



## Accell Danmark ApS

Tobaksgården 11  
8700 Horsens  
CVR No. 32570763

## Annual report 2019

The Annual General Meeting adopted the  
annual report on 22.04.2020

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**Anthonie Hilbert Anbeek**

Chairman of the General Meeting

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# Entity details

## Entity

Accell Danmark ApS

Tobaksgården 11

8700 Horsens

CVR No.: 32570763

Registered office: Horsens

Financial year: 01.01.2019 - 31.12.2019

## Executive Board

Anthonie Hilbert Anbeek

Jasper Gerard Sundh

## Auditors

Deloitte Statsautoriseret Revisionspartnerselskab

Tværkajen 5

P. O. Box 10

5100 Odense

# Statement by Management

The Executive Board have today considered and approved the annual report of Accell Danmark ApS for the financial year 01.01.2019 - 31.12.2019.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2019 and of the results of its operations for the financial year 01.01.2019 - 31.12.2019.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Horsens, 22.04.2020

**Executive Board**

**Anthonie Hilbert Anbeek**

**Jasper Gerard Sundh**

# Independent auditor's report

## To the shareholders of Accell Danmark ApS

### Opinion

We have audited the financial statements of Accell Danmark ApS for the financial year 01.01.2019 - 31.12.2019, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2019 and of the results of its operations for the financial year 01.01.2019 - 31.12.2019 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Statement on the management commentary**

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Odense, 22.04.2020

**Deloitte**

Statsautoriseret Revisionspartnerselskab  
CVR No. 33963556

**Heino Hyllested Tholsgaard**

State Authorised Public Accountant  
Identification No (MNE) mne34511

# Management commentary

## Financial highlights

	2019 EUR'000	2018 EUR'000	2017 EUR'000	2016 EUR'000	2015 EUR'000
<b>Key figures</b>					
Gross profit/loss	171	863	819	1,273	715
Operating profit/loss	(669)	199	170	674	284
Net financials	(231)	(213)	(165)	(248)	(28)
Profit/loss for the year	(690)	(29)	(1)	325	193
Total assets	17,456	9,375	8,165	7,439	7,073
Investments in property, plant and equipment	145	0	0	0	0
Equity	269	959	988	989	663
<b>Ratios</b>					
Return on equity (%)	(112.38)	(2.98)	(0.10)	39.35	34.28
Equity ratio (%)	1.54	10.23	12.10	13.29	9.37

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the CFA Society Denmark.

### Return on equity (%):

Profit/loss for the year \* 100

Average equity

### Equity ratio (%):

Equity \* 100

Total assets



### Primary activities

As in previous years, the primary activities of the Company are import, sale, marketing and technical maintenance of bicycles and spare parts.

### Development in activities and finances

The negative net result in 2019 is affected by an increase in group related activities, extraordinary costs linked to a new Nordic logistical setup and an expansion in new brands. The Company anticipated a limited positive result for 2019 and consider the result unsatisfactory.

### Unusual circumstances affecting recognition and measurement

There have been no material uncertainties or unusual matters affecting recognition and measurement.

### Outlook

The Company expect to realize a growth in turnover and a net profit in 2020 around 0,5-1 mill. Euro, but due to the ongoing COVID-19 pandemic, there is an obvious and significant uncertainty linked to this outlook. Risk management plans and procedures are implemented and are constantly being updated to meet the restrictions from local governments.

### Particular risks

The Company is not exposed to any particular business or financial risks other than usual risks within the wholesaler segment of parts and accessories in the bicycle business. The COVID-19 pandemic is at the highest level of focus for the management and risk management plans and procedures are implemented in order to comply with restrictions from local governments and to reduce any significant financial consequences as much as possible.

### Intellectual capital resources

The Company have the ambition to be at the forefront of the technologies used in the wholesaler segment for bikes in the bicycle business. In order to continuously improve products and services, it is crucial for the Company to continue to attract, train and maintain highly qualified staff in all areas important for the Company.

#### Staff:

The Company continuously prioritize to secure a good working environment, low sickness rate and a good mental working environment.

### Environmental performance

The Company monitors as many environmental aspects as possible. The objective is to carry out continuous improvements and minimize the environmental and work environment impacts that might exist around energy optimization, recycling etc.

### Events after the balance sheet date

No events have occurred after the balance sheet date to which would influence the evaluation of this annual report, however the COVID-19 pandemic obviously brings a lot of uncertainty to the outlook for 2020. The turnover in 1st quarter 2020 has ended at a level equal to same period last year, and the activity level so far is at a reasonable and acceptable level.

