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# **Weco A/S**

Rungsted Strandvej 113, DK-2960 Rungsted Kyst

## **Annual Report for 1 January - 31 December 2016**

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CVR No 29 62 28 68

The Annual Report was  
presented and adopted at  
the Annual General  
Meeting of the Company on  
17/5 2017

Rasmus Lund-Jacobsen  
Chairman



**pwc**

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# Management's Statement

The Executive and Supervisory Boards have today considered and adopted the Annual Report of Weco A/S for the financial year 1 January - 31 December 2016.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 31 December 2016 of the Company and the Group and of the results of the Company and Group operations and of consolidated cash flows for 2016.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Rungsted Kyst, 17 May 2017

## Executive Board

Johnny Schmølker

## Board of Directors

Johan Wedell-Wedellsborg  
Chairman

Oluf Myhrmann

Johnny Schmølker

# Independent Auditor's Report

To the Shareholder of Weco A/S

## Opinion

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2016 and of the results of the Group's and the Parent Company's operations and of consolidated cash flows for the financial year 1 January - 31 December 2016 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of Weco A/S for the financial year 1 January - 31 December 2016, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("the Financial Statements").

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

# Independent Auditor's Report

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

## Management's responsibilities for the Financial Statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

## Independent Auditor's Report

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 17 May 2017

**PricewaterhouseCoopers**

Statsautoriseret Revisionspartnerselskab

*CVR No 33 77 12 31*

Flemming Eghoff  
statsautoriseret revisor

Mark Philip Beer  
statsautoriseret revisor

## **Company Information**

### **The Company**

Weco A/S  
Rungsted Strandvej 113  
DK-2960 Rungsted Kyst

Telephone: + 45 45 17 77 77

CVR No: 29 62 28 68

Financial period: 1 January - 31 December

Municipality of reg. office: Hørsholm

### **Supervisory Board**

Johan Wedell-Wedellsborg, Chairman  
Oluf Myhrmann  
Johnny Schmølker

### **Executive Board**

Johnny Schmølker

### **Auditors**

PricewaterhouseCoopers  
Statsautoriseret Revisionspartnerselskab  
Strandvejen 44  
DK-2900 Hellerup

## Financial Highlights

Seen over a five-year period, the development of the Group is described by the following financial highlights:

|   | <b>Group</b> |              |              |              |              |
|---|--------------|--------------|--------------|--------------|--------------|
|   | 2016<br>TDKK | 2015<br>TDKK | 2014<br>TDKK | 2013<br>TDKK | 2012<br>TDKK |
| <b>Key figures</b>                                    |              |              |              |              |              |
| <b>Profit/loss</b>                                    |              |              |              |              |              |
| Revenue   | 958,515      | 1,348,267    | 804,595      | 691,315      | 787,538      |
| Operating profit/loss                                 | -137,078     | -119,591     | -37,428      | -39,986      | 31,835       |
| Profit/loss before financial income and expenses      | -86,476      | -104,370     | -25,042      | -32,075      | 44,964       |
| Net financials  | 213,283      | 260,296      | 82,179       | 165,679      | 220,144      |
| Net profit/loss for the year                          | 126,879      | 149,879      | 54,474       | 135,210      | 262,094      |
| <b>Balance sheet</b>                                  |              |              |              |              |              |
| Balance sheet total                                   | 1,797,895    | 1,837,522    | 1,626,888    | 1,292,089    | 1,306,722    |
| Equity  | 1,222,544    | 1,017,740    | 875,976      | 814,736      | 706,476      |
| <b>Cash flows</b>                                     |              |              |              |              |              |
| Cash flows from:                                      |              |              |              |              |              |
| - operating activities                                | 41,077       | 23,473       | 21,058       | -1,249       | 44,825       |
| - investing activities                                | 122,773      | 131,311      | -279,881     | 128,930      | 95,533       |
| including investment in property, plant and equipment | 0            | -95,390      | -447,248     | -26,217      | -202,647     |
| - financing activities                                | -106,924     | -139,112     | 209,254      | -76,811      | -149,626     |
| Change in cash and cash equivalents for the year      | 56,926       | 15,672       | -49,569      | 50,870       | -9,268       |
| Number of employees                                   | 110          | 199          | 213          | 195          | 155          |



## Financial Highlights

|                  | Group  |        |        |        |        |
|------------------|--------|--------|--------|--------|--------|
|                  | 2016   | 2015   | 2014   | 2013   | 2012   |
|                  | TDKK   | TDKK   | TDKK   | TDKK   | TDKK   |
| <b>Ratios</b>    |        |        |        |        |        |
| Gross margin     | 9.6 %  | 7.1 %  | 9.3 %  | 10.6 % | 20.6 % |
| Profit margin    | -9.0 % | -7.7 % | -3.1 % | -4.6 % | 5.7 %  |
| Return on assets | -4.8 % | -5.7 % | -1.5 % | -2.5 % | 3.4 %  |
| Solvency ratio   | 68.0 % | 55.4 % | 53.8 % | 63.1 % | 54.1 % |
| Return on equity | 11.3 % | 15.8 % | 6.4 %  | 17.8 % | 45.1 % |

The ratios have been prepared in accordance with the recommendations and guidelines issued by the Danish Society of Financial Analysts. For definitions, see under accounting policies.

In connection with changes to accounting policies because of changes in the Danish financial statements act, the comparative figures back from 2015 have not been restated.

# Management's Review

## Key activities

The primary activity of the Group is shipping operations.

Moreover, the Group has a portfolio of securities and properties.

## Development in the year

The income statement of the Group for 2016 shows a profit of TDKK 126,879, and at 31 December 2016 the balance sheet of the Group shows equity of TDKK 1,222,544.

The year was characterized by a market for the Tankers which deteriorated during the year, a Bulk market which improved during the year, and a by tough RoRo- and Projects markets throughout the year.

## The past year and follow-up on development expectations from last year

Management expects a profit for 2017, although at lower level than in 2016. The reason is a continued challenging environment in all areas within Shipping throughout 2017.

Results for the year are in line with the expectations expressed in the Annual Report for 2015.

The liner activities experienced challenges filling up the two vessels east bound due to reduced US exports. In addition, the continued political instability in Venezuela, Libya and Turkey also influenced the results negatively.

The tramp section continued to experience challenges, and Nordana Projects & Chartering was in June 2016 sold to Rickmers-Line. Nordana's multipurpose vessels will in the future operate in the time charter market, where more stable earnings are expected.

The sale of M/T Amalienborg and the deteriorated Tanker rates resulted in a loss for the Tankers activities in 2016.

The investments did very well throughout the year and have taken full advantage of stronger market conditions.

# Management's Review

## Special risks - operating risks and financial risks

### *Market risks*

Revenues from the shipping operations are linked to global market trends, which through demand fluctuations affect freight rates as well as prices of eg tonnage and fuel. Management currently assesses the extent to which it is relevant to take measures against these market fluctuations, eg through long-term contracts.

International provisions imply that in case of a maritime accident that results in oil or chemical spillage, the Group will be imposed heavy financial liabilities in terms of the clean-up work. To reduce this risk, the widest possible insurance coverage has been taken out, comprising environmental and pollution coverage, coverage of the value of vessel and cargo, liability coverage as regards third parties and war risk insurance.

