Skagerak Salmon A/S

Herluf Trollesvej 14 DK-9850 Hirtshals

CVR no. 31 16 53 42

Annual report 2021

The annual report was presented and approved at the Company's annual general meeting on

10 May 2022

Bård Sekkingstad Chairman of the annual general meeting Skagerak Salmon A/S Annual report 2021 CVR no. 31 16 53 42

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Skagerak Salmon A/S Annual report 2021 CVR no. 31 16 53 42

Statement by the Board of Directors and the Executive Board

The Board of Directors and the Executive Board have today discussed and approved the annual report of Skagerak Salmon A/S for the financial year 1 January – 31 December 2021.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's assets, liabilities and financial position at 31 December 2021 and of the results of the Company's operations and cash flows for the financial year 1 January – 31 December 2021.

Further, in our opinion, the Management's review gives a fair review of the development in the Company's activities and financial matters, of the results for the year and of the Company's financial position.

We recommend that the annual report be approved at the annual general meeting.

Hirtshals, 10 May 2022 Executive Board:

Even Hopland

Board of Directors:

Bård Sekkingstad Chairman Per Johnny Bøe

Even Hopland



Independent auditor's report

To the shareholder of Skagerak Salmon A/S

Opinion

We have audited the financial statements of Skagerak Salmon A/S for the financial year 1 January - 31 December 2021 comprising income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's assets, liabilities and financial position at 31 December 2021 and of the results of the Company's operations and cash flows for the financial year 1 January – 31 December 2021 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report.

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibility for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control that Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements in Denmark will always detect a material misstatement when it exists. Misstatements may arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users made on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also



Independent auditor's report

- identify and assess the risks of material misstatement of the company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.



Independent auditor's report

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Aalborg, 10 May 2022 **KPMG** Statsautoriseret Revisionspartnerselskab CVR no. 25 57 81 98

Steffen S. Hansen State Authorised Public Accountant mne32737



Skagerak Salmon A/S Annual report 2021 CVR no. 31 16 53 42

Management's review

Company details

Skagerak Salmon A/S Herluf Trollesvej 14 DK-9850 Hirtshals

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CVR no.: Established: Registered office: Financial year:

1 January 2008 1 January – 31 December

Board of Directors

Bård Sekkingstad, Chairman Per Johnny Bøe Even Hopland

Executive Board

Even Hopland

Auditor

KPMG Statsautoriseret Revisionspartnerselskab Østre Havnegade 22D DK-9000 Aalborg CVR no. 25 57 81 98

Bank

DnB Bank ASA Arne Jacobsens Allé 15 2300 København S

Annual general meeting

The annual general meeting will be held on 10 May 2022.

Management's review

Financial highlights

DKK'000	2021	2020	2019	2018	2017
Key figures					
Gross profit	5,361	3,961	34,201	31,639	36,539
Profit/loss from financial					
income and expenses	-2,750	-73	137	-1,049	73
Profit/loss for the year	253	-272	7,250	7,081	7,901
Total assets	167,429	143,470	164,246	195,931	144,342
Equity	33,333	33,080	33,352	26,102	19,023
Investment in property,					
plant and equipment	0	0	14,859	6,285	585
Ratios					
Return on invested capital	0.1%	0.0%	5.1%	7.6%	7.6%
Solvency ratio	19.9%	23.1%	19.0%	13.3%	13.1%
Average number of full-					
time employees	4	9	57	40	46

The financial ratios have been calculated as follows:

Return on invested capital

Operating profit/loss * 100 Average invested capital

Solvency ratio

Equity ex. non-controlling interests at year-end x 100 Total equity and liabilities at year-end

Skagerak Salmon A/S Annual report 2021 CVR no. 31 16 53 42

Management's review

Operating review

Principal activities

Unlike previous year, the Company is no longer engaged in the manufacture and processing of salmon. The core focus of Skagerak Salmon A/S is product development and trading in salmon. The activities related to the manufacture and processing of salmon are now handled by the affiliated company, Skagerak Processing A/S.

Development in activities and financial position

The Company's income statement for 2021 shows a profit of DKK 253 thousand as against a loss of DKK 272 thosand in 2020. Equity in the Company's balance sheet at 31 December 2021 stood at DKK 33,333 thousand as against DKK 33,080 thousand at 31 December 2020.

