfers	34.926.639	16.571.136

Notes

All	amounts in DKK.		
		31/12 2023	31/12 2022
6.	Acquired licenses, trademarks and similar rights		
	Cost 1 January 2023	3.403.733	3.403.733
	Additions during the year	383.498	0
	Cost 31 December 2023	3.787.231	3.403.733
	Amortisation and writedown 1 January 2023	-3.320.620	-3.302.513
	Amortisation for the year	-100.402	-18.107
	Amortisation and writedown 31 December 2023	-3.421.022	-3.320.620
	Carrying amount, 31 December 2023	366.209	83.113
7.	Goodwill		
	Cost 1 January 2023	524.500	524.500
	Cost 31 December 2023	524.500	524.500
	Amortisation and writedown 1 January 2023	-187.947	-135.497
	Amortisation for the year	-52.450	-52.450
	Amortisation and writedown 31 December 2023	-240.397	-187.947
	Carrying amount, 31 December 2023	284.103	336.553
8.	Other fixtures and fittings, tools and equipment		
	Cost 1 January 2023	14.292.394	14.168.509
		***	4.0.0.0.0

14.292.394	14.168.509
214.561	128.022
0	-4.137
14.506.955	14.292.394
-12.136.393	-10.281.499
-1.601.292	-1.854.894
-13.737.685	-12.136.393
769.270	2.156.001
	0 14.506.955 -12.136.393 -1.601.292 -13.737.685

Not	es				
All a	mounts in DKK.				
				31/12 2023	31/12 2022
9.	Investment in group enterprise				
	Cost 1 January 2023			15.727.000	15.727.000
	Carrying amount, 31 December	2023		15.727.000	15.727.000
	Financial highlights for the ente	erprise accordi Equity interest	ng to the latest Equity	approved annual Results for the year	report Carrying amount, TrueCommerc e Denmark ApS
	TrueCommerce Norway AS, Norway	100 %	8.479.357	556.513	15.727.000
	·		8.479.357	556.513	15.727.000
10.	Deposits Cost 1 January 2023			1.105.243	1.105.243
	Disposals during the year			-292.740	0
	Cost 31 December 2023			812.503	1.105.243
	Carrying amount, 31 December	2023		812.503	1.105.243
11.	Prepayments and accrued incom	ne			
	Prepaid expenses			731.804	1.609.508
				731.804	1.609.508
12.	Provisions for deferred tax				
	Provisions for deferred tax 1 Janu	ary 2023		0	0

Deferred tax relating to the net profit or loss for the year

0

0

640.094

640.094

Notes

All amounts in DKK.

13. Contingencies

Contingent liabilities

The company has signed a rental agreement of the company's office facilities with a liability of DKK 5.767 thousand, with 50 months to maturity.

The company has entered into operational leasing contracts with a total liability of DKK 2.131 thousand.

Joint taxation

With TrueCommerce Holding ApS, company reg. no 35 40 08 85 as administration company, the company is subject to the Danish scheme of joint taxation and unlimitedly, jointly, and severally liable, along with the other jointly taxed companies, for the total corporation tax.

The company is unlimitedly, jointly, and severally liable, along with the other jointly taxed companies, for any obligations to withhold tax on interest, royalties, and dividends.

14. Related parties

Consolidated financial statements

The company is included in the consolidated annual accounts of Spartan MidCo Corp., United States.