The Group's portfolio of securities is managed by external partners based on a risk profile defined by Management. Efforts are made to reduce the overall risk through a combination of Danish and foreign shares and bonds.

The Group's property portfolio is generally affected by developments in the Danish property market. Except for the Group's headquarters, the portfolio comprises only residential properties.

### *Interest rate risks*

The interest rate risk on floating-rate loans is to a limited extent hedged by interest rate swaps converting the floating interest rate to a fixed interest rate.

### *Currency risks*

Most of the income from shipping activities is in USD and EUR. To a minor extent, foreign exchange required in connection with operating expenses is subject to forward cover if earnings do not counterbalance these at currency level.

The financing of vessels is mainly in USD and therefore most of the currency risk relating to the assets is hedged.

The Group has one loan in EUR. The loan is not hedged and therefore the Group has a currency risk.

### **Basis of earnings**

### **Research and development**

The Group is not involved in research and development activities.

# Management's Review

## Intellectual capital resources

Through retention and recruitment of new competences, as well as through cooperation, alliances and education, the intellectual capital resources which are major parameters in the development and perfection of new services increase.

The Group has defined goals, positions and strategies that systematically strengthen the value creation and form the basis of the Group's innovative skills, just as it is important to the future success of the Group to attract and retain well-educated employees who identify with the stated core values. Therefore, heavy investments are made to continuously improve the qualifications of both the land-based and offshore staff of the Group.

Annual performance reviews are held with all employees. During the reviews, the employees' goals, plans for the future and career opportunities are discussed and planned.

## Statement in compliance with section 99 (a) of the Danish Financial Statements Act

The Group has no formalized policies on climate change and human rights.

The Group is focused on maintaining and currently developing a high level of quality, safety and environmental protection as an important element of the operation of the vessels. Also in 2016 officers, crew and land-based staff were continuously educated and trained to maintain focus on safety and environment.

New, more rigorous requirements in terms of construction of the vessels, inspections, age, as well as updating of rules within safety and environment demand continuous focus on operating the fleet in accordance with national and international conventions and regulations and on initiating new measures and requirements in good time.

The Group's offshore senior officers are continually attending special courses and seminars at which they are taught and updated on new requirements and rules.

All vessels are as a minimum equipped and certified in accordance with the classification societies' and flag states' recommendations. The day-to-day operation includes verification that own as well as chartered tonnage observes applicable rules and requirements.

## **Management's Review**

### **Statement in compliance with section 99 (b) of the Danish Financial Statements Act**

#### *Target for the underrepresented gender on the Board of Directors*

The Weco Group has due to regulation set a new target for having a minimum of 40% of each gender on the Board of Directors in 2018. Despite the continuous efforts to improve the gender equality among the members of the Board of Directors, the Group has been unable to attract qualified persons of the underrepresented gender. Therefore, the current status of the underrepresented gender is 0%. The target was set in 2014.

#### *Policy for increasing the number of women on other management levels*

At other management levels in the Group, the representation is approximately 29% women and 71% men.

The Weco Group has an overall policy of recruiting the best suited employees for any given position, irrespective of gender. In order to ensure the broadest possible recruitment basis, continuous efforts also in 2016 were made to create working conditions and a corporate culture that attract and retain qualified employees across gender, nationality and other criteria without importance to the performance.

In 2016, The Weco Group continued to try to optimize the use of its employee resources by giving everybody equal opportunities of developing professionally and career-wise at all levels.

### **Uncertainty relating to recognition and measurement**

Recognition and measurement in the Annual Report have not been subject to any uncertainty.

### **Subsequent events**

Due to challenging market conditions, the Board of Directors in March 2017 decided to close the transatlantic RoRo service, and the Nordana Ro/Ro vessels will in the future operate in the time charter market where more stable earnings are expected.

Weco Shipping's 50% shares in Stena Weco A/S were in March 2017 sold to Stena Bulk. The Tanker vessels owned and chartered by Weco Shipping will continue to be commercially managed by Stena Weco A/S.

## Income Statement 1 January - 31 December

|  | Note | Group          |                  | Parent Company |                |
|--|------|----------------|------------------|----------------|----------------|
|  |      | 2016<br>TDKK   | 2015<br>TDKK     | 2016<br>TDKK   | 2015<br>TDKK   |
| <b>Revenue</b>   | 1    | <b>958,515</b> | <b>1,348,267</b> | <b>0</b>       | <b>0</b>       |
| Other operating income   |      | 50,602         | 15,221           | 0              | 0              |
| Vessel operating costs   |      | -877,170       | -1,224,492       | 0              | 0              |
| Other external expenses  |      | -39,953        | -43,058          | -2,704         | -1,943         |
| <b>Gross profit/loss</b>   |      | <b>91,994</b>  | <b>95,938</b>    | <b>-2,704</b>  | <b>-1,943</b>  |
| Staff expenses   | 2    | -70,316        | -111,321         | -788           | -999           |
| Depreciation, amortisation and impairment of intangible assets and property, plant and equipment | 3    | -108,154       | -88,987          | -2,718         | -1,380         |
| <b>Profit/loss before financial income and expenses</b>  |      | <b>-86,476</b> | <b>-104,370</b>  | <b>-6,210</b>  | <b>-4,322</b>  |
| Income from investments in subsidiaries  |      | 0              | 0                | -68,630        | 143,474        |
| Income from investments in associates  | 4    | 33,598         | 238,353          | -8,808         | -94            |
| Financial income   | 5    | 207,726        | 51,082           | 200,959        | 14,349         |
| Financial expenses   | 6    | -28,041        | -29,139          | -1,841         | -3,457         |
| <b>Profit/loss before tax</b>  |      | <b>126,807</b> | <b>155,926</b>   | <b>115,470</b> | <b>149,950</b> |
| Tax on profit/loss for the year  | 7    | 72             | -117             | 499            | -71            |
| <b>Net profit/loss for the year</b>  |      | <b>126,879</b> | <b>155,809</b>   | <b>115,969</b> | <b>149,879</b> |

# Balance Sheet 31 December

## Assets

|  | Note | Group            |                  | Parent Company   |                |
|--|------|------------------|------------------|------------------|----------------|
|  |      | 2016<br>TDKK     | 2015<br>TDKK     | 2016<br>TDKK     | 2015<br>TDKK   |
| Goodwill   |      | 1,791            | 7,154            | 1,791            | 0              |
| <b>Intangible assets</b>                         | 8    | <b>1,791</b>     | <b>7,154</b>     | <b>1,791</b>     | <b>0</b>       |
| Land and buildings                               | 9    | 50,601           | 54,245           | 0                | 0              |
| Investment properties                            | 10   | 5,306            | 9,704            | 0                | 0              |
| Other fixtures and fittings, tools and equipment | 9    | 44,914           | 36,687           | 33,222           | 26,977         |
| Vessels  | 9    | 723,383          | 904,255          | 0                | 0              |
| Prepayments for property, plant and equipment    | 9    | 0                | 20,037           | 0                | 0              |
| <b>Property, plant and equipment</b>             |      | <b>824,204</b>   | <b>1,024,928</b> | <b>33,222</b>    | <b>26,977</b>  |
| Investments in subsidiaries                      | 11   | 0                | 0                | 836,586          | 881,069        |
| Investments in associates                        | 12   | 347,681          | 301,765          | 17,971           | 13,488         |
| Other investments                                | 13   | 155,679          | 60,776           | 123,326          | 27,650         |
| <b>Fixed asset investments</b>                   |      | <b>503,360</b>   | <b>362,541</b>   | <b>977,883</b>   | <b>922,207</b> |
| <b>Fixed assets</b>                              |      | <b>1,329,355</b> | <b>1,394,623</b> | <b>1,012,896</b> | <b>949,184</b> |
| Bunkers and lube oil                             |      | 10,920           | 22,026           | 0                | 0              |
| <b>Inventories</b>                               |      | <b>10,920</b>    | <b>22,026</b>    | <b>0</b>         | <b>0</b>       |