# Income statement for 2019

	Notes	2019 EUR	2018 EUR
<b>Gross profit/loss</b>		<b>170,937</b>	<b>862,739</b>
Staff costs	2	(752,145)	(632,078)
Depreciation, amortisation and impairment losses		(88,111)	(31,506)
<b>Operating profit/loss</b>		<b>(669,319)</b>	<b>199,155</b>
Other financial income		39,371	5,140
Other financial expenses	3	(270,190)	(218,063)
<b>Profit/loss before tax</b>		<b>(900,138)</b>	<b>(13,768)</b>
Tax on profit/loss for the year	4	210,012	(15,229)
<b>Profit/loss for the year</b>	5	<b>(690,126)</b>	<b>(28,997)</b>

# Balance sheet at 31.12.2019

## Assets

	Notes	2019 EUR	2018 EUR
Goodwill		199,535	231,041
<b>Intangible assets</b>	6	<b>199,535</b>	<b>231,041</b>
Land and buildings		26,263	0
Other fixtures and fittings, tools and equipment		62,049	0
<b>Property, plant and equipment</b>	7	<b>88,312</b>	<b>0</b>
Investments in group enterprises		3,116,000	3,116,000
Deferred tax	9	193,000	0
<b>Other financial assets</b>	8	<b>3,309,000</b>	<b>3,116,000</b>
<b>Fixed assets</b>		<b>3,596,847</b>	<b>3,347,041</b>
Trade receivables		5,940,974	4,509,633
Receivables from group enterprises		0	444,048
Other receivables		15,671	0
Income tax receivable		59,191	0
<b>Receivables</b>		<b>6,015,836</b>	<b>4,953,681</b>
<b>Cash</b>		<b>7,843,669</b>	<b>1,073,945</b>
<b>Current assets</b>		<b>13,859,505</b>	<b>6,027,626</b>
<b>Assets</b>		<b>17,456,352</b>	<b>9,374,667</b>

**Equity and liabilities**

	<b>Notes</b>	<b>2019 EUR</b>	<b>2018 EUR</b>
Contributed capital	10	16,767	16,767
Retained earnings		252,153	942,279
<b>Equity</b>		<b>268,920</b>	<b>959,046</b>
Deferred tax	9	0	3,500
<b>Provisions</b>		<b>0</b>	<b>3,500</b>
Finance lease liabilities		34,591	0
Payables to group enterprises		8,000,000	8,000,000
Other payables		24,006	0
<b>Non-current liabilities other than provisions</b>	11	<b>8,058,597</b>	<b>8,000,000</b>
Bank loans		8,219,694	0
Finance lease liabilities		54,095	0
Trade payables		128,273	82,515
Payables to group enterprises		361,917	48,449
Other payables		364,856	281,157
<b>Current liabilities other than provisions</b>		<b>9,128,835</b>	<b>412,121</b>
<b>Liabilities other than provisions</b>		<b>17,187,432</b>	<b>8,412,121</b>
<b>Equity and liabilities</b>		<b>17,456,352</b>	<b>9,374,667</b>
Events after the balance sheet date	1		
Contingent liabilities	12		
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# Statement of changes in equity for 2019

	Contributed capital EUR	Retained earnings EUR	Total EUR
Equity beginning of year	16,767	942,279	959,046
Profit/loss for the year	0	(690,126)	(690,126)
<b>Equity end of year</b>	<b>16,767</b>	<b>252,153</b>	<b>268,920</b>

# Notes

## 1 Events after the balance sheet date

No events have occurred after the balance sheet date to this date which would influence the evaluation of this annual report. The Company is not exposed to any particular business or financial risks other than usual risks within the wholesaler segment in the bicycle business. The COVID-19 pandemic is at the highest level of focus for the management and risk management plans and procedures are implemented in order to comply with restrictions from local governments and to reduce any significant financial consequences as much as possible.

## 2 Staff costs

	2019 EUR	2018 EUR
Wages and salaries	686,525	592,290
Pension costs	52,092	28,591
Other social security costs	13,528	11,197
	<b>752,145</b>	<b>632,078</b>
Average number of full-time employees	<b>10</b>	<b>12</b>

Remuneration to the management is not disclosed in accordance with section 98b of the Danish Financial Statements Act. 3.

