

# JAST Holding ApS

Tofthøjvej 41, 7321 Gadbjerg

CVR no. 33 74 83 29

## Annual report 2020

Approved at the Company's annual general meeting on

Chairman:

.....  
26<sup>th</sup> Marts 2021

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## Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of JAST Holding ApS for the financial year 1 January - 31 December 2020.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Company at 31 December 2020 and of the results of the Group's and the Company's operations and of the consolidated cash flows for the financial year 1 January - 31 December 2020.

Further, in our opinion, the Management's review gives a fair review of the development in the Group's and the Company's operations and financial matters and the results of the Group's and the Company's operations and financial position.

We recommend that the annual report be approved at the annual general meeting.

Gadbjerg, 26<sup>th</sup> Marts 2021  
Executive Board:

.....  
Jytte Rosenmaj

Bestyrelse:

.....  
Carsten Lund Thomsen  
Chairman

.....  
Jytte Rosenmaj

.....  
Ole Bjerremand Hansen

.....  
Claus Baltersen

## Independent auditor's report

### To the shareholders of JAST Holding ApS

#### Opinion

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the Group's and the Parent Company's financial position at 31 December 2020 and of the results of the Group's and the Parent Company's operations and cash flows for the financial year 1 January to 31 December 2020 in accordance with International Financial Reporting Standards as adopted by the EU and further requirements in the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of IFRSC-Group for the financial year 1 January - 31 December 2020, which comprise income statement and statement of comprehensive income, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies, for both the Group and the Parent Company ("financial statements").

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement in Management's Review.

#### Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Consolidated Financial Statements and Parent Company Financial Statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the EU and further requirements in the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Vejle, 26<sup>th</sup> Marts 2021

PRICEWATERHOUSECOOPERS  
Statsautoriseret Revisionspartnerselskab  
CVR-nr. 33 77 12 31

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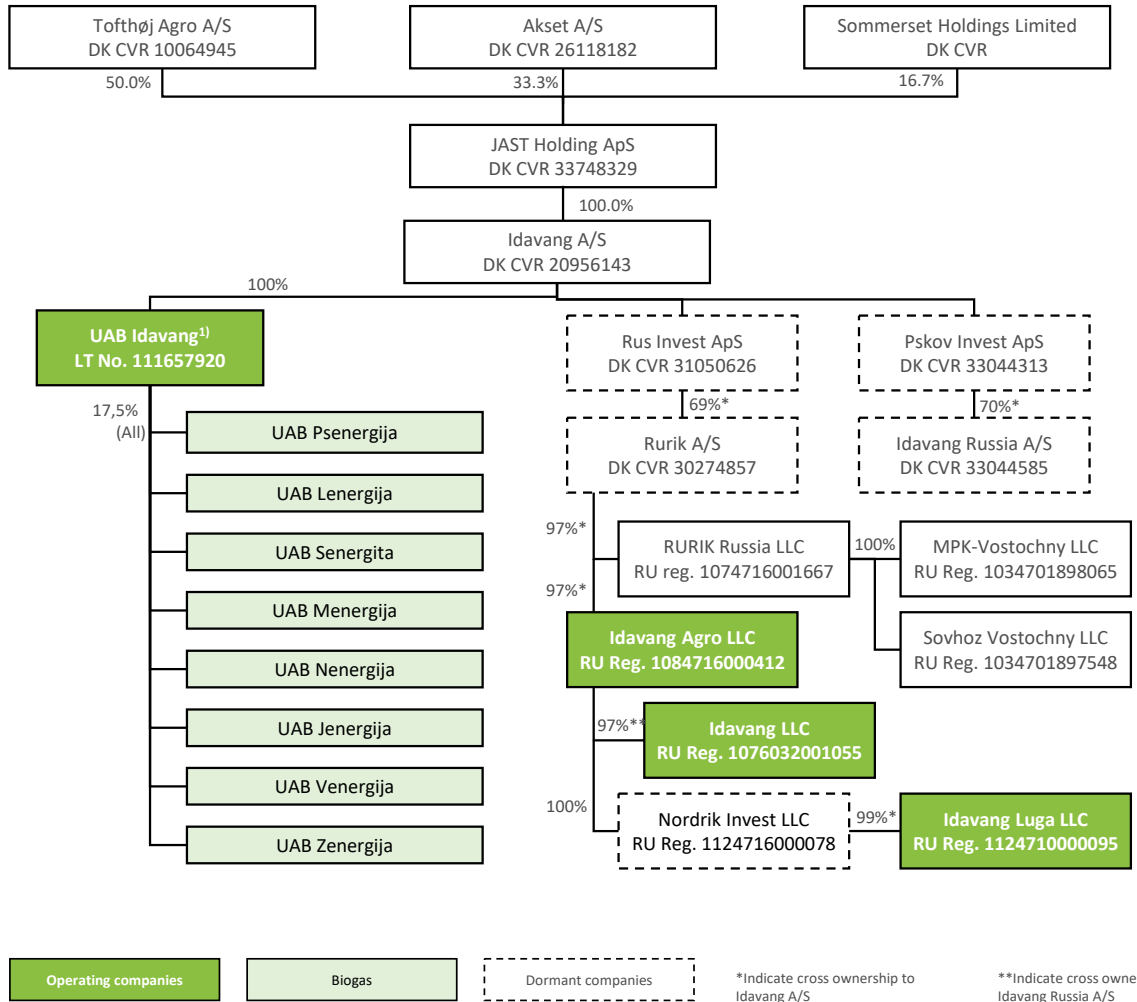
## Management's review

### Company details

Name	JAST Holding ApS
Address, Postal code, City	Tofthøjvej 41, 7321 Gadbjerg
CVR no.	33 74 83 29
Registered office	Vejle
Financial year	1 January - 31 December
Board of Directors	Carsten Lund Thomsen, Chairman Jytte Rosenmaj Ole Bjerremand Hansen Claus Baltersen
Executive Board	Jytte Rosenmaj
Auditors	Pricewaterhousecoopers Statsautoriseret Revisionspartnerselskab Esbjerg Brygge 28, 6700 Esbjerg, Denmark
Bankers	Jyske Bank

## Management's review

### Group chart



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## Management's review

### Financial highlights for the Group

DKK'000	2020	2019	2018	2017	2016
<b>Key figures</b>					
Revenue	756,980	825,704	743,129	815,935	706,813
Operating profit/loss	-98,703	127,168	65,149	89,648	127,380
Net financials	-82,516	-96,837	-22,731	-2,498	-49,155
<b>Profit/loss for the year</b>	<b>-176,148</b>	<b>10,627</b>	<b>45,283</b>	<b>73,460</b>	<b>73,264</b>
<b>Balance sheet</b>					
Total assets	1,064,948	1,589,709	1,473,262	1,475,227	1,368,968
Investment in property, plant and equipment	-30,227	-69,506	-93,902	-48,355	-26,474
Equity	215,094	481,178	425,841	415,819	487,177
<b>Financial ratios</b>					
Operating margin	-13.0%	15.4%	8.8%	11.0%	18.0%
Return on assets	-9.3%	8.0%	4.4%	6.3%	9.8%
Current ratio	150.0%	245.8%	249.2%	159.1%	99.9%
Solvency ratio	20.2%	30.3%	28.9%	28.2%	35.6%
Return on equity	-81.9%	2.3%	10.8%	16.3%	17.4%
<b>Other</b>					
Average number of employees	799	830	809	807	787

For terms and definitions of Financial ratios, please see the accounting policies.