## Balance 31. december

### Assets

|                                    | Note | Group            |                  | Parent Company   |                  |
|------------------------------------|------|------------------|------------------|------------------|------------------|
|                                    |      | 2016             | 2015             | 2016             | 2015             |
|                                    |      | TDKK             | TDKK             | TDKK             | TDKK             |
| Trade receivables                  |      | 37,622           | 60,116           | 0                | 0                |
| Receivables from group enterprises |      | 0                | 0                | 59,450           | 7,048            |
| Receivables from associates        |      | 28,445           | 51,701           | 12,056           | 13,055           |
| Other receivables                  |      | 111,901          | 91,032           | 6,929            | 13,840           |
| Corporation tax                    |      | 528              | 1,117            | 308              | 896              |
| Prepayments                        | 14   | 31,033           | 20,797           | 17,490           | 0                |
| <b>Receivables</b>                 |      | <b>209,529</b>   | <b>224,763</b>   | <b>96,233</b>    | <b>34,839</b>    |
| <b>Current asset investments</b>   | 15   | <b>70,170</b>    | <b>75,115</b>    | <b>70,170</b>    | <b>75,115</b>    |
| <b>Cash at bank and in hand</b>    |      | <b>177,921</b>   | <b>120,995</b>   | <b>61,778</b>    | <b>4,528</b>     |
| <b>Currents assets</b>             |      | <b>468,540</b>   | <b>442,899</b>   | <b>228,181</b>   | <b>114,482</b>   |
| <b>Assets</b>                      |      | <b>1,797,895</b> | <b>1,837,522</b> | <b>1,241,077</b> | <b>1,063,666</b> |



# Balance Sheet 31 December

## Liabilities and equity

|  | Note | Group            |                  | Parent Company   |                  |
|--|------|------------------|------------------|------------------|------------------|
|  |      | 2016<br>TDKK     | 2015<br>TDKK     | 2016<br>TDKK     | 2015<br>TDKK     |
| Share capital  |      | 50,000           | 50,000           | 50,000           | 50,000           |
| Revaluation reserve  |      | 4,064            | 4,064            | 0                | 0                |
| Reserve for net revaluation under the equity method              |      | 45,643           | 193,943          | 624,716          | 688,071          |
| Retained earnings  |      | 1,098,923        | 759,733          | 523,914          | 269,669          |
| Proposed dividend for the year                                   |      | 0                | 10,000           | 0                | 10,000           |
| <b>Equity attributable to shareholders of the Parent Company</b> |      | <b>1,198,630</b> | <b>1,017,740</b> | <b>1,198,630</b> | <b>1,017,740</b> |
| Minority interests   |      | 23,914           | 12,040           | 0                | 0                |
| <b>Equity</b>  | 16   | <b>1,222,544</b> | <b>1,029,780</b> | <b>1,198,630</b> | <b>1,017,740</b> |
| Provision for deferred tax                                       |      | 798              | 0                | 0                | 0                |
| Provisions relating to investments in associates                 |      | 767              | 1,062            | 709              | 1,013            |
| <b>Provisions</b>  |      | <b>1,565</b>     | <b>1,062</b>     | <b>709</b>       | <b>1,013</b>     |
| Mortgage loans   |      | 14,211           | 15,103           | 0                | 0                |
| Credit institutions  |      | 0                | 184,070          | 0                | 0                |
| Lease obligations  |      | 252,100          | 271,844          | 0                | 0                |
| Other payables   |      | 19,328           | 0                | 0                | 0                |
| <b>Long-term debt</b>  | 18   | <b>285,639</b>   | <b>471,017</b>   | <b>0</b>         | <b>0</b>         |

## Balance 31. december

### Liabilities and equity

|  | Note | Group            |                  | Parent Company   |                  |
|--|------|------------------|------------------|------------------|------------------|
|  |      | 2016<br>TDKK     | 2015<br>TDKK     | 2016<br>TDKK     | 2015<br>TDKK     |
| Mortgage loans   | 18   | 421              | 421              | 0                | 0                |
| Credit institutions  | 18   | 147,968          | 36,062           | 0                | 0                |
| Lease obligations  | 18   | 18,720           | 16,450           | 0                | 0                |
| Prepayments received from customers                            |      | 12,682           | 18,527           | 0                | 0                |
| Trade payables   |      | 51,240           | 97,722           | 331              | 873              |
| Payables to group enterprises                                  |      | 0                | 0                | 28,457           | 22,671           |
| Payables to associates   |      | 13               | 14,538           | 0                | 0                |
| Payables to owners and Management                              |      | 0                | 4,320            | 0                | 4,320            |
| Corporation tax  |      | 0                | 642              | 0                | 0                |
| Other payables   | 18   | 57,103           | 146,981          | 12,950           | 17,049           |
| <b>Short-term debt</b>   |      | <b>288,147</b>   | <b>335,663</b>   | <b>41,738</b>    | <b>44,913</b>    |
| <b>Debt</b>  |      | <b>573,786</b>   | <b>806,680</b>   | <b>41,738</b>    | <b>44,913</b>    |
| <b>Liabilities and equity</b>                                  |      | <b>1,797,895</b> | <b>1,837,522</b> | <b>1,241,077</b> | <b>1,063,666</b> |
| Distribution of profit   | 17   |                  |                  |                  |                  |
| Contingent assets, liabilities and other financial obligations | 19   |                  |                  |                  |                  |
| Fee to auditors appointed at the general meeting               | 20   |                  |                  |                  |                  |

