Unique Furniture af 14. juni 2007 A/S

Petersbjerggaard 10, 1. t.h., DK-6000 Kolding

Annual Report for 1 July 2021 - 30 June 2022

CVR No 30 61 24 50

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 15/11 2022

Carsten Bundgaard Chairman of the General Meeting



Contents

	Page
Management's Statement and Auditor's Report	
Management's Statement	1
Independent Auditor's Report	2
Management's Review	
Company Information	5
Financial Highlights	6
Management's Review	7
Consolidated and Parent Company Financial Statements	
Income Statement 1 July - 30 June	9
Balance Sheet 30 June	10
Statement of Changes in Equity	12
Cash Flow Statement 1 July - 30 June	13
Notes to the Financial Statements	14



Management's Statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Unique Furniture af 14. juni 2007 A/S for the financial year 1 July 2021 - 30 June 2022.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 30 June 2022 of the Company and the Group and of the results of the Company and Group operations and of consolidated cash flows for 2021/22.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

Kolding, 15 November 2022

Executive Board

Flemming Lindtofte

Board of Directors

Henrik Thorup Theilbjørnn Flemming Lindtofte Poul Kristiansen

Søren Iversen



Independent Auditor's Report

To the Shareholders of Unique Furniture af 14. juni 2007 A/S

Opinion

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 30 June 2022 and of the results of the Group's and the Parent Company's operations and of consolidated cash flows for the financial year 1 July 2021 - 30 June 2022 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of Unique Furniture af 14. juni 2007 A/S for the financial year 1 July 2021 - 30 June 2022, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("the Financial Statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Management's responsibilities for the Financial Statements



Independent Auditor's Report

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
 material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions



Independent Auditor's Report

may cause the Group and the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Trekantområdet, 15 November 2022 **PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31*

Jan Bunk Harbo Larsen statsautoriseret revisor mne30224



Company Information

The Company Unique Furniture af 14. juni 2007 A/S

Petersbjerggaard 10, 1. t.h.

DK-6000 Kolding

CVR No: 30 61 24 50

Financial period: 1 July - 30 June Municipality of reg. office: Kolding

Board of Directors Henrik Thorup Theilbjørnn

Flemming Lindtofte Poul Kristiansen Søren Iversen

Executive Board Flemming Lindtofte

Auditors PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

Herredsvej 32 DK-7100 Vejle



Financial Highlights

Seen over a five-year period, the development of the Group is described by the following financial highlights:

			Group		
	2021/22	2020/21	2019/20	2018/19	2017/18
	TDKK	TDKK	TDKK	TDKK	TDKK
Key figures					
Profit/loss					
Gross profit/loss	66,048	81,166	49,590	39,967	24,323
Operating profit/loss	20,283	44,613	19,171	10,982	-3,501
Net financials	8,276	-9,755	892	-2,164	-1,263
Net profit/loss for the year	20,289	27,818	15,184	6,247	-4,921
Balance sheet					
Balance sheet total	167,554	116,589	77,958	93,172	72,388
Equity	67,860	54,320	26,635	11,671	5,686
Cash flows					
Cash flows from:					
- operating activities	-14,837	4,931	37,652	-6,049	-4,052
- investing activities	-3,076	-3,220	-747	-359	-53
including investment in property, plant and					
equipment	-2,669	-2,617	-721	-497	-281
- financing activities	16,861	-5,029	-31,775	5,968	3,745
Change in cash and cash equivalents for the					
year	-1,052	-3,318	5,130	-440	-360
Number of employees	113	96	91	88	83
Ratios					
Return on assets	12.2%	38.3%	24.6%	11.9%	-4.9%
Solvency ratio	40.5%	46.6%	34.2%	12.5%	7.9%
Return on equity	33.2%	68.7%	79.3%	72.0%	-60.5%

In connection with changes to accounting policies, the comparative figures back to 2017/18 have not been restated. See the description under accounting policies.



Management's Review

Principal activity

The Company's principal activity still consists of the development, sale and distribution of furniture. The Company sells to most Western European markets, which are being served centrally from the office in Denmark or through locally employed sales representatives. In the financial year 2016/17, the Company has established its own company in the USA. The company has its head office in New Jersey.

Development and sourcing of furniture are made through the Company's representative offices in China, Vietnam, Malaysia and Eastern Europe.