Capital resources

The Company is financed through a cash pool with Danish and Norwegian group entities, and the group entities will help the Company meet its budget for 2022, and Management therefore considers cash resources sufficient.

Events after the balance sheet date

No events have occurred after the financial year end with an impact on the financial statements for 2021.

Outlook

The Company expects increased volume and positive earnings in line with new contracts signed for 2022. Uncertainty regarding COVID-19 worldwide seems to be lower than last year, and the market is expected to recover fully in the Horeca segment late 2022.

Business model

The Company acquires salmon, plans and develops products and sells them to customers all over the world. Value-added products are the core focus of Skagerak Salmon A/S. The Company does not produce raw materials or end products, but focuses on trading.

Human rights, social and employee matters, anti-corruption and bribery

The Company has conducted a thorough assessment of its business model and has not identified any material risks within the areas of human rights, anti-corruption and bribery, and social and employee matters.

Management has, based on their assessment, concluded within the areas mentioned above that the Company's general policies are sufficient to ensure that the areas are complied with by the Company, the employees and the Company's suppliers.

All partners within our supply chain are well aware of the focus on corporate social responsibility, human rights and anti-corruption.

The markets on which the Company operates score high on the Corruption Perceptions Index and are therefore deemed to pose a low risk of not complying with actions relating to anti-corruption and bribery.

Management is of the opinion that the general policies are sufficient and therefore has not prepared any specific policies within the areas.

Skagerak Salmon A/S Annual report 2021 CVR no. 31 16 53 42

Management's review

Operating review

Environmental matters

The Company focuses on climate and environment but has not adopted any specific policies for these topics.

Management has conducted a thorough assessment of the Company's impact on the climate and environment but has not identified any material risk within these areas. Therefore, no specific policies have been drawn up.

Management expects to adopt policies for these areas during 2022.

Research and development activities

The Company does not incur any research and development costs.

Intellectual capital

Management holds the view that the Company does not have any intellectual capital of particular importance to future earnings.

Income statement

DKK'000	Note	2021	2020
Gross profit		5,361	3,961
Staff costs	2	-2,188	-3,579
Depreciation, amortisation and impairment losses		-146	-655
Profit/loss before financial income and expenses		3,027	-273
Other financial income		1,743	3,546
Other financial expenses	3	-4,493	-3,619
Profit/loss before tax		277	-346
Tax on profit/loss for the year	4	-24	74
Profit/loss for the year	5	253	-272

Balance sheet

DKK'000	Note	31/12 2021	31/12 2020
ASSETS			
Fixed assets			
Intangible assets	6		
Software		0	144
Property, plant and equipment	7		
Plant and machinery		0	6,131
Fixtures and fittings, tools and equipment		0	48
		0	6,179
Investments	8		
Deposits		60	60
Total fixed assets		60	6,383
Current assets			
Inventories			
Raw materials and consumables		0	2,090
Finished goods and goods for resale		36,918	61,718
		36,918	63,808
Receivables			
Trade receivables		66,624	50,063
Receivables from group entities		371	4,420
Other receivables	9	62,259	17,701
Corporation tax		849	475
Prepayments	10	348	620
		130,451	73,279
Total current assets		167,369	137,087
TOTAL ASSETS		167,429	143,470

Balance sheet

DKK'000	Note	31/12 2021	31/12 2020
EQUITY AND LIABILITIES Equity			
Contributed capital	11	600	600
Retained earnings		32,733	32,480
Total equity		33,333	33,080
Provisions			
Provisions for deferred tax	12	959	925
Other provisions		388	0
Total provisions		1,347	925
Liabilities other than provisions			
Current liabilities other than provisions			
Prepayments received from customers		0	4,724
Trade payables		28,548	26,648
Payables to group entities		81,172	68,858
Corporation tax		0	260
Other payables		23,029	8,975
		132,749	109,465
Total liabilities other than provisions		132,749	109,465
TOTAL EQUITY AND LIABILITIES		167,429	143,470
Fees to auditor appointed at the general meeting			
Contractual obligations, contingencies, etc.	13		
Mortgages and collateral	14		
Currency and interest rate risks and the use of derivative financial instruments			
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Statement of changes in equity

DKK'000	Contributed capital	Retained earnings	Total
Equity at 1 January 2021	600	32,480	33,080
Transferred over the profit appropriation	0	253	253
Equity at 31 December 2021	600	32,733	33,333