## Statement of Changes in Equity

### Group

|  | Share capital | Revaluation reserve | Reserve for net revaluation under the equity method | Retained earnings | Proposed dividend for the year | Equity excl. minority interests | Minority interests | Total            |
|--|---------------|---------------------|---|-------------------|--------------------------------|---------------------------------|--------------------|------------------|
|  | TDKK          | TDKK                | TDKK  | TDKK              | TDKK                           | TDKK                            | TDKK               | TDKK             |
| Equity at 1 January                          | 50,000        | 4,064               | 193,943   | 759,733           | 10,000                         | 1,017,740                       | 12,040             | 1,029,780        |
| Exchange adjustments                         | 0             | 0                   | 25,972  | 2,476             | 0                              | 28,448                          | 0                  | 28,448           |
| Ordinary dividend paid                       | 0             | 0                   | 0   | 0                 | -10,000                        | -10,000                         | 0                  | -10,000          |
| Extraordinary dividend paid                  | 0             | 0                   | 0   | -3,000            | 0                              | -3,000                          | 0                  | -3,000           |
| Fair value adjustment of hedging instruments | 0             | 0                   | 0   | 7,570             | 0                              | 7,570                           | 0                  | 7,570            |
| Other equity movements                       | 0             | 0                   | 31,736  | 10,167            | 0                              | 41,903                          | 964                | 42,867           |
| Net profit/loss for the year                 | 0             | 0                   | -206,008  | 321,977           | 0                              | 115,969                         | 10,910             | 126,879          |
| <b>Equity at 31 December</b>                 | <b>50,000</b> | <b>4,064</b>        | <b>45,643</b>                                       | <b>1,098,923</b>  | <b>0</b>                       | <b>1,198,630</b>                | <b>23,914</b>      | <b>1,222,544</b> |

## Statement of Changes in Equity

### Parent Company

|  | Share capital | Revaluation reserve | Reserve for net revaluation under the equity method | Retained earnings | Proposed dividend for the year | Equity excl. minority interests | Minority interests | Total            |
|--|---------------|---------------------|---|-------------------|--------------------------------|---------------------------------|--------------------|------------------|
|  | TDKK          | TDKK                | TDKK  | TDKK              | TDKK                           | TDKK                            | TDKK               | TDKK             |
| Equity at 1 January                          | 50,000        | 0                   | 688,071   | 269,669           | 10,000                         | 1,017,740                       | 0                  | 1,017,740        |
| Exchange adjustments                         | 0             | 0                   | 25,972  | 2,476             | 0                              | 28,448                          | 0                  | 28,448           |
| Ordinary dividend paid                       | 0             | 0                   | 0   | 0                 | -10,000                        | -10,000                         | 0                  | -10,000          |
| Extraordinary dividend paid                  | 0             | 0                   | 0   | -3,000            | 0                              | -3,000                          | 0                  | -3,000           |
| Fair value adjustment of hedging instruments | 0             | 0                   | 0   | 7,570             | 0                              | 7,570                           | 0                  | 7,570            |
| Other equity movements                       | 0             | 0                   | 31,736  | 10,167            | 0                              | 41,903                          | 0                  | 41,903           |
| Net profit/loss for the year                 | 0             | 0                   | -121,063  | 237,032           | 0                              | 115,969                         | 0                  | 115,969          |
| <b>Equity at 31 December</b>                 | <b>50,000</b> | <b>0</b>            | <b>624,716</b>                                      | <b>523,914</b>    | <b>0</b>                       | <b>1,198,630</b>                | <b>0</b>           | <b>1,198,630</b> |

## Cash Flow Statement 1 January - 31 December

| Note   | Group           |                 |
|--|-----------------|-----------------|
|  | 2016<br>TDKK    | 2015<br>TDKK    |
| Net profit/loss for the year   | 115,969         | 149,879         |
| Adjustments  | -60,898         | -116,350        |
| Change in working capital  | -95,415         | -31,045         |
| <b>Cash flows from operating activities before financial income and expenses</b> | <b>-40,344</b>  | <b>2,484</b>    |
| Financial income   | 108,645         | 51,082          |
| Financial expenses   | -28,041         | -29,139         |
| <b>Cash flows from ordinary activities</b>                                       | <b>40,260</b>   | <b>24,427</b>   |
| Corporation tax paid   | 817             | -954            |
| <b>Cash flows from operating activities</b>                                      | <b>41,077</b>   | <b>23,473</b>   |
| Purchase of intangible assets  | -5,075          | -2,234          |
| Purchase of property, plant and equipment  | 0               | -95,390         |
| Fixed asset investments made etc   | -43,820         | 0               |
| Sale of property, plant and equipment  | 103,008         | 0               |
| Purchase of financial instruments  | 0               | -62,087         |
| Sale of fixed asset investments etc  | 0               | 145,911         |
| Dividends received from associates   | 68,660          | 145,111         |
| <b>Cash flows from investing activities</b>                                      | <b>122,773</b>  | <b>131,311</b>  |
| Repayment of mortgage loans  | -892            | 250             |
| Repayment of loans from credit institutions                                      | -72,164         | -45,585         |
| Reduction of lease obligations   | -17,474         | -5,085          |
| Repayment of payables to associates  | -14,525         | -2,762          |
| Minority interests   | -10,910         | -5,930          |
| Other equity entries   | 10,167          | 0               |
| Dividend paid  | -1,126          | -80,000         |
| <b>Cash flows from financing activities</b>                                      | <b>-106,924</b> | <b>-139,112</b> |
| <b>Change in cash and cash equivalents</b>                                       | <b>56,926</b>   | <b>15,672</b>   |
| Cash and cash equivalents at 1 January   | 120,995         | 105,323         |
| <b>Cash and cash equivalents at 31 December</b>                                  | <b>177,921</b>  | <b>120,995</b>  |

# Notes to the Financial Statements

|                                    | Group          |                  | Parent Company |              |
|------------------------------------|----------------|------------------|----------------|--------------|
|                                    | 2016<br>TDKK   | 2015<br>TDKK     | 2016<br>TDKK   | 2015<br>TDKK |
| <b>1 Revenue</b>                   |                |                  |                |              |
| <b>Geographical segments</b>       |                |                  |                |              |
| Globally                           | 958,515        | 1,348,267        | 0              | 0            |
|                                    | <b>958,515</b> | <b>1,348,267</b> | <b>0</b>       | <b>0</b>     |
| <b>Business segments</b>           |                |                  |                |              |
| Freight income                     | 212,019        | 62,326           | 0              | 0            |
| Time charter                       | 446,914        | 433,969          | 0              | 0            |
| Line service                       | 299,582        | 851,972          | 0              | 0            |
|                                    | <b>958,515</b> | <b>1,348,267</b> | <b>0</b>       | <b>0</b>     |
| <b>2 Staff expenses</b>            |                |                  |                |              |
| Wages and salaries                 | 60,093         | 94,947           | 689            | 921          |
| Pensions                           | 4,917          | 11,322           | 84             | 69           |
| Other social security expenses     | 1,023          | 1,077            | 15             | 9            |
| Other staff expenses               | 4,283          | 3,975            | 0              | 0            |
|                                    | <b>70,316</b>  | <b>111,321</b>   | <b>788</b>     | <b>999</b>   |
| <b>Average number of employees</b> | <b>110</b>     | <b>199</b>       | <b>2</b>       | <b>2</b>     |

Remuneration to the Executive Board has not been disclosed in accordance with section 98 B(3) of the Danish Financial Statements Act.

