Damco A/S

Esplanaden 50, 1263 København K.

CVR no. 30 49 43 50

Annual report 2021

Approved at the Company's annual general meeting on 24 June 2022

Chairman of the meeting:

DocuSigned by:

Casper Munch Casper Munch

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Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of Damco A/S for the financial year 1 January - 31 December 2021.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2021 and of the results of the Company's operations for the financial year 1 January - 31 December 2021.

Further, in our opinion, the Management's review gives a fair review of the matters discussed in the Management's

We recommend that the annual report be approved at the annual general meeting.

Copenhagen, 24 June 2022

Executive Board:

lymeric Chandavoine

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Aymeric Pierre Marie Chandavoine

Director

Board of Directors:

Vincent (lere

Vincent Clerc

Chairman

lune findhorg

Henriette Hallberg Thygesen

DocuSigned by:

Jakob Wigge-Larsin Jakob Wegge-Larsen

Independent auditor's report To the shareholder of Damco A/S

Opinion

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2021, and the results of the Company's operations for the financial year 1 January - 31 December 2021 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Damco A/S for the financial year 1 January - 31 December 2021, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies ("financial statements").

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on the Management's review

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Management's responsibilities for the financial statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Independent auditor's report

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
 or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
 is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
 misstatement resulting from fraud is higher than for one resulting from error as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned stage and timing of the audit and significant audit findings, including any significant deficiencies in internal control we identify during our audit.

Copenhagen, 24 June 2022

PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

CVR No. 33 77 12 31

DocuSigned by:

Hemilik Trangeled Kristensen

State Authorised Public Accountant

Mne23333

Management's review

Company details

Name Damco A/S

Address, Postal code, City Esplanaden 50, 1263 København K.

CVR no. 30 49 43 50
Established 29 March 2007
Registered office København

Financial year 1 January - 31 December

Board of Directors Vincent Clerc, Chairman

Anne Pindborg

Henriette Hallberg Thygesen Jakob Wegge-Larsen

Executive Board Aymeric Pierre Marie Chandavoine

Auditors PricewaterhouseCoopers Statsautoriseret

Revisionspartnerselskab Strandvejen 44, 2900 Hellerup

Damco A/S Annual report 2021

Management's review

Business review

The company has no activity besides acting as a holding company.

The company owns Damco Logistics Kenya Ltd. which operates logistics business in Kenya.

Financial review

The income statement for 2021 shows a loss of DKK 11 thousand against a loss of DKK 13 thousand last year, and the balance sheet at 31 December 2021 shows equity of DKK 3,358 thousand. During the financial year 2021 there has been no operational activity of the company. The company has no employees. Management and Board have not received any remuneration. The result for 2022 is expected to be in line with 2021.

Income Statement

Note	DKK'000	2021	2020
	Gross margin	-14	-14
	Profit/loss before net financials	-14	-14
2	Financial expenses	0	-1
	Profit/loss before tax	-14	-15
3	Tax for the year	3	2
	Profit/loss for the year	-11	-13
	Recommended appropriation of profit/ loss	-11	-13
	Retained earnings/accumulated loss	-11	-13

Ва	lance sheet		
Note	DKK'000	2021	2020
	ASSETS		
4	Non-current assets Financial assets		
	Investments in subsidiaries	2,759	2,759
	Other securities and investments	0	0
		2,759	2,759
	Total non-current assets	2,759	2,759
			2,739
	Current assets Receivables		
	Receivables from group enterprises	610	621
	Joint taxation contribution receivable	3	3
		613	624
	Total current assets	613	624
	TOTAL ASSETS	3,372	3,383
	EQUITY AND LIABILITIES		
	Equity	500	500
	Share capital	500	500
	Retained earnings Total equity	2,858	2,869 3,369
		3,358	3,309
	Current liabilities		
	Other payables	14	14
	Total current liabilities	14	14
	Total liabilities	14	14
	TOTAL EQUITY AND LIABILITIES	3,372	3,383
	TOTAL EQUIT AND EINDIGHTES		

¹ Accounting policies

⁶ Contractual obligations and contingencies, etc.

⁷ Related parties

Statement of changes in equity

	Share	Retained	
DKK'000	capital	earnings	Total
Equity at 1 January 2020	500	2,882	3,382
Transfer through appropriation of loss	0	-13	-13
Equity at 1 January 2021	500	2,869	3,369
Transfer through appropriation of loss	0	-11	-11
Equity at 31 December 2021	500	2,858	3,358

Notes to the financial statements

1 Accounting policies

The annual report of Damco A/S for 2021 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to reporting class B entities and elective choice of certain provisions applying to reporting class C entities.