Cash flow statement

DKK'000 Note 2021 202	.0
Profit/loss for the year 253	-272
Other adjustments of non-cash operating items 17 2,750	788
Depreciation, amortisation and impairment losses 145	0
Cash flows from operations before changes in working capital 3,148	516
Changes in working capital 186,578	10,319
Cash flows from ordinary activities -3,430	10,835
Interest income 1,743	3,546
Interest expense -4,493	-3,619
Cash flows from operating activities -6,180	10,762
Disposal of property, plant and equipment 6,184	731
Acquisition of securities0	128
Cash flows from investing activities 6,184	859
External financing:	
Repayment of non-current debt 0	-11,625
Cash flows from financing activities	-11,625
Cash flows for the year 4	-4
Cash and cash equivalents at the beginning of the year	0
Cash and cash equivalents at year-end 0	-4

Notes

1 Accounting policies

The annual report of Skagerak Salmon A/S for 2021 has been prepared in accordance with the provisions applying to reporting class C medium-sized entities under the Danish Financial Statements Act.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rates at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables, payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

Income statement

Gross profit

Pursuant to Section 32 of the Danish Financial Statements Act, the Company has decided only to disclose gross profit.

Revenue

Income from the sale of goods is recognised in revenue when delivery and transfer of risk to the buyer have taken place, and the income may be measured reliably and is expected to be received. The date of transfer of the most significant benefits and risks is determined using standard Incoterms ® 2020.

Revenue is measured at the fair value of the agreed consideration excluding VAT and taxes charged on behalf of third parties. All discounts granted are recognised in revenue.

Cost of sales

Costs incurred in generating revenue for the year are recognised in cost of sales. Furthemore, the caption also comprises direct costs of goods for resale and changes to inventory of goods for resale.

Staff costs

Staff costs comprise wages and salaries, including holiday allowance, pension and other social security costs, etc., to the Company's employees, excluding reimbursements from public authorities.

Notes

1 Accounting policies (continued)

Other external costs

Other external costs comprise distribution costs and costs related to sales, sales campaigns, administration, office premises, operating leases, etc.

Other operating income

Other operating income comprises items secondary to the activities of the entity, including gains on the disposal of intangible assets and property, plant and equipment.

Financial income and expenses

Financial income and expenses comprise interest income and expense, financial costs regarding finance leases, gains and losses on securities, payables and transactions denominated in foreign currencies, amortisation of financial assets and liabilities as well as surcharges and refunds under the on-account tax scheme, etc.

Tax on profit/loss for the year

Tax for the year comprises current corporation tax for the year and changes in deferred tax, including changes in tax rates. The tax expense relating to the profit/loss for the year is recognised in the income statement, and the tax expense relating to amounts directly recognised in equity is recognised directly in equity.

Balance sheet

Intangible assets

Intangible assets with short useful lives, e.g. software, are measured at cost less accumulated amortisation or the recoverable amount if this is lower. Such assets are usually amortised over a maximum of seven years, which is the expected useful life.

Property, plant and equipment

Land and buildings, plant and machinery and fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date on which the asset is available for use. Indirect production overheads and borrowing costs are not recognised in cost.

Where individual components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items, which are depreciated separately.

Notes

1 Accounting policies (continued)

The basis of depreciation is cost less any projected residual value after the end of the useful life. Depreciation is provided on a straight-line basis over the estimated useful life. The estimated useful lives are as follows:

Plant and machinery	3-10 years
Fixtures and fittings, tools and equipment	3-10 years

The useful life and residual value are reassessed annually. Changes are treated as accounting estimates, and the effect on depreciation is recognised prospectively.

Land is not depreciated.

Fixed assets under construction are recognised and measured at cost at the balance sheet date. Upon entry into service, the cost is transferred to the relevant group of property, plant and equipment.

Depreciation is recognised in the income statement as production costs, distribution costs and administrative expenses, respectively.

Gains and losses on the disposal of property, plant and equipment are stated as the difference between the selling price less selling costs and the carrying amount at the date of disposal. Gains and losses are recognised in the income statement as other operating income or other operating costs, respectively.

Impairment of fixed assets

The carrying amount of intangible assets and property, plant and equipment as well as equity investments in subsidiaries is subject to an annual test for indications of impairment other than the decrease in value reflected by depreciation or amortisation.