## Management's review

### Business review

Revenue for the Idavang group was DKK 757.0m in 2020 against DKK 825.7m in 2019. Operating profit was DKK -98.7m against DKK 127.2m (2019) and profit after tax was DKK -176.1m against DKK 10.6m in 2018.

Production volume in Russia has during 2020 increased further (from 37,1 to 39,5MT or 6%) mainly due to volume produced in Luga, and the sale of weaners stopped mid-2020 as Luga now is finishing them. In Lithuania, production increased from 52,1 to 55,1MT by increasing weight, volume, and finishing all weaners.

The massive outbreaks of African Swine Fever (ASF) in China have significantly increased pork import. Chinese investment into new production facilities has similarly increased. Idavang expects China to continue with above normal imports for years to come, but the import size will most likely have peaked in 2020.

During 2020 two new macro events impacted Idavang significantly. The first being covid-19, which during the first half-year only impacted minimal, but the long-term closure of restaurants, hotels, and general society have reduced European consumption of meat, giving a downwards pressure on prices for live pigs.

The second was the ASF outbreak in Germany, which made countries like China, Japan, and South Korea close for German pork export. Hence, suddenly demand for German pork fell dramatically, giving a downwards pressure on especially German pork and initiated a significant reduction of production capacity and breeding herd is already down 5% compared to the year before and the decline continues.

Overall, the sales prices decrease from 1,23 EUR/kg to 1,11 EUR/kg for the full year compared to 2019 (-9% in Lithuania and -11% in Russia). High pork prices dominated the first four months, hereafter decreasing first due to covid and from Q4, further impacted by African Swine Fever breakouts in Germany.

Feed average prices were in 2020 5% lower than in 2019 (DKK 23.0m).

Again, field activities had a strong harvest in 2020 (EBITDA DKK 29.1m), similar to 2019 (DKK 28.4m). The grain yields were 5,3T/ha (4.5T/ha average last five years).

The Group invested DKK 30.2m in 2020, which is less than the tangible depreciation of DKK 54.1m, the reduction in investments compared to 2019 (DKK 69.5 m) was mainly due to lower investment in Luga site.

Equity on 31st December 2020 amounted to DKK 215.1m at an equity ratio of 20%.

Net interest-bearing debt (NIBD) increased to DKK 636m in 2020, being DKK 154m lower than in 2019 (DKK 790 m). Due to a net working capital improvement DKK 80.3m, and strong operational cash flow, especially in 1st half of 2020. JAST re-financed its bond during Q4 2020 securing financing for the next 5 years (last bond had 4 year tenor), the new bond increased interest of 0,75% to 7,25%.

### Vision

Our vision is to achieve and maintain the highest quality of pigs while strictly adhering to all ethical and environmental standards

### Mission

Our mission is to be the top producer of pigs in the Baltic states and North Western Russia, renowned for high quality pigs produced in accordance with top ethical and environmental standards. We strive to be an important and dependable partner to our clients, an actively benevolent member of the surrounding communities, an employer who provides an exciting and appealing workplace environment while offering our employees personal and professional development opportunities, as well as steady career possibilities.

### Core activity

JAST (Idavang)'s core activity is the production and sale of high-quality slaughter pigs and weaners in Russia and Lithuania.

JAST (Idavang)'s specialises in both brown field and green field pig production projects in Lithuania and Russia. We acquire and invest in larger production sites. We refurbish the facilities and renew the technology and knowhow with the companies well-developed production solutions. Production sites are within a reasonable geographic area to enhance synergies.

### Historical development

1999 Idavang A/S started operating the first farm Salnaiciai (Lithuania) with an initial investment of EUR 800 thousand.

1999-2002 Rupinskai farm was acquired; in total, 3,000 sows were held.

2003-2006 Musa, Sajas and Kalvarija farms were acquired, and the production volume exceeded 11 kMT by 2005.

Idavang paired off with IØ Fund (Danish Government) in Lithuanian operations from 2001-2005.

2007-2010 Skabeikiai, Lekeciai and Pasodele farms were bought, bringing sows in operation up to 19,000.

2009-2011 Russia expansion with Idavang Ostrov a green field farm and Farm Vostochny was acquired (mid-2008).

Farm Vostochny totals 6,600 sows. Joniskis, Seduva and Sesupe farms were acquired in Lithuania.

2011 International Finance Corporation (part of World Bank Group) became an Idavang A/S shareholder and

2013 Russian expansion continues, Farm Ostrov went into operation and fields operation was expanded

2014 A small farm in Ramygala was acquired, which Idavang Lithuania started to use as a boars station in 2015.

2014-16 Construction of eight biogas sites in Lithuania in cooperation with Modus Energy

2017 Idavang (JAST subsidiary) issues re-financing using a DKK 632m bond.

2018 Bond was listed on Nasdaq and construction on Luga site in Russia started

2019 Luga slaughter pig stables were put in operation, and Berzai farm was rented in Lithuania to reduce contracting (PL)

2020 Refinanced 85 mEUR bond with 75 mEUR bond and reduced share capital with 20% by acquiring IFC shares.

## Management's review

### Business focus

#### *Lithuania*

Our Lithuanian business model focuses primarily on pig production within brown field projects. Our core competencies and superior efficiency in pig production take advantage of premier Danish production technology and quality. Our grain is bought from third parties through stable and secure agreements.

#### *Russia*

Our Russian business model focuses both on farmland, grain production and pig production in both green field and brown field projects. Also, our core competencies and superior efficiency in pig production take advantage of premier Danish production technology and quality. Grain production is added to the value chain, which secures supply of grain and prevents dependency on Russian farmers. The extended control of the value chain also utilises synergies and reduces the risk of fluctuations in grain prices. Farmland is added to the value chain due to the low cost of land.