Development in the year

The income statement of the Group for 2021/22 shows a profit of TDKK 20,289, and at 30 June 2022 the balance sheet of the Group shows an equity of TDKK 67,860.

The fiscal year 2021/22 resulted in several new customers around the world and we maintained our growth journey. Significant investments in new business areas were completed during the year in order to support and accelerate our business potential. COVID-19 continued to create imbalance between supply and demand which effected our performance negatively. In particular our US subsidiary was severely hit by these circumstances and a restructuring program was initiated to mitigate the development.

Compared to our expectations and given the external circumstances Management is satisfied with the result for the year.

Market risks

The Company operates in a competitive market in which sales opportunities are sensitive to economic developments. Therefore, cyclical fluctuations will affect the Company's sales and earnings.

Also market developments in the USA are being monitored closely as the Company has invested heavily in the US market. As a number of goods for the USA come from China, which means that they are subject to tariff rates, the Company pays special attention to this. A number of product series are already being transferred to other producer countries in order to mitigate possible tariff rate increases.

The overall situation for trading furniture internationally has become very volatile. There are so many parameters that have an impact on the situation and changes in a very short time. The company is very aware of this situation and following it closely.



Management's Review

Foreign exchange risks

Activities abroad mean that results, cash flows and equity are affected by exchange rate movements in a number of currencies. It is the Company's policy to try to cover these foreign exchange risks, primarily by trading in the same currency and to some extent by entering into forward exchange transactions to hedge future transactions in foreign currencies.

Targets and expectations for the year ahead

Due to war in Ukraine and high energy prices the Group expects to achieve a 2022/23 result at a lower level compared to this year.

Uncertainty relating to recognition and measurement

Recognition and measurement in the Annual Report have not been subject to any uncertainty.

Unusual events

The financial position at 30 June 2022 of the Group and the results of the activities and cash flows of the Group for the financial year for 2021/22 have not been affected by any unusual events.

Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.



Income Statement 1 July - 30 June

		Grou	ıp	Pare	nt
	Note	2021/22	2020/21	2021/22	2020/21
		TDKK	TDKK	TDKK	TDKK
Gross profit/loss		66,048	81,166	56,256	63,240
Staff expenses	1	-44,247	-36,054	-26,854	-22,810
Depreciation, amortisation and					
impairment of property, plant and					
equipment		-1,421	-499	-970	-191
Profit/loss before financial incom	е				
and expenses		20,380	44,613	28,432	40,239
Income from investments in					
subsidiaries		0	0	-8,722	2,952
Financial income	2	9,088	0	9,444	363
Financial expenses	3	-812	-9,755	-601	-8,706
Profit/loss before tax		28,656	34,858	28,553	34,848
Tax on profit/loss for the year	4	-8,367	-7,040	-8,264	-7,027
Net profit/loss for the year		20,289	27,818	20,289	27,821



Balance Sheet 30 June

Assets

		Grou	р	Parer	nt
	Note	2022	2021	2022	2021
		TDKK	TDKK	TDKK	TDKK
Other fixtures and fittings, tools and	I				
equipment		2,781	3,081	2,348	2,355
Leasehold improvements	_	1,451	0	310	0
Property, plant and equipment	5 _	4,232	3,081	2,658	2,355
Investments in subsidiaries	6	0	0	7,093	14,642
Deposits	7	1,315	907	948	586
Fixed asset investments	_	1,315	907	8,041	15,228
Fixed assets	_	5,547	3,988	10,699	17,583
Finished goods and goods for resal	e _	96,026	51,680	63,840	31,392
Inventories	-	96,026	51,680	63,840	31,392
Trade receivables		61,269	44,872	53,121	37,749
Receivables from group enterprises	;	0	0	34,188	16,809
Other receivables		509	6,254	443	6,185
Prepayments	8	2,508	7,048	1,994	1,647
Receivables	_	64,286	58,174	89,746	62,390
Cash at bank and in hand	<u>-</u>	1,695	2,747	137	187
Currents assets	_	162,007	112,601	153,723	93,969
Assets	_	167,554	116,589	164,422	111,552