Impairment tests are conducted of individual assets or groups of assets when there is an indication that they may be impaired. Write-down is made to the recoverable amount if this is lower than the carrying amount.

The recoverable amount is the higher of an asset's net selling price and its value in use. The value in use is determined as the present value of the forecast net cash flows from the use of the asset or the group of assets, including forecast net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Deposits

Deposits comprise rent deposits recognised and measured at cost. Deposits are not depreciated.

Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value.

Goods for resale and raw materials and consumables are measured at cost, comprising purchase price plus delivery costs.

Notes

1 Accounting policies (continued)

Finished goods and work in progress are measured at cost, comprising the cost of raw materials, consumables, direct wages and salaries and indirect production overheads. Indirect production overheads comprise indirect materials and wages and salaries as well as the maintenance of depreciation of production machinery, buildings and equipment as well as factory administration and management. Borrowing costs are not included in cost.

The net realisable value of inventories is calculated as the sales amount less costs of completion and costs necessary to make the sale and is determined taking into account marketability, obsolescence and development in expected selling price.

Receivables

Receivables are measured at amortised cost.

Write-down is made for bad debt losses where there is an objective indication that a receivable or a portfolio of receivables has been impaired. If there is an objective indication that an individual receivable has been impaired, write-down is made on an individual basis.

Write-downs are calculated as the difference between the carrying amount of receivables and the present value of forecast cash flows, including the realisable value of any collateral received. The effective interest rate for the individual receivable or portfolio is used as discount rate.

Provisions

Provisions comprise anticipated costs of legal costs. Provisions are recognised when, as a result of past events, the Company has a legal or a constructive obligation, and it is probable that there may be outflow of resources embodying economic benefits to settle the obligation. Provisions are measured at value in use.

Corporation tax and deferred tax

Current tax payable and receivable is recognised in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on the taxable income of prior years and for tax paid on account.

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax value of assets and liabilities.

Deferred tax assets, including the tax value of tax loss carryforwards, are recognised at the expected value of their utilisation within the foreseeable future; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity.

Deferred tax is measured in accordance with the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Changes in deferred tax as a result of changes in tax rates are recognised in the income statement apart from captions taken directly to equity.

Notes

1 Accounting policies (continued)

Liabilities other than provisions

Financial liabilities are recognised at cost at the date of borrowing, corresponding to the proceeds received less transaction costs paid. In subsequent periods, the financial liabilities are measured at amortised cost using the effective interest method. Accordingly, the difference between cost and the nominal value is recognised in the income statement over the term of the loan together with interest expenses.

Other liabilities are measured at net realisable value.

Deferred income

Deferred income comprises advance invoicing regarding income in subsequent years.

Cash flow statement

The cash flow statement shows the Group's cash flows from operating, investing and financing activities for the year, the year's changes in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities

Cash flows from operating activities are calculated as the Group's share of profit/loss for the year adjusted for non-cash operating items, changes in working capital and corporation tax paid.

Cash flows from investing activities

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of entities and activities, intangible assets, property, plant and equipment and investments.

Cash flows from financing activities

Cash flows from financing activities comprise changes in size or composition of the Company's contributed capital and costs in this respect as well as the raising of loans, instalments on interestbearing debt and distribution of dividends to owners.

Notes

2	Staff costs		
	DKK'000	2021	2020
	Wages and salaries	1,887	2,827
	Pensions	143	222
	Other social security costs	35	124
	Other staff costs	123	406
		2,188	3,579
	Average number of full-time employees	4	9
	With reference to section 98b (3) of the Danish Financial Statements Act, not been disclosed for 2021.	executive reme	euneration has
	DKK'000	2021	2020
3	Other financial expenses		
	Interest expense to group entities	2,428	560
	Other financial expenses	2,065	3,059
		4,493	3,619
4	Tax on profit/loss for the year		
	DKK'000	2021	2020
	Current tax for the year	3	259
	Deferred tax for the year	94	-333
	Adjustment of deferred tax concerning previous years	-73	0
		24	-74
5	Proposed profit appropriation/distribution of loss		
Ŭ	Retained earnings	253	-272
6	Intangible assets		
	DKK'000		Software
	Cost at 1 January 2021		1,349
	Cost at 31 December 2021		1,349
	Amortisation and impairment losses at 1 January 2021		-1,205
	Amortisation for the year		-144
	Amortisation and impairment losses at 31 December 2021		-1,349
	Carrying amount at 31 December 2021		0