## Notes to the Financial Statements

|   | Group          |                | Parent Company |              |
|---|----------------|----------------|----------------|--------------|
|   | 2016           | 2015           | 2016           | 2015         |
|   | TDKK           | TDKK           | TDKK           | TDKK         |
| <b>3 Depreciation, amortisation and impairment of intangible assets and property, plant and equipment</b> |                |                |                |              |
| Amortisation of intangible assets   | 8,687          | 2,182          | 0              | 0            |
| Depreciation of property, plant and equipment   | 74,526         | 55,358         | 967            | 147          |
| Impairment of intangible assets   | 1,751          | 1,288          | 1,751          | 1,288        |
| Impairment of property, plant and equipment   | 0              | 40,980         | 0              | 0            |
| Gain and loss on disposal   | 23,190         | -10,821        | 0              | -55          |
|   | <b>108,154</b> | <b>88,987</b>  | <b>2,718</b>   | <b>1,380</b> |
| <b>4 Income from investments in associates</b>  |                |                |                |              |
| Share of result of associates   | -23,029        | 238,353        | -8,808         | -94          |
| Amortisation of goodwill  | 11,930         | 0              | 0              | 0            |
| Gain on sale of investments in associates   | 62,823         | 0              | 0              | 0            |
| Loss on sale of investments in associates   | -18,126        | 0              | 0              | 0            |
|   | <b>33,598</b>  | <b>238,353</b> | <b>-8,808</b>  | <b>-94</b>   |

## Notes to the Financial Statements

|   | Group          |               | Parent Company |               |
|---|----------------|---------------|----------------|---------------|
|   | 2016<br>TDKK   | 2015<br>TDKK  | 2016<br>TDKK   | 2015<br>TDKK  |
| <b>5 Financial income</b>                   |                |               |                |               |
| Income from fixed asset investments         | 191,666        | 5,841         | 186,197        | 216           |
| Interest received from group enterprises    | 0              | 0             | 572            | 847           |
| Other financial income                      | 16,060         | 11,125        | 13,810         | 9,040         |
| Exchange adjustments                        | 0              | 34,116        | 380            | 4,246         |
|   | <b>207,726</b> | <b>51,082</b> | <b>200,959</b> | <b>14,349</b> |
| <b>6 Financial expenses</b>                 |                |               |                |               |
| Impairment losses on financial assets       | 3,398          | 859           | 0              | 0             |
| Interest paid to group enterprises          | 0              | 0             | 387            | 191           |
| Other financial expenses                    | 24,643         | 28,280        | 1,454          | 3,266         |
|   | <b>28,041</b>  | <b>29,139</b> | <b>1,841</b>   | <b>3,457</b>  |
| <b>7 Tax on profit/loss for the year</b>    |                |               |                |               |
| Current tax for the year                    | -228           | 148           | -1             | 33            |
| Deferred tax for the year                   | 156            | 0             | 0              | 0             |
| Adjustment of tax concerning previous years | 0              | -31           | -498           | 38            |
|   | <b>-72</b>     | <b>117</b>    | <b>-499</b>    | <b>71</b>     |



# Notes to the Financial Statements

## 8 Intangible assets

### Group

|   | Goodwill<br>TDKK    |
|---|---------------------|
| Cost at 1 January                                       | 22,759              |
| Additions for the year                                  | 4,226               |
| Disposals for the year                                  | -23,443             |
| Cost at 31 December                                     | <u>3,542</u>        |
| Impairment losses and amortisation at 1 January         | 15,605              |
| Exchange adjustment                                     | 902                 |
| Amortisation for the year                               | 8,687               |
| Impairment and amortisation of sold assets for the year | -23,443             |
| Impairment losses and amortisation at 31 December       | <u>1,751</u>        |
| <b>Carrying amount at 31 December</b>                   | <b><u>1,791</u></b> |
| Amortised over  | <u>5 years</u>      |

### Parent Company

|   | Goodwill<br>TDKK    |
|---|---------------------|
| Cost at 1 January                                       | 4,098               |
| Additions for the year                                  | 3,542               |
| Disposals for the year                                  | -4,098              |
| Cost at 31 December                                     | <u>3,542</u>        |
| Impairment losses and amortisation at 1 January         | 4,098               |
| Impairment losses for the year                          | 1,751               |
| Impairment and amortisation of sold assets for the year | -4,098              |
| Impairment losses and amortisation at 31 December       | <u>1,751</u>        |
| <b>Carrying amount at 31 December</b>                   | <b><u>1,791</u></b> |
| Amortised over  | <u>5 years</u>      |

# Notes to the Financial Statements

## 9 Property, plant and equipment

### Group

|   | Land and<br>buildings | Other fixtures<br>and fittings,<br>tools and<br>equipment | Vessels               | Prepayments<br>for property,<br>plant and<br>equipment |
|---|-----------------------|---|-----------------------|--|
|   | TDKK                  | TDKK  | TDKK                  | TDKK   |
| Cost at 1 January   | 81,565                | 65,845  | 1,224,612             | 20,037   |
| Exchange adjustment                                       | 0                     | 0   | 23,574                | 0  |
| Additions for the year                                    | 21,000                | 26,308  | 6,207                 | 0  |
| Disposals for the year                                    | -54,940               | -31,761   | -310,136              | -20,037  |
| Cost at 31 December                                       | <u>47,625</u>         | <u>60,392</u>   | <u>944,257</u>        | <u>0</u>   |
| Revaluations at 1 January                                 | <u>4,064</u>          | <u>0</u>  | <u>0</u>              | <u>0</u>   |
| Revaluations at 31 December                               | <u>4,064</u>          | <u>0</u>  | <u>0</u>              | <u>0</u>   |
| Impairment losses and depreciation at<br>1 January        | 31,384                | 29,158  | 300,322               | 0  |
| Exchange adjustment                                       | 1,084                 | -659  | 4,961                 | 0  |
| Depreciation for the year                                 | 109                   | 3,773   | 70,644                | 0  |
| Reversal of impairment and<br>depreciation of sold assets | -31,489               | -16,794   | -155,053              | 0  |
| Impairment losses and depreciation at<br>31 December      | <u>1,088</u>          | <u>15,478</u>   | <u>220,874</u>        | <u>0</u>   |
| <b>Carrying amount at 31 December</b>                     | <b><u>50,601</u></b>  | <b><u>44,914</u></b>                                      | <b><u>723,383</u></b> | <b><u>0</u></b>  |
| Depreciated over  | <u>20 - 100 years</u> | <u>3 - 10 years</u>                                       | <u>2 - 25 years</u>   |  |
| Including assets under finance leases<br>amounting to     | <u>0</u>              | <u>0</u>  | <u>380,407</u>        | <u>0</u>   |

## Notes to the Financial Statements

### 9 Property, plant and equipment (continued)

#### Parent Company

|   | Other fixtures<br>and fittings,<br>tools and<br>equipment |
|---|---|
|   | TDKK  |
| Cost at 1 January                                 | 26,977  |
| Additions for the year                            | 7,214   |
| Disposals for the year                            | 0   |
| Cost at 31 December                               | <u>34,191</u>   |
| Impairment losses and depreciation at 1 January   | 0   |
| Exchange adjustment                               | 2   |
| Depreciation for the year                         | 967   |
| Impairment losses and depreciation at 31 December | <u>969</u>  |
| <b>Carrying amount at 31 December</b>             | <b><u>33,222</u></b>                                      |
| Depreciated over                                  | <u>7 years</u>  |