## 3 Other financial expenses

	2019 EUR	2018 EUR
Financial expenses from group enterprises	220,067	203,285
Other financial expenses	50,123	14,778
	<b>270,190</b>	<b>218,063</b>

## 4 Tax on profit/loss for the year

	2019 EUR	2018 EUR
Current tax	0	4,217
Change in deferred tax	(196,500)	(2,500)
Adjustment concerning previous years	(13,512)	13,512
	<b>(210,012)</b>	<b>15,229</b>

## 5 Proposed distribution of profit and loss

	2019 EUR	2018 EUR
Retained earnings	(690,126)	(28,997)
	<b>(690,126)</b>	<b>(28,997)</b>

## 6 Intangible assets

	Goodwill EUR
Cost beginning of year	315,057
<b>Cost end of year</b>	<b>315,057</b>
Amortisation and impairment losses beginning of year	(84,016)
Amortisation for the year	(31,506)
<b>Amortisation and impairment losses end of year</b>	<b>(115,522)</b>
<b>Carrying amount end of year</b>	<b>199,535</b>

## 7 Property, plant and equipment

	Land and buildings EUR	Other fixtures and fittings, tools and equipment EUR
Additions	52,454	92,463
<b>Cost end of year</b>	<b>52,454</b>	<b>92,463</b>
Depreciation for the year	(26,191)	(30,414)
<b>Depreciation and impairment losses end of year</b>	<b>(26,191)</b>	<b>(30,414)</b>
<b>Carrying amount end of year</b>	<b>26,263</b>	<b>62,049</b>
Recognised assets not owned by entity	26,263	62,049

## 8 Financial assets

	Investments in group enterprises EUR
Cost beginning of year	3,116,000
<b>Cost end of year</b>	<b>3,116,000</b>
<b>Carrying amount end of year</b>	<b>3,116,000</b>

Investments in subsidiaries	Registered in	Corporate form	Equity interest %	Equity EUR
Cycle Service Nordic ApS	Odense	ApS	100	3,104,749
Cycle Service Nordic OY	Tampere	OY	100	113,277
Cycle Service Nordic AS	Vøyenenga	AS	100	410,936
Cycle Service Nordic AB	Varberg	AB	100	119,707

## 9 Deferred tax

	2019 EUR
<b>Changes during the year</b>	
Beginning of year	(3,500)
Recognised in the income statement	196,500
<b>End of year</b>	<b>193,000</b>

The company expects to be able to utilize the tax loss within a period of 3-5 years.

## 10 Share capital

	Number	Par value EUR	Nominal value EUR
Contributed Capital	1	16.767	16,767
	<b>1</b>		<b>16,767</b>

## 11 Non-current liabilities other than provisions

	Due after more than 12 months 2019 EUR	Outstanding after 5 years 2019 EUR
Finance lease liabilities	34,591	'0
Payables to group enterprises	8,000,000	'0
Other payables	24,006	24,006
	<b>8,058,597</b>	<b>24,006</b>



## 12 Contingent liabilities

The Company has no assets charged nor any recourse guarantee commitments at 31 December 2019.

The Entity participates as the administration company in a Danish joint taxation arrangement with Cycle Service Nordic ApS. According to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore liable for income taxes etc. for the jointly taxed entities, and for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed entities.

## 13 Related parties with controlling interest

Related parties with controlling interest - Accell Nederland B. V., Industrieweg 4, 8444AR Heerenveen, Holland wholly owns the shares of the Entity and thus has control over the Entity.

## 14 Transactions with related parties

	Parent EUR	Subsidiaries EUR	Other related parties EUR
Turnover		21,535	
Purchase of goods	13,157,427	40,926	10,341
Intercompany fees	260,700		702,874
Financial expenses	220,067		
Liabilities other than provisions	8,312,864		49,053

## 15 Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group:  
Accell Nederland B.V., P.O. Box 515 Industrieweg 4, 8444 AR Heerenveen, The Netherlands

Name and registered office of the Parent preparing consolidated financial statements for the smallest group:  
Accell Nederland B.V., P.O. Box 515 Industrieweg 4, 8444 AR Heerenveen, The Netherlands

Copies of the consolidated financial statements of Accell Nederland B.V. may be ordered at the following address:  
Accell Nederland B.V., P.O. Box 515 Industrieweg 4, 8444 AR Heerenveen, The Netherlands

# Accounting policies

## Reporting class

This annual report has been prepared in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (medium).

The accounting policies applied to these financial statements are consistent with those applied last year, apart from that the company has been switched from accounting class B to C (middle). This has only resulted in additional information in the annual report. Furthermore have the company's transitioning to comply with the rules of leasing in accordance with IFRS16.

The financial statements are presented in EUR.

## Consolidated financial statements

Referring to section 112 of the Danish Financial Statements Act, no consolidated financial statements have been prepared.

## Changes in accounting policies

The Entity has decided to change its accounting policy on recognition of leases.