Balance Sheet 30 June

Liabilities and equity

		Group	p	Parer	nt
	Note	2022	2021	2022	2021
		TDKK	TDKK	TDKK	TDKK
Share capital	9	1,961	1,961	1,961	1,961
Other statutory reserves		765	-406	765	-406
Retained earnings		65,134	44,765	65,134	44,765
Proposed dividend for the year	-	0	8,000	0	8,000
Equity	-	67,860	54,320	67,860	54,320
Provision for deferred tax	11	252	341	252	341
Provisions		252	341	252	341
Credit institutions		2,500	5,000	2,500	5,000
Long-term debt	12	2,500	5,000	2,500	5,000
Credit institutions	12	42,111	14,830	41,461	14,830
Trade payables		31,146	22,547	30,838	18,848
Payables to group enterprises		0	0	4,278	3,473
Corporation tax		7,606	6,417	7,751	6,441
Other payables	-	16,079	13,134	9,482	8,299
Short-term debt	-	96,942	56,928	93,810	51,891
Debt		99,442	61,928	96,310	56,891
Liabilities and equity	-	167,554	116,589	164,422	111,552
Distribution of profit	10				
Contingent assets, liabilities and					
other financial obligations	15				
Accounting Policies	16				



Statement of Changes in Equity

Group

Equity at 1 July Exchange adjustments Ordinary dividend paid Ordinary dividend on treasury shares Net profit/loss for the year Equity at 30 June	Share capital TDKK 1,961 0 0 0 1,961	Other statutory reserves TDKK -406 1,171 0 0 765	Retained earnings TDKK 44,765 0 0 80 20,289	Proposed dividend for the year TDKK 8,000 0 -7,920 -80 0	Total TDKK 54,320 1,171 -7,920 0 20,289 67,860
Parent			· ·		· · ·
Equity at 1 July	1,961	-406	44,765	8,000	54,320
Exchange adjustments	0	1,171	0	0	1,171
Ordinary dividend paid	0	0	0	-7,920	-7,920
Ordinary dividend on treasury shares	0	0	80	-80	0
Net profit/loss for the year	0	0	20,289	0	20,289
Equity at 30 June	1,961	765	65,134	0	67,860



Cash Flow Statement 1 July - 30 June

		Grou	р
	Note	2021/22	2020/21
		TDKK	TDKK
Net profit/loss for the year		20,289	27,818
Adjustments	13	2,753	16,927
Change in working capital	14	-38,902	-25,177
Cash flows from operating activities before financial income and			
expenses		-15,860	19,568
Financial income		9,088	0
Financial expenses		-798	-9,755
Cash flows from ordinary activities		-7,570	9,813
Corporation tax paid		-7,267	-4,882
Cash flows from operating activities		-14,837	4,931
Purchase of property, plant and equipment		-2,669	-2,617
Fixed asset investments made etc		-407	-603
Cash flows from investing activities		-3,076	-3,220
Repayment of other long-term debt		0	-10,200
Raising of loans from credit institutions		24,781	4,899
Minority interests		0	-19
Purchase of treasury shares		0	-1,021
Sale of treasury shares		0	1,312
Dividend paid		-7,920	0
Cash flows from financing activities		16,861	-5,029
Change in cash and cash equivalents		-1,052	-3,318
Cash and cash equivalents at 1 July		2,747	6,065
Cash and cash equivalents at 30 June		1,695	2,747
Cash and cash equivalents are specified as follows:			
Cash at bank and in hand		1,695	2,747
Cash and cash equivalents at 30 June		1,695	2,747



	Grou	ıp	Pare	nt
	2021/22	2020/21	2021/22	2020/21
1 Staff expenses	TDKK	TDKK	TDKK	TDKK
Wages and salaries	35,775	32,761	23,150	20,258
Pensions	3,098	2,237	2,724	1,903
Other staff expenses	5,374	1,056	980	649
	44,247	36,054	26,854	22,810
Average number of employees	113	96	36	27

Remuneration to the Executive Board has not been disclosed in accordance with section 98 B(3) of the Danish Financial Statements Act.