### Financial review

#### *Revenue*

Revenue for the Idavang group was DKK 757.0m in 2020 against DKK 825.7m in 2019. The decrease of DKK 68.7 m due to lower sales prices (DKK 75.1m), as increasing volume partly compensate for reduction in prices (DKK 6.4m).

#### *Herd value adjustment*

In 2020, the fair value adjustment for herd comprised DKK -68.9m. The adjustment consists almost sole of a decrease in the commercial herd, due to decrease in prices in Lithuania with average of 56% (equal to DKK -80.3m); this is partly reduced by increasing prices in Russia (equivalent to DKK +3.0m) hence in total a DKK -77.1m increase to commercial herd and the breeding herd has overall increased price with DKK +8.2m due to Russia.

#### *Cost of raw materials and consumables*

Production costs increased by DKK 41.4m to DKK 668.6m from DKK 710.0m (5.4%). The decrease was mainly due to the following four factors:

- Feed cost impacted production cost with DKK -6.0m (an decrease compared to 2019 equals -1.0%, of which volume is +6.1% and price -5.1%)
- Lower maintenance cost of DKK -6.7m
- Increase in herd of DKK -12.6m higher, as size of slaughter pigs on stock is higher (as sale of weaners have finished), which reduce production cost
- Devaluation of RUB by 11% (average 2019 DKK/RUB rate compared to average 2020 improved)
- Impairment of goodwill 108 mDKK

#### *Grants*

The Government level of direct subsidies for meat and grain (excluding interest subsidies) is slightly higher in 2020 (EUR 7.4m) due to an additional payment compared to 2019 (2019: EUR 4.5m).

## Management's review

### Follow up 2019

The EBITDA fixed herd prices 2020 (EBITDA 143 mDKK) was lower compared to 2019 (EBITDA DKK 169m due to lower Asian demand and covid.

### Meat prices

China required lower prices and covid restrictions (lower EU demand. Hence, average sales prices were 0,11 EUR below expectations. Russian pork prices in RUB were slightly above 2019, but RUB depreciation made sales prices in EUR 0,14 EUR below expectations.

### Feed price

Feed price was 5% lower mainly due to grain prices, as outlook.

### Knowledge resources

Idavang produces commodities in an international, competitive environment. One of the only ways we can secure our position as market leader in regard to productivity and quality is to retain our employees, develop their skills and enable them to constantly improve.

### Special risks

The Board of Directors regularly assesses the overall and specific risks associated with JAST (Idavang)'s business and operations and seeks to ensure that such risks are managed in a proactive and efficient manner. Internal control systems have been established and are regularly reviewed by the Board of Directors to ensure that they are appropriate and sufficient.

### Fluctuations in prices of pork

As pork is a global commodity, global supply and demand influences prices in all markets to a higher or lower degree. JAST (Idavang) mitigates this by focusing on markets where there is an undersupply of pork. Thereby, we compete with producers in other markets, which need to transport the pork to North Western Russia or Lithuania.

Fluctuations in Russian customs, subsidies and if Russia allows import of pork and live pigs from the EU

Russia wants to support domestic development of agriculture business and especially pork production where there is an undersupply.

### Current situation regarding support from the Russian government

Import has been closed for European due to veterinarian reasons (from 2014) and embargo (from 2015).

Therefore, the main competitive product is imported chilled and frozen meat within or outside quotas from Brazil. The quota system has changed from January 1st 2020, where it should be replaced with a flat rate of 25% on all import to Russia.

Interest subsidies, typical a net interest of 3.5-4.0%.

## Management's review

### Fluctuations in prices of raw materials

Pigs are fed grain, protein (e.g. soya and sunflower) and premixes (vitamin and minerals), which account for a significant part of production costs.

An increase in these prices, together with an inability to transfer such increased costs to slaughterhouses, may have a material adverse effect on JAST (Idavang)'s profit.

Over time, such an imbalance will lead to inefficient producers and closed productions; hence supply will be reduced, which will increase prices again.

Idavang mitigates this exposure by being a cost-efficient producer with high productivity and operations in markets with natural premiums.

### Concentration of production facilities in North Western Russia and Lithuania

The concentration of production facilities in North Western Russia and Lithuania means that Idavang's operations are dependent on the degree to which raw materials can be imported into North Western Russia and Lithuania.

Furthermore, the possibility of exporting from Lithuania to EU and especially Russia (if it opens up borders) ensures the best prices for Lithuanian live pigs.

Two areas can disrupt this export possibility: the political situation and outbreaks of diseases.

Currently, Russian borders are closed for all imports of live commercial pigs, and for chilled and frozen meat from a number of countries due to veterinarian and/or political reasons (embargo).

Polish borders are closed for all imports of live commercial pigs from ASF Zone 2+3 in Lithuania, whereas pork meat from ASF Zone 2 can be sold in Poland, chilled and frozen.

### Russian, EU and global economic conditions

An economic downturn or an uncertain economic outlook in the Russian economy could adversely affect consumers' meat and pork consumption habits.

Similarly, a global economic downturn or an uncertain economic outlook in the world economy could adversely affect global consumers' meat and pork consumption habits. With pork being a global commodity, the individual regions as EU or Russia will also be affected, but the effects might be lower as regional markets have own fluctuations.

### Diseases

An outbreak of a serious disease could potentially cause a loss of earnings from the relevant farm for a period during which a replacement herd would be put into operation. Production management places high focus on the risk, and the highest biosecurity measures are taken.

Furthermore, the herd is insured for all diseases to mitigate the risk to the highest possible degree.

### Financial risks

During 2020, the RUB has fluctuated within a range of 25% against the DKK. The total effect for 2020 was a 24% depreciation DKK/RUB, which among others affected equity negatively by DKK 94m, as all Russian tangible assets are measured in RUB.

## Management's review

### Financial reporting

In relation to its financial reporting process, Idavang has set up a number of internal controls to ensure that the company's financial reporting gives a true and fair view free from material misstatement. The internal control and risk management systems also ensure that the financial reporting complies with applicable laws and standards. The financial reporting process is subject to systematic assessment on an ongoing basis. The tasks and focus areas of the Audit Committee are updated every year in the form of an annual wheel. According to the annual wheel, the tasks of the Audit Committee include monitoring the financial reporting process in connection with the publication of annual and interim reports, including a review of accounting policies and significant accounting estimates and judgments.