To better achieve a fair presentation of the Entity's financial position and results, leases are recognised in accordance with the accounting principles of the International Financial Reporting Standard IFRS 16 Leases, effective 1 January 2019. IFRS 16 does not distinguish between operating leases and finance leases but requires the recognition of a lease asset (right-of-use asset) and a lease liability when entering into leases, except for leases with a lease term ending within 12 months (short-term leases) and contracts to lease assets of low value.

## Application of transition requirements

According to the transition requirements of the Danish Financial Statements Act, the comparative figures are not restated, and the cumulative effect of the transition is recognised in equity at the beginning of the financial year. The change only includes leases stretching into the current financial year.

Moreover, the following transition requirements of IFRS 16 have been applied:

- Amounts previously recognised for leases classified and recognised as a finance lease have not been changed.
- For leases previously classified as an operating lease, the following is applicable:
  - Lease liabilities are measured at the present value of the remaining lease payments, discounted using the Entity's incremental borrowing rate at the date of initial application on 1 January 2019
  - Lease assets are measured at an amount equal to the lease liabilities, adjusted by the amount of any prepaid or accrued lease payments.
  - Lease assets are written down to the lower of recoverable amount and carrying amount.
  - Leases for which the lease term ends within 12 months on 1 January 2019 are accounted for in the same way as short-term leases, despite the original lease term, thus not recognised as a lease asset or a

lease liability.

- Direct costs paid at the inception of a lease are excluded from the measurement of the lease assets.

### **Interpretation of changes in accounting policies due to the application of IFRS 16 Leases previously classified as operating leases**

The application of IFRS 16 changes the treatment of leases previously classified as operating leases, thus not recognised in the balance sheet. Lease payments from operating leases were previously recognised on a straight-line basis in the income statement as other external expenses over the lease term.

Lease payments from short-term leases (with a maximum lease term of 12 months and with no option to extend) and contracts to lease assets of low value (e.g. computers and office furniture) are still recognised on a straight-line basis over the term of the contract. The lease payments are recognised as "Production costs" and "Administrative expenses" ["Other external expenses"] in the income statement.

For all other leases:

- a) Lease assets and lease liabilities are recognised in the balance sheet, initially measured at the present value of future lease payments.
- b) Depreciation and impairment losses on lease assets and interest on lease liabilities are recognised in the income statement.
- c) The total lease payment is separated into repayment of the lease liability (disclosed as cash flow from financing activities) and interest (disclosed as cash flow from operating activities).

If the lease contains non-lease components (e.g. a service agreement on the lease assets), such components are recognised separately from the lease payment based on the stand-alone price of the non-lease component.

Lease incentives (e.g. a rent-free period) are recognised as part of the measurement of lease assets and lease liabilities. They were previously recognised on a straight-line basis over the lease term as a reduction in rental expenses.

Lease assets are written down to the lower of recoverable amount and carrying amount, replacing the former requirement of recognising a provision for onerous leases.

### **Leases previously classified as finance leases**

The biggest difference between IFRS 16 and the former practice of recognising assets held under a finance lease is the measurement of any residual value guarantees provided to the lessor by the lessee. In future, only the amount expected to be paid in connection with a residual value guarantee.

### **Monetary effect of changes in accounting policies**

The change has resulted in the profit/loss for the year in the financial statement being affected (4.891) EUR.

The change has resulted in the equity in the financial statement being affected (4.891) EUR.

The change has resulted in the assets amount in the financial statement being affected 88.312 EUR.

The change has resulted in the liabilities amount in the financial statement being affected (88.686) EUR.

## IFRS 15

As a result of the implementation of IFRS 16, the company has also implemented IFRS 15. However, the implementation of IFRS 15 has no significant effect on the annual report.

### Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

### Income statement

#### Gross profit or loss

Gross profit or loss comprises revenue, other operating income, cost of raw materials and consumables and external expenses.

#### Revenue

Revenue from the sale of manufactured goods is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue is recognised net of VAT, duties and sales discounts.

#### Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

#### Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

#### Staff costs

Staff costs comprise salaries and wages as well as social security contributions, pension contributions, etc for entity staff.

#### Depreciation, amortisation and impairment losses

Depreciation, amortisation and impairment losses relating to intangible assets comprise depreciation, amortisation and impairment losses for the financial year, calculated on the basis of the residual values and

useful lives of the individual assets and impairment testing as well as gains and losses from the sale of intangible assets.

### **Other financial income**

Other financial income comprises interest income and transactions in foreign currencies.