Notes

7 Property, plant and equipment

Plant and machinery	Fixtures and fittings, tools and equipment	Total
9,297	561	9,858
-6,131	-48	-6,179
3,166	513	3,679
-3,166	-513	-3,679
-3,166	-513	-3,679
0	0	0
	machinery 9,297 -6,131 3,166 -3,166 -3,166	Plant and machinery fittings, tools and equipment 9,297 561 -6,131 -48 3,166 513 -3,166 -513 -3,166 -513

8 Investments

DKK'000	Deposits
Cost at 1 January 2021	60
Cost at 31 December 2021	60
Carrying amount at 31 December 2021	60

9 Other receivables

Other receivables amount to DKK 62,259 thousand, of which DKK 14,835 thousand falls due more than 1 year after the balance sheet date (2020: DKK 17,701 thousand).

10 Prepayments

Prepayments comprise prepaid expenses concerning leasing and insurance premiums, etc.

11 Equity

Contributed capital consists of 600 shares of a nominal value of DKK 1,000 each.

All shares rank equally.

12 Deferred tax

DKK'000	31/12 2021	31/12 2020
Deferred tax at 1 January	925	1,271
Deferred tax adjustment for the year in the income statement	94	-346
Adjustment of deferred tax in respect of previous years	-73	0
	946	925
Provisions for deferred tax relate to:		
Property, plant and equipment	946	925
		21

Notes

946 925

13 Contractual obligations, contingencies, etc.

Operating lease obligations

The Company has entered into operating leases with an annual lease payment of DKK 565 thousand.

The Company has entered into operating leases which fall due at an amount of DKK 1,413 thousand within 2-3 years (2019: DKK 16,993 thousand).

14 Mortgages and collateral

As collateral for bank loans of DKK 62,395 thousand via a cash-pool scheme with the affiliated company in Norway, the Company has issued a company charge of a nominal amount of DKK 50,000 thousand. The company charge has been secured upon the following assets whose carying amount at the balance sheet date totals:

Trade receivables: DKK 66,624 thousand

Inventories: DKK 36,918 thousand.

15 Related party disclosures

Skagerak Salmon A/S' related parties comprise the following:

Control

Trient AS, Skaganeset, 5382 Skogsvåg, Norway.

Trient AS holds the majority of the contributed capital in the Company.

Skagerak Salmon A/S is part of the consolidated financial statements of Trient AS, Norway, which is the largest and smallest group in which the Company is included as a subsidiary.

The consolidated financial statements of Trient AS can be obtained by contacting the Company.

Related party transactions

Remuneration of the Parent Company's Executive Board and Board of Directors is not disclosed as outlined in note 2.

Payables to associaties and subsidiaries are disclosed in the balance sheet and interest expenses in note 3.

DKK'000	2021	2020
Purchase of goods and services from a group entity	195,772	235,946
	195,772	235,946

16 Disclosure of events after the balance sheet date

No events have occurred after the financial year end with an impact on the financial statements for 2021.

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Notes

	DKK'000	2021	2020
17	Other adjustments		
	Financial income	-1,743	-3,546
	Financial expenses	4,493	3,619
	Depreciation and amortisation	145	715
		2,895	788
18	Changes in working capital		
	Change in inventories	26,890	-15,401
	Change in receivables	-56,951	34,663
	Change in trade and other payables	23,483	-8,943
		-6,578	10,319

Verifikasjon

Transaksjon 09222115557468938812

Dokument

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I=I bankID

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Per Johnny Bøe (PJB)

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I=I bank ID

Navnet norsk BankID oppga var "Per Johnny Bøe" BankID issued by "DNB Bank ASA" 2022-04-17 05:44:13 CEST (+0200) Signert 2022-05-10 14:26:49 CEST (+0200)

Even Hopland (EH)

Identifisert av norsk BankID som "Even Hopland" Fødselsnummer 25107540523 even@sekkingstad.no

I=I bank ID

Navnet norsk BankID oppga var "Even Hopland" BankID issued by "BankID - Bankenes ID-tjeneste AS" 2022-02-25 04:01:56 CET (+0100) Signert 2022-05-10 10:22:16 CEST (+0200)

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