### Internal controls and risk management systems in relation to the financial reporting

Corporate Finance conducts regular control inspections at Lithuanian and Russian subsidiaries to ensure that corporate standards for internal controls have been implemented and operate effectively. Any proposals for improvement are reported to the Board of Directors

### Health and Safety policy

The main purpose of the Occupational Health and Safety system is to protect employees' life and health and to ensure good working conditions by avoiding injuries and accidents. The Occupational health and Safety tasks are structured in seven main tasks:

- Strengthen and develop health and safety systems by forming socially responsible approach to the employees' health and safety
- Perform an occupational risk assessment of all workplaces
- Improve the system of training certification and instruction of employees on issues of the employee's safety and health
- Increase preventive efficiency of the employees' health care
- Increase fire safety
- Improve safety of employees performing dangerous work
- Providing safe and healthy work conditions for every employee

### Key risk/targets identified

Work accident

### Actions

Activities within this area has top priority, therefore after every accident happens an e-mail is sent to all users, to ensure learning from the case. Accident reports include all details, for example "During pig vaccination, the pig climbed on employee's left foot", followed by pictures, employee account, etc. KPI is accidents 17 (2020), 18 (2019), 19 (2018), 16 (2017), 13 (2016)

### Statutory CSR report

The CSR policy covers the four areas of the UN Global Compact:

- Human Rights
- Labour Rights
- Environment
- Anti-corruption

The CSR policy also has special focus on climate change, occupational health and safety, animal welfare and community development. The Group focuses on the following five values:

- Respect and trust
- Quality and Ethic
- Transparency
- Responsibility towards the environment
- Constant development

The JAST Group is constantly working on safeguarding these values throughout our organisation. Historically, the JAST (Idavang) Group has always placed high focus on CSR, including animal welfare. Consequently, Idavang have had group-housed sows and used partly slatted floors since its establishment in 1999.

## Management's review

### Intellectual capital resources

JAST (Idavang) considers the employees and the organizational culture as the most important assets of the company. The Company's long-term success is highly linked to attracting, retaining and developing the employees, which is why both internal and external training and education are priorities of JAST (Idavang).

### Environmental matters

Environmental matters are an integrated part of JAST (Idavang)'s mission and we make no compromises. We constantly strive to take care of the environment in all everyday actions, and we acknowledge the need to take care of natural resources to the benefit of future generations.

Our focus is to reduce any negative impact that our production may have on the environment. We do not have full ownership of the entire value chain. However, we urge all our business partners to help us take care of the environment.

The manure is a valuable fertilizer which, however, has a specific odor. Putting the fertilizer to efficient use and causing no inconveniences to our neighbors, we carry out careful maintenance and continuous improvements of the manure collection, storage and fertilization systems.

Many of our complexes in Lithuania and Russia have successfully functioning manure management equipment that separates the liquid and solid fraction of manure and removes excess phosphorus and ammonia.

Furthermore, is there closed Lagoons on every farm with top and double liners to prevent the emission of ammonia, nitrogen (greenhouse gas). Closed lagoons also ensure that no odor will be released into the air.

#### Key risk/targets identified

Reducing the amount of mineral fertilizer by supplying organic fertilizer (manure) to farmers on the optimal time.

#### Actions

Improve coordination with farmers so that the organic fertilizer has the highest effect hence reducing the volume of mineral fertilizer. KPI is price paid for organic fertilizer as we assume it equals mineral fertilizer reduced, revenue in 2020 was DKK 4,924k (2019: DKK 5,131k, 2018: DKK 3,678k, 2017: DKK 4,452k). Increase in revenue was due to better weather conditions and increased focus.

#### Climate Issue

Focus in our business relates not only to our production facility, but also to our partner companies.

Focus is on reducing energy consumption, which is done in many areas implementing efficient straw boilers as source of heat, ensuring that our partners use new EURO4/EURO5 trucks that use AdBlue technology and utilizing gas in manure through biogas. Biogas, where we use our efforts together with a business partner (Modus Energy) we have established biogas plants with the aim to improve environmental targets.

In 2016 we managed to become net supplier of energy, and we are increasing the net supply in 2019. An important benefit the biogas plants are also saved CO<sub>2</sub>. With the current plants the decrease in CO<sub>2</sub> emissions is equivalent to planting more than 300,000 trees over the next 10 years.

#### Key risk/targets identified

Minimize energy consumption and CO<sub>2</sub>

#### Actions

Minimize energy focuses on replacing all lamps with LED, utilizing slurry to biogas in partnership with Modus and general focus on utilizing best energy source.

#### Community Relationships

We will continue our work on supporting the neighboring communities, paying special attention to educational initiatives, social issues and sustainable development of rural territories.

## Management's review

### Animal welfare

The ethical treatment of animals is one of our fundamental values. Our work is based on the criteria of fairness, transparency and European and national legislation on animal welfare. We carry out regular reviews and assessments of our activities to ensure top-level animal welfare and efficiency of production.

### Anti-corruption Policy

The aim of the company's anti-corruption policy is to define JAST (Idavang)'s business practice for countering corruption and bribery and to provide guidance to employees. JAST (Idavang) has a zero-tolerance policy towards bribery and corruption. All our partners and employees are informed about our attitude and principles towards corruption. Warning signs are placed on walls, doors and info boards around on the farms as well as in the country headquarters. This policy extends to all JAST (Idavang)'s business dealings and transactions in all countries in which we operate. The policy is fully implemented in both Lithuania and Russia. Suppliers and business contacts are periodically being informed about requirements.

### Risk identified

Small gifts and corruption from suppliers

### Actions

Small gifts (especially around Christmas) are mainly consumed at work.

In cases of corruptions are contract with both employees and suppliers terminated without any limitation. Idavang has not identified any cases of corruption in 2020.

### Human Resource policy

The company's goal is to ensure that both genders are always represented on the Board of Directors, which they currently are. The company is committed to observing the Group's human resource policy, which first key principles are the equality of employees.

The Board of Directors has one female board member out of five, equal to 25% (1 of 4). The company's management today (by the end of 2020) is represented by 4 individuals. One of whom is female; the gender representation is unchanged compared to end of 2019 (1 female of 4).

It is the Idavang Group's objective that both genders should represent a minimum of 25% of the company's management, which is fulfilled currently.

The company wishes to honor diversity and equal gender representation in all parts of management. When selecting new board members or new management members, the company strives toward that both genders are represented among the last three candidates.

We want the company's employees to experience equal opportunities for employment, improvement, career-making and gaining management positions regardless of gender, age or nationality.