2 Financial income

		8.367	7.040	8.264	7.027
	years	43	0	43	0
	Adjustment of tax concerning previous				
	Deferred tax for the year	-89	428	-89	428
	Current tax for the year	8,413	6,612	8,310	6,599
4	Tax on profit/loss for the year				
		812	9,755	601	8,706
	Exchange adjustments, expenses	<u> 179</u>	8,102	0	8,103
	Other financial expenses	633	1,653	601	603
3	Financial expenses				
		9,088	<u> </u>	9,444	363
	Exchange adjustments	9,085	0	8,838	0
	Other financial income	3	0	0	0
	Interest received from group enterprises	0	0	606	363



5 Property, plant and equipment

Group	Other fixtures and fittings, tools and equipment	Leasehold improvements
Cost at 1 July	5,619	0
Additions for the year	1,252	1,516
Disposals for the year	-432	0
Cost at 30 June	6,439	1,516
Impairment losses and depreciation at 1 July	2,538	0
Exchange adjustment	32	0
Depreciation for the year	1,421	65
Reversal of impairment and depreciation of sold assets	-333	0
Impairment losses and depreciation at 30 June	3,658	65
Carrying amount at 30 June	2,781	1,451
Parent	Other fixtures and fittings, tools and equipment	Leasehold improvements
Cost at 1 July	3,263	0
Additions for the year	945	375
Disposals for the year	-292	0
Kostpris at 30 June	3,916	375
Impairment losses and depreciation at 1 July	908	0
Depreciation for the year	905	65
Reversal of impairment and depreciation of sold assets	-245	0
Impairment losses and depreciation at 30 June	1,568	65
Carrying amount at 30 June	2,348	310



		Parent			
		2022	2021		
6	Investments in subsidiaries	TDKK	TDKK		
	Cost at 1 July	23,299	23,320		
	Disposals for the year	0	-9		
	Cost at 30 June	23,299	23,311		
	Value adjustments at 1 July	-8,669	-11,226		
	Disposals for the year	0	-8		
	Exchange adjustment	1,171	-405		
	Net profit/loss for the year	-8,708	2,970		
	Value adjustments at 30 June	-16,206	-8,669		
	Carrying amount at 30 June	7,093	14,642		
	Investments in subsidiaries are specified as follows:	Place of	Votes and		
	Name	registered office	ownership		
	Unique Furniture Int. Ltd	Hong Kong	100%		
	UAB "Unique Furniture"	Lithauen	100%		
	Unique Furniture Inc.	USA	100%		
-	Other fixed asset investments				
7	other fixed asset investments	Group	Parent		
		Deposits	Deposits		
		TDKK	TDKK		
	Cost at 1 July	907	586		
	Additions for the year	408	362		
	Cost at 30 June	1,315	948		
	Carrying amount at 30 June	1,315	948		



8 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions and interest as well

9 Equity

The share capital is broken down as follow:

	Number	Nominal value
		TDKK
A-shares	1,666,667	1,666,667
B-shares	294,333	294,333
		1,961,000

There have been no changes in the share capital during the last 5 years.

The Company holds a total of 19,610 shares with a nominal value of DKK 19,610 corresponding to 1% of the total capital.

		Group		Parent	
		2021/22	2020/21	2021/22	2020/21
10 Distribution of	profit	TDKK	TDKK	TDKK	TDKK
Proposed dividend t Minority interests' sl	•	0	8,000	0	8,000
profit/loss of subsidi	aries	0	-3	0	0
Retained earnings		20,289	19,821	20,289	19,821
		20,289	27,818	20,289	27,821



		Group		Parent	
		2022	2021	2022	2021
11	Provision for deferred tax	TDKK	TDKK	TDKK	TDKK
	Provision for deferred tax at 1 July Amounts recognised in the income	341	-87	341	-87
	statement for the year	-89	428	-89	428
	Provision for deferred tax at 30				
	June	252	341	252	341

The recognised tax asset comprises fixed assets and tax loss carry-forwards expected to be utilised within the next three to four years.

12 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

Credit institutions

Between 1 and 5 years	2,500	5,000	2,500	5,000
Long-term part	2,500	5,000	2,500	5,000
Within 1 year Other short-term debt to credit	2,500	0	2,500	0
institutions	39,611	14,830	38,961	14,830
Short-term part	42,111	14,830	41,461	14,830
	44,611	19,830	43,961	19,830



