Bolloré Logistics Denmark A/S

Fredericiagade 21B, DK-7100 Vejle

Annual Report for 1 January - 31 December 2020

CVR No 29 51 69 60

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 4 /3 2021

Thomas Toubro Chairman of the General Meeting



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Management's Statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Bolloré Logistics Denmark A/S for the financial year 1 January - 31 December 2020.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 December 2020 of the Company and of the results of the Company operations for 2020.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Vejle, 4 March 2021

Executive Board

Thomas Toubro Executive Officer

Board of Directors

David Smith	Arnould Marie Louis Cottin	Thomas Toubro
Chairman		



The Independent Practitioner's Report

To the Shareholder of Bolloré Logistics Denmark A/S

Conclusion

We have performed an extended review of the Financial Statements of Bolloré Logistics Denmark A/S for the financial year 1 January - 31 December 2020, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The Financial Statements are prepared in accordance with the Danish Financial Statements Act.

Based on the work performed, in our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2020 and of the results of the Company operations for the financial year 1 January - 31 December 2020 in accordance with the Danish Financial Statements Act.

Basis for conclusion

We conducted our extended review in accordance with the Danish Business Authority's Assurance Standard for Small Enterprises and FSR – Danish Auditors' standard on extended review of financial statements prepared in accordance with the Danish Financial Statements Act. Our responsibilities under those standards and requirements are further described in the "Practitioner's responsibilities for the extended review of the financial statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Management's responsibility for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Practitioner's responsibilities for the extended review of the Financial Statements

Our responsibility is to express a conclusion on the Financial Statements. This requires that we plan and perform procedures to obtain limited assurance in respect of our conclusion on the Financial Statements and, moreover, that we perform supplementary procedures specifically required to obtain additional assurance in respect of our conclusion.



The Independent Practitioner's Report

An extended review consists of making inquiries, primarily of Management and others within the enterprise, as appropriate, and applying analytical procedures and the supplementary procedures specifically required as well as assessing the evidence obtained.

An extended review is less in scope than an audit and, consequently, we do not express an audit opinion on the Financial Statements.

Trekantområdet, 4 March 2021 **PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31*

Henrik Forthoft Lind State Authorised Public Accountant mne34169 Heidi Bonde State Authorised Public Accountant mne42815



Company Information

The Company	Bolloré Logistics Denmark A/S Fredericiagade 21B DK-7100 Vejle Website: www.bollore-logistics.com
	CVR No: 29 51 69 60 Financial period: 1 January - 31 December Incorporated: 24 April 2006 Financial year: 14th financial year Municipality of reg. office: Vejle
Board of Directors	David Smith, Chairman Arnould Marie Louis Cottin Thomas Toubro
Executive Board	Thomas Toubro
Auditors	PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab Herredsvej 32 DK-7100 Vejle



Income Statement 1 January - 31 December 2020

	Note	2020	2019
		DKK	DKK
Gross profit/loss		15,307,753	9,618,893
Staff expenses	2	-8,751,884	-7,475,032
Depreciation, amortisation and impairment of intangible assets and			
property, plant and equipment		-71,787	-75,698
Profit/loss before financial income and expenses		6,484,082	2,068,163
Financial expenses	3	-318,600	-144,094
Profit/loss before tax		6,165,482	1,924,069
Tax on profit/loss for the year	4	-1,364,558	-427,671
Net profit/loss for the year		4,800,924	1,496,398

Distribution of profit

Proposed distribution of profit

Retained earnings	480,092	149,640
	4,800,924	1,496,398

Balance Sheet 31 December 2020

Assets

	Note	2020	2019
		DKK	DKK
Other fixtures and fittings, tools and equipment		85,949	125,763
Property, plant and equipment	5	85,949	125,763
Other investments		11,000	11,000
Deposits		97,960	96,966
Fixed asset investments	-	108,960	107,966
Fixed assets	-	194,909	233,729
Trade receivables		5,648,178	4,616,793
Receivables from group enterprises		2,164,043	2,048,030
Other receivables		9,242	298,096
Deferred tax asset		174,056	0
Prepayments		21,144	102,901
Receivables	-	8,016,663	7,065,820
Cash at bank and in hand	_	5,989,044	4,578,183
Currents assets		14,005,707	11,644,003
Assets	-	14,200,616	11,877,732



Balance Sheet 31 December 2020

Liabilities and equity

	Note	2020	2019
		DKK	DKK
Share capital	6	560,000	560,000
Retained earnings		793,392	313,300
Proposed dividend for the year		4,320,832	1,346,758
Equity	-	5,674,224	2,220,058
Provision for deferred tax	-	0	7,251
Provisions	-	0	7,251
Other payables	_	742,120	232,602
Long-term debt	7 _	742,120	232,602
Credit institutions		17,060	74,383
Trade payables		4,842,560	5,825,275
Payables to group enterprises		592,703	399,422
Payables to associates		7,599	2,007,599
Corporation tax		222,093	63,108
Other payables	7	2,102,257	1,048,034
Short-term debt	-	7,784,272	9,417,821
Debt	-	8,526,392	9,650,423
Liabilities and equity	-	14,200,616	11,877,732
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Statement of Changes in Equity