The company periodic measures and monitors how this goal is met through satisfaction surveys (last survey was 2019), which include questions like "I know what is expected of me at work" (rated 4,6 out of 5,) and "I receive recognition or praise for doing good job" (rated 3.9 out of 5) to ensure that the company adheres to the goals mentioned above.



## Management's review

### Corporate Governance

Shareholders can exercise their rights at the general meeting of shareholders, which is the company's supreme governing body.

Board of Directors

The overall task of Idavang's Board of Directors is to create value for the shareholders by managing the company. The Board resolves matters relating to Idavang's strategic development, budgets, risk factors, acquisitions and divestments as well as major development and investment projects. Furthermore, the Board of Directors supervises the Executive Board.

### Executive Board

The Executive Board of Idavang is appointed by the Board of Directors and is responsible for the company's day-to-day management, including the development and results of the company's operations as well as the company's internal development.

### Remuneration

#### Remuneration of members of the Board of Directors and the Executive Board

JAST seeks to ensure that the remuneration of the Board of Directors and the Executive Board is at a competitive and reasonable level compared with companies of the same size and with the same complexity as that of Idavang to ensure that Idavang is able to attract and retain competent executives. The members of the company's Board of Directors does not receive any fee as they are all shareholders, the amount of which is subject to shareholder approval. The remuneration and employment terms of the members of the Executive Board are determined by the Board of Directors, which also evaluates the work of the Executive Board. The Executive Board do not receive any salary, as the task is performed by a shareholder.

#### Remuneration General

JAST (Idavang) has a competitive remuneration system for all employees. JAST (Idavang) pays competitive salaries to our employees. The salary structure has standardized principles and is transparent to all employees. Furthermore, do we provide free meals, working clothes and footwear for our employees.

#### Intellectual Capital Resources

JAST (Idavang) considers the employees and the organizational culture as the most important assets of the company.

The Company's long-term success is highly linked to attracting, retaining and developing the employees, which is why both internal and external training and education are priorities of JAST (Idavang).

## Management's review

### Human rights

We care about human rights; hence we do not tolerate discrimination of any kind, be it about nationality, gender, age, sexual orientation or other. Neither do we tolerate violence physical nor psychological against employees or management.

### Key risk/targets identified

Child labor and discrimination in our company / supply chain

### Actions

Suppliers are periodically reviewed for fulfilling Idavang standards of, among others, anti-corruption, human rights (including child labor and discrimination) and animal welfare. During reviews done in 2020 there were no identified violations of Idavang standards.

### Additional information

The Company provides additional information on CSR on our subsidiary's webpage [www.idavang.com](http://www.idavang.com), which complements the information provided in this annual report.

### Events after the balance sheet date

No events materially affecting the Company's financial position have occurred subsequent to the financial year-end.

### Recognition and measurement

Management makes a number of estimates in connection with the annual report, the main one relating to valuation of the herd.

### Outlook

The company expects a lower EBITDA at fixed herd prices for 2021 compared to 2020 (EBITDA 143 mDKK) due to covid effect in 1st half 2020 and ASF outbreak in Germany, but unlikely below 97 mDKK.

### Meat prices – assumptions below are made due to continuation of the current USD/EUR level and demand from China/Asia from Europe is on at least current levels

- EU/Lithuania average prices for 2021 are expected to be slightly lower than in 2020 (1,13 EUR/kg)
- Russian pork prices 2021 are expected to be slightly below 2020 (1,10 EUR/kg)

### Feed prices

- Feed price is expected to be higher than in 2020, mainly due to grain prices.



## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Balance sheet

Note	DKK'000	Group		Parent	
		2020	2019	2020	2019
	<b>ASSETS</b>				
	<b>Fixed assets</b>				
7	<b>Intangible assets</b>				
	Acquired intangible assets	1,533	2,130	0	0
	Goodwill	0	118,958	0	0
		<u>1,533</u>	<u>121.088</u>	<u>0</u>	<u>0</u>
8	<b>Property, plant and equipment</b>				
	Land and buildings	477,477	550,444	0	0
	Biological assets	115,081	117,811	0	0
	Plant and machinery	77,049	107,143	0	0
	Other fixtures and fittings, tools and equipment	5,222	5,660	0	0
	Property, plant and equipment in progress	14,469	42,580	0	0
		<u>689,298</u>	<u>823.638</u>	<u>0</u>	<u>0</u>
9	<b>Investments</b>				
	Investments in group entities, net asset value	0	0	215,000	500,000
	Other receivables	3,318	3,324	0	0
		<u>3,318</u>	<u>3,324</u>	<u>215,000</u>	<u>500,000</u>
	<b>Total fixed assets</b>	<u>694,149</u>	<u>948,050</u>	<u>215,000</u>	<u>500,000</u>
	<b>Non-fixed assets</b>				
	<b>Inventories</b>				
	Raw materials and consumables	90,724	116,518	0	0
	Work in progress	135,509	218,496	0	0
		<u>226,233</u>	<u>335,014</u>	<u>0</u>	<u>0</u>
	<b>Receivables</b>				
	Trade receivables	25,065	42,305	0	0
10,15	Deferred tax assets	5,656	5,656	0	0
	Other receivables	3,194	12,806	0	0
	Income taxes	0	2,622	0	0
11	Prepayments	7,190	16,897	0	0
		<u>41,105</u>	<u>80,286</u>	<u>0</u>	<u>0</u>
	<b>Assets held for sale</b>	<u>1,116</u>			
12	<b>Cash</b>	<u>102,345</u>	<u>226,359</u>	<u>2</u>	<u>135</u>
	<b>Total non-fixed assets</b>	<u>370,799</u>	<u>641,659</u>	<u>2</u>	<u>135</u>
	<b>TOTAL ASSETS</b>	<u>1,064,948</u>	<u>1,589,709</u>	<u>215,002</u>	<u>500,135</u>