In accordance with section 112(1) of the Danish Financial Statements Act, the Company has not prepared consolidated financial statements. The consolidated financial statements are reflected for the higher-ranking parent company A.P. Møller - Mærsk A/S, CVR-no 22 75 62 14. Copenhagen.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

Reporting currency

The financial statements are presented in Danish kroner (DKK'000).

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rate at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the most recent financial statements is recognised in the income statement as financial income or financial expenses.

Income statement

Gross margin

The items operating income and external expenses have been aggregated into one item in the income statement called gross margin in accordance with section 32 of the Danish Financial Statements Act.

External expenses

Other external expenses include expenses relating to administration.

Financial income and expenses

Financial incomes are recognised in the income statement at the amounts that concern the financial year. Net financials include interest expenses as well as exchange rate gains and losses.

Notes to the financial statements

1 Accounting policies (continued)

Tax

Tax for the year includes current tax on the year's expected taxable income and the year's deferred tax adjustments. The portion of the tax for the year that relates to the profit/loss for the year is recognised in the income statement, whereas the portion that relates to transactions taken to equity is recognised in equity.

The entity is jointly taxed with other group entities. The total Danish income tax charge is allocated between profit/loss-making Danish entities in proportion to their taxable income (full absorption).

Jointly taxed entities entitled to a tax refund are reimbursed by the management company based on the rates applicable to interest allowances, and jointly taxed entities which have paid too little tax pay a surcharge according to the rates applicable to interest surcharges to the management company.

Balance sheet

Investments in subsidiaries

Investments in subsidiaries and associates are measured at cost, which includes the cost of acquisition calculated at fair value plus direct costs of acquisition. If there is evidence of impairment, an impairment test is conducted. Where the carrying amount exceeds the recoverable amount, a write-down is made to such lower value.

For subsidiaries and other equity investments acquired from other companies, where the ultimate parent company A.P. Møller - Mærsk A/S has a controlling influence, the difference between the consideration paid and the fair value is recognized directly in equity.

Receivables

Receivables are measured at amortised cost.

The Company has chosen IAS 39 as interpretation for impairment of financial receivables.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired. If there is objective evidence that an individual receivable has been impaired, an impairment loss is recognised on an individual basis.

Receivables in respect of which there is no objective evidence of individual impairment are tested for objective evidence of impairment on a portfolio basis. The portfolios are primarily based on the debtors' domicile and credit ratings in line with the Company's risk management policy. The objective evidence applied to portfolios is determined based on historical loss experience.

Impairment losses are calculated as the difference between the carrying amount of the receivables and the present value of the expected cash flows, including the realisable value of any collateral received. The effective interest rate for the individual receivable or portfolio is used as discount rate.

Securities and investments

Securities and investments consisting in listed shares and bonds are measured at fair value (market price) at the balance sheet date. Investments not admitted to trading on an active market are measured at cost.

Notes to the financial statements

1 Accounting policies (continued)

Liabilities

Financial liabilities are recognised at the date of borrowing at the net proceeds received less transaction costs paid. On subsequent recognition, financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan. Financial liabilities also include the capitalised residual lease liability in respect of finance leases.

Other liabilities are measured at net realisable value.

Notes to the financial statements

DKK'000	2021	2020
2 Financial expenses		
Bank Charges	0	1
	0	1
3 Tax for the year		
Estimated tax charge for the year	-3	-3
Adjustment to prior year	0	1_
	-3	-2

4 Investments

	Investments in	Other	
DKK'000	subsidiaries	securities and	Total
		investments	
Cost at 1 January 2021	25,674	847	26,521
Cost at 31 December 2021	25,674	847	26,521
Value adjustments at 1 January 2021	-22,915	-847	-23,762
Impairment losses	-	-	-
Value adjustments at 31 January 2021	-22,915	-847	-23,762
Carrying amount at 31 December 2021	2,759	-	2,759

			Equity	Profit/Loss
Name	Domicile	Interest	USD '000	USD '000
Subsidiaries			_	
Damco Logistics Kenya Ltd.	Kenya	99.90 %	352	1,460

5. Contractual obligations and contingencies, etc.

Contingent liabilities

The Company is jointly taxed with all other Danish companies in the A.P. Møller - Mærsk Group. As a consolidated entity, the Company has unlimited and joint liability together with the other companies under joint taxation for Danish corporation tax and withholding tax on dividends, interest and royalties within the jointly taxed companies.

The company has no further contractual obligations and contingencies etc.

Notes to the financial statements

6. Related parties

Information about consolidated financial statements

Parent	Domicile	Requisitioning of the parent company's consolidated financial statements
A.P. Møller - Mærsk A/S	Esplanaden 50, 1263	www.maersk.com
	Copenhagen K	
A.P. Møller Holding A/S	Esplanaden 50, 1263	www.maersk.com
	Copenhagen K	