			Proposed	
		Retained	dividend for the	
	Share capital	earnings	year	Total
	DKK	DKK	DKK	DKK
Equity at 1 January 2020	560,000	313,300	1,346,758	2,220,058
Ordinary dividend paid	0	0	-1,346,758	-1,346,758
Net profit/loss for the year	0	480,092	4,320,832	4,800,924
Equity at 31 December 2020	560,000	793,392	4,320,832	5,674,224

1 Key activities

The purpose of the company is to sell logistics services and provide consulting assistance to solve the problem.

		2020	2019
2	Staff expenses	DKK	DKK
	Wages and salaries	8,026,519	6,744,223
	Pensions	523,761	476,916
	Other social security expenses	74,202	100,434
	Other staff expenses	127,402	153,459
		8,751,884	7,475,032
	Average number of employees	13	11
3	Financial expenses		
	Interest paid to associates	26,667	58,222
	Other financial expenses	38,004	12,537
	Exchange adjustments, expenses	253,929	73,335
		318,600	144,094
4	Tax on profit/loss for the year		
	Current tax for the year	1,542,093	429,586
	Deferred tax for the year	-181,307	-1,915
	Adjustment of tax concerning previous years	3,772	0
		1,364,558	427,671

5 Property, plant and equipment

	Other fixtures and fittings, tools and equipment DKK
Cost at 1 January 2020	693,891
Additions for the year	31,973
Disposals for the year	-201,200
Cost at 31 December 2020	524,664
Impairment losses and depreciation at 1 January 2020	568,128
Depreciation for the year	71,787
Reversal of impairment and depreciation of sold assets	-201,200
Impairment losses and depreciation at 31 December 2020	438,715
Carrying amount at 31 December 2020	85,949

6 Equity

The share capital consists of 560 shares of a nominal value of DKK 1,000. No shares carry any special rights.

There have been no changes in the share capital during the last 5 years.

7 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

Other payables	<u>2020</u> DKK	2019 DKK
Between 1 and 5 years	742,120	232,602
Long-term part	742,120	232,602
Other short-term payables	2,102,257	1,048,034
	2,844,377	1,280,636



		2020	2019
8	Contingent assets, liabilities and other financial obligations	DKK	DKK
	Rental and lease obligations		
	Lease obligations under operating leases. Total future lease payments:		
	Within 1 year	0	89,252
		0	89,252
	Rental, remaining term of up to 12 months.	293,504	291,517

Other contingent liabilities

As security for bank commitments (net balance of DKK 5,972k), a floating charge of DKK 1,500k secured on unsecured claims originating from the sale of goods, machinery and equipment, inventories as well as goodwill of a total carrying amount of DKK 7,909k.

9 Related parties

The company is included in the consolidated report for the parent company

Name

Bolloré SA

Place of registered office

Odet, 29500 Ergué Gabéric, Frankrig

10 Accounting Policies

The Annual Report of Bolloré Logistics Denmark A/S for 2020 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to enterprises of reporting class B as well as selected rules applying to reporting class C.

The accounting policies applied remain unchanged from last year.

The Financial Statements for 2020 are presented in DKK.

Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.



10 Accounting Policies (continued)

Income Statement

Revenue

Revenue is measured at the consideration received and is recognised exclusive of VAT.

Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

Other external expenses

Other external expenses comprise indirect production costs and expenses for premises, sales and distribution as well as office expenses, etc.

Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue, other operating income, expenses for raw materials and consumables and other external expenses.

Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Company, including gains and losses on the sale of intangible assets and property, plant and equipment.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.



10 Accounting Policies (continued)

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with wholly owned Danish and foreign subsidiaries. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

Balance Sheet

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Other fixtures and fittings, tools and equipment 4-5 years

The fixed assets' residual values are determined at nil.

Depreciation period and residual value are reassessed annually.

Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

Fixed asset investments

Fixed asset investments, which consist of listed bonds and shares, are measured at their fair values at the balance sheet date. Fair value is determined on the basis of the latest quoted market price.



10 Accounting Policies (continued)

Other fixed asset investments

Other fixed asset investments consist of deposit.

Receivables

Receivables are recognised in the balance sheet at amortised cost, which substantially corresponds to nominal value. Provisions for estimated bad debts are made.

Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

Equity

Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.



10 Accounting Policies (continued)

Financial debts

Debts are measured at amortised cost, substantially corresponding to nominal value.