## Consolidated financial statements company financial statements 1 January - 31 December

### Cash flow statement

Note	DKK'000	Group	
		2020	2019
	Profit for the year	-176,148	10,627
22	Adjustments	258,196	187,858
	Cash generated from operations (operating activities)	82,048	198,485
23	Changes in working capital	130,948	-124,754
	Cash generated from operations (operating activities)	212,996	73,731
	Interest received, etc.	3,050	2,905
	Interest paid, etc.	-54,150	-48,291
	Income taxes paid	290	-7,835
	<b>Cash flows from operating activities</b>	<b>162,186</b>	<b>20,510</b>
	Additions of intangible assets	-111	-97
	Additions of property, plant and equipment	-30,227	-69,506
	Disposals of property, plant and equipment	1,644	2,085
	Additions of other	-3,057	-4,519
	<b>Cash flows from investing activities</b>	<b>-31,751</b>	<b>-72,037</b>
	Dividends paid	0	0
	Proceeds of debt to credit institutions	658,958	138,190
	Repayments, debt to credit institutions	-753,571	-158,873
	Released cash on escrow account	50,007	0
	<b>Cash flows from financing activities</b>	<b>-44,606</b>	<b>-20,683</b>
	<b>Net cash flows</b>	<b>85,829</b>	<b>-72,210</b>
	Cash at 1 January	41,394	101,698
	Foreign exchange adjustments	-24,878	11,906
24	<b>Cash at 31 December</b>	<b>102,345</b>	<b>41,394</b>

## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies

The annual report of JAST Holding ApS for 2020 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to large reporting class C entities. The profit and loss is presented according to functional method.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

#### Consolidated financial statements

##### *Preparation of consolidated financial statements*

The consolidated financial statements are prepared as a consolidation of the parent company's and the individual subsidiaries' financial statements, which are prepared according to the group's accounting policies. On consolidation, intra-group income and expenses, shareholdings, intra-group balances and dividends, and realised and unrealised gains on intra-group transactions are eliminated. Unrealised gains on transactions with associates are eliminated in proportion to the group's interest in the entity. Unrealised losses are eliminated in the same way as unrealised gains if they do not reflect impairment.

In the consolidated financial statements, the accounting items of subsidiaries are recognised in full. Non-controlling interests' share of the profit/loss for the year and of the equity of subsidiaries which are not wholly-owned are included in the group's profit/loss and equity, respectively, but are disclosed separately.

Acquisitions and disposals of non-controlling interests which are still controlled are recognised directly in equity as a transaction between shareholders.

Investments in associates and joint ventures are recognised in the consolidated financial statements using the equity method. The group's activities in joint operations are recognised on a line-by-line basis.

##### **Currency translation**

Transactions denominated in foreign currencies are translated into DKK at the exchange rate at the date of the transaction. Monetary items denominated in foreign currencies are translated into DKK at the exchange rates at the balance sheet date. Realized and unrealized exchange gains and losses are recognized in profit as financial income/expenses.

Non-Monetary assets and liabilities measured at historic cost in foreign currencies are translated into DKK at the exchange rates at the date of recognition. Non-monetary assets and liabilities measured at fair value in foreign currencies are translated into DKK at the exchange rates at the date of determination of the fair value.

##### **Derivative financial instruments**

On initial recognition, derivative financial instruments are recognised at cost in the balance sheet and are subsequently measured at fair value. Positive and negative fair values of derivative financial instruments are included in other receivables and payables, respectively.

Fair value adjustments of derivative financial instruments designated as and qualifying for recognition as a hedge of the fair value of a recognised asset or liability are recognised in the income statement along with changes in the fair value of the hedged asset or liability.

Fair value adjustments of derivative financial instruments designated as and qualifying for hedging of future assets or liabilities are recognised in other receivables or other payables, respectively, and in equity. If the hedged forecast transaction results in the recognition of assets or liabilities, amounts previously recognised in equity are transferred to the cost of the asset or liability, respectively. If the hedged forecast transaction results in income or expenses, amounts previously deferred in equity are transferred to the income statement in the period in which the hedged item affects the profit/loss for the year.



## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Public grants

Public grants related to expenses:

In Russia, the Group receives government grants in the form of reimbursement of interest expenses on loans, cost recovery for cost related to the production of crops and compensation for high grain prices.

Government grants related to expenses are recognised as income as the right to the grant is earned and received, i.e. as the eligible expenses are incurred and the grant is deposited in a bank account.

In Lithuania, the Group receives government grants for the investment of property, plant and equipment in return for the Group's commitment to carry on pig production for a certain number of years.

Government grants for assets are recognised as deferred income, which is reduced in step with the depreciation of the related asset and recognised in profit or loss under depreciation.

##### Income statement

###### Revenue

Revenue from the sale of slaughter pigs and piglets is recognised in profit or loss when delivery and transfer of the risk to the buyer has taken place.

Revenue is measured net of all types of discounts/rebates granted. Also, revenue is measured net of VAT and other indirect taxes charged on behalf of third parties.

###### Other operating income and operating expenses

Other operating income and operating expenses comprise items of a secondary nature relative to the Company's core activities, including gains or losses on the sale of fixed assets.

###### Raw materials and consumables, etc.

Raw materials and consumables include expenses relating to raw materials and consumables used in generating the year's revenue.

###### Other external expenses

Other external expenses include the year's expenses relating to the entity's core activities, including expenses relating to distribution, sale, advertising, administration, premises, bad debts, payments under operating leases, etc.

###### Amortisation/depreciation

The item comprises amortisation/depreciation of intangible assets and property, plant and equipment.

The cost net of the expected residual value for completed development projects and acquired IP rights is amortised over the expected useful life. Acquired IP rights include patents, rights and licences.

The basis of amortisation, which is calculated as cost less any residual value, is amortised on a straight-line basis over the expected useful life. The expected useful lives of the assets are as follows:

Acquired intangible assets	20 years
Goodwill	20 years

## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

The amortisation period for goodwill is based on management experience with the groups business segments.

The basis of depreciation, which is calculated as cost less any residual value, is depreciated on a straight-line basis over the expected useful life. The expected useful lives of the assets are as follows:

Land and buildings	25-40 years
Plant and machinery	8-15 years
Other fixtures and fittings, tools and equipment	3-10 years

#### Income from investments in subsidiaries

The item includes dividend received from subsidiaries and associates in so far as the dividend does not exceed the accumulated earnings in the subsidiary or the associate in the period of ownership.

#### Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts that relate to the financial reporting period. The items comprise interest income and expenses, e.g. from group entities and associates, dividends declared from other securities and investments, financial expenses relating to finance leases, realised and unrealised capital gains and losses relating to other securities and investments, exchange gains and losses and amortisation of financial assets and liabilities.

#### Tax

The parent company is covered by the Danish rules on mandatory joint taxation of the Group's Danish subsidiaries. Subsidiaries are included in the joint taxation arrangement from the date at which they are included in the consolidated financial statements and up to the date when they are no longer consolidated.

The parent company acts as management company for the joint taxation arrangement and consequently settles all corporate income tax payments with the tax authorities.

On payment of joint taxation contributions, the Danish corporate income tax charge is allocated between the jointly taxed entities in proportion to their taxable income. Entities with tax losses receive joint taxation contributions from entities that have been able to use the tax losses to reduce their own taxable income.