### 10 Assets measured at fair value

|                                       | <b>Group</b>               |
|---------------------------------------|----------------------------|
|                                       | Investment pro-<br>perties |
|                                       | TDKK                       |
| Cost at 1 January                     | 12,675                     |
| Disposals for the year                | <u>-7,497</u>              |
| Cost at 31 December                   | <u>5,178</u>               |
| Value adjustments at 1 January        | -2,971                     |
| Disposal for the year                 | <u>3,099</u>               |
| Value adjustments at 31 December      | <u>128</u>                 |
| <b>Carrying amount at 31 December</b> | <b><u>5,306</u></b>        |

# Notes to the Financial Statements

|                                       | Parent Company |                |
|---------------------------------------|----------------|----------------|
|                                       | 2016           | 2015           |
|                                       | TDKK           | TDKK           |
| <b>11 Investments in subsidiaries</b> |                |                |
| Cost at 1 January                     | 185,511        | 180,308        |
| Additions for the year                | 14,026         | 6,937          |
| Disposals for the year                | 0              | -1,734         |
| Cost at 31 December                   | 199,537        | 185,511        |
| Value adjustments at 1 January        | 695,558        | 480,905        |
| Exchange adjustment                   | 25,972         | 71,656         |
| Net profit/loss for the year          | -68,630        | 143,474        |
| Dividend to the Parent Company        | -54,478        | 0              |
| Other equity movements, net           | 38,627         | -477           |
| Value adjustments at 31 December      | 637,049        | 695,558        |
| <b>Carrying amount at 31 December</b> | <b>836,586</b> | <b>881,069</b> |

Investments in subsidiaries are specified as follows:

| Name                | Place of registered office | Share capital | Votes and ownership |
|---------------------|----------------------------|---------------|---------------------|
| Weco Shipping A/S   | Hørsholm, Denmark          | TDKK 35,000   | 100 %               |
| Weco Biotech ApS    | Hørsholm, Denmark          | TDKK 200      | 75 %                |
| Weco-Properties ApS | Hørsholm, Denmark          | TDKK 10,000   | 100 %               |
| Weco LIT ApS        | Hørsholm, Denmark          | TDKK 1,000    | 75 %                |

## Notes to the Financial Statements

|  | Group                 |                       | Parent Company       |                      |
|--|-----------------------|-----------------------|----------------------|----------------------|
|  | 2016                  | 2015                  | 2016                 | 2015                 |
|  | TDKK                  | TDKK                  | TDKK                 | TDKK                 |
| <b>12 Investments in associates</b>  |                       |                       |                      |                      |
| Cost at 1 January  | 107,822               | 90,490                | 20,975               | 9,942                |
| Additions for the year   | 241,632               | 17,949                | 17,148               | 11,033               |
| Disposals for the year   | <u>-47,416</u>        | <u>-617</u>           | <u>-7,819</u>        | <u>0</u>             |
| Cost at 31 December  | <u>302,038</u>        | <u>107,822</u>        | <u>30,304</u>        | <u>20,975</u>        |
| Value adjustments at 1 January   | 191,623               | 76,901                | -9,758               | -8,675               |
| Disposals for the year   | -113,528              | 105                   | 4,218                | 0                    |
| Exchange adjustment  | 7,991                 | 19,492                | 0                    | 2                    |
| Net profit/loss for the year   | -23,029               | 238,353               | -8,808               | -94                  |
| Dividends received   | -68,660               | -145,111              | 0                    | 0                    |
| Other equity movements, net  | 59,612                | 1,883                 | 0                    | -991                 |
| Amortisation of goodwill   | <u>-11,930</u>        | <u>0</u>              | <u>0</u>             | <u>0</u>             |
| Value adjustments at 31 December   | <u>42,079</u>         | <u>191,623</u>        | <u>-14,348</u>       | <u>-9,758</u>        |
| Equity investments with negative net asset value amortised over receivables        | <u>2,797</u>          | <u>1,258</u>          | <u>1,306</u>         | <u>1,258</u>         |
| Equity investments with negative net asset value transferred to provisions         | <u>767</u>            | <u>1,062</u>          | <u>709</u>           | <u>1,013</u>         |
| <b>Carrying amount at 31 December</b>  | <b><u>347,681</u></b> | <b><u>301,765</u></b> | <b><u>17,971</u></b> | <b><u>13,488</u></b> |
| Remaining positive difference included in the above carrying amount at 31 December | <u>13,779</u>         | <u>0</u>              | <u>13,779</u>        | <u>0</u>             |

## Notes to the Financial Statements

Investments in associates are specified as follows:

| Name                           | Place of registered office | Share capital | Votes and ownership |
|--------------------------------|----------------------------|---------------|---------------------|
| Northern Medical Group A/S     | Hørsholm, Denmark          | TDKK 1,400    | 50 %                |
| Kronborg Shipping K/S          | Hørsholm, Denmark          | TDKK 40,000   | 72 %                |
| Kronborg Management ApS        | Hørsholm, Denmark          | TDKK 1,000    | 72 %                |
| Stena Weco A/S                 | Hørsholm, Denmark          | TDKK 2,000    | 50 %                |
| Weco Properties Klørvænget A/S | Gentofte, Denmark          | TDKK 500      | 46 %                |
| Medusa Denmark A/S             | Hørsholm, Denmark          | TEUR 1,100    | 50 %                |
| The Agent Pte. Ltd.            | Singapore                  |               | 50 %                |
| N S Line ApS                   | Hørsholm, Denmark          | TDKK 125      | 50 %                |
| Thaiden Maritime Ltd.          | Thailand                   |               | 49 %                |
| Majool Artclub ApS             | Copenhagen, DK             | TDKK 120      | 33 %                |
| Y-mAbsTherapeutics Inc.        | USA                        |               | 23 %                |

All foreign associates are recognised and measured as separate entities.

### 13 Other fixed asset investments

|                                       | <b>Group</b>          | <b>Parent Company</b> |
|---------------------------------------|-----------------------|-----------------------|
|                                       | Other investments     | Other investments     |
|                                       | TDKK                  | TDKK                  |
| Cost at 1 January                     | 46,065                | 29,788                |
| Additions for the year                | 1,016                 | 1,016                 |
| Disposals for the year                | -15,298               | -15,298               |
| Cost at 31 December                   | <u>31,783</u>         | <u>15,506</u>         |
| Revaluations at 1 January             | 14,711                | -2,138                |
| Exchange adjustment                   | -510                  | 2                     |
| Revaluations for the year             | 108,305               | 109,956               |
| Other adjustments                     | 1,390                 | 0                     |
| Revaluations at 31 December           | <u>123,896</u>        | <u>107,820</u>        |
| <b>Carrying amount at 31 December</b> | <b><u>155,679</u></b> | <b><u>123,326</u></b> |

# Notes to the Financial Statements

## 14 Prepayments

Prepayments consist of prepaid expenses concerning time charter, insurance premiums, etc.

|                                     | Group         |               | Parent Company |               |
|-------------------------------------|---------------|---------------|----------------|---------------|
|                                     | 2016<br>TDKK  | 2015<br>TDKK  | 2016<br>TDKK   | 2015<br>TDKK  |
| <b>15 Current asset investments</b> |               |               |                |               |
| Shares and bonds                    | 70,170        | 75,115        | 70,170         | 75,115        |
|                                     | <b>70,170</b> | <b>75,115</b> | <b>70,170</b>  | <b>75,115</b> |

## 16 Equity

The share capital consists of 50,000 shares of a nominal value of TDKK 1,000. No shares carry any special rights.