		Group		
		2021/22	2020/21	
		TDKK	TDKK	
13	Cash flow statement - adjustments			
	Financial income	-9,088	0	
	Financial expenses	812	9,755	
	Depreciation, amortisation and impairment losses, including losses and			
	gains on sales	1,421	498	
	Tax on profit/loss for the year	8,367	7,040	
	Other adjustments	1,241	-366	
		2,753	16,927	
14	Cash flow statement - change in working capital			
	Change in inventories	-44,346	-21,603	
	Change in receivables	-6,113	-17,755	
	Change in trade payables, etc	11,557	14,181	
		-38,902	-25,177	



into with a total obligation on

		Grou	р	Parer	nt
		2022	2021	2022	2021
		TDKK	TDKK	TDKK	TDKK
5	Contingent assets, liabilities and	other financial	obligations		
	Charges and security				
	The following assets have been placed a	s security with bank	ers:		
	Business colleteral in assets, trade				
	receivables, stock etc. for an amount				
	of TDKK 30,000	120,211	71,496	120,211	71,496
	Rental and lease obligations				
	Lease obligations under operating				
	leases. Total future lease payments:				
	Within 1 year	344	373	344	333
	Between 1 and 5 years	164	384	164	298
		508	757	508	631

12,163

11,117

3,536



1,420

16 Accounting Policies

The Annual Report of Unique Furniture af 14. juni 2007 A/S for 2021/22 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Consolidated and Parent Company Financial Statements for 2021/22 are presented in TDKK.

Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Basis of consolidation

The Consolidated Financial Statements comprise the Parent Company, Unique Furniture af 14. juni 2007 A/S, and subsidiaries in which the Parent Company directly or indirectly holds more than 50% of the votes or in which the Parent Company, through share ownership or otherwise, exercises control. Enterprises in which the Group holds between 20% and 50% of the votes and exercises significant influence but not control are classified as associates.

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

The Parent Company's investments in the consolidated subsidiaries are set off against the Parent Company's share of the net asset value of subsidiaries stated at the time of consolidation.



16 Accounting Policies (continued)

Minority interests

Minority interests form part of the Group's total equity. Upon distribution of net profit, net profit is broken down on the share attributable to minority interests and the share attributable to the shareholders of the Parent Company. Minority interests are recognised on the basis of a remeasurement of acquired assets and liabilities to fair value at the time of acquisition of subsidiaries.

Business acquisitions carried through before 1 July 2018

Minority interests are recognised at the carrying amounts of the acquired assets and liabilities at the time of acquisition of subsidiaries.

Business acquisitions carried through on or after 1 July 2018

Minority interests are initially measured at their proportionate share of the fair value of the acquired entity's identifiable net assets. In this way, only goodwill related to the Parent Company's share of the entity acquired is recognised.

On subsequent changes to minority interests where the Group retains control of the subsidiary, the consideration is recognised directly in equity.

Leases

All leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

Translation policies

Danish kroner is used as the presentation currency. All other currencies are regarded as foreign currencies.

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.



16 Accounting Policies (continued)

Income Statement

Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Group.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

Other external expenses

Other external expenses comprise indirect production costs and expenses for premises, sales and distribution as well as office expenses, etc.

Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue, other operating income, expenses for raw materials and consumables and other external expenses.

Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Group, including gains and losses on the sale of intangible assets and property, plant and equipment.



16 Accounting Policies (continued)

Income from investments in subsidiaries

The item "Income from investments in subsidiaries" in the income statement includes the proportionate share of the profit for the year.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

Balance Sheet

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Other fixtures and fittings, tools and equipment 1-5 years

Depreciation period and residual value are reassessed annually.

Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.



16 Accounting Policies (continued)

Investments in subsidiaries

Investments in subsidiaries are recognised and measured under the equity method.

The item"Investments in subsidiaries" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with deduction or addition of unrealised intercompany profits or losses and with addition of the remaining value of any increases in value and goodwill calculated at the time of acquisition of the enterprises.

The total net revaluation of investments in subsidiaries is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries.

Subsidiaries with a negative net asset value are recognised at DKK o. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

Other fixed asset investments

Other fixed asset investments consist of deposits.

Inventories

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.



16 Accounting Policies (continued)

Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

Financial debts

Debts are measured at amortised cost, substantially corresponding to nominal value.

Cash Flow Statement

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.



16 Accounting Policies (continued)

Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand".

The cash flow statement cannot be immediately derived from the published financial records.

Financial Highlights

Explanation of financial ratios

Return on assets	Profit before financials x 100		
	Total assets		
Solvency ratio	Equity at year end x 100 Total assets at year end		
Return on equity	Net profit for the year x 100		
	Average equity		