Tax for the year, which comprises the current income tax charge, joint taxation contributions and deferred tax adjustments, including adjustments arising from changes in tax rates, is recognised in the income statement as regards the portion that relates to the profit/loss for the year and directly in equity as regards the portion that relates to entries directly in equity.

## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Balance sheet

##### Intangible assets

Goodwill is amortised over the expected economic life of the asset, measured by reference to Management's experience in the individual business segments. Goodwill is amortised on a straight-line basis over the amortisation period, which is up to 20 years.

Other intangible assets include development projects and other acquired intangible rights, including software licences, distribution rights and development projects.

Other intangible assets are measured at cost less accumulated amortisation and impairment losses.

##### Property, plant and equipment

Property, plant and equipment include land and buildings, plant and machinery and other fixtures and fittings, tools and equipment. Property, plant and equipment are measured at cost less accumulated depreciation and impairment.

Material assets which are leased and which meets the conditions to be recognized as finance leases are treated as owned assets.

Biological assets are recognized when the company controls the asset and it is likely that financial profit related to the assets will flow to the group, and fair value of the asset can be measured reliably.

Biological assets are measured at fair value less sales expenses.

The value of crops is calculated as cost value including production-overheads. At the time of the harvest, the crops are reclassified as inventories measured at fair value less transportation expenses.

##### Investments in subsidiaries

Investments in subsidiaries and associates are measured at cost. Dividends received which exceed the accumulated earnings in the subsidiary in the period of ownership are treated as a cost reduction.

##### Impairment of fixed assets

The carrying amount of intangible assets, property, plant and equipment and investments in subsidiaries and associates is assessed for impairment on an annual basis.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists. Impairment losses on goodwill are not reversed.

## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Inventories

Biological inventories are initially measured at cost and subsequent measured at fair value.

Fair value is the expected value of a transaction between independent parties.

Other inventories are measured at cost value in accordance with the FIFO-method.

Net realizable value is the sales value less completion cost and cost related to sales taking into account marketability, obsolescence and development in expected sales price.

The taxonomy has been adapted to match Danish standards. In the balance sheet slaughter herd is categorized as work in progress. Commercial herds are biological assets, where there is a continuous biological transformation until the point of sale. Biological assets are first measured at cost values and subsequently measured at fair value less estimated sales costs. Fair value adjustment of biological assets is recorded as cost of raw materials and consumables.

##### Receivables

Receivables are measured at amortised cost, which usually corresponds to the nominal value. Provisions are made for bad debts on the basis of objective evidence that a receivable or a group of receivables are impaired. Provisions are made to the lower of the net realisable value and the carrying amount.

Impairment losses are calculated as the difference between the carrying amount of the receivables and the present value of the expected cash flows, including the realisable value of any collateral received. The effective interest rate for the individual receivable or portfolio is used as discount rate.

##### Prepayments

Prepayments recognised under "Assets" comprise prepaid expenses regarding subsequent financial reporting years.

##### Cash

Cash comprise cash and bank deposits.

## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Equity

##### *Proposed dividends*

Dividend proposed for the year is recognised as a liability once adopted at the annual general meeting (declaration date). Dividends expected to be distributed for the financial year are presented as a separate item under "Equity".

##### **Income taxes**

Current tax payables and receivables are recognised in the balance sheet as the estimated income tax charge for the year, adjusted for prior-year taxes and tax paid on account.

Provisions for deferred tax are calculated, based on the liability method, of all temporary differences between carrying amounts and tax values, with the exception of temporary differences occurring at the time of acquisition of assets and liabilities neither affecting the results of operations nor the taxable income, as well as temporary differences on non-amortisable goodwill.

Deferred tax is measured according to the taxation rules and taxation rates in the respective countries applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax assets are recognised at the value at which they are expected to be utilised, either through elimination against tax on future earnings or through a set-off against deferred tax liabilities within the same jurisdiction.

##### **Payables to credit institutions**

Mortgage debt is recognised on the raising of the loan at the proceeds received net of transaction costs incurred. Mortgage debt is subsequently measured at amortised cost, using the effective interest rate method. Borrowing costs, including capital losses, are recognised as financing costs in the income statement over the term of the loan.

JAST Holding ApS had a put option with IFC (World Bank). The put option was in 2019 treated as a financial liability in the financial statement for JAST Holding ApS. The liability is initially recognized at cost value, and subsequently measured at fair value.

##### **Other payables**

Other payables are measured at net realisable value.

##### **Deferred income**

Deferred income recognised as a liability comprises payments received concerning income in subsequent financial reporting years.

## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Cash flow statement

The cash flow statement shows the entity's net cash flows, broken down by operating, investing and financing activities, the year's changes in cash and cash equivalents and the entity's cash and cash equivalents at the beginning and the end of the year.

Cash flows from operating activities are presented using the indirect method and are made up as the profit or loss for the year, adjusted for non-cash operating items, changes in working capital, paid net financials and paid income taxes.

Cash flows from investing activities comprise payments in connection with purchase and sale of fixed assets, securities which are part of investment activities and payments in connection with purchase and sale of businesses and activities.

Cash flows from financing activities comprise changes in the size or composition of the Company's share capital and related expenses as well as raising of loans, repayment of interest-bearing debt and payment of dividends to shareholders.

Cash comprise cash and bank deposits.

##### Financial ratios

Financial ratios are calculated in accordance with the Danish Finance Society's guidelines on the calculation of financial ratios.

The financial ratios stated under "Financial highlights" have been calculated as follows:

Operating margin	$\frac{\text{Operating profit} \times 100}{\text{Revenue}}$
Return on assets	$\frac{\text{Profit/loss from operating activities} \times 100}{\text{Average assets}}$
Current ratio	$\frac{\text{Current assets} \times 100}{\text{Current liabilities}}$
Equity ratio	$\frac{\text{Equity, year-end} \times 100}{\text{Total equity and liabilities, year-end}}$
Return on equity	$\frac{\text{Profit/loss for the year after tax} \times 100}{\text{Average equity}}$

## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 2 Segment information

Total group revenue of DKK 757m (2019: DKK 826m) can be divided into the following segments: Lithuania : DKK 450m (2019 : DKK 486m) and Russia: DKK 307m (2019 : DKK 340m)