There have been no changes in the share capital during the last 5 years.

## 17 Distribution of profit

|  |                |                |                |                |
|--|----------------|----------------|----------------|----------------|
| Extraordinary dividend paid                                  | 3,000          | 65,000         | 3,000          | 65,000         |
| Proposed dividend for the year                               | 0              | 10,000         | 0              | 10,000         |
| Reserve for net revaluation under the equity method          | -206,008       | 93,347         | -121,063       | 145,651        |
| Minority interests' share of net profit/loss of subsidiaries | 10,910         | 5,930          | 0              | 0              |
| Retained earnings  | 318,977        | -18,468        | 234,032        | -70,772        |
|  | <b>126,879</b> | <b>155,809</b> | <b>115,969</b> | <b>149,879</b> |

# Notes to the Financial Statements

## 18 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

|                            | Group          |                | Parent Company |               |
|----------------------------|----------------|----------------|----------------|---------------|
|                            | 2016<br>TDKK   | 2015<br>TDKK   | 2016<br>TDKK   | 2015<br>TDKK  |
| <b>Mortgage loans</b>      |                |                |                |               |
| After 5 years              | 12,344         | 13,277         | 0              | 0             |
| Between 1 and 5 years      | 1,867          | 1,826          | 0              | 0             |
| Long-term part             | 14,211         | 15,103         | 0              | 0             |
| Within 1 year              | 421            | 421            | 0              | 0             |
|                            | <b>14,632</b>  | <b>15,524</b>  | <b>0</b>       | <b>0</b>      |
| <b>Credit institutions</b> |                |                |                |               |
| Between 1 and 5 years      | 0              | 184,070        | 0              | 0             |
| Long-term part             | 0              | 184,070        | 0              | 0             |
| Within 1 year              | 147,968        | 36,062         | 0              | 0             |
|                            | <b>147,968</b> | <b>220,132</b> | <b>0</b>       | <b>0</b>      |
| <b>Lease obligations</b>   |                |                |                |               |
| After 5 years              | 0              | 182,607        | 0              | 0             |
| Between 1 and 5 years      | 252,100        | 89,237         | 0              | 0             |
| Long-term part             | 252,100        | 271,844        | 0              | 0             |
| Within 1 year              | 18,720         | 16,450         | 0              | 0             |
|                            | <b>270,820</b> | <b>288,294</b> | <b>0</b>       | <b>0</b>      |
| <b>Other payables</b>      |                |                |                |               |
| After 5 years              | 13,601         | 0              | 0              | 0             |
| Between 1 and 5 years      | 5,727          | 0              | 0              | 0             |
| Long-term part             | 19,328         | 0              | 0              | 0             |
| Within 1 year              | 1,893          | 0              | 0              | 0             |
| Other short-term payables  | 55,210         | 146,981        | 12,950         | 17,049        |
| Short-term part            | 57,103         | 146,981        | 12,950         | 17,049        |
|                            | <b>76,431</b>  | <b>146,981</b> | <b>12,950</b>  | <b>17,049</b> |



# Notes to the Financial Statements

## 19 Contingent assets, liabilities and other financial obligations

### Rental agreements and leases

The Group has entered into operating lease agreements with a total future lease payment of DKK 19,342k (2015: DKK 3,005k).

### Security

The Group has provided security for vessel-related debt totalling DKK 147,968k (2015: DKK 220,132k) by way of mortgages on the Group's vessels. The total carrying amount of the vessels concerned is DKK 718,546k (2015: DKK 904,255k).

The Group has provided security for mortgage debt totalling DKK 15,093k (2015: 15,203k) by way of mortgages on the Company's properties. The total carrying amount of the properties concerned is DKK 29,601k (2015: DKK 29,710k).

The Group has placed an security for associated debt of DKK 61,493k (2015: DKK 67,002k).  
The parent company has placed an security for associated debt of DKK 20,948k (2015: DKK 18,585k).

The Group has placed a total cash deposit of DKK 10,579k as security for the Group's vessel-related debt and SWAP agreements.

### Contingent liabilities

The Group's contractual obligations relating to short-term chartering of vessels total DKK 785,978k (2015: DKK 128,266k).

The Group has entered agreements on acquisition of vessels as well as shares of vessels for a total amount of DKK 346,137k (2015: DKK 203,261k).

### Other contingent liabilities

There is a residual liability corresponding to the Group's share of the non-paid capital totalling DKK 25,200k (2015: DKK 23,274k) tied to the Group's investment in an associate.

As part of the ordinary shipping liner operations, the Group regularly receives loading claims from customers. The individual claims are provided for in the Financial Statements based on an individual assessment.

## Notes to the Financial Statements

### 19 Contingent assets, liabilities and other financial obligations (continued)

The Group have received a claim regarding a cancellation of a newbuilding in 2015, due to delayed delivery of a vessel. No significant expenses are expected to be imposed on the Group as a result of the claim.

The Danish Group companies are jointly and severally liable for the tax on the Group's jointly taxed income

At the withdrawal from the tonnage tax regime, a tax liability totalling DKK 55,747k is incumbent on the Group.

|  | <b>Group</b> |              | <b>Parent Company</b> |             |
|--|--------------|--------------|-----------------------|-------------|
|  | <u>2016</u>  | <u>2015</u>  | <u>2016</u>           | <u>2015</u> |
|  | <u>TDKK</u>  | <u>TDKK</u>  | <u>TDKK</u>           | <u>TDKK</u> |
| <b>20 Fee to auditors appointed at the general meeting</b> |              |              |                       |             |
| Audit fee to PricewaterhouseCoopers                        | 853          | 809          | 42                    | 63          |
| Tax advisory services                                      | 605          | 490          | 85                    | 82          |
| Non-audit services   | 409          | 555          | 107                   | 227         |
|  | <u>1,867</u> | <u>1,854</u> | <u>234</u>            | <u>372</u>  |

## **Notes, Accounting Policies**

### **Basis of Preparation**

The Annual Report of Weco A/S for 2016 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C .

The accounting policies applied remain unchanged from last year.

The Consolidated and Parent Company Financial Statements for 2016 are presented in TDKK.

### **Recognition and measurement**

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

DKK is used as the measurement currency. All other currencies are regarded as foreign currencies.

### **Basis of consolidation**

The Consolidated Financial Statements comprise the Parent Company, Weco A/S, and subsidiaries in which the Parent Company directly or indirectly holds more than 50% of the votes or in which the Parent Company, through share ownership or otherwise, exercises control. Enterprises in which the Group holds between 20% and 50% of the votes and exercises significant influence but not control are classified as associates.

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

The Parent Company's investments in the consolidated subsidiaries are set off against the Parent Company's share of the net asset value of subsidiaries stated at the time of consolidation.