### **Other financial expenses**

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, foreign currency transactions, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

### **Tax on profit/loss for the year**

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with all Danish group enterprises. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

## **Balance sheet**

### **Goodwill**

Goodwill is the positive difference between cost and fair value of assets and liabilities arising from acquisitions. Goodwill is amortised straight-line over its estimated useful life, which is fixed based on the experience gained by Management for each business area. Useful life is determined based on an assessment of whether the amount of goodwill includes intangible resources of a temporary nature that cannot be separated and recognised as separate assets. If the useful life cannot be estimated reliably, it is fixed at 10 years. Useful lives are reassessed on an annual basis. The amortisation periods used are 10 years.

Goodwill is written down to the lower of recoverable amount and carrying amount.

### **Property, plant and equipment**

Land and buildings, plant and machinery, and other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. and indirect costs of materials, components, subsuppliers and labour costs. For assets held under finance leases, cost is the lower of the asset's fair value and present value of future lease payments.

Interest expenses on loans for the financing of the manufacture of property, plant and equipment are included in cost if they relate to the manufacturing period. All other finance costs are recognised in the income statement.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings	2-3
Other fixtures and fittings, tools and equipment	2-3

For leasehold improvements and assets subject to finance leases, the depreciation period cannot exceed the contract period.

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

### **Investments in group enterprises**

Investments in group enterprises are measured at cost. Investments are written down to the lower of recoverable amount and carrying amount.

### **Deferred tax**

Deferred tax is recognised on all temporary differences between the carrying amount and tax-based value of assets and liabilities, for which the taxbase is calculated based on the planned use of each asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

### **Receivables**

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

### **Income tax payable or receivable**

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

### **Cash**

Cash comprises cash in hand and bank deposits.

### **Leases**

A lease asset (right-of-use asset) and a similar lease liability are recognised for all leases for which the Entity is a lessee. However, this policy does not apply to short-term leases (i.e. leases with a lease term ending within 12 months) and contracts to lease assets of low value. For such leases, lease payments are recognised as an expense on a straight-line basis over the lease term.

### **Finance lease liabilities**

On initial recognition, lease liabilities are measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, the Entity's incremental borrowing rate shall be used. Lease payments included in the measurement of the lease liability comprise the following payments:

- Fixed payments less any lease incentives provided by the lessor to the lessee.
- Variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date.
- Amounts expected to be payable under residual value guarantees.

- The exercise price of a purchase option if it is reasonably certain to exercise that option.
- Payments of penalties for terminating the lease if the lease term reflects the lessee exercising an option to terminate the lease.

Variable lease payments that depend on an index or a rate are recognised in the income statement as "Other external expenses" in the period in which the event or the circumstance triggering the payments in question takes place. On subsequent measurement, lease liabilities are adjusted for accrued interest and repayments made, calculated by the effective interest rate method.

Lease liabilities are remeasured and the corresponding lease assets are similarly adjusted when:

- There is a change in the lease term, e.g. as a result of a change in the assessment of whether an option to extend or to purchase will be exercised. Remeasurement takes place by discounting the revised lease payments using a discount rate revised at the time of changing the lease.
- There is a change in lease payments resulting from a change in an index or a rate, or in the amounts expected to be payable under a residual value guarantee. Remeasurement takes place by discounting the revised lease payments using the original discount rate. However, a revised discount rate is used if the change reflects a change in the floating interest rate.
- There is a lease modification that is not accounted for as a separate lease. Remeasurement takes place by discounting the revised lease payments using a revised discount rate.

If the remeasurement results in the reduction of a lease liability exceeding the carrying amount of the corresponding lease asset, the excess amount is recognised in the income statement.

### **Lease assets**

On initial recognition, lease assets are measured at the amount of the initial measurement of the lease liabilities, any lease payments made before the commencement date less any lease incentives received, and any initial direct costs incurred by the lessee.

An estimate of costs to be incurred by the lessee in dismantling and removing the lease assets, or restoring the underlying assets, are recognised as a separate provision. The costs are added to the cost of the lease assets unless the liability is incurred to produce inventories in which case the costs are recognised in the cost of the manufactured goods. Subsequently, lease assets are measured at cost less accumulated depreciation and impairment losses.

Lease assets are depreciated over the lower of the lease term and the useful life of the underlying assets. If the lease transfers the ownership of the lease assets by the end of the lease term or if the exercise of a purchase option is expected, the lease assets are depreciated over their useful life. Depreciation begins at the commencement date.

Lease assets are written down to the lower of recoverable amount and carrying amount

Lease assets are adjusted upon remeasurement of the lease liabilities; see above in the lease liability section.

Lease assets are recognised as fixed assets within the asset item in which the underlying assets of the lease would be recognised if the Entity owned them.

**Other financial liabilities**

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

**Cash flow statement**

Referring to section 86 of the Danish Financial Statements Act, no. 4. has the company not prepared cash flow statement