DKK'000	Group		Parent	
	2020	2019	2020	2019
<b>3 Staff costs</b>				
Wages/salaries	90,783	91,840	0	0
Other social security costs	8,778	8,988	0	0
Other staff costs	3,325	4,571	0	0
Staff costs transferred to the cost of fixed assets	-379	-1,060	0	0
	<u>102,507</u>	<u>104,339</u>	<u>0</u>	<u>0</u>
Average number of full-time employees	799	830	0	0
<b>Remuneration to members of management and board</b>				
Executive board	606	1,430	0	0
	<u>606</u>	<u>1,430</u>	<u>0</u>	<u>0</u>
<b>4 Financial income</b>				
Amortisation of put-option	472	0	0	0
Other financial income	3,054	16,218	0	0
	<u>3,526</u>	<u>16,218</u>	<u>0</u>	<u>0</u>
<b>5 Financial expenses</b>				
Amortisation of put-option	0	61,275	0	0
Other financial expenses	86,042	51,780	0	0
	<u>86,042</u>	<u>113,055</u>	<u>0</u>	<u>0</u>
<b>6 Tax for the year</b>				
Estimated tax charge for the year	6,460	7,587	0	0
Deferred tax adjustments in the year	-11,531	11,017	0	0
Tax adjustments, prior years	0	1,100	0	0
	<u>-5,071</u>	<u>19,704</u>	<u>0</u>	<u>0</u>

## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 7 Intangible assets

DKK'000	Group		
	Acquired intangible assets	Goodwill	Total
Cost at 1 January 2020	5,028	213,939	218,967
Exchange adjustment	-863	-60	-923
Additions in the year	112	0	112
Disposals in the year	0	0	0
Cost at 31 December 2020	4,276	213,879	218,156
Impairment losses and amortisation at 1 January 2020	2,898	94,981	97,879
Exchange adjustment	-397	-29	1,129
Amortisation/depreciation/impairment in the year	242	118,927	10,643
Impairment losses and amortisation at 31 December 2020	2,743	213,879	97,879
<b>Carrying amount at 2020</b>	<b>1,533</b>	<b>0</b>	<b>110,118</b>

#### 8 Property, plant and equipment

DKK'000	Group					
	Land and buildings	Biological assets	Plant and machinery	Other fixtures and fittings, tools and equipment	Property, plant and equipment in progress	Total
Cost at 1 January 2020	830,263	117,811	320,096	25,076	47,898	1,341,144
Exchange adjustment	-104,590	-14,269	-47,750	-995	-6,900	-174,504
Additions in the year	2,351	33,864	6,963	521	15,377	59,076
Disposals in the year	-89	-41,987	-506	-484	0	-43,066
Transfer from other accounts	28,984	19,662	4,590	134	-41,906	11,464
Cost at 31 December 2020	756,919	115,081	283,393	24,252	14,469	1,194,114
Impairment losses and depreciation at 1 January 2020	279,819	0	212,953	19,416	5,318	517,506
Exchange adjustment	-28,170	0	-29,842	-1,026	-21	-59,059
Amortisation/depreciation in the year	27,897	0	23,731	982	1,488	54,098
Amortisation/depreciation and impairment of disposals in the year	-104	0	-498	-342	0	-944
Transfer					-6,785	-6,785
Impairment losses and depreciation at 31 December 2020	279,442	0	206,344	19,030	0	504,816
<b>Carrying amount at 31 December 2020</b>	<b>477,477</b>	<b>115,081</b>	<b>77,049</b>	<b>5,222</b>	<b>14,469</b>	<b>689,298</b>
Property, plant and equipment include finance leases with a carrying amount totalling	0	0	27,662	0	0	27,662









## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 18 Collateral

##### Group

The JAST and Idavang Group is party of an intercreditor agreement with Jyske Bank and Nordic Trustee. Under this agreement, the following assets are held collateral:

Receivables from group entities, Idavang Agro LLC (Russia) DKK 74,474 thousand.

Shares in:

- Idavang A/S
- Rus Invest ApS (Denmark)
- Rurik A/S (Denmark)
- Pskov Invest ApS (Denmark)
- Idavang Russia A/S (Denmark)
- UAB Idavang (Lithuania)
- Idavang Agro LLC (Russia)
- Idavang Luga LLC (Russia).

In addition, the following companies in the JAST and Idavang group participate in a cross guarantee regarding the above agreement:

- Idavang A/S
- Rus Invest ApS (Denmark)
- Rurik A/S (Denmark)
- Pskov Invest ApS (Denmark)
- Idavang Russia A/S (Denmark)
- UAB Idavang (Lithuania)

The above-mentioned securities have been provided as collaterals for bank mortgages of DKK 624,901 thousand at 31 December 2020.

## Consolidated financial statements and parent company financial statements 1 January - 31 December

### Notes to the financial statements

#### 19 Related parties

##### Group

##### *Related party transactions*

DKK'000	2020	2019
<b>Group</b>		
Dividend (income) received from Idavang A/S	0	0
<b>Parent Company</b>		
Management fee (income)	0	0
Dividend paid to shareholders	0	0

All transactions with related parties are carried out on an arm's length basis.

##### Information on the remuneration to management

Information on the remuneration to Management appears from note 3, "Staff costs".

##### Ownership

The following shareholders are registered in the Company's register of shareholders as holding minimum 5% of the share capital:

Related party	Domicile
Toftøj Agro A/S	Denmark
Akset A/S	Denmark
Somerset Holding Limited	Cyprus

DKK'000	Group		Parent	
	2020	2019	2020	2019

#### 20 Fee to the auditors appointed by the Company in general meeting

Statutory audit	833	829	0	0
Tax assistance	0	7	0	0
Assurance engagements	52	105	0	0
	<u>885</u>	<u>941</u>	<u>0</u>	<u>0</u>



# PENNEO

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“Med min underskrift bekræfter jeg indholdet og alle datoer i dette dokument.”

## Ole Bjerremand Hansen

### Bestyrelsesmedlem

På vegne af: JAST Holding ApS

Serienummer: PID:9208-2002-2-602035906493

IP: 80.161.xxx.xxx

2021-03-26 10:42:29Z

NEM ID 

## Jytte Rosenmaj

### Direktør

På vegne af: JAST Holding ApS

Serienummer: PID:9208-2002-2-484771589297

IP: 185.107.xxx.xxx

2021-03-26 10:55:28Z

NEM ID 

## Jytte Rosenmaj

### Bestyrelsesmedlem

På vegne af: JAST Holding ApS

Serienummer: PID:9208-2002-2-484771589297

IP: 185.107.xxx.xxx

2021-03-26 10:55:28Z

NEM ID 

## Navnet er skjult (CPR valideret)

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## Carsten Lund Thomsen

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## Michael Thuesen Henriksen

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