# Notes, Accounting Policies

## Business combinations

### *Acquisitions*

On acquisition of subsidiaries, the difference between cost and net asset value of the enterprise acquired is determined at the date of acquisition after the individual assets and liabilities having been adjusted to fair value (the purchase method). Cost comprises the fair value of the consideration paid as well as expenses for consultants etc directly related to the acquisition. Any remaining positive differences are recognised in intangible assets in the balance sheet as goodwill, which is amortised in the income statement on a straightline basis over its estimated useful life. Any remaining negative differences are recognised as income in the income statement at the date of acquisition.

Amortisation of goodwill is recognised in “Amortisation, depreciation and impairment losses”.

### Minority interests

Minority interests form part of the Group’s total equity. Upon distribution of net profit, net profit is broken down on the share attributable to minority interests and the share attributable to the shareholders of the Parent Company. Minority interests are recognised on the basis of a remeasurement of acquired assets and liabilities to fair value at the time of acquisition of subsidiaries.

On subsequent changes to minority interests where the Group retains control of the subsidiary, the consideration is recognised directly in equity.

### Leases

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an approximated value as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Group.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

### Translation policies

DKK is used as the presentation currency. All other currencies are regarded as foreign currencies.

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are

## **Notes, Accounting Policies**

recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

### **Derivative financial instruments**

Derivative financial instruments are initially recognised in the balance sheet at cost and are subsequently remeasured at their fair values. Positive and negative fair values of derivative financial instruments are classified as "Other receivables" and "Other payables", respectively.

Changes in the fair values of derivative financial instruments are recognised in the income statement unless the derivative financial instrument is designated and qualify as hedge accounting, see below.

### **Hedge accounting**

Changes in the fair values of financial instruments that are designated and qualify as fair value hedges of a recognised asset or a recognised liability are recognised in the income statement as are any changes in the fair value of the hedged asset or the hedged liability related to the hedged risk.

Changes in the fair values of derivative financial instruments that are designated and qualify as hedges of expected future transactions are recognised in retained earnings under equity as regards the effective portion of the hedge. The ineffective portion is recognised in the income statement. If the hedged transaction results in an asset or a liability, the amount deferred in equity is transferred from equity and recognised in the cost of the asset or the liability, respectively. If the hedged transaction results in an income or an expense, the amount deferred in equity is transferred from equity to the income statement in the period in which the hedged transaction is recognised. The amount is recognised in the same item as the hedged transaction.

Changes in the fair values of financial instruments that are designated and qualify as hedges of net investments in independent foreign subsidiaries or associates are recognised directly in equity as regards the effective portion of the hedge, whereas the ineffective portion is recognised in the income statement.

## **Income Statement**

### **Revenue**

Revenue is recognised in the income statement when delivery and transfer of risk to the buyer have been made before year end.

## **Notes, Accounting Policies**

### **Vessel operating costs**

Vessel operating costs comprise the raw materials and consumables consumed to achieve revenue for the year.

### **Other external expenses**

Other external expenses comprise expenses for premises, sales and distribution as well as office expenses, etc.

### **Staff expenses**

Staff expenses comprise wages and salaries as well as payroll expenses.

### **Amortisation, depreciation and impairment losses**

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment together with gains and losses on the sale of intangible assets and property, plant and equipment.

### **Other operating income and expenses**

Other operating income and other operating expenses comprise items of a secondary nature to the core activities of the enterprises.

### **Income from investments in subsidiaries and associates**

The items “Income from investments in subsidiaries” and “Income from investments in associates” in the income statement include the proportionate share of the profit for the year less goodwill amortisation.

### **Financial income and expenses**

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

### **Tax on profit/loss for the year**

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Group is comprised by the tonnage tax regime. No provisions is made for deferred tax since no deferred tax is expected to arise under the tonnage tax regime.

## Notes, Accounting Policies

The Company is jointly taxed with Danish subsidiaries. The tax effect of the joint taxation is allocated to Danish enterprises in proportion to their taxable incomes.

### Balance Sheet

#### Intangible assets

Goodwill acquired is measured at cost less accumulated amortisation. Goodwill is amortised on a straight-line basis over its useful life, which is assessed at 5-10 years.

#### Investment properties and other property, plant and equipment

##### *Investment properties*

On acquisition investment properties are measured at cost comprising the acquisition price and costs of acquisition.

After the initial recognition investment properties are measured at fair value.

The fair value of certain investment properties has been determined at 31 December 2016 by using a return-based model under which the expected future cash flows for the coming year combined with a rate of return form the basis of the fair value of the property. The calculations are based on budgets for the coming years. The budget takes into account developments in rentals, vacancies, operating expenses, maintenance and administration, etc.

##### *Other property, plant and equipment*

Other property, plant and equipment are measured at cost added revaluations and less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost added revaluations and reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

|   |                |
|---|----------------|
| Buildings   | 20 - 100 years |
| Other fixtures and fittings,<br>tools and equipment | 3 - 10 years   |
| Vessels   | 2 - 25 years   |

## **Notes, Accounting Policies**

### **Impairment of fixed assets**

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

### **Investments in subsidiaries and associates**

Investments in subsidiaries and associates are recognised and measured under the equity method.

The items "Investments in subsidiaries" and "Investments in associates" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with deduction or addition of unrealised inter-company profits or losses and with addition of any remaining value of positive differences (goodwill) and deduction of any remaining value of negative differences (negative goodwill).

The total net revaluation of investments in subsidiaries and associates is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in subsidiaries and associates.

Subsidiaries and associates with a negative net asset value are recognised at DKK 0. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

### **Current and fixed asset investments**

Other investments, recognised as current and fixed asset investments, consist of shares and bonds that are measured at their fair value at the balance sheet date.

### **Bunkers and lube oil**

Bunkers and lube oil are measured at the lower of cost under the FIFO method and net realisable value.

### **Receivables**

Receivables are recognised in the balance sheet at amortised cost, which substantially corresponds to nominal value. Provisions for estimated bad debts are made.

### **Current and fixed asset investments**

Current and fixed asset investments, which consist of bonds and shares, are measured at their fair values at the balance sheet date.



## **Notes, Accounting Policies**

### **Prepayments**

Prepayments comprise prepaid expenses concerning time charter, insurance premiums, etc.

### **Equity**

#### ***Dividend***

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

### **Deferred tax assets and liabilities**

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets, including the tax base of tax loss carry-forwards, are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement.

### **Current tax receivables and liabilities**

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

### **Financial debts**

Debts are measured at amortised cost, substantially corresponding to nominal value.

## **Cash Flow Statement**

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

### **Cash flows from operating activities**

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items

## Notes, Accounting Policies

included in cash and cash equivalents.

### Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

### Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

### Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand".

The cash flow statement cannot be immediately derived from the published financial records.

## Financial Highlights

### Explanation of financial ratios

|                  |   |
|------------------|---|
| Gross margin     | $\frac{\text{Gross profit}}{\text{Revenue}}$                        |
| Profit margin    | $\frac{\text{Profit before financials}}{\text{Revenue}}$            |
| Return on assets | $\frac{\text{Profit before financials}}{\text{Total assets}}$       |
| Solvency ratio   | $\frac{\text{Equity at year end}}{\text{Total assets at year end}}$ |
| Return on equity | $\frac{\text{Net profit for the year}}{\text{Average equity}}$      |